

# Elster Creek Catchment Action Plan

2018



# Core Principles – Memorandum of Understanding

Outlined in the Memorandum of Understanding is a commitment by Councils within the Elster Creek catchment and Melbourne Water on the governing principles of the group. This extract has been included within this document to provide alignment between the MOU and how the Working Group will work to deliver the Action Plan.

## **Core Principles**

*Councils and Melbourne Water are committed to cooperating across municipalities and with water utilities and State departments for the purpose of exploring a whole-of-catchment approach. Engagement with community members is paramount in developing a common understanding of effective ways to address the problem.*

*Specifically, the parties will:*

- 1. Be transparent in all interactions and share information with the intent of establishing a shared understanding of the factors influencing the problem.*
- 2. Embed a common community engagement language and process that is constructive and meaningful for community members.*
- 3. Be considerate of each organisation's respective circumstances, including but not limited to, community interests, commercial imperatives and strategic contexts.*
- 4. Collaborate to identify evidence-based and innovative solutions with a best-for-regional catchment community benefit.*
- 5. Ensure opportunities to build community resilience are explored and actively pursued.*

This Action Plan is a high level document, with overall deliverables for each action. Each action will be scoped in detail by the Working Group.

[Group to monitor progress](#)

# Governance Structure

## Elsternwick Park

### Program Manager

**Project Manager – Bayside City Council**

- Bayside Council-based with responsibility for:**
- Developing program plan
  - Reporting to the Steering Committee
  - Convening CEO and Working Group to monitor progress

### Working Group

Comprising senior Council officers, responsible for advising on the development of the Program Plan

- Establish program of work for first 12 months
- Establish resourcing requirements
- Resolve key issues at catchment and local level to ensure program on track
- Escalate issues to CEO forum as required

Members: Bayside, Port Phillip, Glen Eira, Melbourne Water

### Elsternwick Park Community Reference Group

Comprising key community representatives with role to:

- Provide input into key milestones for the delivery of the action plan
- Provide recommendations to the Working Group
- Communicate and advocate outcomes on behalf of the Working Group to the wider community

Elsternwick Park Community Reference Group

## Steering Committee

Comprising CEOs and MW, with a focus on delivery in accordance with MOU principles.

- Appoint working group members
- Sign-off key milestones
- Resolve key issues at catchment and state level to ensure program on track

## Elster Creek Catchment

### Program Manager

**Project Manager Melbourne Water**

**Melbourne Water-based with responsibility for:**

- Developing program plan
- Reporting to the Steering Committee
- Convening CEO and Working Group to monitor progress

### Working Group

Comprising senior Council officers, responsible for advising on the development of the Program Plan

- Establish program of work for first 12 months
- Establish resourcing requirements
- Resolve key issues at catchment and local level to ensure program on track
- Escalate issues to CEO forum as required

Members: Bayside, Port Phillip, Glen Eira, Kingston, Melbourne Water

### Elster Creek Community Reference Group

Comprising key community representatives with role to:

- Provide input into key milestones for the delivery of the action plan
- Provide recommendations to the Working Group
- Communicate and advocate outcomes on behalf of the ECC to the wider community

Elster Creek

# Action Plan – 2018

## Theme: *One catchment, one plan*

*Understanding and responding to flood risk at a catchment scale, further developing community resilience to flooding*

	Deliverable		End date	Lead Agency	Outcome
<b>Catchment view of flood risk</b>	1. A Elster Creek catchment wide flood map and flood risk map that includes: <ul style="list-style-type: none"> <li>• 1% ARI flood extent and a range of other more frequent flood extents</li> <li>• Floor level data for all flood affected properties</li> <li>• Heat map of flood risk</li> </ul>	January 2018	July 2018	Melbourne Water	<i>Understanding of catchment wide flood risks</i>
<b>Catchment view of infrastructure projects</b>	2. A single asset investment view across the catchment: <ul style="list-style-type: none"> <li>- Sharing existing and future planning of IWM and drainage investment projects</li> <li>- Identification of opportunities to influence projects based on the inclusion of flood risk reduction</li> <li>- Collate previous investment across the catchment</li> </ul>		May 2018	Bayside City Council	<i>Opportunities to share resources or prioritise projects based on need within the catchment</i>
<b>Review all options to reduce flood risk</b>	3. A review of the 2011 GHD Flood Mitigation Study to: <ol style="list-style-type: none"> <li>a) Identify whether any of the mitigation options previously identified might be beneficial for mitigating higher AEP floods (ie: 10%, 20%)</li> <li>b) Consider whether there are other opportunities, not previously identified that might be appropriate for mitigating higher AEP floods</li> <li>c) Develop a range of principles for use in open space to focus the scope of studies. The principles will be applied to Elsternwick Park Golf Course redevelopment and Ormond Flood Mitigation Study</li> </ol>		March 2018	Melbourne Water	<i>Options reviewed which may result in localised mitigation works for more frequent flood events</i>
			Sept 2018		
			July 2018		

# Action Plan – 2018

## Theme: *One catchment, one plan*

*Understanding and responding to flood risk at a catchment scale, further developing community resilience to flooding*

d) Initiate a distributed storages study specifically for the Lester Creek catchment in two sub catchments – Caulfield Sth Main drain and Moorabbin Main Drain

Sept 2018 Melbourne Water

4. Investigate modelling and mitigation options recommended by the CRC.

Sept 2018 Melbourne Water

*Work in collaboration with relevant research groups*

# Action Plan – 2018

## Theme: *One catchment, one plan*

*Understanding and responding to flood risk at a catchment scale, further developing community resilience to flooding*

	Deliverable	End Date	Lead Agency	Outcome
<b>Preparedness for flood events</b>	5. Elster Creek Catchment flood management plan developed which builds community understanding of flood risk, preparedness and response across the catchment by working with our partners (SES and Council)	Feb 2019	Melbourne Water	<i>Uplift of community resilience in the catchment to be better prepared for flood events</i>
	6. Pilot program developed which provides for a tailored approach to flood awareness, education and response (with potential higher levels of service) based on sub catchment flood risk profiles	Feb 2019	Melbourne Water	<i>Responding to our communities needs for higher levels of service – building resilience and enabling preparedness and recovery uplift</i>
<b>Post-flood actions</b>	7. Work with EMV and VicSES for improved coordination and response, including scenario planning and communications after flood events	June 2018	Melbourne Water	<i>Meeting community expectations for flood response</i>

## Theme: *Strategic planning*

*Develop a consistent approach to land use planning across the Elster Creek Catchment which minimises the impacts of urban runoff. Opportunities are sought to further minimise flood risk across the catchment through innovation, research and collaborative partnerships.*

Action	Deliverable	End date	Lead Agency	Outcome
<i>Planning for the catchment</i>	8. Complete a collective review (scan) of the Catchment's planning schemes to inform future 'catchment level' planning policy, focusing on the reduction in flood risk and adaptability provisions.	February 2018	City of Glen Eira	<i>Consistent Planning provisions across municipalities that minimise urban runoff and flood risk are implemented for the Elster Creek Catchment</i>
	9. Define future planning policy opportunities from a catchment wide perspective (IWM, Rainwater Tanks, Impervious %, Incentives and Offset Program) leveraging available research programs and partnership opportunities	May 2018	City of Glen Eira	
	10. Review outcomes of the Distributed Storages and Melbourne Urbanisation Mapping Projects to ascertain opportunities for further scenario development in the Elster Creek Catchment	March 2018	Melbourne Water	
<i>Collaborating with our partners</i>	11. Develop a plan to engage with stakeholders, the community and councils when commencing modelling and mapping projects (which lead to planning scheme amendments)	July 2019- July 2020	Melbourne Water	
<i>Innovation</i>	12. Develop a plan to share existing or planned technology advancements across the catchment and progress these tools for early community benefits: <ul style="list-style-type: none"> <li>- Flood warning app</li> <li>- Smart gauges</li> </ul>	June 2019	Melbourne Water	

## Theme: Informed communities

*Build community and agency awareness and a shared understanding of flooding in the Elster Creek Catchment*

Action	Deliverable	End date	Lead Agency	Outcome
<b>We communicate with our communities about flooding across the Elster Creek Catchment</b>	13a. Communications approach and plan developed	January 2018	Lead Agency Port Phillip City Council	<i>Consistent and clearly understood communications about Elster Creek Catchment flooding</i>
	13b. Development of 'a community' lexicon in relation to flooding. Conversations and communications about flood risk are clearly articulated and shared across the Elster Creek Catchment. Simplifying flood terminology and concepts.			
<b>Building our understanding, validating what we know</b>	14. Develop a mechanism for impacted communities to update flood impacts during and post flood events using the latest NextGen technologies (ie: livestreaming, photos, drone information)	June 2019	Melbourne Water	<i>Enabling understanding of catchment wide flood impacts affecting the community</i>
<b>Our engagement is focused</b>	15. Map key stakeholders groups across the Elster Creek Catchment to understand influencers and advocacy opportunities	January 2018	Port Phillip City Council	<i>Information will form a baseline for future activities</i>
	16. Create a Community Reference Group to provide community feedback to the Working Group	February 2018	Port Phillip City Council	<i>Community is actively engaged</i>

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