

No Answer

**Draft Budget 2017/18**

**Your comments**

My family are supporters and members of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. We are aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Wednesday, 17 May 2017 3:31 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

██████████

**Organisation (if applicable)**

No Answer

**Address**

████████████████████

**Suburb**

██████████

**Postcode**

██████

**Email**

██

**Draft Council Plan 2017-2027**

**Your comments**

Congratulations to the Council on the Draft Plan. Thank you for the opportunity to contribute. My comments relate to: - 'A sustained reduction in waste' (Direction 3 and Point 3.5), - The Mayor's reference to a 'liveable' City, - Two of the seven significant, long-term challenges identified as facing the City (Population growth and Urbanisation), considered when developing the plan; and - The Plan's comment that (The City's) response to these challenges impacts (its) liveability, and the health of our communities. There is a mysterious disconnect between the massive increase in residents/visitors, tourism marketing, the mooted St Kilda Rd South precinct upgrade and many new developments, and the response to litter, dumped rubbish and street cleaning in St Kilda. The result is major health, hygiene, safety, aesthetic and other implications. Litter collection, response and street cleaning in St Kilda is grossly inadequate and at crisis point. Taking the above into consideration, my hope is that a robust, responsive and effective rubbish, litter and street cleaning strategy for the suburb is incorporated into the Plan, and actioned with haste. Thank you

### **Draft Budget 2017/18**

#### **Your comments**

No Answer

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



# Draft Council Plan 2017-27 including Budget 2017/18

We are inviting the community to 'have your say' on the Draft Council Plan 2017-27 including Budget 2017/18.

All submissions must be received by 5 pm on Friday 19 May 2017.

Title [redacted] First name [redacted]  
 Surname [redacted]  
 Organisation (if applicable) [redacted]  
 Address [redacted]  
 Suburb [redacted] Post code [redacted]

### Draft Council Plan 2017-27

Your comments

① Plan to not sell off laneways in or near to flood zones.  
 ② Redirect laneway sales' revenue to improve local drainage.  
 ③ Transform Tide st. Elwood with W.S.U.D. / not bitumen!

④ Direct 'Open Space Strategy' contributions to purchase extremely flood prone properties that may also become playgrounds/rain gardens/soakwell installation sites/other W.S.U.D.

⑤ Initiate a 'Drainage Development Contribution Plan' similar to Bayside Amendment C139

⑥ Plan for the construction of low bluestone flood retaining walls to follow the garden beds bordering the Elwood Canal (as per previous Council Plans\*) to have... increased capacity against potential flooding.

(as already constructed by Bayside above New St. to heighten flood walls and improve on safety!

p.21 \* 4. Enhancing Liveability 4.1. A Sense of Place 4.1.1 Maintain and Build Upon the Unique Character of the City's Neighbourhoods

Your comments

⑦ Iniate a joint CoPP-S.E. Water inspection program for illegal stormwater to sewer line conned 1075

! There is no significant increase in capital works allocation to specifically reduce local drainage flooding. The 'Flood Management Plan, 2012' states:

'There is no forward capital works program to address key hotspots and flood risk areas.'

Address this long overdue PRIORITY!

### You can make a submission in a number of ways:

1. Complete and return this submission form using the reply paid details on the back.
2. Online at: [haveyoursay.portphillip.vic.gov.au](http://haveyoursay.portphillip.vic.gov.au)
3. Email a written submission to [helpdeskabpp@portphillip.vic.gov.au](mailto:helpdeskabpp@portphillip.vic.gov.au)
4. Send a written submission to:  
**Interim Chief Executive Officer, Port Phillip Council, Private Bag No 3, St Kilda, VIC 3182**

### Privacy statement

Any comments made via this feedback form may be published and used as part of a Council report. However, Council will not publish any personal details collected as part of this form. For more information about Council's Privacy Policy contact the Privacy Officer via ASSIST on 03 9209 6777 or email [assist@portphillip.vic.gov.au](mailto:assist@portphillip.vic.gov.au)



## Community Alliance of Port Phillip

### RESPONSE TO CITY OF PORT PHILLIP COUNCIL PLAN AND BUDGET 2017/18

The Community Alliance of Port Phillip (CAPP) represents members from across the municipality of the City of Port Phillip. The purposes of CAPP are:

- to promote the development and implementation of policies in the City of Port Phillip that
  - maintain Port Phillip as a well-planned, liveable municipality
  - progress equity, social justice, inclusiveness and environmental sustainability
  - value cultural diversity and the arts
- to promote sound governance and community representation by the City of Port Phillip
- to promote community awareness, debate and action on issues affecting the community and residents of Port Phillip

CAPP commends the City of Port Phillip for the thoughtfulness of the Council Plan 2017 -2020 and supports the identification of the 7 challenges

- Population growth
- Transport and parking
- Climate change
- Urbanisation
- Legislative and Policy influences
- Rapid evolution of technology
- Changing economic conditions

In addition CAPP generally supports the 7 Future Focus and comments on each of these:

1. We embrace difference, and people belong
2. We are connected and it's easy to move around
3. We have smart solutions for a sustainable future
4. We are growing and keeping our character
5. We thrive by harnessing creativity
6. Our commitment to you
7. Delivering our strategic directions

However CAPP believes that the Plan at times misses the opportunity to integrate the challenges and focus with coherent plans of action to cover the parts of the city identified for most changes either through densification of climate change.



In addition CAPP suggests that any Plan needs to be supported by a budget and strategic planning outcomes which are implementable over time. At times it is difficult to see the relationship of the Plan to the Budget.

### Direction 1 – Supportive City for All

#### We embrace difference, and people belong

The overall objectives of this section of the Plan are supported by CAPP.

The areas we wish to comment on are:

1. Children and Family Services
2. Community Services and Facilities
3. Aged Care Services
4. Affordable Housing
5. Homelessness
6. Disability Services

#### Children and Family Services

The Family, Youth and Children Strategy 2014-2019 provides a sound basis for the provision of integrated services for children.

It is important that Council has re-affirmed its commitment to direct funding and service provision of long day care services as well as providing financial support to community based not for profit child care services. It is clear from Council's data that the need for long day care is a continuing and expanding service need.

Co-location of day care and kindergarten services is an important way of making the most efficient use of buildings. This is particularly important at a time when workers in these sectors are all expected to be educators. The distinction between "care" and "education" is no longer a basis for separating these services. This raises questions about fees. Fees for "day care" are much higher than for "kindergarten" due to the greater State and Federal funding available for the perceived educative function of kindergartens, and the unwillingness of funding bodies to recognize the educative roles of employees in long day care.

Council should be taking a **strong advocacy role** on this issue and be partnering with other councils, child care organisations and unions to press for greater levels of funding for this sector. Funding for campaign work should be set aside for this.

It is important that Council **not contract out the provision of child care services to the private sector** where wage rates for child care workers are less than those employed by the City of Port Phillip. Private child care services are structured on a profit margin for owners and shareholders that would have a likely impact on the quality of the service being provided. Council's continued resistance to this is applauded. However it is noted that on p.2-36 a current review of children's services is opening the question of council's future role in early childhood education and care.

Any outsourcing should be resisted.

It is noted (p.4-181) that \$210,000 has been budgeted for the Implementation of the “Children’s Services Review” but there is no information available on what that will involve. There is a need for clarity as to whether this refers to the Family, Youth and Children Strategy 2014-2019.

At p.2-40 there is a welcome increase in operating and capital funding for children’s services but at p. 4-197 it is noted that there is a reduction in expenditure for subsidies to third parties to provide children’s services from \$1,718,794 in 2017/18 to \$1,655,422 in 2018/19 and in 2019/20 to \$1,688,531. There needs to be an explanation as to who these third parties are and why there is a reduction in this funding.

It is noted that Long Day Care fees are being increased from \$120.50 (2016/17) to \$125.00 in 2107/18. This is a 3.73% increase at a time when CPI is 2.1% and wage increases are averaging less than 2.5%. This is large increase in fees for an essential service for many working families and for families in need of child care for other reasons (parents studying; social support; social needs of children etc.).

CAPP agrees with the current Council child care policy (2006) which states that fees should not constitute full cost recovery. However it is also stated that fees should include a component for replacement and/or improvement of buildings. This should not be included because the buildings are a capital asset of the council and as such it is Council’s responsibility to maintain/improve the buildings.

There needs to be additional performance measures attached to children’s services (p.2-41). While the focus of federal government policy and funding is directed to children whose parents are in the workforce, Council should also be focusing on child care service provision for parents and /or children with special needs such as disability, mental health issues, domestic violence and behavioural issues. The number of parents and children in the special needs category accessing childrens services should be included as a performance measure.

It is noted that Council plays a significant role in the provision of Maternal Child Health Services and this should be continued. Promotion of the service is important in light of the fact that some parents are resisting the vaccination programs.

### **Community Programs and Facilities**

The objectives of this section are significant and an important measure of our inclusive society. At p.2-40 the 2017/18 figure of \$14,933,622 needs further explanation – how much is allocated as one off funding for Ferrars Street Education and Community Precinct? Additional detail of the allocation of funding in this area would assist in determining the success of the objectives. We note at p.2-39 that there is a cumulative figure of \$4,165,000 for four community programs and facilities over the 4 year period 2017/18 to 2020/21. On p.2-40 however there are additional (and different) figures covering operational and capital expenditure for the same 4 year period. CAPP seeks an explanation of these figures.

## Aged Care Services

The Home and Community Care Service (HACC) are to be known as My Aged Care Services (MAC). With changes to Federal Government funding of services for older citizens, the emphasis appears to focus on older persons “buying” their services in the marketplace. This change assumes that frail, vulnerable, older persons with disabilities and other needs will be able to operate in this new world order.

At present Council employees are engaged to provide services such as home care, personal care and companionship for older citizens and to provide coordination and management where required. Fees for services are means tested.

CAPP is concerned about the move to contracting out and the privatisation of aged care services particularly to the private, for profit sector. Questions of affordability, standards, accountability and flexibility arise and the ability of Council to control service provision to its older citizens. It is important that the cost of case management of individuals does not lead to a reduction in services. Case Managers are crucial to those most in need to help choose services that will enable them to remain in their own homes.

It is important to note that Council has continued to provide substantial funding for its ongoing involvement in aged care services (p. 2-40). CAPP believes that Council should continue to be a major service provider and manager in this sector. Without a quality analysis of Council’s current service provision in this sector it is difficult to assess whether the funds that have been budgeted are sufficient. An assessment is urgently needed in the face of changes at other government levels and to ensure that, as a city, we are providing the highest quality of service to the greatest number that is possible.

The performance measures for this area of Council operations are insufficient (p.2-41). Numbers of older persons using services, income levels, special needs groups, ethnicity, language and cultural appropriateness should be include as well as resident satisfaction surveys. Benchmarking against other councils would assist in gauging how well our city is performing in this important area.

**Funding for** recreation facilities are a positive area of the budget but there needs to be a funding source for low cost, local exercise programs for older citizens and transport to such programs to ensure that as many people as possible can participate.

CAPP has a number of questions:

- Has Council evaluated the Ageing Well Strategy in Port Phillip 2006 – 2016?
- Are the results published for the community to see?
- Will a new strategy be developed?
- Will council continue be involved in the provision of aged care services after funding changes occur? Will Council provide case management services?
- How urgent is this? What are the timeframes for making changes?
- Will Council be able to add funding to aged care packages?

## Disability Services

CAPP notes that there are no specific initiatives or funding aligned to this policy (Disability Policy). An explanation for this is essential.

### Reconciliation Action Plan 2017

CAPP notes that the 2017-2020 Reconciliation Action Plan is yet to be developed and implemented which explains why there are no specific initiatives aligned to this plan within the next 4 years with no budgetary allocation. CAPP proposes that funding should be identified to accelerate the development of the Plan and provisional amounts set aside for implementation.

### Housing Affordability and Homelessness:

Our primary concern is that there is no predicted increase in social housing as a percentage of housing stock (7.2%pa 2014/15 – 2026/27).

In the Future Focus heading 1.2 'An increase in affordable housing', (page 2-35) there is no apparent increase intended in the proportion of affordable housing stock, (which does not seem to be planned to increase above the current level of 7.2% over the 10 years of the plan) but rather an increase in the number of units up to 920 new dwellings over 10 years or 368 over the first 4 years.

This may in fact turn out to be a proportionate decrease such as has already occurred in recent years in CoPP (from a former 8% of affordable housing stock to the more current 7.2%, and trending lower). *This section of the plan also refers to 'new' and 'sustainable funding streams to significantly increase the supply of social housing' yet no quantitative estimate of what a 'significant increase' might be is provided to back this up.*

This objective is not ambitious and lacks vision given the need for low cost, secure housing at a time when the private market rents are soaring particularly in Port Phillip and first home buyers are increasingly being priced out of the market. Low wage earners and the unemployed are increasingly on the cusp of falling into homelessness and housing purchase or rental options in our municipality are only tenable for the top 20-30% of income earning households.

### Homelessness

At p. 2-35 homelessness is described as another priority for the next 4 years. However, there are no specific funds for the implementation of the Homelessness Action Strategy 2015-20, within any of the detail of the Plan or its associated Finances and Performance documents. *For example, on page 4-198 of the Finances and Performance documentation it is stated that there is zero funding and 'no specific initiatives' intended for the 4 years from 2016-2020 for reducing 'the risks associated with homelessness', as specified in COPP's 'Homelessness Action Strategy 2015-2020.* This seems particularly alarming given the current large and rapid increase in the numbers of homeless people sleeping rough in the City of Melbourne and COPP. CAPP seeks an explanation for this.

*Why are there no affordable housing or inclusionary zoning targets actually specified in the reference on page 2-38 of the Future Focus where the first 2 advocacy priorities deal with both Fishermans Bend and private sector development?* However, In the advocacy priorities mentioned on page 2-70 (re: Growth and Character retention) in relation to Fishermans Bend, there is no reference to housing

affordability or inclusionary zoning at all and the advocacy priorities which are mentioned are then linked (amongst others) below to an outdated and superseded 2007-2017 CoPP Housing Strategy

*How is it proposed that the Housing and Homelessness \$210,000 partnering funding allocated on page 2-39 for the 10 year period 2017-27, will be utilized over this time span?*

There is a 10 year 'closing balance' series of \$1million for each year from 2016/17 through to 2026/27 of Strategic (but 'non-Statutory') Cash Backed Reserves for the cash allocations to the 'In our Backyard' arrangements listed on page 4-184 of the Finances and Performance companion to the Draft Council Plan 2017-27. *However the opening balance for 2016/17 is \$500,000. What is the explanation for this if Council's cash commitment is stated as being \$500,000 pa over the 10 years? Is it because there was no allocation of the original opening balance?*

*How are the 4 operating budget expenditure items for each of the years 2017-2021 of \$1,193,449, \$1,150,321, \$1,178,473, and \$1,228,907 on page 2-40 as applied to affordable housing and homelessness services meant to align with the stated performance measures on page 2-41 of 4,114 new social housing units facilitated in 2015/16 (i.e. presumably already established and including public housing) and the 4,482 new social housing units to be achieved by 2020/21? Is this projected increase of 368 new social housing units over the 4 year period arrived at by estimating 40% of the 10 year plan for 920 new units as specified in the 'In our backyard document...etc.' document? If so, given that this figure of 920 is arrived at by combining 170 new units derived from cash and in kind investments by Council, and 750 new units to be derived from 'partnerships with governments, private and philanthropic sectors, and new planning mechanisms', (as specified in Phase 3 of the 'In our Backyard – Strategic Partnerships' document), how are these 368 new social housing units to be obtained under this strategy utilizing the operating budgets?*

*The 4 funding allocations of \$630,00, \$550,00, \$540,000, and \$540,000 for the years 2017-21 mentioned on page 4-199 refer to the 'annual cash contribution to an affordable housing reserve to support the delivery of new projects and an expression of interest for making Council land in Marlborough St ready for release to the community housing development market'. If this is so, the first of three amounts, the \$630,000, is presumably arrived at by adding the \$80,000 allocated for the implementation of the 'In our Backyard' strategy in the coming year to the \$50,000 allocated to the Marlborough St project and including the \$500,000 intended as the annual cash contribution of Council's \$5million over 10 years as established in 'In our Backyard'? **But how then is the \$1,193,449 operating budget for the same year for affordable housing and homelessness specified on page 2-40 then arrived at?** It could also be assumed that the \$80,000 specified above is intended to fund an expression of interest for tendering project to acquire partners in competition to the PPHA? Is this a valid inference?*

**It appears that the statement on page 1-20 referring to the challenge of urbanization in relation to housing affordability should be corrected to reveal that more than 99% of 'low and moderate income households will find buying and private rentals increasingly unaffordable' in the City of Port Phillip.** *The statement on this page only refers to 'many' such households, which appears to be a serious understatement when the true figure is between 99% and 100%. (See the In our Backyard document page 13 which specifies the levels of housing unaffordability in the City of Port Phillip up to last year.)*

<b>Key Direction 2 - We are connected and it's easy to move around.</b>
---

CAPP supports the proposals to improve public transport through addressing network gaps, increasing capacity and improving connections between the modes of transport.

The enhancement of bike riding, walking, network connectivity with good amenity and safety are also supported. As well as ensuring that there is universal accessibility for people with disabilities, children and older people.

Managing the transport that uses the roads in the city to ensure that there are no blockages is important for the amenity of the community.

CAPP welcomes visitors to the City and encourages the Council to ensure that there are sustainable transport choices. Car parking is a contentious issues and this needs to be handled transparently and with community consultation.

CAPP considers the Council Community Bus to be an essential service that assists residents move around the city. CAPP requests that the Council review and update the service, particularly the display of bus timetables.

One of the integral assets of the CoPP are the interconnecting laneways. They are an underutilised aspect of open space which requires some innovative and creative thinking.

CAPP suggests the following ideas for ensuring the continued development of great open spaces

- Use by residents and visitors of our parks and open space: the growing commercialisation of our local parks should not limit access.
- Acquisition of land by Council and other governments of land for public and open space.
- Developer contributions to public and open space: council policies for compulsory provision and the effectiveness of setbacks.
- Separation of cyclists and pedestrians (completion and analysis of the promenade experiment).
- Council expenditure on Open and Public Space for strategic benefit.
- Connecting CoPP Open Space and parks with walking and cycling routes.
- The Urban Streaming Plan (walking and cycling routes following waterways).
- Mapping, improving and linking laneways and informal pathways
- Recognising the needs and concerns of recreational cyclists and the demand for fully connected off-road bike paths.
- Ensuring the availability of park space for Social Service usage (i.e. food van access)
- Preserving and maintaining Indigenous Spaces.
- Minimum metrics for Ratio between Open Space and Population.
- Minimum metrics for Proximity (Distance) of Local Parks to Residents.
- Analysis of Human Behaviour in relationship to existing Infrastructure.

<b>Direction 3: We have smart solutions for a sustainable future</b>
--

Community Alliance of Port Phillip (CAPP) endorses the following findings of the Port Phillip Alliance for Sustainability (PPAS) on Direction 3, Sustainability, of the Draft Council Plan 2017-2027.

We commend the following Sustainability commitments in the draft Council Plan:

- The initial funding for the new ECO Centre (provided that the allocation of funds will not be withdrawn if partner funding is not found.) The ECO Centre urgently needs a new building to continue its excellent work.
- To commence a heat management plan.
- The installation of South Melbourne Market solar array
- To develop a Waste Management and Resource Recovery Plan.
- To increase permeability in the municipality.
- To develop a Sustainable City Community Action Plan to address emissions.

However the draft plan fails to adequately recognise the implications of the energy market transformations now gathering momentum. Solar panels, battery storage and smart grids offer huge cost, stability and emissions benefits. This is not the time to only be working on adaptation to climate change as real mitigation measures are becoming more and more urgent, effective and cost efficient.

The community expects its council to be a leader and tackle climate change at the local level. The current plan does not go far enough and council is at risk again of not meeting its commitments. It is with great disappointment that we find that The Towards Zero plan of 2007 is only now on track to meet 60% of its Towards Zero targets despite much effort over the past few years by PPAS to clarify the targets, planned actions and budget allocation to achieve these targets.

In order for the City of Port Phillip to benefit both environmentally and financially, further commitments need to be made.

### **Energy efficiency**

- To retrofit all Council buildings not yet retrofitted for energy efficiency savings including considering the use of Energy Performance Contracts for Council owned and other leased buildings.
- To develop a Sustainability Community Action plan that sets clear, measurable targets and a clear action plan from 2017-2027 that takes into account the State target of carbon neutrality by 2050.
- To allocate sufficient funds each year to achieve targets set in the Sustainability Community Action Plan
- Implement such a plan through the creation of a Port Phillip Energy Foundation to drive the reduction of community emissions.
- To lobby for the required legislative and regulatory changes that are holding up some community emissions reduction projects.

### **Permeability and Water**

- To establish guidelines and targets to improve permeability throughout the municipality.
- To prioritize flood responses in Elwood and St Kilda.

- To develop and finance sub catchment solutions to flooding, water recycling and pollution reduction through a range of initiatives including storm water capture and release storage systems under roads in park/recreational area in those areas.
- To require a business case to determine the viability of stormwater harvesting and pollution reduction at Albert Park Lake vs other options including Elsternwick Park North and other sub catchment responses.

### Community Engagement

- To form an effective replacement of the Towards Zero Forum that works together with Council to develop strategies and action plans to assist the community to reduce emissions

### Key direction 4: We are growing and keeping our character

The draft Council Plan identifies increased population density as a key challenge. Port Phillip's population is expected to grow from about 110,000 at present to more than 167,000 people by 2041, a 51% increase on current numbers. Areas designated by the Council for greatest densification are primarily Fishermans Bend, however the Plan goes on to say:

*The density of established areas across the city will also increase, with St Kilda/St Kilda West and St Kilda Road neighbourhoods accounting for more than half the projected housing growth outside Fishermans Bend over the next 20years.*<sup>1</sup>

FBURA is due to release the next draft of its Strategic Framework Plan which will have many insights into planning and density. Broad planning issues have been identified which require detailed attention over time including all the key areas of transport, social and educational infrastructure, open space planning, density controls and environmental best practice.

So far there has been limited discussion on how planning and density relate in other areas of the city. The CAPP objection to Planning Amendment C122 has been one of our earliest opportunities to both understand and influence the Council's thinking on this issue.

One problem identified in the course of consideration of Amendment C122, and the 'yet to be resolved' amendment C123; is a lack of consistency between the words in other supporting documents including the Design and Development Overlay for Amendment C122, and Council planning officers recommendations.

It is also apparent that the primary focus of the Council planning department is on a strict interpretation of the meaning and application of requirements around built form with a failure to consider associated issues such as requiring increased footpaths widths in high traffic areas, taking advantage of landscaping opportunities and Improving public access and walkways.

Additional broader issues arise around open space planning, social infrastructure improvements and the need to consider climate change in response to increasing water run-off and mitigation against the heat island effect which also need a corporate investment in the future of our city.

---

<sup>1</sup> Port Phillip TodayPlan pp 19 - 20

Since then the draft Council Plan has been released which raises the similar issues in the 'Our Challenges' section of the Council Plan, which says:

*With increasing densification more people will use our parks, villages, roads and footpaths, beaches and public transport.*

CAPP recommends that CoPP pursue integrated planning outcomes for Amendment C122 and its surrounding area (Amendment C123), and that the sentiments expressed in the draft Council Plan are put into effect in making decisions relating to increased population density in the geographical areas identified in this plan.

CAPP is surprised and disappointed at the low level of funding allocation to areas other than Fisherman's Bend. CAPP is of the view that the allocated funding is not adequate to the task required.

As population growth has been identified as a major challenge this will lead to a greater use of current parks and therefore CAPP requests that the Council consider setting up a Fund for the purchase of pocket parks across the municipality when such land is available.

Council should encourage the State government to purchase large open space in Fishermans Bend to ensure that the new community is a suitable amenity for families.

As one of the Council commitment is transparency it is the view of CAPP that this principal should be adopted for the Developer Contribution Scheme, both retrospectively and for the future. These contributions should become part of general revenue but specifically allocated for procurement of open space.

The proposed funding allocation for greening of Port Phillip appears inadequate and CAPP requests that it be reconsidered as the current plans appears to only cover tree planting versus new open space.

It is CAPP's understanding that the allocation to open space water management is focussed on the Albert Park reserve. In light of CoPP commitment to transparency the rationale for this should be explained to residents.

#### **Key direction 5: We thrive by harnessing creativity**

Revitalizing retail precincts is key to the City of Port Phillip being dynamic. Any strategic plan for retail precincts should include consideration of the impact of the rental market and the need for landlords to act responsibly.

CAPP encourages continued work on better management of licensed premises and entertainment precincts.

CAPP encourages the development of local business, particularly sustainable new creative industries focussing on climate change issues.

CAPP notes that the Council separates the Festivals budget from the Arts budget. This is an artificial construction that provides greater weight to festivals that do not harness local creativity. In addition it diminishes the importance of ongoing emerging creative groups that require security of place and

resourcing for future development. CAPP also notes that many of the festival attendees do not contribute to the rate base of the city or to the local community. CAPP requests that the Council considers a granting program for creative groups.

Funding for the St Kilda Festival is excessive and the focus of the festival should be on local artists rather than COPP feeling obligated to provide a festival for the whole of Melbourne. Partner funding should be sought as it is for many of Council's other activities.

#### **Key direction 6: Our commitment to you**

CAPP notes that in terms of transparency this Plan only gave the Community one month to provide comment.

Transparency should be a major focus of Council to ensure that the Community is aware of focus and expenditure

It is the view of CAPP that the connection between Plan and the Budget shows that issues of equity have not been given sufficient attention in the past or in planning for the future. Major investments are still proposed to go into those parts of the city which have the lowest projected growth and are historically the most infrastructure rich (South Melbourne, Middle Park)

There are major areas of capital expenditure where there has been little examination of cost benefit, rationalisation of services and public information on proposed expenditure. To pick a few - major outlays have been directed towards Life Saving Clubs, first St Kilda LSC (where the Council expenditure was 'over' \$3.2m) and now the proposed new South Melbourne Life Saving Club (\$6.3m), the proposal for major investment in a Kerferd Road safety upgrade (\$4.2m) and projected major expenditure on water recycling from Albert Park Lake (\$4.2m). Additionally another main component of expenditure is to go to the Pride Centre, with a total Council commitment of approximately \$13m. (Council Media release March 2017)

In terms of those at risk in Port Phillip, the Council Plan summarises some of the problems as follows:

*The spectrum of people considered vulnerable is widening due to increased costs of living, rental and property costs, social exclusion and health inequity. More than 8,000 residents are living in housing stress and 2,500 residents are on the public housing waiting list (excluding local community housing waiting lists). In the last two years, we have seen an increase of 104% in in the number of calls received about people sleeping rough in public places. We expect to observe ever-increasing vulnerability in our communities.(Council Plan p21)*

Currently the Draft Budget has no capital outlays on social housing, and a minimal increase in the number of social housing units is projected between now and 2027, with social housing remaining at 7.2% of the total housing stock over the next ten years, despite the concerns cited above.

Community infrastructure requires comprehensive improvement in the light of densification and the aging of many community facilities. The historic social infrastructure deficit in the CoPP is noted in a recent DELWP report done for Fishermans Bend which comments on the fragmented and run down facilities currently provided by the Council and the need to consider how to best meet future

demand for services. Future planning needs to include priority setting and service provision through carefully placed activity hubs preferably included in higher rise structures to preserve open space at the ground level.

While the DELWP report was confined to Fishermans Bend there is little doubt that if the same scrutiny was extended across the rest of the municipality similar conclusions would be reached.

As indicated previously in relation to Amendment 122, careful consideration of planning controls are needed which could include open space, wider footpaths, trees and even directly including social facilitates in private development including requiring a social housing component

CAPP recommends that the CoPP does a complete review of its assets and then immediately moves to align expenditure with highest density and greatest need.

Promises relating to climate change are vague in comparison with the specificity of other proposals. There is also a distinct and unfortunate tenor developing in Council to talk about 'adaptation' ( which Council has some responsibility for) rather than 'mitigation' ( which is being identified as the Federal Government's responsibility), and no reference to the need to develop 'resilience' as part of the Resilient Cities program (of which the CoPP is a member).

Areas at the greatest risk due to climate change have relatively small allocations (Elwood and central St Kilda) with no budgetary provision for Elsternwick Park bio-diversity improvements and flood mitigation despite vague promises to consider making a contribution if flood mitigation can be proved.

There is also the need to now address 10 years of failure to set interim targets within Council's main climate change plans - Toward Zero (2007) and Towards a Water Sensitive City (2009). In particular the community emissions component of Toward Zero needs close attention, with a majority of Councillors saying "not our responsibility" – a new phenomenon in Port Phillip, after many years where Council identified with those councils taking a more progressive approach – Melbourne, Moreland, Yarra etc.

The Eco centre has a smallish amount set aside (\$3m over 3 years), despite the fact that the Eco Centre is a highly successful operation with over 15 staff operating out of a second rate facility.

CAPP requests Council to adhere to its social, housing and environmental principles including a review of its 'transformational projects' against these key challenges.

That the Council consider all its budget allocations against these principles and explore better means by which assets can be upgraded and social need fulfilled.

---

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Wednesday, 17 May 2017 6:02 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

█

**Organisation (if applicable)**

No Answer

**Address**

█

**Suburb**

█

**Postcode**

█

**Email**

█

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

**Draft Budget 2017/18**

**Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Wednesday, 17 May 2017 11:14 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

██████

**First name**

██████

**Surname**

██████████

**Organisation (if applicable)**

No Answer

**Address**

██████████████████

**Suburb**

██████████████████

**Postcode**

██████

**Email**

██████████████████████████████

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

### **Draft Budget 2017/18**

#### **Your comments**

Budget Expenditure: I have lived in Port Melbourne for nearly 60 years and the Port Melbourne Football/Cricket Club and ground has been part of my life for many of those years. The ground surface desperately needs to be resurfaced because it is well overdue and drainage is atrocious in wet weather. Every year the curators put sand on it and all it does is compact it more and more and the water just sits on the surface when it rains. Many other clubs in the VFL have resurfaced their ovals however Northport oval is overlooked despite being a showpiece for our community when it is used for the VFL finals and the up and coming VFL vs WAFA state game. If the COPP does not address the issue and budget for oval resurfacing then Northport oval will cease to host all the major VFL football matches and this will be a huge financial loss for the PMFC. How long does the club and supporters have to wait because the surface is one of the worst VFL grounds in wet weather. Please put this item into you Council expenditure budget ASAP, thank you."

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Wednesday, 17 May 2017 11:17 PM  
**To:** Steven Ross  
**Subject:** [REDACTED] completed Draft Council Plan 2017-27 including Budget 2017/18

trish63 just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

[REDACTED]

**First name**

[REDACTED]

**Surname**

[REDACTED]

**Organisation (if applicable)**

No Answer

**Address**

[REDACTED]

**Suburb**

[REDACTED]

**Postcode**

[REDACTED]

**Email**

[REDACTED]

**Draft Council Plan 2017-2027**

**Your comments**

"I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you."

**Draft Budget 2017/18****Your comments**

No Answer

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Wednesday, 17 May 2017 11:49 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

█

**Organisation (if applicable)**

No Answer

**Address**

█

**Suburb**

█

**Postcode**

█

**Email**

█

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

**Draft Budget 2017/18**

**Your comments**

I am a member of the Port Melbourne Football Club and I see the very bad conditions every year that wet weather creates for our football team during winter. I am aware that the ground is in very desperate need for a resurface in order to fix what has not been done in the past 50 years. I have lived in Port Melbourne my whole life and our great club needs this desperate fix to the ground. The club may lose its valuable hosting of the VFL Finals Series which would hurt a lot. Please put this item into you Council expenditure budget ASAP as this would be greatly appreciated.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Wednesday, 17 May 2017 11:50 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

████

**First name**

████

**Surname**

██████

**Organisation (if applicable)**

No Answer

**Address**

██

**Suburb**

████████████████

**Postcode**

████

**Email**

No Answer

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

**Draft Budget 2017/18**

**Your comments**

I have been a resident of Port Melbourne for over 80 years and I am a Life Member of the Port Melbourne Football and Cricket Clubs. Over many years I have witnessed the deterioration of the oval surface at Northport oval. It has continued to get worse and worse and the repairs are only a quick fix. It has been neglected for far too long and needs to be resurfaced because as a community venue it needs to be useable all year round. I am honoured to see such an iconic and historical club and oval on national TV during the VFL Finals and throughout the year but this will be under threat if the Council does not act and budget for resurfacing. I beg you to put this item into you Council expenditure budget ASAP, thank you.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



No Answer

**Draft Budget 2017/18**

**Your comments**

"I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you."

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 9:32 AM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

■

**First name**

■

**Surname**

■

**Organisation (if applicable)**

No Answer

**Address**

■

**Suburb**

■

**Postcode**

■

**Email**

■

**Draft Council Plan 2017-2027**

**Your comments**

Very concerned the council has not allocated funds for the upgrade of Port Melbourne football ground. This club has been a round for many years providing enjoyment to locals and supporters. The quality of this oval needs the support as it struggles to survive. As a supporter and 5th generation south melbourne resident I hope the council does support this great club which has provided an identity to this area. [REDACTED]

### **Draft Budget 2017/18**

#### **Your comments**

No Answer

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 11:52 AM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

████

**First name**

██████

**Surname**

██████

**Organisation (if applicable)**

No Answer

**Address**

████████████████████

**Suburb**

██████

**Postcode**

████

**Email**

████████████████████

**Draft Council Plan 2017-2027**

**Your comments**

As a Port Melbourne member I am aware of the conditions of the ground during the wetter weather. It is imperative to our club that finals are hosted here however we are at risk of losing them if conditions are not improved. Please do whatever you can to ensure the surface is redeveloped.

**Draft Budget 2017/18**

**Your comments**

No Answer

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 1:31 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

North Port

**First name**

██████████

**Surname**

██████

**Organisation (if applicable)**

resident

**Address**

████████████████████

**Suburb**

██████████████

**Postcode**

██████

**Email**

████████████████████

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

**Draft Budget 2017/18**

**Your comments**

The council is continuing a policy of allowing the north port oval to deteriorate to the disadvantage of the portmelb fc and to the ratepayers. Last year the had the finals series shifted from north port oval at a great loss to the football club and the community and a great financial loss to the football club. If this is not attended to urgently it will be at a great loss to the community and the football club

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 2:02 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

■

**First name**

■

**Surname**

■

**Organisation (if applicable)**

Port Phillip Bicycle User Group

**Address**

c/o Port Phillip EcoCentre, 55a Blessington Street

**Suburb**

St Kilda

**Postcode**

3182

**Email**

[portphillipbug@gmail.com](mailto:portphillipbug@gmail.com)

**Draft Council Plan 2017-2027**

**Your comments**

I make this submission on behalf of Port Phillip Bicycle User Group (PP BUG). We are a membership group that aims to develop our local cycling community. We do this through meetings, advocacy and social bike rides. We want it to be easier for people in our City to ride more often, for cycling to be a safe and practical form of transport and one that is a highly attractive option for 8 to 80 year olds – whether for fun, leisure, fitness or commuting to work or school, or a combination. PP BUG appreciate the Council’s commitment to supporting bike riding in general. We are pleased to see that cycling is recognised as a viable form of transport in the draft Council Plan, and that it will continue to be encouraged. We are pleased that there is a direction specifically attributed to ‘a connected city that is easy to move around’ – as cycling does just that. However, we note that the Plan recognises with the current challenges faced, there will be much increased pressure on transportation. Therefore, we believe that car travel should be not just “moderated” but motorists actively supported and encouraged to try out and benefit from using other (active and sustainable) modes. We welcome that in looking to ‘design streets for people’, advocating to Victorian Government and VicRoads is written as a priority. However where this is mentioned, and elsewhere in the Plan there appears to be nothing solid about advocating for specifics around, for example, St Kilda Road separated bike lanes or Domain/Melbourne Metro and bike infrastructure. As you will know, ensuring St Kilda Road is developed to accommodate more cyclists and with better facilities, is a key advocacy priority for PP BUG. In referring to the direction of ‘growing and keeping our character’, it is surprising to see that there is no reference to active transport. Liveability and diversity is partially reliant on encouraging walking and cycling and it would be good to see this at least mentioned. The PP BUG also encourages Council to ensure that the planning and development of Fisherman’s Bend encourages active transport and makes full use of developer contributions to do so. We trust that the Council has allocated sufficient resources to work actively with the developers to ensure that the increased density results in improved transport provision rather than more congestion. Finally, PP BUG encourages Council to work with and allocate spending on joint projects with neighbouring councils. This will improve connectivity and coordination of bike paths and lanes. For example enabling good connections the Sandridge shared path to Docklands and Southbank.

## **Draft Budget 2017/18**

### **Your comments**

It is pleasing to see that in comparing walking and cycling budget to the 2016/17 allocation, funds have not been reduced – and remains at \$1m. We welcome that investment but assuming general costs are higher year on year, it appears that perhaps there has been no allowance for this. In this case, therefore the budget allocated has slightly declined in real terms – and given the impending increased populations across most of the City this is a little disappointing. As mentioned in PP BUG's 2016 submission to Council, greater transparency would be achieved if the Council budget had breakdowns for spend on cycling infrastructure where possible, rather than combined with walking. Understandably, some projects are linked, especially ‘active travel’ ones, so we recognise that this may not always be possible. However, it would assist ratepayers to track where progress is being to make cycling safer and easier in Port Phillip.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



18<sup>th</sup> May 2017

Carol Jeffs – Interim CEO  
City of Port Phillip  
99a Carlisle Street  
St Kilda 3182

RE: CoPP Draft Council Budget 2017/18 Submission

Dear Carol,

If we are to continue to service, build and grow the visitor economy in St Kilda, then the time has come for dramatic and immediate change.

For an extended period of time St Kilda Tourism and Events (SKTE) has sought to integrate and work in collaboration with both Acland and Fitzroy Street Trader Associations to benefit all businesses within the destination of St Kilda and surrounds. For all manner of reasons this hasn't been possible and continuing to pursue this model is proving fruitless.

Meanwhile we know that St Kilda has the 2<sup>nd</sup> highest visitation after the Melbourne CBD delivering in the order of **\$826 million and over 7,500 jobs to the local economy. More than 1.8 million people visit the St Kilda precinct annually**, not including the significant events that the CoPP manages and stages.

There there is still significant opportunity to build on this impressive visitation and economic benefit making St Kilda and surrounds a truly world class visitor destination. In addition,

However, based on the current untenable environment and unworkable bottom up structure SKTE we are working within, we believe the best and only viable way forward for destination management and marketing of St Kilda and surrounds and the visitor economy is to take the functions and activity of SKTE inside the CoPP.

We therefore propose:

- SKTE and all its activities become part of a larger internal body or organisation within CoPP that includes the destination marketing and visitor servicing of the greater catchment area of the City of Port Phillip, which can take in the likes of Port Melbourne Waterfront, South Melbourne Market and Carlisle Street.
- The \$200K allocation from CoPP budget would be allocated to this internal body/department and spent specifically on marketing the destination of St Kilda.

This SKTE 3 year Strategic Plan and Annual Action Plan would inform this allocation of funds as well as the set KPI's/ results.

- A new Tourism & Events Advisory Board is formed, with membership from the current SKTE Board with a focus on the skills base of members and with a specific remit to brief CoPP on all visitor economy matters.
- Operationally, the current contracted and employed Executive Team of SKTE (Mark Smith and Katie Tobias) be seconded by CoPP.

With this structure in place, we anticipate productivity and efficiency gains are possible that will see further CoPP internal integration across events, marketing, tourism and economic development delivering an improved outcome at lower cost.

Further, with a combined and holistic approach and centralised assets such as the StKilda Melbourne website (as one example) a much greater opportunity exists for commercial partnerships and revenue raising via membership, advertising and sponsorship.

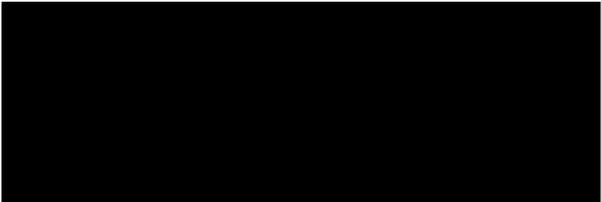
Such a structure still allows for the Street Associations to continue their "on the ground" work and activations with funding via the current Special Levy mechanism, allowing SKTE to concentrate on the broader and more strategic visitor economy level.

St Kilda has come a long way in recent times, and with some major new announcements, including Pride Centre, The Block project at The Gatwick and new private ownership of The "Espy" to come to fruition over the coming few years, now is the time to leverage the St Kilda brand and greater City of Port Phillip municipality.

Technically, our submission doesn't seek further funding of St Kilda Tourism and Events in the model or context of past years, rather we request a "reallocation" of these funds for the 17/18 financial year into an integrated City of Port Phillip visitor economy model as described above.

We sincerely feel, that without a considerable change to the current model, we undo much of the good work that has been completed and miss the significant opportunity that is there to be capitalised upon.

We welcome the opportunity to further discuss this with the Councilors, and/or the CoPP in line with your budget process and look forward to your response.



(on behalf of the Committee of St Kilda Tourism & Events)  
Cc. SKTE Committee Members

**WEST ST KILDA RESIDENTS ASSOCIATION Inc**

Assoc Reg No A0038207Y

PO Box 2022 St Kilda West VIC 3182

www.wskra.asn.au

wskra@netspace.net.au

ph: [REDACTED]

ph: [REDACTED]

[REDACTED]  
[REDACTED]

---

Ms C Jeffs  
Interim Chief Executive Officer  
Port Phillip Council  
Private Bag No 3  
St Kilda, VIC 3182

Dear Ms Jeffs,

The West St Kilda Residents Association (WSKRA) appreciates the opportunity to comment on the draft Council Plan 2017-27.

WSKRA aims to provide an open and public forum for all West St Kilda residents to express their views and be informed on issues relating to their community such as:

1. preserving and enhancing neighbourhood character and residential amenity
2. town planning, traffic management, parking regulation and public transport
3. preservation of heritage buildings.

WSKRA therefore welcomes the draft Plan's inclusion as a priority the provision of "funding to groups and organisations that support local networks, encourage community participation and support access and inclusion" (page 2-34).

WSKRA applauds the strategic integration of vision, outcomes, actions and resources, which the Plan represents. At the same time, effective implementation requires disciplined decision-making and accountability. The Plan makes only passing reference as to how this may be achieved.

We have significant concerns in the following areas:

1. Neighbourhood Identity

WSKRA welcomes the Plan's emphasis on neighbourhoods and communities. However, in the draft Plan (point 3.3), West St Kilda is divided between St Kilda and Middle Park/Albert Park. We strongly believe that our neighbourhood should be grouped, as one entity stretching from (adjacent to) Fitzroy Street to Fraser Street, with Middle Park and Albert Park. We share a similar environment (streetscapes, housing, etc.) to those areas. Our nearest shopping strip with a full range of retail services is Armstrong Street, Middle Park.

- a. The current grouping disguises the fact that almost no resources are devoted to amenities, activities, events and investments in our neighbourhood.

2. Traffic management:

- a. WSKRA applauds the Plan's acknowledgment that our streets are designed for people (p 1-28). Our area is increasingly affected by through traffic in the evenings taking short cuts through residential streets not designed for this volume of traffic. This loss of amenity is likely to become worse due to

narrowing of St Kilda Rd related to construction of the Melbourne Metro project. This problem is also exacerbated during the period of the Grand Prix.

This problem is not covered at all in the Plan (page 2-47). We would suggest that an effort be made to make car travel on arterial roads (especially Canterbury and Beach Rds) is as efficient as possible. This would require advocacy by the Council to other road authorities.

### 3. Water and waste management

- a. We are concerned about flooding of homes, especially those adjacent to Albert Park on Canterbury Road. The Plan refers to flooding problems related to Elster Creek (p 2-58) but no mention at all of flooding in our area.
- b. We applaud the provision of more street bins in the area (page 2-61). We wonder whether the use of bin-sensors and solar powered compacting bins might improve their effectiveness and perhaps help to reduce collection costs.

### 4. Liveability

- a. We strongly support the ongoing need to improve the Fitzroy St shopping strip, including a need to integrate the Gatwick redevelopment and the Pride Centre into the neighbourhood (p 2-78). For example, is the street level of the Pride Centre to be shops, and does that provide an opportunity for improved neighbourhood commercial services?
- b. There is an ongoing need to ensure that public events are managed in such a way as to minimise the impact and inconvenience sustained by local residents (p 2-80). For example, this year there was an event in Catani gardens precinct on the same day as the main Grand Prix event.

Events on the foreshore frequently occur without affected residents being notified.

Traffic management is often a problem as residents cannot gain access to their properties.

We presume that these issues will be addressed in the review of the Events Strategy and Policy, but this is not referenced in the Plan.

We look forward to further discussions with Council as the Plan is finalized.

Yours sincerely



## **Input into the City of Port Phillip's Council Plan 2017 – 2027 and Municipal Public Health and Wellbeing Plan**

On behalf of the Port Phillip Community Group we applaud the City of Port Phillip's Draft Council Plan 2017 – 2027 and the ongoing commitment to diversity and inclusion. Through Port Phillip's continuing commitment to improve and protect the health and wellbeing of its many and diverse residents as well as the development of resources and infrastructure that will underpin and support this diversity, we believe that this will benefit all people across Port Phillip.

The draft Council Plan honours and builds upon the proud history and achievements of Port Phillip through its clearly articulated six strategic directions and identifies current and future opportunities to deliver integrated and informed services and programs across Port Phillip. Council has clearly articulated its commitment to partnerships, stakeholder engagement and community development to deliver and support many new and innovative outcomes that will both enable and contribute to the social inclusion and participation of all people across Port Phillip.

We strongly support Council's Strategic Direction 1 that states: *"We embrace difference, and people belong"*, and we are pleased that this is noted as the first strategic direction. As a longstanding and committed Group to social inclusion and diversity, the Port Phillip Community Group continues to provide services to multiple cohorts across Port Phillip. Our service users come from culturally and linguistically diverse backgrounds, with a range of presenting and cross-over issues that are often very complex and include:

- psychosocial, housing and financial crises often as a result of low income or poverty;
- social isolation, stigma and/or marginalisation;
- lack of skills, resources and motivation often compounded by mental illness, psychiatric disability, cognitive disability, and/or alcohol and other drug dependency.

A society that values social inclusion and opportunity is one in which all members feel valued and have the opportunity to fully participate in community life. For us this means delivering programs and services in partnership with Council and other organisations that enable service users to achieve sustainable and long term changes in areas such as health and well-being, financial management and social connectedness. It also means leveraging off resources and opportunities from other tiers of government to complement and support the directions of Council and to deliver pathways and outcomes for Port Phillip residents that lead to education, employment and social inclusion.

We also note that for the first time, the City of Port Phillip is integrating the Municipal Public Health and Wellbeing Plan (MPHWP) into the Council Plan. We very much support this

initiative as by integrating the MPHWP into the Council Plan it will provide greater priority of the valuable work articulated in this plan and be supported through the Council Plan.

Port Phillip continues to demonstrate leadership and commitment through a whole-of-council approach and in working collaboratively with its many partners and key stakeholders to reduce inequalities and optimise the conditions in which people can be healthy and enjoy greater social inclusion. The emphasis of this work based on the social model of health, is one that the Port Phillip Community Group strongly supports and adheres to throughout all of its work and service delivery. We also believe that the objectives of the MPHWP are in line with the Engagement Findings Report 2017 that once again supports and notes the attributes of Port Phillip as a leader in its commitment to a diverse and robust community, where people from all walks of life come together and have access to support services based on equity and equality.

Port Phillip Community Group looks forward to working closely with the City of Port Phillip throughout the life of the Council Plan to assist and to deliver the vision for Port Phillip as a city that is inviting, liveable, caring and compassionate.



**Port Phillip Community Group**  
**18 May 2017**





**SOUTH MELBOURNE PHILHARMONIC SOCIETY INC.**

Association number A0025607K

**Submission in response to Council Draft 2017-18 Plan**

**SUBMISSION TO THE CITY OF PORT PHILLIP  
BY  
THE SOUTH MELBOURNE SYMPHONY ORCHESTRA  
REGARDING THE USE OF THE SOUTH MELBOURNE TOWN HALL**

Introduction

Visionary Councillors of the City formed the South Melbourne Symphony Orchestra in 1946 with a charter to promote music making and the appreciation of music in the South Melbourne area and to present public concerts of music by its members. In the seventy-one years since then the Orchestra has – with the generous support of all successive councils – been able to maintain a continuous record of concert performances in the South Melbourne Town Hall and with rehearsals in the same venue.

The purpose of this submission is to request that the existing support be maintained and re-formalised.

Community Involvement

Over the years many members of the local community have been able to participate in the Orchestra as playing members, and countless others have enjoyed the orchestral performances. Complementarily, the influx of audience members for each of the multiple concerts each year has benefited the South Melbourne retail precinct.

In order to ensure that the Orchestra maintains its original purpose of promoting the appreciation of music in the South Melbourne area, ticket prices have been kept low throughout the Orchestra's history – current prices are \$20, \$15 concession and children aged 12 and under gain free entry to every concert. These prices are reviewed every year but have been at these levels since 2011 in a deliberate policy to ensure that the concerts remain accessible to all levels of the local community.

One way in which the purpose of promoting music-making within the local community is achieved is the fostering of a non-competitive atmosphere within the Orchestra – the Orchestra does not conduct auditions for potential new players. Rather, prospective players of instruments in sections which can accommodate multiple players are encouraged to attend rehearsals and to join the Orchestra if they enjoy the experience.

Opportunities for local soloists & ANAM relationship

One of the functions of the Orchestra has been – and continues to be – the provision of opportunities for outstanding local musicians to perform as soloists with a symphony orchestra, and since the creation of the Australian National Academy of Music these have become more frequent as a beneficial symbiotic relationship has been built up over time between the Orchestra and the Academy. Over the last 20 years over 25 Academy musicians – students and staff – have performed concertos with the Orchestra, providing



**SOUTH MELBOURNE PHILHARMONIC SOCIETY INC.**

Association number A0025607K

**Submission in response to Council Draft 2017-18 Plan**

both valuable experience for the student musicians and opportunities for the local community audiences to hear musicians who are already at the elite level and may well become the household names of tomorrow in the classical music world.

The symbiosis between the Orchestra and ANAM has also extended to equipment usage – on multiple occasions ANAM has borrowed the Orchestra’s tympani and music stands to augment its own supplies, while the Orchestra has also been able to use ANAM orchestral chairs and stands when these have been left out in an orchestral setup. All of these instances have been on a goodwill basis with no “hire” fees being sought by either party. Of course, when an ANAM student has performed a piano concerto with the Orchestra, the costs of the associated concert-day tune of the piano have always been covered by the Orchestra.

Accommodation

As a full symphony orchestra of over 50 players a suitable rehearsal and performance space is required, while as a community orchestra commercial rehearsal properties are not a viable option. Recognising this, the City of Port Phillip (and before that municipality’s creation, the City of South Melbourne) has provided ongoing support by making the South Melbourne Town Hall available to the Orchestra for rehearsals and performances through formal agreements the essence of which has been that while the Orchestra does not pay the Council for the use of the Hall, neither does the Council provide any one-time or recurring cash grants to the Orchestra. Another way of looking at it might be to say that the Council gives the Orchestra a notional grant which is exactly equal to the hire charges which would otherwise be levied.

The Orchestra acknowledges the Council’s sponsorship on its flyers and programmes and is most appreciative of the Council’s continuous record of support in making the Town Hall available specifically rather than another venue as

- (a) The Orchestra and in particular the conductor appreciate the use of the Town Hall to balance the orchestra and its sounds in the venue where the concert will be played. If at all possible, orchestras in general prefer to practice in the location in which the concert is to be played as acoustics in other places can be very different. As a corollary, performing in a different venue to that in which rehearsals are conducted would require possibly major re-balancing of the orchestral timbres and dynamics immediately prior to a concert once access to the Town Hall were available;
- (b) As a full symphony orchestra of over 50 strings, wind, brass and percussion players the use of another smaller venue could lead to significant OH&S issues for players, especially those seated immediately in front of the brass section in pieces with lengthy loud passages;


**SOUTH MELBOURNE PHILHARMONIC SOCIETY INC.**

Association number A0025607K

**Submission in response to Council Draft 2017-18 Plan**

- (c) The Orchestra regularly has ANAM students performing concertos with the orchestra, approximately half of which are piano concertos. These students use the grand pianos belonging to ANAM during rehearsals which would not be available at other venues. The concert currently being rehearsed features two ANAM student pianists performing a Mendelssohn concerto for two pianos;
- (d) Council made a small locked store-room available for the Orchestra's use under the stage in the Town Hall. In it, the Orchestra stores its range of tympani (large orchestral kettle-drums), bass drum, other percussion instruments, approximately fifty non-collapsible music stands, the conductor's podium, the conductor's stand and the Orchestra's entire music library. This would also make it difficult to operate away from the Hall;
- (e) The stored items other than the complete music library mentioned above are required at every rehearsal and would be difficult and costly to transport to other venues – or back to the Town Hall for the concert weekend – and/or to store elsewhere. Issues of equipment security would also be created;

Finance

The financial position of the Orchestra is that it generally budgets for a small annual surplus of just under \$2000, depending on factors such as the number of concerts with a soloist, how much music has to be hired, audience size and so on, but the below provides a good picture of an average year.

item	per concert	annual	notes
ticket receipts	2250	9000	average audience 150: 45 full-ticket; 90 concession; 15 no charge
members' subscriptions		4900	assume 40 players; 35 of whom pay the "early-bird" rate, 5 of whom don't
rehearsal tea/coffee		700	
history book sales		120	assume 2 books sold per concert
honoraria		-6700	
soloists' fees	-150	-450	assume 1 concert per year with no soloist
piano tuning		-200	assume 1 concert per year with a piano concerto
music hire	-300	-900	assume 1 concert per year with no music hire required



**SOUTH MELBOURNE PHILHARMONIC SOCIETY INC.**

Association number A0025607K

**Submission in response to Council Draft 2017-18 Plan**

printing	-450	-1800	
Orchestra-owned instrument maintenance		-200	
APRA licencing		-90	
domain name renewal		-100	
Consumer Affairs Victoria		-90	
PO box rental		-100	
insurance		-900	
concert-day security	-340	-1360	based on Council published 2017-18 charges (\$68/hour x 5 hours)
<b>surplus</b>		<b>1830</b>	

The maintenance of a small surplus provides some insulation against lean years, and also allows other activities such as acquisition of new or additional tympani or percussion instruments when existing ones reach end-of-life and funds permit – for example in 2016 just under \$1500 was used to print updated appendices to the Orchestra’s history book to mark the 70<sup>th</sup> anniversary, while in 2014 the Orchestra bought a new bass drum and other percussion instruments at a cost of \$3300.

Clearly, while the Orchestra can cover the Town Hall security charges for each concert day (5 hours @ \$68/hour) as included in the above table, it is not in a position to pay the Town Hall hire charges for a community organisation outlined on page 218 of the Council Draft Plan of \$841/day for each concert weekend ((841x2)x4) which would amount to \$6728/year, let alone the ‘whole day’ charge of \$712 for each Monday evening rehearsal which – assuming 40 rehearsals – would amount to \$28480/year.

This means that at the published rates, the Orchestra as a community organisation would be liable for over \$35000 annually which would not be a viable proposition.

### Conclusion

The essence of this submission is a request to maintain and formalise the existing position of support by the Council for the South Melbourne Symphony Orchestra, which is an in-kind subsidy to cover the Orchestra’s use of the South Melbourne Town Hall viz.

- The Council continues to make the South Melbourne Town Hall available to the Orchestra for rehearsals throughout the year at no charge (for either use of the



**SOUTH MELBOURNE PHILHARMONIC SOCIETY INC.**

Association number A0025607K

**Submission in response to Council Draft 2017-18 Plan**

- facilities or recovery of utility and services costs) to the Orchestra on agreed Monday nights throughout the year from 7:30 pm, to 10:30pm for rehearsals and on four Saturday mornings (the day prior to each performance) from 9:00 a.m. to 12:00 noon for final rehearsals
- The Council continues to make the South Melbourne Town Hall available to the Orchestra for performances throughout the year at the published hourly charge to cover the cost of security staff required to be in attendance when the venue is open to the public on four Sunday afternoons throughout the year from 12 noon to 5:00 pm for performances. These dates shall be mutually agreed at the start of the calendar year by the Committee of Management of the Orchestra and the City of Port Phillip or the Council's delegated booking authority and may be altered only with the mutual consent of the Conductor of the Orchestra and the City of Port Phillip.;
  - The Council updates the Orchestra with any amendments to the booking mechanism as necessary from time to time
  - The Council continues to allow the Orchestra exclusive use of the small under-stage store-room in the South Melbourne Town Hall for equipment and instrument storage and to house the Orchestra's music library

It is suggested that a written agreement formalising this support be created in line with past practice. To avoid constant re-invention of the wheel this agreement could be renewable every five years.

The existence of the Orchestra has been an element of the cultural heritage of South Melbourne and the wider City of Port Phillip for over seventy years, and enriches the community through the tangible benefits associated with bringing more people into the local area, the intangible benefits of accessible classical music performances, the opportunities to observe and/or participate in a symphony orchestra in a non-competitive atmosphere and its presence in the Emerald Hill Arts Precinct.

As thoughts turn towards the Orchestra's seventy-fifth anniversary in 2021 and centenary in 2046, the Orchestra would appreciate the Council's continuing support on the same basis as previously to enable it to continue to fulfil its charter to promote music making and the appreciation of music in the South Melbourne area and to present public concerts of music by its members.



### unChain Inc.

Incorporated Association no A00051216V. Est 2007

Email: [unchaininc@gmail.com](mailto:unchaininc@gmail.com) Website: [www.unchain.org](http://www.unchain.org)

Facebook: <https://www.facebook.com/unchaininc>

Office bearers 2017

## Commentary on the Draft City of Port Phillip Plan 2017 -2027

The ability of an organisation to sustainably meet the current and future service needs of its constituents requires the creation of a culture of innovative strategic thinking amongst its governing body, staff, volunteers, contractors and other stakeholders.

As such, both a vision and a plan are created which meets the service needs of constituents which is able to be executed and continually reviewed by monitoring the appropriate data, the performance outcome indicators and executed within the agreed budget and risk profile for each service.

In summary, we believe that a 10 year detailed plan is only aspirational as many disruptive potentially transformational interventions will occur over the next 10 years. Governments, the community, business and service organisations will change and partner with parties willing to change as has occurred with interventions like Airbnb, Uber, robotics, artificial intelligence and technology and mergers of charities and not for profits.

A rolling yearly plan and budget should be established within a 10 year strategic focus.

There is no risk matrix nor an analysis of disruptive interventions which could include lower house prices, changes to the municipality boundary or excising Fishermans bend from the MCC and CoPP.

We also believe that the council is in need of a review of community needs and expectations, undertake an external efficiency audit, undertake a review of all service delivery units, establish priorities and review of all staffing levels, commercial undertakings, leases and licences etc including contractor costs.

Government, the community and other changes as has occurred with interventions like Airbnb, Uber, robotics, artificial intelligence and technology.

Our commentary on the Draft Plan 2017-2027 included the following comments from our members.

- There should be a risk matrix and an external review of all CoPP community services and all internal shared services.
- There is no mention that within the 2017 – 2027 plan time framework, that there will be council elections in 2020 and 2024, State elections in 2018, 2022 and 2026, Federal elections anticipated in 2019, 2022, and 2025 and other transformational disruptive interventions and events. Hence, a plan for the 10 years, 2017-2017, is open to massive change and is open to risk interventions.
- What happens to the rate income if/when housing prices fall?
- Melbourne City Council plan is for the period 2017-2021 (4 years) and only 75 pages, Adelaide City Council is 2016-2020 (4 years) and 64 pages whilst Port Phillip plan is for the period 2017-2027 (10 years) and is 143 pages. These plans exclude the number of pages in the relevant financial plans.
- Subject to the Privacy act, residents and business email addresses should be collected and used for two way communication.
- Relevant data should be collected for all services and internal shared services to be continually used to review the performance and relevance of services.  
Without data, you can only have an unsubstantiated opinion.
- Council should support businesses in Port Phillip and actively encourage new employment opportunities to increase the jobs within the city, not just in restaurants and licenced premises.



### unChain Inc.

Incorporated Association no A00051216V. Est 2007

Email: [unchaininc@gmail.com](mailto:unchaininc@gmail.com) Website: [www.unchain.org](http://www.unchain.org)

Facebook: <https://www.facebook.com/unchaininc>

Office bearers 2017

President: Catherine Sharples , Secretary: Trevor White, Treasurer: Peter Holland

- Council should actively support jobs for unemployed youth, elderly persons and encourage new innovative industries to locate within the City.  
Council should review its employment practices to contribute to local employment and contribute to reducing long term unemployment.
- Systems and staffing levels should be reviewed, particularly the increase in upper middle management and executive staff, to reduce operational costs and efficiency.
- No performance indicators should be planned to be reduced. Not as stated in the indicators on page 2-74 which go down over the 10 year period.
- After years of work and community engagement, The Triangle should be given higher prominence in the plan along with St Kilda Harbour, St Kilda bike route and the traffic chaos that will be caused by closing lanes during the metro rail station construction at the Domain.
- The council should improve and upgrade its IT software, upgrade to the latest edition of the CAD for planning, latest Office software, upgrade the web and make it smartphone compatible.
- Council management of commercial undertakings, leases, and licences should be reviewed to ensure these are established based on current best practice and are monitored for compliance. In particular the new marina lease, the Palais lease, Vineyard, West Beach Pavilion, Metropool and Sea Baths public access roof compliance etc.
- Council should pursue the recreational opportunities by the enhancement of Brookes Jetty.
- Given that the State Government effectively controls the Fishermens Bend development and has deep pockets for its development, CoPP should consider withdrawing from this urban revitalisation project given the planning and potential financial commitment of staff, resources and cash.
- Council should undertake an organisation wide review of all 135 service programs provided by in-house staff or via contractors to ensure community supported need, efficiency of delivery, compliance and cost benefit.
- Council should also undertake a review of all shared services to ensure these are fit for purpose, do the job and are best practice.
- Such reviews will identify strengths and weaknesses, efficiencies and training needs.
- Council should commit to review the “in our backyard” policy to ensure improved social housing outcomes for the City.
- The photographic representations in The Plan 2017-2027 gives residents the view that The Plan is very St Kilda centric.
- Waterfront Place should be resolved and include community facilities, including a Council financial commitment to ensure delivery of such community facilities.
- Clarendon St should be upgraded as a community and business retail, office and social street.
- A live traffic model should be developed to integrate all transport modes and the City's integration with the rest of Melbourne.
- The planning and permitting processes need to be reviewed to speed up planning and permitting decisions, particularly when the proposal is minimal and not contentious.
- A participant of the CoPP forums stated that the final draft doesn't match some of the community comments. This should be confirmed with other participants.
- Council should focus on the scope of local Council as outlined in the Act and on the DWELP web site, <https://knowyourcouncil.vic.gov.au/guide-to-councils/what-councils-do>.
- Planning longer than a few years is a guess and not realistic, whilst a rolling yearly plan has many advantages.
- The emphasis in the plan on environmental issues needs to be part funded in partnership with other sources, sometimes in partnership, not forgetting that the basic residents and business needs and resulting services are provided across the municipality.



### unChain Inc.

Incorporated Association no A00051216V. Est 2007

Email: [unchaininc@gmail.com](mailto:unchaininc@gmail.com) Website: [www.unchain.org](http://www.unchain.org)

Facebook: <https://www.facebook.com/unchaininc>

Office bearers 2017

President: Catherine Sharples , Secretary: Trevor White, Treasurer: Peter Holland

Many believe that the focus of Local Government should be the provision of services.

- A war on waste from household, restaurants and business waste needs to be high on the agenda.
- Energy usage and generation should be a priority for Council. This can be achieved by educating staff, residents and businesses to reduce consumption and by generating energy using solar and other renewables in partnership with other entities, community generation organisations and other government agencies within Port Phillip or other locations, even in the country areas.
- Some households had recent rate increases of approximately 30% which is not sustainable, particularly as it increases rent and is a hardship on residents who are unemployed, retired or on social benefits.
- Construction of super tram stops need to take into account the needs of local residents and businesses and their concerns, particularly in Fitzroy St, Clarendon St and Carlisle St.
- The “love our streets” should be rolled out in various communities. Street ambassadors are a good idea.
- The number of events needs to be reduced, particularly in St Kilda to reduce the impact on the gardens and the community amenity.
- A review of the need for and cost benefit of the St Kilda Sunday festival should be undertaken.
- The car parks behind Acland St could be used to build a new multi-level car parks as well as mixed social and private housing.
- Social housing is supported but should be provided by community housing associations in partnership using funds from Government, philanthropic funds and borrowings.
- Business hubs and artists’ studios should be supported throughout Port Phillip to encourage local employment.
- The Council Audit Committee details and reports should be made public with the community being invited to attend meetings to hear specific complaints and whistle blowers encouraged to bring issues to the attention of the committee or the State Ombudsman.
- The South Melbourne Market is a great community centre however a major review needs to be undertaken of its operations as it continues to become increasingly expensive for many residents (it is a community facility meant to serve all residents of the City). A recent survey undertaken on the same day showed that the cheapest market for fish was Footscray, Victoria then South Melbourne, meat was cheapest at the Victoria, Footscray then South Melbourne, Fruit and Vegetables were cheapest at Victoria, South Melbourne then Footscray. We didn’t bother checking Prahran as it’s the most expensive market.
- Council should sustain an on-going campaign to reduce costs and waste so that the total amount charged for rates by the ratepayer is kept in line with inflation and that savings can be used for new initiatives.
- We support the planting of trees, beach patrol, earth care, managing water, reducing waste, eco centre and community energy cooperatives.
- Programmed management of infrastructure should be based on need and community expectations not just a planned schedule.

For a Strategic Plan to be well understood and executed by staff, the new CEO needs to have full buy in to the policy initiatives and performance expectations.

We welcome the opportunity to meet with the new CEO, Peter Smith as early as possible and before the Plan is approved by Council.

Thank you for the opportunity to comment on the Draft *10 year Plan 2017- 2027*.

Regards

██████████  
██████████

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 7:36 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

█

**Organisation (if applicable)**

No Answer

**Address**

█

**Suburb**

█

**Postcode**

█

**Email**

█

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

**Draft Budget 2017/18**

**Your comments**

There should be allowance is made for the Port Melbourne Football Ground to have new turf so that all the young generations can have somewhere to play football and keeper Legacy going

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 8:18 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

████

**First name**

██████

**Surname**

████

**Organisation (if applicable)**

Member of Port Melbourne Football Club

**Address**

████████████████████

**Suburb**

████████████████

**Postcode**

████

**Email**

██

**Draft Council Plan 2017-2027**

**Your comments**

No Answer

**Draft Budget 2017/18**

**Your comments**

As a lifetime supporter and former Board member of the P.M.F.C., i would like to register my concerns about the state of the ground playing surface at home under wet conditions. In over 70 years I cannot remember seeing the playing surface as poor as it presently is when wet and last year caused some loss of revenue for the Club in moving home games to other venues. I therefore ask Council to give urgent consideration to upgrading the ground surface to former playing standards when finalizing the 2017/18 budget. Yours sincerely [REDACTED]

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 9:26 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

■

**First name**

■

**Surname**

■

**Organisation (if applicable)**

KARMIC Cold Pressed Juice

**Address**

■

**Suburb**

■

**Postcode**

■

**Email**

■

**Draft Council Plan 2017-2027**

**Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Draft Budget 2017/18**

#### **Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Draft Budget 2017/18**

#### **Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Draft Budget 2017/18**

#### **Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 9:55 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

■

**First name**

■

**Surname**

■

**Organisation (if applicable)**

No Answer

**Address**

■

**Suburb**

■

**Postcode**

■

**Email**

No Answer

**Draft Council Plan 2017-2027**

**Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Draft Budget 2017/18**

#### **Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Thursday, 18 May 2017 9:56 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

████

**First name**

████

**Surname**

████

**Organisation (if applicable)**

No Answer

**Address**

████████████████████

**Suburb**

████████████████

**Postcode**

████

**Email**

No Answer

**Draft Council Plan 2017-2027**

**Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Draft Budget 2017/18**

#### **Your comments**

I am a supporter/Member of the Port Melbourne Football Club and witness the terrible conditions that wet weather creates for our team during winter. I am aware that the ground is in dire need of repair and complete maintenance in order to fix what has not been done for 50 years. The club may lose its valuable hosting of the VFL Finals Series without attention to this issue. Please put this item into you Council expenditure budget ASAP, thank you.

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



## *Response to Council re Draft Council Plan 2017-27 and Budget*

The Port Phillip EcoCentre (the EcoCentre) broadly applauds the City of Port Phillip future focus, Strategic Directions, and first-ever integrated plan combining the Council Plan, 10-year financial plan, annual budget, and health and wellbeing plan.

Research demonstrates that natural spaces, or “green and blue infrastructure” in urban environments play a key social, health, safety, environmental, developmental and economic role for communities. The EcoCentre conducts much of our work protecting urban ecosystems, and reconnecting community to nature and each other. Consequently, the EcoCentre sees our work and engagement inherently connected to goals across all six of Port Phillip’s Strategic Directions.

### **1. Council Capital Commitment for EcoCentre Redevelopment**

The EcoCentre supports the Council’s commitment to provide \$3.2 million over the next 4 years for the redevelopment of the EcoCentre.

This is a tremendous endorsement of the City of Port Phillip and EcoCentre’s highly successful and long-running partnership. This partnership commenced over 17 years ago when the Council established the EcoCentre first as an offshoot of its operations, then partnered with the community to incorporate into the independent not-for-profit Port Phillip EcoCentre. Since then the Council has provided operating expenses and some project funds annually, and leased the current building to the EcoCentre at a peppercorn rent. However, the building is no longer a sustainable design exemplar, and is inadequate for the office and delivery needs of the expanded, award-winning EcoCentre as community program participation grows and sustainable challenges get more pointed.

We note the Council’s funding commitment for the redevelopment is “subject to third party funding”. The EcoCentre is committed to work with Council to seek additional partnership funding. However we would like to request Council that if a significant investment is not achieved from an external investor within the next eighteen months, Council fund the whole redevelopment. Council has recognised that providing funding for the EcoCentre redevelopment is an urgent, valuable and strategic investment. Meeting community need should not depend on the gamble of finding a third party investor.

The EcoCentre would also like to again urge Council to redevelop the EcoCentre on the current site. The recent Strategic Business Case developed for Council recommended that the current site in the gardens be the site chosen for the redevelopment. The current site:

- Has easy public transport access to 5 trams, 6 bus routes, and train, as well as bike routes; enabling our staff and participants to maximise active and public transport, avoiding cars
- Could facelift the most-used entry of the Botanic Gardens to befit the Heritage setting, provide a welcoming aspect and enhance the precinct’s tourism potential
- Features adjacency to ‘outdoor classrooms’ of Botanic Gardens and walking distance to key beach research sites and penguin colony volunteering site
- Has a Concept Design developed with encouragement from Heritage Victoria
- Does not depend on leases ending or concurrent development to commence works

- Has already attracted expressions of interest for potential co-located, complementary services.

The draft 10 Year Financial Plan funds the EcoCentre under the Climate Adaptation Plan (page 4-202) and we invite discussion to consider what joint goals are relevant, given this categorisation.

## 2. Comments on draft Strategic Directions and Outcome Indicators

Direction 1: We embrace difference and people belong

Comments	<ul style="list-style-type: none"> <li>• Add <i>volunteering</i> as a useful lever and indicator (1.1)</li> <li>• Consider planning mechanisms (local overlays or advocacy to Victoria) to enable tiny houses, co-housing, cooperative living and other models to affordable housing in medium density areas (1.2)</li> </ul>
Example EcoCentre contribution	<ul style="list-style-type: none"> <li>• Continue facilitating quality volunteer opportunities and experiences connecting residents to the natural world. Both activities demonstrate highest benefits to youth and vulnerable communities.</li> </ul>

Direction 2: We are connected and it's easy to get around

Comments	<ul style="list-style-type: none"> <li>• For environmental, social justice and liveability reasons, we need a stronger ambition than an 8% increase in the <i>Percentage of residents choosing sustainable transport options to travel to work</i>. Cultural trends indicate a steady consumer move to value access over ownership; with technologies and share economy schemes making it increasingly easier (and cost-effective) to live a suburban life without individual car ownership. This is a 10-year plan, so be futures-oriented. Acknowledge that driver-owned, driver-only cars are inefficient. Global resources - including those to build, ship, wash and fuel cars - are limited and being unequally consumed. We commend Council's intentions for a "moderated" demand for cars (2.2) but this does not match the required pace of environmental footprint reduction to bring Victorian consumption in line with capacity of our environment to support the population. A modest target also misses the opportunity for leadership (6.3) and community emissions reduction (3.2). We envision a measure to maintain transport access while reducing car <i>ownership</i> e.g. by 20%; and suggest many parallel economic, social and ecological benefits would be achieved.</li> <li>• We propose that the ongoing Footpath Renewal Program (2.1) be undertaken in concert with water-sensitive city actions (3.4) including clear baseline and target permeable surface areas</li> <li>• We note that biodiversity (3.1) plays an unexpected role Directions 1 and 2. Extensive medical science and urban design research indicates the wellbeing benefits of walkable spaces, community spaces and green space; and emerging research demonstrates the interdependent importance of biodiversity and functional ecosystems to maximise wellbeing. (<i>Taylor and Hochuli 2015</i>)</li> </ul>
Example EcoCentre contribution	<ul style="list-style-type: none"> <li>• Continue to model and mentor prioritising public transport, safe cycling skills and walkable transport options for participants, schools, staff, volunteers and partner groups</li> </ul>

Direction 3: We have smart solutions for a sustainable future

Comments	<ul style="list-style-type: none"> <li>• We are pleased to see Council's commitments to consider a water-sensitive city within a Port Phillip Bay and catchment context. With 11km of foreshore in CoPP, Port Phillip Bay contributes the character and liveability of our City, and also provides key services to keep our environment in balance. We hope City of Port Phillip joins the EcoCentre participating in Melbourne Water's current <i>Healthy Waterways Strategy</i> co-design processes for a holistic and evidence-based water sensitive catchment plan, including stormwater management and institutional/community cross-sector partnerships.</li> <li>• We commend the Council's regional approach to an IMAP Urban Forest and Biodiversity Strategy (p 2-61) are pleased to work with CoPP to conduct an Ecological Biodiversity Study (3.1 on p 2-56). We advocate for each project brief to include practical recommendations that guide both municipal planning and community actions (EcoCentre, volunteer groups and landowner projects).</li> <li>• Please footnote the baseline year and/or volume data for the Outcome Indicator <i>Council's greenhouse gas emissions</i>.</li> <li>• We would like to see Community targets for water and emissions as part of the top-level reportable Outcome Indicators, even if these are a placeholder noted as 'to be confirmed' through Sustainable City Community Action Plan.</li> <li>• Under 3.3, Our Priorities, second bullet point (p 2-58) <ul style="list-style-type: none"> <li>○ Orient toward action rather than mere education. Suggested edit: '... develop tools to help the community understand how they can adapt to....'</li> <li>○ Aspire to mitigation alongside resilience. Possible edit: "...adapt to the impacts of climate change and phase out adverse behaviours."</li> </ul> </li> <li>• Further under 3.3, Our Priorities, fourth bullet point (p2-58), please clarify whether the 'planning scheme tool' suggested is an analytic technology (e.g. CoastAdapt), a decision-making process, or something else entirely.</li> </ul>
Example EcoCentre contribution	<ul style="list-style-type: none"> <li>• Facilitate rigorous and engaging Citizen Science programs to monitor water quality, remove and prevent litter, enhance and showcase City of Port Phillip's extraordinary urban biodiversity.</li> <li>• Identify overlapping opportunities within 'siloes' Victorian government action plans. The EcoCentre is often the only stakeholder attending networks and consultations for <i>all</i> resource areas (waste, water, energy) plus biodiversity, health and education.</li> <li>• Deploy innovative volunteer programs to provide people power toward appropriate projects across CoPP Open Spaces.</li> </ul>

#### Direction 4: We are growing and keeping our character

Comments	<ul style="list-style-type: none"> <li>• Firstly, we note that Natural Heritage is a strong part of 'the character' of City of Port Phillip, and Australia more broadly. Wildlife and waterways are top reasons for tourism.</li> <li>• The Plan notes that as Port Phillip urbanises, green spaces and beaches gain importance (p 1-20). We add three points:</li> </ul>
----------	---

	<ul style="list-style-type: none"> <li>○ Presence does not equal engagement. Council should encourage and support community-led programs, events and practices that connect people to our natural spaces.</li> <li>○ Cities such as New York have programs to convert schoolyards to semi-public play space, ovals and parklands. There is scope to advocate for similar options in urban Victoria to complement crown and Council land, as our population and female sport participation grows.</li> <li>○ When car dependency declines, hard infrastructure has the potential to be returned to parklands and wetlands. This is already happening in other Councils and worldwide.</li> </ul>
Example EcoCentre contribution	<ul style="list-style-type: none"> <li>• Energy efficiency means savings for traders. Explore repeating Green Precinct programs such as the CoPP-EcoCentre Acland Street program to simultaneously save small traders money, and progress emissions, waste and potable water reductions targets.</li> </ul>

Direction 5: We thrive by harnessing creativity

Comments	<ul style="list-style-type: none"> <li>• We believe that volunteering should be valued when developing “a creative and prosperous city strategy that features all elements of our city economy.” For example, the EcoCentre and Earthcare St Kilda coordinate over \$500,000 annual value of volunteering to protect and research the penguin colony and educate visitors.</li> </ul>
Example EcoCentre contribution	<ul style="list-style-type: none"> <li>• EcoCentre arts partnerships include projects like the EcoArts Festival and ‘Little Bit of Litter’ music video (reaching over 100k people).</li> </ul>

Direction 6: Council commitment

Comments	<ul style="list-style-type: none"> <li>• We suggest the new indicator ‘participation in community engagement activities’ (p 2-87) should incorporate data from CoPP community partners such as EcoCentre.</li> </ul>
Example EcoCentre contribution	<ul style="list-style-type: none"> <li>• The EcoCentre is committed to seeking philanthropic, in-kind and financial grant partnerships to extend the positive impact of our projects with City of Port Phillip and enhance Council engagement.</li> </ul>

On a minor technical note, we think the colour key is mismatched to the graphs for the *How is it funded?* on p 2-53 and p 2-65.

Thank you for this opportunity to submit comments on the draft Council Plan. The Port Phillip EcoCentre looks forward to a fruitful and enduring partnership with City of Port Phillip to activate and accelerate sustainability in our City.

Yours sincerely



**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 11:25 AM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

█

**Organisation (if applicable)**

N/A

**Address**

█

**Suburb**

█

**Postcode**

█

**Email**

█

**Draft Council Plan 2017-2027**

**Your comments**

Graffiti encourages a lack of public and private property. I understand council is spending more on cleaning street in this budget. Please consider consulting with the owners of rail properties to find a way to maintain stations - remove graffiti (eg Albert Pk) repair damaged railing etc and remove rubbish dumped over fences (eg near city road and south Melb station). Finally can cameras and movement sensing lights be added to vulnerable zones. These Cld be solar powered.

### **Draft Budget 2017/18**

#### **Your comments**

No Answer

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 1:43 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

CoPP

**First name**

██████

**Surname**

██████

**Organisation (if applicable)**

n/a

**Address**

████████████████████

**Suburb**

████████████████████

**Postcode**

██████

**Email**

████████████████████

**Draft Council Plan 2017-2027**

**Your comments**

I just want to focus my comments on the following point from the Draft Council Plan - To a Sustainable City Community Action Plan to address emissions. To quote a well-known commercial from the United States - "Where's the beef?" Whacking a bunch of solar panels on the St Kilda Town Hall roof, patting ourselves on the back and calling it a day isn't anywhere near good enough. What is the current quarterly use of energy from all Council owned and operated buildings, vehicles, and estates? What is the offset of this installation and any others? I bet the difference between the two is noticeable and considerable. The City of Port Phillip has a real opportunity here to lead from the municipal level. We can dramatically alter the above equation by mandating the retrofit of all existing council properties to include some level of energy generation, be it solar, or wind, and have these installations done at a much lower cost due to the quantity we would be purchasing. The City of Port Phillip should create its own energy wholesaler and retailer, with production from its owned and operated sites first going towards an offset for all Council use, then any additional energy created being made available to local businesses and social housing estates at a discounted rate. Once the program has proven itself successful, we should then open up the customer base to all residents of Port Phillip. We have a real opportunity here to show that Council can provide for itself, that it's forward looking, and isn't afraid to take dramatic steps to ensure its own energy independence. With enough momentum, CoPP could potentially be a major energy exporter to other neighbouring councils, and would be a role model for other state institutions as well. Why aren't we doing it? Is it for lack of vision? Is it for lack of daring? It can't be for lack of funds, the budget establishes that. In the not-too-distant future, the terms kW and kWh are going to be as ubiquitous as dollars per litre and km/h. All properties are going to have their energy generation rating as well as their energy storage listed, and any property without these capabilities will be viewed as one needing immediate refit and renovation, much as we would view a kitchen with a slow combustion stove, or a laundry with a copper and mangle now. We, the constituents and the leadership and the officers of the City of Port Phillip can be the leaders of this change towards energy independence at a local level. We can offer cheaper electricity to local business, cheaper electricity to those most vulnerable in our society, a robust energy network not reliant on coal and immune to extreme weather events that might cause outages. Our municipality is going to be significantly affected by climate change, and we need to show everyone, both locally and otherwise, that we're serious about one of the main drivers - energy use. We need to increase our energy generation to well above our current energy use, and install significant energy storage. Let's do it for our parks. Let's do it for our beaches. Let's do it for our neighbours. Let's do it for our kids. Let's do it for the bottom line. Let's do it for ourselves. Whatever the motivating reason, let's just get on and do it.

### **Draft Budget 2017/18**

#### **Your comments**

N/A

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



**From:** [REDACTED]  
**Sent:** Friday, 19 May 2017 1:57 PM  
**To:** Helpdesk - Council Plan & Budget  
**Subject:** submission on the draft Council Plan and Budget

Hi there,

I live in Goldsmith street elwood and have the following feedback

Please consider

- Green waster pick up needs to be implemented quickly - stops dumping and will prevent people paving over lawns
- Provision for public toilets and mother's breastfeeding area in Ormond Road and Tennyson Street
- Provision for gated play area equipment for children with special needs. There are families that won't go to parks as it is too hard to look after more than 1 child.
- Provision of a building for after school, weekends and holidays play are for school age children, much like Elwood Community Play Group.
- Provision of a Community Play group building like Elwood Play Group for St Kilda, Port Melb, Albert Park, Middle Park, Balaclava, South Melbourne and Windsor. It is essential for new parents to have a permanent location to meet other new parents and no be stuck in meeting a cafe's and homes. Some groups coming out of Elwood MCHN have 18 families, which is too many to expect to have in a cafe. These groups often fall apart and the community bonding, support and friendships are lost. Having a permanent location like Elwood's Community Playgroup in each suburb would provide a sense of support and somewhere to go in an inclusive environment.
- Provision of more all needs accessible play group equipment. There is a distant lack of inclusion on the play ground equipment at parks.
- Provision of car parking facilities in Ormond road. It is too busy and causing near misses. Parking must be solved, short parking times, permits are not the answer.
- Revisit town planning. There is too much over crowding causing anto-social behaviour, parking issues and lack of access to open space. Maximum 2 town houses per lot like City Of Glen Eira
- Maximum building height in residential 2 stories
- Maximum building height in Ormond Road 10 metres

Thanks

[REDACTED]  
[REDACTED]



19 May 2017

To the City of Port Phillip Council,

**Regarding Phillip Adams BalletLab's response to the City of Port Phillip's  
Draft Council Plan 2017 – 2027**

*"Phillip Adams sees and acts upon the world from the perspective of 'artist'. If art is the primary way via which a culture transmits and transforms itself then Phillip is one of its true agents."* **Rebecca Hilton**, leading Melbourne dance artist and educator and newly appointed Professor at Lund University's Faculty of Fine and Performing Arts, Sweden.

---

**Phillip Adams BalletLab** (PABL) is a vital contributor to Australian dance and performance culture today. It is an arresting company led by **Artistic Director Phillip Adams**, a seminal interdisciplinary choreographer and artist. Established in 1998, PABL provides a crucial point of differentiation: an alternative modality, fearless choreographic practice and risk-taking approach to creation and programming. PABL embraces the avant-garde and contests the status quo within Australian contemporary dance culture. We are leading advocates for queer oriented practice and performance.

In late 2016, Phillip Adams BalletLab (PABL) took up residency at South Melbourne's historic Temperance Hall following a \$200,000 renovation enabled by **Working Heritage**. Built in 1866, Temperance Hall (TH) known best locally as the old Anthill Theatre has been closed for public performance since the early 1990s. The reactivation of this space for locally produced contemporary art, comes at an important moment for Melbourne and the City of Port Phillip, with its dense network of independent artists, musicians and dancers seeking much needed space for creation and performance.

In our **first six months** at Temperance Hall PABL have

- Presented two seasons of contemporary performance work featuring local and international artists including **Midsumma Festival**, collectively hosting over 600 audience members.
- Delivered a soft launch, fundraising event for 100 guests **raising over \$20,000**.
- Hosted three work-in-progress showings featuring a number of locally based artists to a viewership exceeding 100.
- Seeded relationships for future partnerships with neighbouring organisations **CaSPACare Emerald Hill, Multicultural Arts Victoria, Theatre Network Australia** and the **Australian National Academy of Music**.
- Supported a number of locally based artists offering in-kind venue hire totaling 90 hours (valued at approx. \$1500).
- Hosted the **Ausdance Victoria** Workshop and Master Class Program as part of Australia's leading contemporary dance festival, **Dance Massive**.
- Hired the hall to a number of independent artists and small to medium arts organisations honouring our mission to offer low cost and affordable hire for local artists and organisations.

Over the next four years PABL will expand on these foundation months to deliver a diverse and accessible program to the dance, arts and wider community. This significant opportunity

enables us to harness the considerable expertise and knowledge of Phillip Adams to provide broader sector support through annual workshop and research programs, presentations, exhibitions, residencies, commissions, resource sharing and hires. All this will contribute to achieving our 2016-2020 strategic goals to

- **Be renowned nationally and internationally** for our bold interdisciplinary collaborations and unconventional program of contemporary dance, art and performance.
- **Enhance employment and commissioning opportunities** for contemporary artists;
- **Engage diverse audiences**; support participation with an emphasis on inclusivity and accessibility; further develop the Temperance Hall brand; contribute to new thinking.
- **Ensure long-term sustainability** and attract new investment through the delivery of effective marketing strategies, philanthropy and other income generation strategies.

Aligning with the City of Port Phillip's 2017 – 2027 strategic direction **to thrive by harnessing creativity**, we see PABL as a valuable new contributor to the local arts community and the renaissance of Temperance Hall, as a significant and critical addition to the city's vibrant arts and cultural make up.

However, while we are a dedicated and passionate team of 2.2 (EFT) staff, we identify increased operational support is required to foster sustainable working practices and allow us to maximise the significant potential of this opportunity. While the 200k investment from Working Heritage enabled safe and compliant conditions for activity within the building, the Temperance Hall still requires significant cosmetic and infrastructure upgrades including heating and cooling systems, further access requirements (the second floor remains inaccessible), a high quality sound system and audio audit, structurally sound seating and adequate flooring for performance.

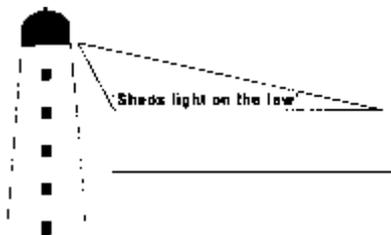
We encourage Council to recognise the immense value PABL at Temperance Hall brings to the Port Phillip community and the consequent benefit for local artists, organisations and audiences within our treasured community. We look forward to the coming years at Temperance Hall adding impactful contributions to the City of Port Phillip as a cultural destination of imperative significance attracting tourism, offering education and cultural capital.

Thank you.



[admin@balletlab.com](mailto:admin@balletlab.com)

[www.balletlab.com](http://www.balletlab.com)



19 May 2017

City of Port Phillip

### **Business Case for funding – supplement Cost benefit analysis of VLA funding**

This document supplements the business case dated April 2017 that the SouthPort Community Legal Service presented for continued and (hopefully) increased funding. The Council indicated that it would like to see an analysis of funding options (particularly VLA funding per option 2 in our business case).

#### **Introduction**

According to VLA:

*For many Victorians, access to justice is illusory. Interactions in the justice system often occur in circumstances where there is a significant power imbalance....<sup>1</sup>*

That is the reason this Service was established, as set out in the business case. It remains the reason for the Service's existence.

Before turning to the analysis, we note that Council is developing a new plan and budget (publicly available for consultation shortly), and you indicated that Council will still focus on supporting vulnerable people (which is what we do).

Our Service saw, in one year alone, being 2015-16, 644 clients - almost one third of whom were over 60, and 54% of whom were women. Over half the clients came from Port Melbourne and South Melbourne. Moreover, two thirds of the clients did not earn any income and more than one third of them lived in Office of Housing accommodation.<sup>2</sup>

In 2016, the Service was staffed by a part time paid solicitor (2.5 days per week) and 29 volunteer lawyers and 22 paralegal volunteers.<sup>3</sup> The night service (volunteers) saw 93% of the clients, at least at initial interview. Any follow up required is handled during the day by the paid solicitor.

#### **Cost benefit analysis**

A cost-benefit analysis is used to appraise the desirability of a given policy. In this case you expressed interest in comparing VLA and Council funding. It should be noted that

<sup>1</sup> Victoria Legal Aid – Submission to the Access to Justice Review – March 2016, p2

<sup>2</sup> SCLS Annual Report 2016

<sup>3</sup> SCLS Annual Report 2016. One paid assistance solicitor took up another job during the year

## SOUTHPORT COMMUNITY LEGAL SERVICE INC.

appraisal of present and future costs and benefits is difficult and conclusions regarding economic efficiency or social welfare are not attempted. We are not economists.

We assess whether the benefits of each policy outcome (ie, VLA or Council funding) outweigh its costs and by how much. The difference in each model can be compared.

### List of alternatives

For this purpose, the alternatives are:

- CoPP funding. This is the current model, noting that in 2016 we received a small additional amount of funding from other sources (eg, one-off grants) and
- VLA funding. This the alternative model.

We have not attempted to draw any conclusions based on a funding model that is a mix of the alternatives.

### List of stakeholders

The following stakeholders may be affected by any decision on funding:

- Council
- Staff and volunteers at SCLS
- Disadvantaged residents of Port Phillip
- Other users of the Service
- Victorian Government (VLA)
- Staff and volunteers at nearby Services, such as St Kilda
- Justice system (eg, Infringements Court, Family Court)

### Methodology

We have adopted a simple model, that attempts to monetise the current costs and benefits of each alternative, subject to relevant assumptions, to see which has the greater impact. We have not addressed future costs and benefits, and therefore have not applied a discount rate or discounted to NPV.

We take the cost of the Service as the Council funding - \$60,000 approximately.

We take the benefits of the Service as:

- (a) the value to the Service of the inputs (ie, volunteers and paid staff) and
- (b) the value to the community of the outputs (ie, advice to clients, impact on other sectors).

It is not feasible for us to predict the impacts of the costs and benefits over the life of the Service. While some of the work we undertake takes months to complete, and the benefits to the clients may last perhaps for the rest of their lives, such a calculation is beyond the scope of this undertaking.

We are also not able to value any alternative use Council might make of the grant it gives the Service.

## SOUTHPORT COMMUNITY LEGAL SERVICE INC.

### Assumptions

1. Volunteer lawyers (if paid) would be paid on average \$300 per hour. We have lawyers who are at senior partner level and others who are junior.
2. Our night service sees 8 clients on each of 2 nights for half to one hour each (although this varies slightly from time to time).
3. Service operates for 50 weeks each year (closed for 2 weeks over Christmas).
4. Paralegal volunteers would be paid on average \$50 per hour.
5. Students assist with the night service. Costing the training obtained would be in the order of \$30 per hour per student.

### SouthPort CLS

As noted to NACLCL for insurance purposes, the Service operates approximately 20 hours per week.

The Service provides the following:

- one solicitor at 0.5 EFT (day service and supervising night service).<sup>4</sup> The solicitor is senior, with approximately 20 years of experience. Cost is approximately \$50,000 pa but the in-kind benefit is closer to the difference between that salary and what would be paid to our volunteer lawyers. Even discounting this by half equals an in-kind benefit of approximately \$87,000 (19 hours pw x \$150 per hour x 48 weeks - \$50,000)
- three volunteer paralegals at 7.5 hours pw each (assisting day service) equals an in kind benefit of approximately \$50,000
- volunteer lawyers at 8 hours per week in total (2 x night service) equals an in kind benefit of approximately \$115,000
- non-legal volunteers (2 x night service, up to 2 volunteers). In kind benefit provided by training received, estimated at approximately \$11,000

The community benefit obtained by Council funding of the Service approximates to more than \$260,000 per year of professional services, against a cost of less than one quarter of this.

Council also provides other services to many of the clients we see and there is likely to be an increased demand on those services if SCLS is not funded, resulting simply in redistribution of Council's funds. For example, if Council is providing emergency accommodation our service is likely to decrease the demand for that accommodation by assisting to prevent people losing existing accommodation.

The Service aids clients who could not otherwise afford legal representation. There are no costs to the clients, save out-of-pocket expenses, such as when representation is required in court or fees are not waived for applications made to government departments, VCAT etc. There are savings to the justice system by the intervention of professionals to assist these clients and there are wellbeing benefits to the clients themselves. There is a clear welfare impact – of debts waived, fines reduced, and problems solved – that we cannot monetise, but it is fair to say that the community benefits by Council funding of the Service.

---

<sup>4</sup> Includes administration function

## SOUTHPORT COMMUNITY LEGAL SERVICE INC.

The taxpayer and wider community also benefit from this representation that often results in negotiated outcomes (such as repayment of fines by instalments) rather than costly and inefficient court processes.

### Council

The current cost to the Council is approximately \$61,000<sup>5</sup> and a total cost to the community (including other grants, interest etc) in 2016 was approximately \$65,000.<sup>6</sup> If our business case for increased funding is accepted, the cost to Council would be \$75,000. For that outlay, benefits far exceed costs.

We respectfully submit that the grant is worthwhile.

As noted in our business case, the Service costs more to run than we receive (approximately \$71,000 to run in 2016) which means drawing on the reserves (or, which is not desirable, scaling back the Service). An increase to \$75,000 would allow us to maintain the service we currently offer, address any increased costs from 2016, and allow us to run, for example, a pilot program for education on family violence and/or a Wills Night for Office of Housing clients. Our current surplus is approximately \$30,000, which equates to 6 months of operation. It is important that we keep this reserve for something unexpected.

### VLA

Section 4 of the *Legal Aid Act 1978 (Vic)* prescribes objectives for VLA that include “*manage resources to make legal aid available at a reasonable cost to the community and on an equitable basis throughout the state*”.

Since about 1981, VLA has carried out the function of distributing and administering funding for many community legal centres in Victoria, distributing funding for 38 of the 51 community legal centres in Victoria and funding the Federation of Community Legal Centres Victoria.<sup>7</sup> This means that, while the bulk of CLCs have VLA funding, some 25% do not.

In recent years, VLA commenced work “*to ensure services are located in the areas of highest need and targeted to the populations that need the most assistance*”, including by supporting mergers of community legal centres in the western and inner-northern suburbs of Melbourne.<sup>8</sup> This involves consolidation of services, which if extended to us would destroy the basis on which SouthPort was established. Most of our clients live extremely close to the location of the legal service. Moreover, we are located in community buildings that are frequented for many other community services as well.

VLA recognises that there is an underinvestment of resources by the state government compared to NSW.<sup>9</sup> However, we have not assumed that this means a likely increase in

---

<sup>5</sup> Note that we also have one paid part-time paralegal at 02 EFT (day service). The cost is approximately \$5,000, included in the \$60,000 from Council.

<sup>6</sup> See revenue and expenses provided at last meeting

<sup>7</sup> Victoria Legal Aid – Submission on Access to Justice Review – March 2016, p22

<sup>8</sup> Ibid p27. In 2013, VLA initiated a joint project with four CLCs in the western suburbs of Melbourne that resulted in three CLCs merging into a single Western Community Legal Centre (West Justice)

<sup>9</sup> Victoria Legal Aid – Submission to Access to Justice Review – March 2016, p35

## SOUTHPORT COMMUNITY LEGAL SERVICE INC.

government funding. Indeed, as noted by VLA: “Many of the services VLA provides are stretched wafer thin. In some areas, this means that people miss out on vital assistance. In other areas, it means that services are sub-optimal.”<sup>10</sup> Accordingly, we assume that there will be further downward pressure on the funds available and further consolidation imperatives. The recent intention to cut (and announcement of restored) funding is evidence of the pressure on the sector.

If we received VLA funding in place of CoPP funding, there would be increased costs, in the form of increased administration and record-keeping for example, which would reduce the professional output. No net community gain.

On the other hand, we acknowledge that there could potentially be benefits for us in terms of access to an increased pool of funding (assuming we were not merged and received funding).<sup>11</sup> However, we anticipate potential detriments would include increased administration and record-keeping. This would reduce the funds available to assist clients.

Whilst the Council may obtain an immediate benefit of reducing its spending in respect of the Service, we submit that this would be a false economy. We cannot assess whether other use of the money would give a higher return to Council, but we think our metrics (above) would be hard to beat.

It is likely that VLA funding would represent positive cost to benefit, but in our view for the reasons given less so than CoPP funding.

### Comparison to other services

This section shows how efficient the return on investment is for CoPP.

#### Fitzroy LS

Fitzroy Legal Service runs a free, drop-in legal advice service funded by Commonwealth, State and Local Governments, as well as partners.<sup>12</sup> In 2015/2016, it assisted 3,625 clients in the Night Service.<sup>13</sup> (Overall it provided 4,690 legal advices.)

This is 5.5 times the number of clients that we assisted (ours is effectively a pure night service), and it is funded with approximately \$1.6 million,<sup>14</sup> or 24 times the funds that we received. Of course, raw comparisons are unhelpful in one sense as Fitzroy performs many functions that we do not,<sup>15</sup> but it gives some sense of the value CoPP gets for its investment in us.

Note that Fitzroy has pointed out that “*In the 12 months to 30 June 2016 direct client legal assistance services increased significantly from the previous year, highlighting*

<sup>10</sup> Victoria Legal Aid – Submission on Access to Justice Review – March 2016, p38

<sup>11</sup> About 5 years ago, we tried to engage VLA regarding funding for computers, but without success. We also tried without success in the last 12 months

<sup>12</sup> Fitzroy Legal Service -Annual Report & Financial Report 2015 - 2016, p4

<sup>13</sup> Website: <https://pozible.com/project/saveourfriday>

<sup>14</sup> Fitzroy Legal Service -Annual Report & Financial Report 2015 – 2016, p29

<sup>15</sup> For example, it publishes the Law Handbook and other resource guides and makes submissions to government

## SOUTHPORT COMMUNITY LEGAL SERVICE INC.

*the huge need and lack of accessible legal assistance services for the Victorian community.*<sup>16</sup> This would be exacerbated for Fitzroy and services in this area if Council dropped its funding of our Service.

Another comparison may assist: Fitzroy is seeking \$40,000 by 30 June 2017, or it considers that it may need to reduce its Night Service, starting with Friday night. This amount is 2/3 the total budget that we receive and appears to relate to one night.

### Eastern CLC

Eastern CLC is the provider of community legal services in the eastern suburbs across 3 offices and with many functions, so again a comparison is unhelpful, but it may be worth noting that it employs advocates, lawyers, project co-ordinators and administration people with a budget of approximately \$2.2 million. From 1 July 2015 to 30 June 2016 it saw 3,211 clients, gave 3,027 advices and handled 1,080 cases.<sup>17</sup> ECLC has approximately 100 volunteers (legal and other).

Approximately 70% of its funding comes from Commonwealth and State sources and 4% (approximately \$92,000) from local government.<sup>18</sup>

Our metrics stack up favourably.

### FKCLC

The Flemington & Kensington Community Legal Centre was established in 1980 as a volunteer service managed by a locally-based committee of management. It has 5 permanent, part-time staff and a team of about 105 volunteers.

VLA and the Commonwealth Attorney-General's Department provide the bulk of the funding. It saw 1,130 clients and had a budget of approximately \$780,000.<sup>19</sup>

### IMCLC

Inner Melbourne CLC is *“an independent not-for-profit legal service providing free and accessible legal assistance to people experiencing disadvantage in our local community.”*<sup>20</sup> It has 6 lawyers on staff and a couple of administration people. It provides a broader range of services with more formalised volunteer support from many major, city law firms.

In 2015-6, it saw 672 clients and opened 297 new cases. Its total income for the year was \$875,565 with State and Federal governments providing 56%. City of Melbourne supplied 9% (approx. \$78,000).<sup>21</sup>

IMCLC valued the volunteer assistance it received as follows: *“During the year the pro bono contributions of our partnering law firms and volunteers were equivalent to IMCLC*

<sup>16</sup> Fitzroy Legal Service -Annual Report & Financial Report 2015 - 2016, p10

<sup>17</sup> Eastern Community Legal Centre, Annual Report 2016, p9

<sup>18</sup> Eastern Community Legal Centre, Annual Report 2016, p25

<sup>19</sup> FKCLC Annual Report 2015-6, pp 26-7

<sup>20</sup> IMCLC Annual Report 2015-6, p2

<sup>21</sup> IMCLC Annual Report 2015-6, p18

## **SOUTHPORT COMMUNITY LEGAL SERVICE INC.**

*expenditure of around \$439,800.*<sup>22</sup> Our volunteer lawyer contribution of \$115,000 stacks up favourably.

### **Conclusion**

SouthPort CLC has served the City of Port Phillip in the same manner for a very long time – some 27 years to date –and we submit that it is an efficient use of CoPP resources to continue to do so. As the above comparisons show, although not direct comparisons, CoPP gets a good return for a small outlay and is the better option in our cost-benefit analysis.

VLA funding on the other hand shifts the cost, risks added administration and direction, loses the local community input that funding allows CoPP, and adds nothing to the cost-benefit equation.

In our view, based on this analysis, CoPP assisting the Service is a successful model and is cost effective. Reducing or removing that funding would not only potentially reduce Council's commitment to its objectives (or at least narrow Council's focus) but would simply be shifting the cost of supporting the Service onto other agencies for no overall gain and potentially an overall loss.

Our consideration of the question of funding duplication has taken into account what is unique about the current offering.

If you have any queries regarding this matter, please contact me, or Sue Brown in our office on 9646 6066. Please note that our office is open only on Tuesdays and Wednesdays, but if you leave a message we will endeavour to get back to you within the week.

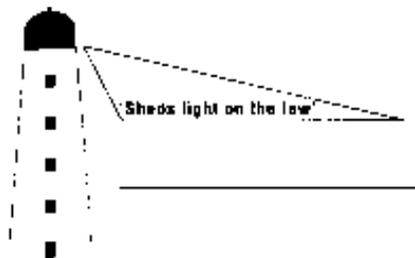
We continue to appreciate the support we have had from Council and look forward to your favourable reply.

Yours sincerely

**SouthPort Community Legal Service Inc**

---

<sup>22</sup> IMCLC Annual Report 2015-6, p19



---

# **Southport Community Legal Service Inc**

ABN 57 027 234 829 Reg No A0015160A

## **Business Case for funding**

---

**April 2017**

## . Introduction

Southport Community Legal Service (**SCLS** or the **Service**) is a generalist community legal centre servicing the people of Port Melbourne, Garden City, South Melbourne, Albert Park, Middle Park, West St Kilda and Southbank. As announced recently by the Victorian government, the area around Fisherman's bend is to be developed, which will potentially increase our catchment.

SCLS is a not-for-profit organisation funded by the City of Port Phillip (**CoPP**).

The Service was established 27 years ago to provide legal advice and referrals and some ongoing casework for those who live, work or study in its catchment area. At the time of its foundation it was determined that the existing community legal centres did not provide a convenient service for the catchment area. This reason for the Service's foundation continues to this day. Arguably the recent consolidation of community legal centres in Melbourne makes the existence of the Service even more relevant. Consolidation has been driven by Victoria Legal Aid (**VLA**), so our funding outside of the VLA budget means that we are not subject to consolidation.

The Service has a day service that operates between 10am-4pm on Tuesdays and 11-4pm on Wednesdays. A part time paid solicitor undertakes ongoing casework.

The Service also operates two Night Services:

- Tuesday evenings at South Melbourne between 7pm - 8.00pm; and
- Wednesday evenings at Port Melbourne between 7pm - 8.00pm.

Night Services operate with volunteers, overseen by the Service's paid solicitor.

The Service is co-located with services in Inner South Community Health Service in South Melbourne and in Liardet Community Centre in Port Melbourne.

## . Work of the Service

The Service is staffed by paid and volunteer lawyers and non-legal volunteers and is available to anyone who lives, works or studies in the Port Phillip local government area.

The Service provides advice in most areas of law including criminal, family, fines, debt, wills, powers of attorney, neighbourhood disputes, consumer and housing. It also provides legal assistance in relation to completing legal forms, drafting a legal letter, appearing in tribunals and courts and the procedures at tribunals and courts. It also provides information and referral in relation to non-legal aspects of problems.

The Service does not provide advice in commercial, property, family law property matters or migration.

## . Purpose of the Service

The purposes for which the Service was established are set out in its Rules as follows:

- (a) *to provide a free legal advice, assistance and referral service to the people of the western side of the City of Port Phillip (including South Melbourne, Port Melbourne, Beacon Cove, Garden City, Montague, Southbank, Fisherman's Bend, Albert Park and Middle Park); and*
- (b) *to promote community awareness of the law, and to encourage community participation in the legal process; and*
- (c) *to promote changes to the law that will be of benefit to the community; and*
- (d) *to assist the people of the western side of the City of Port Phillip in any way the Committee of the Service thinks appropriate.*

There is a statement of purpose on the Service's website as follows:

*The SouthPort Community Legal Service was created to:*

- *provide a free legal advice, assistance and referral service to the people of South Melbourne, Port Melbourne, Garden City, Albert Park and Middle Park, and*
- *promote the provision of legal aid, and*
- *promote community awareness of the law and to encourage community participation in the legal process, and*
- *promote and advocate for equal opportunity in the legal system, and*
- *assist the people of South Melbourne, Port Melbourne, Albert Park and Middle Park in any way the Committee thinks appropriate.*

## Business Case

### Objective

This business case is put forward to senior staff at the CoPP for approval for continued and additional funding.

### Financial Assessment

Currently the Service receives funding semi-annually from CoPP. Small additional sums are received as donations. We have also obtained some small grants. In the 2014/2015 financial year the Service received \$59,524.00 from CoPP and \$6,422.43 from other sources including interest and money to pay for legal fees to barristers.<sup>23</sup> The total expenses for the year were \$98,877.59 and the deficit was \$31,931.17.

In the 2015/2016 financial year, the position improved. The Service continues to operate at a deficit but it has reduced from over \$30,000 to \$5,202.16 for the financial year ended 30 June 2016. Some expenses from the previous financial year worth \$1,250.00 were however not paid until this financial year. There may also be a tax bill of almost \$4,000.00 to be paid.<sup>24</sup> So a more accurate description of the deficit is that it was approximately \$10,000.00. This is still an improvement, but eventually

<sup>23</sup> This money is passed through

<sup>24</sup> The subject of further discussions with ATO

the reserves of the Service will be spent. Once allowances are made for long term liabilities, such as leave entitlements, the actual reserve available to the Service as at 30 June 2016 was \$19,979.58.

With respect to revenue, 96% comes from grants with the City of Port Phillip grant of \$60,978.00 the main source. A grant of \$2,000.00 for information technology equipment was also received. Other sources of revenue include donations (2%) and fees from VOCAT matters (1%). In the current financial year, fees of \$10,740 (as at 31 March 2017) have been earned while in the previous financial year fees of \$970 were earned. The revenue from fees is variable and linked to the number and type of matters that the Service handles for VOCAT clients.

While during the current financial year the Service has earned respectable fees, there is no guarantee that this will continue in future financial years. So, while the Service can budget for the receipt of some revenue from fees it cannot expect that these fees will be available to cover the expenses of the Service due to the variability and unreliability of this source of revenue.

Accordingly, we need sustainable funding.

As would be expected most expenses are employment related. Wages make up 75% of the expenses with superannuation (8%), training (2%) and payroll (1%) also material expenses. Other expenses include rent for Coventry Street (2%), tax (6%) and telephone expenses (2%). The Service operates in a cost-effective manner and the only easy way to reduce expenses is to reduce wages – which is the driver of the services provided by SCLS.

During the next financial year, it is expected that the only material change in revenue and expenses will be changes to the arrangements for the accommodation at Liardet Street. While the expected rent for Liardet Street will not be a material cost, there may be associated costs. For example, utility charges may have to be paid. These additional expenses are likely to increase the deficit, albeit not by a huge amount, and therefore if the operations of the Service continue as per current arrangements the deficit is more likely to be closer to \$11,000 - \$12,000 than the recent deficit.

We estimate that \$75,000 per annum is needed. This estimate takes into account the following matters:

1. SCLS has increased the level of service it provides over the past 6 years due to increased demand. This is reflected in the statistics which have increased over the past few years to 666 files in 2014-2015. The Service used a surplus it built up to fund this activity. This surplus is now almost depleted.
2. Expenses have increased over time.
3. Regulatory requirements, such as Consumer Affairs Victoria and the Australian Charity and Not for Profit Commission, impose additional expenses, such as fees, on us.
4. The need to update equipment, such as computers and secure storage, used by the Service. We recently received a grant of \$2,000.00 from the Commonwealth Department of Social Services for use in acquiring computer related equipment for the service and its volunteers. This equipment will however need to be replaced in a couple of years.

The Service is not funded by VLA, unlike the St Kilda Legal Service Co-operative Limited. Even with the value in kind SCLS receives from its many volunteer lawyers and non-legal personnel, it is dependent on CoPP funding to provide community legal services in the catchment area. Whilst recognising the competing demands on CoPP's resources, the Service operates on a limited budget. While one-off grants are valued, they are less helpful in long-term planning because they are not recurrent.

Without increased funding we need to, and have started, considering options to reduce expenses. However, it may not be possible to do this without also a reduction of services provided to the community in the catchment area.

### Situational Assessment

CoPP funding of the Service offers advantages to Council in that:

1. it ensures that Council has a say in the provision of legal services in the catchment area for the community without state government direction and
2. it supports two of the council's strategic objectives – A healthy, creative and inclusive City (in particular, objective 2.3, “*Ensure quality and accessible family, youth and children's services that meet the needs of our community*”) and A liveable and connected City (in particular objective 4.3, “*Improve and manage local amenity and assets for now and the future*”).<sup>25</sup>

It is also an advantage that we are co-located with health services and the community centre.

Without the Service, there would be reduced legal support for needy residents etc, increased pressure on other services, and the inconvenience for clients of travel to other services.

### *How we use the money*

The Service currently sees between 600-700 clients each year. The Service has a continued high case file load. We saw 56 clients in the February-March 2016 period, opened 13 files and carried 50 open files.

The business needs of the Service are currently being met but it cannot provide the current levels of service for much longer, given that the surplus held by the Service has been reduced over time and is now almost non-existent.

The Service has been seeking alternative sources of funds, such as grants, but has had limited success in obtaining such funds. In any event, such sources are often non-recurrent.

### *What our needs are*

Without continued funding, the Service cannot continue to operate. Without additional funding, the gap between the service we provide and the needs of the community will widen.

---

<sup>25</sup> City of Port Phillip Council Plan 2013-17, Year 4 - Revised June 2016, p4

With additional funding, our service offering can meet the needs of the catchment community and additional services may be possible. For example, we have considered (but haven't funding for) giving of advice on wills and power of attorneys in *Senior's Week*, or providing "pop up" legal advice at Parks Towers and other public housing in the South Melbourne and Port Melbourne area. There may also be some community legal education we could undertake.

### Social Assessment

As noted by Council on its website, "*The City of Port Phillip embraces many different approaches to improving our length and quality of life.*"

The Service provides an obvious social value by its provision of free legal advice and referral, as well as taking on legal case work. This improves the quality of life for those affected by legal problems. For example, Council has set out that -

*Community should be empowered with the knowledge and skills to be able to make self-fulfilling decisions about their present and future*<sup>26</sup>

and has a strategy to -

*Provide targeted support to people at risk of social exclusion, building self-confidence and community participation opportunities*<sup>27</sup>

These are objectives and strategies that the Service helps Council to meet, as the following case studies show.

#### Case Study No 1

Client with numerous drug related criminal charges and if found guilty would receive a prison sentence. Obtained medical report and got the client diverted to the ARC List at the Magistrates' Court that deal with people who have substance abuse and mental health issues. Client was given intensive assistance by the court and did not reoffend. He has now returned to study with the view of obtaining an apprenticeship.

#### Case Study No 2

African refugee, single parent of disabled child with numerous infringements was referred to us by ISCHS social worker. We were able to assist the client with legal representation to have her infringement heard in court where her special circumstances were taken into account and her fines dismissed.

#### Case Study No 3

Client on Disability Support Pension had been given a personal loan by a bank for \$15000.00. She was unable to service the repayments and now owed more money to the bank than she had originally borrowed. We negotiated with the bank to have the debt waived.

The Service also gives legal experience to law students and law graduate student lawyers through their active participation in the Service, which helps build future capacity.

---

<sup>26</sup> Municipal Public Health & Wellbeing Plan (2013–2017), p11

<sup>27</sup> Municipal Public Health & Wellbeing Plan (2013–2017), p31

## Options

The options available include:

**Option 1**- Do nothing. This would not cost the Council any additional money. In this case the Service will need to contract the services that it can offer the community, which will reduce help available and push clients on to other services, such as St Kilda. It will also inconvenience residents in South Melbourne and Port Melbourne (and, soon, Fisherman's Bend), for whom travel to St Kilda or other CLCs can be very difficult.

**Option 2** – VLA funding. This would not cost the Council any additional money. This option would achieve the same result as preferred option 3, save that Service would no longer be distinguished from services such as St Kilda and would be subject to potential merger (as other VLA funded services are currently). Also, Council would no longer have full involvement but this would be shared.

**Option 3** - The preferred option. Additional Council funding. This will cost the Council additional money. This will allow the Service to continue at its current level, and potentially to grow, servicing the local community. It will allow Council to continue to have full involvement. The additional amount is small compared to the total available budget that Council administers. We appreciate that there are other demands on Council funds, but submit that this use provides a very significant return, for example continuation of, and potential improvements in, CLC service delivery in the catchment area. The additional funding is not a one-off, but a recurring item. However, we submit that this is a value-for-money decision, even accepting that for many initiatives (such as improvements in service delivery) the benefits/disadvantages are not directly quantifiable.

Given recent cuts to VLA funding, option 3 is even more of an imperative, and is even more important to the local community.

. Conclusion

The Service seeks additional funding of approximately \$15,000 per annum to take the total to \$75,000 per annum.

The Service looks forward to Council's favourable response.

. Contacts

Thank you for considering our business case. If you need any additional information, please contact:

[REDACTED]

[REDACTED]

oOo



No Answer

**Draft Budget 2017/18**

**Your comments**

As a Port Melbourne Football Club Member, I am concerned that there is apparently no budget provision for an upgrade of the North Port Oval surface. I would have thought that the embarrassing experience last season would have ensured that this would be a high priority to avoid a repeat of the situation which disadvantaged all parties.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 2:56 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

■

**First name**

■

**Surname**

■

**Organisation (if applicable)**

Port Phillip Community Group

**Address**

161 Chapel St

**Suburb**

St Kilda

**Postcode**

3182

**Email**

■

**Draft Council Plan 2017-2027**

**Your comments**

I endorse Council's continuing commitment to embracing difference, and encouraging all people to feel a sense of belonging and connectedness to Port Phillip. A society that values diversity, social inclusion and opportunity is one in which all members feel valued and have the opportunity to fully participate in community life. This in turn leads to a more tolerant, compassionate and equal society. I urge Council to support all initiatives and partnerships that further these goals.

**Draft Budget 2017/18****Your comments**

No Answer

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** [REDACTED]  
**Sent:** Friday, 19 May 2017 3:03 PM  
**To:** Helpdesk - Council Plan & Budget  
**Subject:** Port Phillip budget submission re pokies

First up Port Phillip, well done on getting your draft budget out so early. You've certainly beaten most Victorian councils.

I'm a former City of Port Phillip resident (Park St, South Melbourne and Dorcas St, South Melbourne) and a former councillor at The City of Manningham and the City of Melbourne, who has long campaigned for poker machine reform.

This is just a simple request through your budget submission process that City of Port Phillip consider becoming a financial supporter of the Alliance for Gambling Reform, like many other Victorian councils have done.

It is a national shame that Australians are the world's biggest gamblers in per capita terms with annual losses now reaching a staggering \$23 billion a year.

How can the same country deliver the lowest smoking rates in the world yet with another dangerous product – high intensity poker machines – we are the world's worst performer.

Unlike the state government, which is addicted to pokies taxes, local government is not conflicted on this issue.

Councils can do things.

At City of Manningham we doubled the rates on pokies venues and then the State Government removed the ability of councils to do this.

At City of Melbourne we became a tier one member of the Alliance for Gambling Reform and also put pressure on Collingwood Football Club to exit the pokies business as part of a lease access arrangement at Olympic Park.

What is City of Port Phillip doing to address the scourge of gambling in the community? You have 10 pokies venues which are ripping \$28 million a year out of your community?

The Alliance for Gambling Reform is building a broad coalition of councils and community groups to prosecute the case for change. Former St Kilda mayor Tim Costello is a key spokesman and serves on the board, which is chaired by former MAV President and long-serving Monash councillor, Geoff Lake.

There is strength in numbers and it would be great if City of Port Phillip was prepared to make a statement and also join the campaign.

You can see a list of supporters here:  
[http://www.pokiesplayyou.org.au/the\\_alliance](http://www.pokiesplayyou.org.au/the_alliance)

In the interests of transparency, please be aware that, whilst not yet on board, I have agreed to assist the alliance with its campaigning and advocacy over the coming months.

Can City of Port Phillip step up and join the fight as well?

Looking forward to seeing the view of your council officers at the submissions meeting and then the response of councillors at the June council meeting.

I would like to address the councillors at the June 7 submissions meeting but would appreciate an indication of the likely time.

Later in the evening would be preferable so if you have 20 submitters I would be happy to go last and arrive after 7pm.

Yours Sincerely

[Redacted signature block]

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 3:09 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

█

**Organisation (if applicable)**

Please select

**Address**

█

**Suburb**

█

**Postcode**

█

**Email**

█

**Draft Council Plan 2017-2027**

**Your comments**

I endorse Council's continuing commitment to embracing difference, and encouraging all people to feel a sense of belonging and connectedness to Port Phillip. A society that values diversity, social inclusion and opportunity is one in which all members feel valued and have the opportunity to fully participate in community life. This in turn leads to a more tolerant, compassionate and equal society. I urge Council to support all initiatives and partnerships that further these goals

**Draft Budget 2017/18**

**Your comments**

No Answer

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 3:44 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

█

**First name**

█

**Surname**

█

**Organisation (if applicable)**

No Answer

**Address**

█

**Suburb**

█

**Postcode**

█

**Email**

█

**Draft Council Plan 2017-2027**

**Your comments**

I am a resident of City of Port Phillip and a member of Port Melbourne Football Club. Every year during wet weather I witness the terrible conditions the ground is in sometimes forcing the games to be played elsewhere. Clearly, the ground is in desperate need of repair and complete maintenance in order to fix it, something that has been known for many years. The Club may also lose its valuable hosting of the VFL Finals Series without attention to this issue. As a concerned member I ask that this item be added to the Council's expenditure budget as soon as possible, Thank You.

**Draft Budget 2017/18****Your comments**

No Answer

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



The re-development/re-surfacing of the Port Melbourne Football Ground should definitely be considered in the council planning for the immediate future. There are very few football/cricket grounds in Melbourne which are located better than North Port Oval to the CBD, transport and major city attractions. The focus should be to upgrade the playing surface to a standard not only fit for VFL Football but in doing so will also attract interest from the AFL and definitely Womans AFL/VFL to possibly use this oval as a feature for such competitions.

### **Draft Budget 2017/18**

#### **Your comments**

Once the ground and surface are attended to and brought to a high standard, the upkeep will definitely minimize due to the ability to withstand poor weather and numerous football games. Currently the surface can be extremely affected with only a few days of rain and training/playing by the football team - this has adverse affects to the community and club which has resulted in loss of games at the venue, therefore dollars and interest from the community.

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer



South Port Community Housing Group (SPCHG) commends Council on this consultation process and thanks it for the opportunity to participate. SPCHG congratulates the Council on the significance it has given to housing affordability in the Draft Council Plan 2017-2027. We welcome the ongoing commitment to the Council's housing strategy; In Our Backyard - Growing Affordable Housing in Port Phillip 2015-2025 and endorse the importance of this strategy in achieving an increase in affordable housing within the municipality. The issue of housing affordability has been included under 'Direction 1': We embrace difference and people belong. This 'Direction' reflects a central aspect of SPCHG's purpose and underpins the way we work at SPCHG. SPCHG is focussed on housing the most disadvantaged residents in our municipality. Our organisation has built a strong reputation over 30 years, as a community-housing provider that delivers extra support to our tenants and links them with community agencies and activities to enable residents to maintain their tenancy, despite difficulties they may face once housed. SPCHG's supportive tenancy model and our focus on 'building community' not only provides stable and affordable housing to a diverse range of people but also makes a significant contribution to strengthening the community. We note that the Draft Council Plan 2017-2027 seeks to achieve an increase in affordable housing through 'establishing and facilitating partnerships to support the delivery of diverse and innovative new affordable housing projects, and to reduce the risk of homelessness'. SPCHG strongly endorses this approach. Throughout the development of the Council's housing strategy In Our Backyard - Growing Affordable Housing in Port Phillip 2015-2025, SPCHG indicated a keen willingness to partner with Council to increase community housing, particularly in the northern part of the municipality, in the neighbourhoods of Port Melbourne, South Melbourne, Albert Park and Middle Park. SPCHG remains committed and ready to partner with Council, and others, to increase affordable housing within the municipality. Additionally the Draft Council Plan 2017-2027 identifies the development of new neighbourhoods: Sandridge/Wirraway and Montague. SPCHG is also very keen to make a contribution to community housing in these new neighbourhoods. SPCHG looks forward, in the near future, to contributing to furthering the Council Plan 2017-2027, specifically to participating in the implementation of Council's housing strategy: In Our Backyard - Growing affordable Housing in Port Phillip 2015-2025 and ensuring that an increase in affordable housing within the municipality becomes a reality.

### **Draft Budget 2017/18**

#### **Your comments**

No Answer

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

## TOWARD ZERO

### Response from the Port Phillip Alliance for Sustainability to the Draft Council Plan and Budget 2017

PPAS commends a number of initiatives in the Council Plan. The commencement of a Heat Management Plan, the new Waste Management and Resource Recovery Plan, an Energy Performance Contract assessment and partial funding for the EcoCentre are all welcome.

We would, however, like to see clear and measurable targets in key areas, since without them it will continue to be extremely difficult to quantify or assess Council's performance. And we consider that the absence of any effective community engagement mechanism continues to hinder effective interaction between Council and community in the sustainability arena.

#### Corporate Emissions

After 9 years of operation the program has achieved a reduction in Council's own emissions from 16,333 tCO<sub>2</sub>e at commencement to 11,792 tonnes in 2015/16 (the last year for which figures are available). This represents a reduction of just 27.8% in Council's **gross** emissions, or an average of about 3% in each of the 9 years of the program's operation.

The publicly stated reduction of 6,464 tCO<sub>2</sub>e in **net** emissions has been the result of successive increases in the purchase of Greenpower and offsets, equivalent to 5,328 tCO<sub>2</sub>e. We point out that these purchases disguise a failure to meet zero emission targets; remove incentives to undertake the essential work of increasing energy efficiencies across Council's building assets; and divert funds which could be applied to this purpose.

We consider that Council's past failure to achieve significant reductions, despite funds being allocated annually for retrofitting Council facilities, is due primarily to not following best practice by setting annual reduction targets sufficient to achieve the Toward Zero 2020/21 target, coupled with previous Councils not committing enough resources.

Council has made some substantial steps in 2016/17. However, we are disappointed that the new Plan does not set out a pathway for emission reductions over the next four years. We understand that there is still

uncertainty about the Melbourne Renewable Energy Project, but it should be possible to develop alternative trajectories - to:

- Specify the annual reductions necessary to reach the zero emissions target, and
- Nominate the assets to be retrofitted/ upgraded over each year of the Plan.

Instead, the draft Budget merely shows a figure of \$500,000 annually for energy efficiency measures between now and 2026/27 clearly a provisional figure which confirms that no planning has been finalised and no targets have been set for any of these years.

## Energy Performance Contracts

In last year's Annual Report it was stated that the Council would assess whether an Energy Performance Contract could be undertaken to upgrade a number of Council's larger assets, at minimal capital cost to Council – this being something that PPAS has urged Council to investigate - and we welcome the provision of funding to carry out this work. We think Council should be giving priority to this assessment, and developing annual targets for emissions reductions and specific asset retrofitting projects. However, the current arrangements are totally opaque, and do not reflect Council's commitment to transparent governance and an actively engaged community.

## South Melbourne Market

It is also disappointing that South Melbourne Market will not be fitted with solar panels until 2018/19, despite the fact that this project has been under consideration for seven years now, and was funded in the 2015/16 Budget. The project has been marked by shifting responsibilities between different Council sections working iteratively on panel structural design, compliance, building standards etc. We think that if more emphasis was placed on conducting these processes concurrently the whole process could be speeded up appreciably. By contrast, Melbourne City Council developed its Zero Net Emissions program in 2002, and completed the solarisation of the Queen Victoria Market in 2003!

## Community Emissions

We welcome the intention to develop a Sustainable City Community Action Plan to address community emissions. Few urban Councils have been able to make significant advances here, and those that have (Melbourne, Moreland,

Sydney) have committed sizeable resources. Of particular interest in Melbourne's case was the use of an environmental consultancy in preparation of the program.

We think it is important that Council looks carefully at best practice examples elsewhere and undertakes extensive investigation before commencing any form of community consultation about the Sustainable City Community Action Plan.

## An Energy Foundation

In our view an external organization analogous to the Moreland Energy Foundation would provide the best model for Port Phillip to assist implementing a Community Action Plan. The city faces particular challenges with a significant increase in population and the development of Fishermans Bend and the impact of climate change. The transformation of the energy market and the proliferation of new community and distributed energy models require that Council fosters an independent capacity which can respond quickly and effectively to demands which can barely be comprehended at present.

## Towards a Water Sensitive City

Currently the Council is only reporting regularly on its progress towards water recycling but not on how it plans to improve either flooding reduction or water quality. It is apparent that the Council is progressing in-street WSUD for responding to water quality issues rather than more substantial capture and release projects in parks which would have a multiplier effect with the capacity to respond to all aspects of meeting the targets set in the Plan for a Water Sensitive City.

The Plan proposes a total allocation of \$4.25m over the next four years for recycling at Albert Park Lake and a nominal amount for water recycling in Alma Park, which has also been on the radar for a number of years without significant progress being made.

The Albert Park Lake project has been under development within Council for the last two years, but to date no reports or documentation have been made available so we are working off a verbal briefing from officers on this project. Understanding that our knowledge is limited, we are concerned that:

- It involves pumping water across large distances within the municipality and will presumably require new infrastructure to be built;
- to date there has apparently been no examination of the feasibility or costings of the total scheme;
- the proposal will not provide any benefit to the main areas within the municipality subject to flooding, viz Elwood (through Elster Creek), and St Kilda (through the Shakespeare Grove Main Drain).

We believe that a more dispersed system should be under examination, involving the St Kilda Main Drain and Elsternwick Park North as well as Albert Park. Such a system could provide significant flood mitigation benefits, together with significant improvements in water quality in Elster Creek - assessed by Melbourne Water as the most polluted waterway in Melbourne.

## EcoCentre

This has been another area which has been under consideration by Council for several years, so it is welcome to see that the Budget includes funds for an overdue new facility. Not as welcome however is the timetable which stretches out over the next four years before completion. We believe it should be possible to accelerate this project and provide a much-needed new home for the EcoCentre.

## Community Engagement

Council does not have any consultative mechanism since the SECRC was closed in 2012. The Toward Zero Forum does not consider Council programs, and there is no mechanism to systematically consult with community groups on Council's sustainability programs. The current arrangement is for short quarterly meetings between PPAS and Sustainability staff has proved inadequate to deal with the matters under current consideration.

In addition, there is continuing reluctance to share information about certain issues, especially in relation to stormwater harvesting which Council has been working on since 2015. Again, where is the commitment to transparent governance?

A related issue concerns the form of community engagement. Drawing a group of people together to develop proposals around particular issues requires an intensive process to impart sufficient information and understanding to facilitate useful responses. Melbourne City Council has been very successful

over a long period in employing this form of engagement for a variety of purposes, including the preparation of its 10 Year Financial Plan, and we hope that deliberative panels can be used more regularly in Port Phillip.

**PPAS,**

**19 MAY 2017**

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 4:03 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

████

**First name**

██████

**Surname**

████

**Organisation (if applicable)**

No Answer

**Address**

████████████████████

**Suburb**

██████

**Postcode**

████

**Email**

████████████████████

**Draft Council Plan 2017-2027**

**Your comments**

I endorse Council's continuing commitment to embracing difference, and encouraging all people to feel a sense of belonging and connectedness to Port Phillip. A society that values diversity, social inclusion and opportunity is one in which all members feel valued and have the opportunity to fully participate in community life. This in turn leads to a more tolerant, compassionate and equal society. I urge Council to support all initiatives and partnerships that further these goals.

**Draft Budget 2017/18****Your comments**

No Answer

**Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

## **Introduction**

Together we face some critical issues that challenge the nature of our future existence, especially that of our children. Some of these are climate change, obesity, diabetes, congestion and fine particulate pollution. All of these issues can be addressed, to a greater or lesser degree, by increasing the number of people cycling in our municipality. The only thing holding us back is the will of our elected representatives to make the policy and fiscal changes necessary to take us to an alternate future that better serves the needs our children.

Cities such as Amsterdam and Copenhagen began to go down the road of car centric urban planning, but through pressure from the public, and the courage of their political leaders they pulled back. Today these cities enjoy high liveability ratings and suffer less from the ills outlined above. We can be just like Amsterdam and Copenhagen. The fact is the City of Port Phillip shares many if not all of the attributes often identified as be necessary prerequisites for having a successful bicycle focused transport system.

## **Recent evidence**

The recent evidence suggests that including cycling as a mode of commuting is enormously positive for people's health. I suggest Council look at this evidence very carefully as it should inform the new Council plan. See the following sources:

[https://theconversation.com/cycling-to-work-major-new-study-suggests-health-benefits-are-staggering-76292?utm\\_source=twitter&utm\\_medium=twitterbutton](https://theconversation.com/cycling-to-work-major-new-study-suggests-health-benefits-are-staggering-76292?utm_source=twitter&utm_medium=twitterbutton)

<http://www.bmj.com/content/357/bmj.j1456>

<https://www.bhf.org.uk/news-from-the-bhf/news-archive/2017/april/new-report-assesses-impact-of-physical-inactivity-on-uk-heart-health-and-economy>

## **Council's draft plan**

The Council's draft plan identifies that the CoPP that we only have 65km of bike paths compared to 265kms of roads and 414kms of footpaths (p2-53). This small infrastructure leads to only 13% of residents riding their bicycles which is a poor outcome for the municipality. In order to increase the percentage of residents who cycle, it is essential that the absolute amount of bicycle paths is lifted closer to the levels of Amsterdam and Copenhagen.

Council's draft plan identifies the desire to learn from European cities and plan for high capacity bicycle parking (p1-19). These European cities accommodated bicycles with separated lanes first and only after ridership had increased was the need to high capacity bicycle parking addressed. We should be benchmarking ourselves against the best European cities in all manner of ways, not just high capacity parking.

The continuity of bike paths is absolutely essential (p1-25) if we are to lift the rate of residents cycling from 13%. They must also connect with schools and other key activity centres so people can get to and from where they want to go on bike paths.



The plan aims to “Implement bike riding projects to improve continuity, physical separation and attractiveness of the network.” (p-2-46) which is a highly commendable aim. However, when we look at the budget we find a wholly inadequate \$1mil (approx.) per year (p4-201) over the next four years devoted to bike paths. I would argue that every road and intersection that is renewed or replaced is an opportunity, at little extra cost, to add to the stock of separated bicycle paths by installing so-called Copenhagen lanes, whereby cyclists ride to the left of parked cars. Intersections should also look at designs used in The Netherlands where cyclists are separated from car traffic.

### **Conclusion**

Sustainability and building a healthy future for our children must be at the heart of the Council’s plan. The City of Port Phillip must massively increase the amount it is devoting to fund bicycle infrastructure. This will help reduce congestion and fine particulate pollution from diesel cars. Residents health will be better, and most of all, it will help reduce our carbon footprint. I urge you to reconsider the current budget allocation and move funds out of roads and into separated bicycle paths or at the very least see every road renewal project as an opportunity to add a separated bicycle path.

Friday, 5 May 2017

Cr Bernadene Voss  
Mayor  
City of Port Phillip  
Private Bag 3  
St Kilda 3182



### **Multicultural Arts Victoria (MAV) and the South Melbourne Town Hall**

Dear Mayor and Councillors,

As a key member of the Emerald Hill Community and a significant contributor to the cultural life of the City of Port Phillip, Multicultural Arts Victoria (MAV) is keen to maximise opportunities for artists and communities in the municipality to enhance the cultural vibrancy within the City of Port Phillip.

As you are aware, a core element of the MAV operating model is to work with communities to develop, present and promote cultural product. As a tenant of South Melbourne Town Hall, MAV acknowledges the support of both, the Council and the lead tenant, the Australian National Academy of Music (ANAM) when staging events in the South Melbourne Town Hall.

The recent relocation of the Piers festival to the SMTH, has helped us to form an accurate overview of the associated costs for hire of the venue. Emphasising that, with only one subsidised use grant available per year from the Council, the current hiring rates are well beyond the financial capacity of our target communities and our organisation.

The cost for hiring the South Melbourne Town Hall on the weekend of the 8<sup>th</sup> and 9<sup>th</sup> of April to relocate MAV's Piers Festival was \$6,834.50 – almost 70% of our 2017 grant from the Council's Local Festivals Fund to deliver the Festival. Additionally, the cost for hiring the Town Hall on the 31<sup>st</sup> March was \$1,771 for a concert featuring internationally acclaimed Vishwa Mohan Bhatt and Jay Dabgar excluding production costs. This concert required significant subsidy from other sources to produce.

Both examples are events for which we managed to obtain support from a range of sources to bring about these events in the City of Port Phillip. In the example of the Bhatt/Dabgar concert, the artists have a profile within the Indian Community that allowed us to set ticket prices at a level that covered the costs of the hire. Most events staged in the auditorium in conjunction with most communities, however, would be unlikely to yield such income. Many of MAV events are free (90%) to ensure accessibility.

MAV understands that, as a condition of its lease with the Council, it is a requirement of ANAM to provide an annual report on levels of community usage, activity and involvement. While we have not yet seen such a report, it is our

Multicultural Arts  
Victoria Inc  
ABN 99 060 260 414  
Inc N° A1415

South Melbourne Town Hall  
Level 1, 208-220 Bank Street  
South Melbourne 3205  
PO Box 5113  
South Melbourne 3205  
Australia  
T: +61 3 9188 3681  
F: +61 3 9686 6643  
Skype: multiculturalartsvic  
[www.multiculturalarts.com.au](http://www.multiculturalarts.com.au)

understanding that the current rate of community use is low (yielding \$20,000 over two financial years). By our calculations, MAV has contributed the equivalent of half that amount through just two events.

As indicated at a recent Council meeting on 19<sup>th</sup> April regarding ANAM's role in the management of the Hall, an opportunity to make significant improvements to the current shared management model is welcomed. The Council report on the matter proposes access to the facilities for members of the community for all 52 weeks of the year, rather than only the 19 weeks that Council control the facility. A centralised model for managing year-round bookings for the SMTH facilities would:

- provide a consistent point of contact with responsibility for the bookings of the SMTH facilities for all 52 weeks of the year;
- provide a facilities officer whose responsibility is to market, promote and coordinate the bookings of the facilities through CoPP WWW;
- Provision of clear guidelines for venue hire and associated costs.

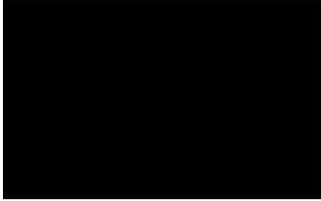
Increased access to a streamlined and open booking system would certainly assist in facilitating new community opportunities. ANAM has informed MAV that spaces are currently not available to be secured at more than two months' notice, with public usage currently centring around the ANAM vacation and school holiday times. To date, there has not been a publicly advertised booking system, that MAV is aware of, to indicate actual times that the various spaces in the Town Hall are available for use; and communities do not necessarily align their events to suit school holidays. The proposed provision in the report to allow access... "subject to availability on a first in best dressed basis and ANAM's usage of the facilities" is a vague basis on which to determine future access to the building.

In order to obtain effective utilisation of the South Melbourne Town Hall and to further community engagement in Emerald Hill, we urge the Council consider:

1. Consultation with the relevant stakeholders (including all the South Melbourne Town Hall tenants and Emerald Hill community and arts organisations) on use of the facilities;
2. Increase the limit of subsidised use for community organisations residing in the City;
3. A scaled set of charges for use of the South Melbourne Town Hall to increase community usage;
4. More sophisticated criteria which prioritizes community, arts and NFP for use of the Hall (as opposed to 'first come first served');
5. Opportunities for groups to book venue/s well in advance of their events to ensure adequate planning and marketing of the event.

We look forward to working in partnership with the City of Port Phillip to ensure the delivery of a vibrant and inclusive cultural program in the Emerald Hill Cultural precinct.

Yours sincerely



CC:  
Port Phillip Councillors  
Carol Jeffs, Interim CEO  
Vanessa Schernickau, Community Development  
Susan Strano, Arts & Culture

Tuesday, 16 May 2017

Pam Newton, Manager  
Vibrant and Creative City  
City of Port Phillip  
Private Bag 3  
St Kilda 3182



**Multicultural Arts Victoria (MAV) - Piers Festival Transition Costs**

Dear Ms Newton,

As you are aware, MAV has been supported by a contribution of \$10,000 from the City of Port Phillip's Local Festivals Fund to deliver the Piers Festival for 2017. This year, at short notice, we made the decision to move the Festival to the South Melbourne Town Hall due to inclement weather.

The cost for hiring the South Melbourne Town Hall on the weekend of the 8<sup>th</sup> and 9<sup>th</sup> of April to relocate MAV's Piers Festival was \$6,834.50 – almost 70% of our 2017 grant from the Council to deliver the Festival.

Our organisation has been able to meet the costs in the short-term due to savings made in having reduced hiring costs for temporary infrastructure. If there is capacity within the Council's Festivals Fund to be able to reimburse this cost, I propose that we put the funds towards new cultural initiatives within the City that deliver outcomes for the diverse communities of Port Phillip.

MAV has developed a fruitful and creative working partnership with the City of Port Phillip in the delivery of a vibrant and inclusive cultural program across the municipality. I look forward to discussing our request with you and the significant cultural outcomes it will deliver.

Yours sincerely

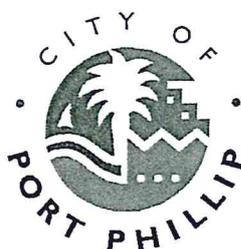


CC:  
Vanessa Schernickau, Community Development  
Susan Strano, Arts & Culture

Multicultural Arts  
Victoria Inc  
ABN 99 060 260 414  
Inc N° A1415

South Melbourne Town Hall  
Level 1, 208-220 Bank Street  
South Melbourne 3205  
PO Box 5113  
South Melbourne 3205  
Australia  
T: +61 3 9188 3681  
F: +61 3 9686 6643  
Skype: multiculturalartsvic  
[www.multiculturalarts.com.au](http://www.multiculturalarts.com.au)

## Funding Deed Multicultural Arts Victoria 2016-2017



### PORT PHILLIP CITY COUNCIL FUNDING DEED

**Between:**

**PORT PHILLIP CITY COUNCIL** A.B.N. 21 762 977 945 of 99a Carlisle Street, St Kilda 3182 ('Council')

-and-

**MULTICULTURAL ARTS VICTORIA** A.B.N. 99 060 260 414 of South Melbourne Town Hall, Level 1, 208-220 Bank Street, South Melbourne VIC 3205 [PO Box 5113 South Melbourne 3205] ('Recipient')

**Background:**

- A) Council has agreed to fund the Services on the terms set out in this Funding Deed.
- B) Council and the Recipient recognise that entering into this Funding Deed serves the interest of the local community.

*\$ 30,000  
Crossing Words*

## 1. DEFINITIONS AND INTERPRETATION

### 1.1 Definitions

**Accountability Forms** means the forms contained in Schedule 2.

**Commencement Date** means the date specified in Schedule 1.

**Council** means Port Phillip City Council.

**Council's Representative** means the person holding the position specified in Schedule 1.

**Funding** means the assistance provided by Council to the Recipient to enable the Recipient to carry out the Services.

**Funds/Funding Monies** means the dollar amounts specified in Schedule 2.

**GST** means the goods and services tax within the meaning of the *A New Tax System (Goods and Services Tax) Act 1999 (Cth)*.

**Information Privacy Principles** means the Information Privacy Principles under the *Information Privacy Act 2000 (Vic)* and as stated in Schedule 2.

**Key Performance Indicators** means the Key Performance Indicators specified in Schedule 2.

**Nominated Representative** means the person nominated by the Recipient and specified in Schedule 1.

**Recipient** means the entity named in Schedule 1.

**Records** means any material (regardless of form) produced or used by the Recipient which are relevant to the performance of the Services.

**Services** means the assistance to be provided by the Recipient to the local community as specified in Schedule 2.

**Term** means the period specified in Schedule 1.

### 1.2 Interpretation

Unless expressed or implied to the contrary in this Funding Deed:

- 1.2.1 if a party consists of more than one person, this Funding Deed binds them jointly and each of them severally;
- 1.2.2 any provision in this Funding Deed that is held to be illegal, invalid, void, voidable or unenforceable must be read down to the extent necessary to ensure that it is not illegal, invalid, void, voidable or unenforceable and if it is not possible to read down the provision, that provision is severable without affecting the validity or enforceability of the remaining part of that provision or the other provisions in this Funding Deed;
- 1.2.3 this Funding Deed contains the entire understanding between the parties as to the subject matter contained in it and all previous agreements, representations, warranties, explanations and commitments, expressed or implied, affecting this subject matter are superseded by this Funding Deed and have no effect;
- 1.2.4 a reference in this Funding Deed to:
  - 1.2.4.1 a statute includes regulations under it and consolidations, amendments, re-enactments or replacements of any of them;
  - 1.2.4.2 a person includes a firm, partnership, joint venture, association, corporation or other corporate body;
  - 1.2.4.3 a person includes the parties' legal representatives, successors and assigns of that person;
  - 1.2.4.4 a clause or schedule is a reference to a clause or schedule in or to this Funding Deed;
  - 1.2.4.5 this or any other document includes the document as varied or replaced regardless of any change in the identity of the parties; and
  - 1.2.4.6 the singular includes the plural and vice versa.

## 2. RECIPIENT'S SPECIFIC OBLIGATIONS

The Recipient must:

- 2.1 spend the Funds outlined in the Funding Deed only for the purpose and objectives stated in Schedule 2;
- 2.2 meet with Council's Representative to discuss delivery of the Services at least once every three months during the Term;
- 2.3 if wanting to alter the Services or this Funding Deed, apply in writing to Council's Representative;
- 2.4 formally recognise Council's financial support in all promotional materials;
- 2.5 carry out the Services in accordance with this Funding Deed, with due care and skill, to a professional standard and in a timely manner;
- 2.6 keep full and accurate normal business Records of the delivery of the Services and retain those Records for a period of no less than 3 years after the termination or expiry of this Funding Deed;
- 2.7 keep normal business financial and accounting Records to enable all income and expenditure in relation to the delivery of the Services to be separately identified and retain those Records for a period of no less than 3 years after the termination or expiry of this Funding Deed;
- 2.8 on request by Council, make available any Records in relation to the Services;

- 2.9 immediately notify Council of any change in the Recipient's status or circumstances that may affect the Recipient's ability to deliver the Services or fulfil its obligations under this Funding Deed;
- 2.10 within 28 days of receiving a written notice from Council following a variation of this Funding Deed under clause 5.5 (to the extent that Services are reduced or cease to be provided by the Recipient), the expiry or termination of this Funding Deed repay to Council all amounts of Funds that have not been expended and which relate to future provision of the Services;
- 2.11 achieve the Key Performance Indicators listed in Schedule 2;
- 2.12 ensure that it remains solvent, does not enter into administration, file for bankruptcy or enter a Part IX or X Agreement under the *Bankruptcy Act 1966* (Cth);
- 2.13 ensure that all Funding Monies held by the Recipient are expended in a responsible manner;
- 2.14 complete and submit the Accountability Forms in the manner required in Schedule 2; and
- 2.15 ensure that all necessary licences, permits, certificates, qualifications are maintained, or are in place, in order to enable it to provide the Services.

### **3. RECIPIENT'S GENERAL OBLIGATIONS**

#### **3.1 Laws**

The Recipient must comply with all relevant laws.

#### **3.2 Policies**

The Recipient must comply with the policies listed in Schedule 2.

#### **3.3 Insurance**

The Recipient must take out and maintain throughout the Term (and any Extended Term) insurance policies for not less than the amount specified in Schedule 1.

#### **3.4 Indemnity**

The Recipient indemnifies Council, its officers, employees and agents against any loss or liability incurred by Council, including legal costs arising from or in connection with any act or omission of the Recipient under or in connection with this Funding Deed except to the extent that such loss or liability is caused by the unlawful or negligent act or omission of Council.

#### **3.5 Information**

The Recipient must provide all required information and Records in accordance with the terms of this Funding Deed.

#### **3.6 GST**

Unless otherwise indicated, all consideration for any supply under this Funding Deed is inclusive of GST.

The Funding Monies paid by Council are inclusive of GST.

### **3.7 Intellectual Property**

Any intellectual property rights created as a result of the funding provided by the Council vests in the Recipient.

The Recipient grants Council a permanent, irrevocable, transferable, free, world wide, non-exclusive licence (including a right to sub-license) to use, reproduce, adapt and exploit any intellectual property rights created as a result of the funding provided by Council.

### **3.8 Warranty**

The Recipient warrants that all statements, information and records provided by it are true, correct and complete in all respects.

### **3.9 Information Privacy Principles**

The Recipient must comply with all Information Privacy Principles.

## **4. COUNCIL'S OBLIGATIONS**

Council will: -

- 4.1 subject to Council approving the Funds in its budget each year and the Recipient fulfilling its obligations under clauses 2 and 3, pay the Funds to the Recipient in accordance with clause 4.2;
- 4.2 provide funding payments in advance within 14 working days of receiving Accountability Forms and Recipient Tax Invoice from the Recipient (with the exception of the initial funding payment);
- 4.3 provide written feedback to the Recipient within 14 working days of receiving Accountability Forms if Council believes Key Performance Indicators have not been reached;
- 4.4 arrange to meet with the Nominated Representative at least every three months to discuss delivery of the Services;
- 4.5 provide information as outlined in accordance with this Funding Agreement.

## **5. GENERAL**

### **5.1 Term**

This Funding Deed commences on the Commencement Date and expires at the end of the Term.

Nothing in this Funding Deed will be construed as creating any obligation or commitment by Council to provide additional or recurrent funding beyond that specifically provided for in this Deed.

### **5.2 Extended Term**

Not applicable.

### **5.3 Termination by Council**

Council may terminate this Funding Deed if the Recipient is in breach of clauses 2 or 3. Council may only exercise its power under this clause if it has given written notice to the Recipient of the breach and the Recipient has failed to rectify the breach within 28 days of receipt of such notice.

#### **5.4 Termination by Recipient**

The Recipient may terminate this Funding Deed at any time provided that it gives written notice to Council of its intention to do so at least 28 days prior to terminating. If the Recipient terminates this Funding Deed pursuant to this clause the Recipient must repay to Council all unexpended Funds calculated on the day that notice is given by the Recipient to Council and immediately cease expending any Funds from the date of that notice onwards.

#### **5.5 Variation of this Funding Deed**

Schedules 1 and 2 of this Funding Deed may be varied by agreement between Council and the Recipient. No variation to this Funding Deed is valid unless evidence of agreement to vary is in writing and notice is given to Council's Representative and the Nominated Representative pursuant to clause 5.9.

#### **5.6 Dispute Resolution**

Any disputes or differences arising during or after the Term (including any Extended Term) will be dealt with by a party to this Funding Deed serving a written notice on the other party which gives sufficient details of the dispute or difference so as to enable the other party to understand the nature of the dispute or difference.

Within 7 days a representative of each party who is authorised to resolve the dispute or difference will meet and attempt to resolve the dispute or difference. If the parties are unable to resolve the dispute or difference each party agrees to refer the dispute or difference to any form of alternative dispute resolution. In the event that alternative dispute resolution fails to settle the dispute or difference both parties agree to terminate this Funding Deed.

#### **5.7 No Assignment**

The Recipient must not assign any of its rights or obligations under this Funding Deed unless Council has consented in writing to such an assignment.

Council must not unreasonably withhold its consent under this clause.

#### **5.8 Governing Law**

The law of the State of Victoria governs this Funding Deed. Each party submits to the non-exclusive jurisdiction of the Courts of that State in respect of all matters arising under, or in relation to this Funding Deed.

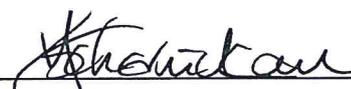
#### **5.9 Notices**

Notices required or permitted to be served under this Funding Deed must be in writing and served:

- 5.9.1 personally on the Nominated Representative or Council's Representative; or
- 5.9.2 by sending it by registered post addressed to the Nominated Representative or Council's Representative;

EXECUTED AS A DEED. This 10 day of October 2016

SIGNED for and on behalf of  
Port Phillip City Council by  
Vanessa Schernickau  
Manager Vibrant and Creative City

)  
)   
) Signature

in the presence of:



Signature of Witness

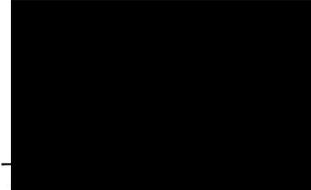
LIBBY HART

Name of Witness

SIGNED for and on behalf of



in the presence of:

)  
)   
)  
)  
) Signature



Signature of Witness



Name of Witness

**SCHEDULE 1**

---

**Commencement Date:** 1 July 2016

**Council's Representative:** Susan Strano, Coordinator Arts

**Term:** 1 year

**Extended Term:** N/A

**Recipient:** Multicultural Arts Victoria

**Nominated Representative:** 

**Insurance (Public Liability):** \$20,000,000

## SCHEDULE 2 – Multicultural Arts Victoria funding

### Purpose

To provide funding support towards Multicultural Arts Victoria (MAV) arts and cultural activities that profile the City of Port Phillip and broadens opportunities to engage with the wider arts industry and multi-faith/multi-lingual communities. The opportunity is to advance multiculturalism in the City of Port Phillip through an arts and cultural program that is sensitive to the cultural practices of new and emerging groups.

Now based on a site of significance (Corroboree) for the Indigenous people of the region (Emerald Hill), MAV's work is about creating a sense of place – MAV can work to activate Emerald Hill and the cultural precincts within the City. MAV creates activities that can spark creative enterprise and build local trade, bringing patronage to areas in need of greater activation (i.e. Emerald Hill, Station Pier/Bay Street area).

### Objectives

Supporting diversity through support for MAV will build on City of Port Phillip's commitment to improving and expanding its community cultural services and assist in highlighting the City's advocacy for marginal groups and its commitment to cultural diversity and arts accessibility.

MAV will initiate an inclusive arts program in consultation with the City that showcases, nurtures and develops the knowledge, skills and talents of culturally and linguistically diverse artists and communities within the City of Port Phillip.

MAV will work in partnership with relevant communities, external partners and the Council to:

- assist in strengthening our diverse and inclusive community
- enhance liveability through engagement and presentation of dynamic multicultural arts in the City
- provide new opportunities to hidden talent, new content for residents and visitors and new opportunities for cross-cultural connection.
- foster respect for all cultures in collaboration with key agencies and organisations in the City.
- respond to relevant social/cultural/faith issues as they occur.

<p><b>Community First</b> great places &amp; precincts</p>	<p>Funding deed developed for delivery of programs contributing to supporting artistic development, engaging audiences, developing partnerships and profiling the City of Port Phillip as a vibrant and creative city.</p>
<p>Vibrant Villages</p>	<p>Located in the South Melbourne Town Hall in Emerald Hill, MAV is supported to contribute to economic activity and promote cultural diversity</p>
<p><b>Council Plan</b> a healthy creative and inclusive city</p>	<p>Key actions:</p> <ul style="list-style-type: none"> <li>• promote and deliver a diverse program of festivals and events across the City</li> <li>• support and showcase the City's creative people and culture</li> </ul>

## Key Performance Indicators

Objective	Key performance Indicator	Target
<b>Activation:</b> enhance liveability through engagement and presentation of dynamic multicultural arts in the City	Number of cultural and community organisations engaged	10
	Number of local businesses engaged	6
	Number of artists engaged	30
	Number of participants actively engaged	100
<b>Arts Development:</b> provide new opportunities to hidden talent, new content for residents and visitors and new opportunities for cross-cultural connection.	Number of total of new activities (opportunities) for arts engagement	5
	Evidence of new cross cultural connections	Qualitative & Quantitative
<b>Cultural diversity and inclusion:</b> <ul style="list-style-type: none"> <li>assist in strengthening our diverse and inclusive community</li> <li>respond to relevant social/cultural/faith issues as they occur.</li> <li>foster respect for all cultures in collaboration with key agencies and organisations in the City.</li> </ul>	Number of agencies engaged in City of Port Phillip in MAV programming	15
	Number of diverse communities engaged in MAV programming	15
	Evidence of MAV response to social/cultural/faith issues as they occur.	Qualitative & Quantitative
	Evidence of positive public response to MAV programming in City of Port Phillip	Qualitative & Quantitative
<b>Promotion:</b> Coordinate marketing and increase brand value for MAV and City of Port Phillip	Evidence of media coverage of MAV programming with reference to City of Port Phillip - Promotion of the activity through website, local and metropolitan media	Qualitative & Quantitative
<b>Leverage:</b> increase resources for the program through leveraging networks	Total leverage in cash \$8,000 Total leverage in kind \$4,000	Qualitative & Quantitative
<b>Participation:</b> increase the number of events and entry points for participants and more opportunity for community engagement	Numbers of attendees at MAV events	5,500
	Number of volunteers	20

## Funding Monies

This agreement is for \$30,000 + GST from the City of Port Phillip for the period 2016-17.

## Accountability Forms

A narrative and financial report covering the purpose of this funding should be submitted within 90 days of the end of the period.

The acquittal report will include a financial statement (certified by the Treasurer or senior financial officer), will address the KPIs and serve as an evaluation of the project.

In order to minimise reporting, the only audited statement required will be the Recipient's Annual Report including audited financial statement (2016 and 2017), forwarded when complete.

Due date	Reporting Requirement
May 2017	Company annual report and audited financial statement 2016
29 September 2017	Acquittal report (narrative and financial) – signed off by the Treasurer or Financial Officer
May 2018	Company annual report and audited financial statement 2017

### Conditions of funding

Council and the Recipient recognise that entering a funding and service relationship serves the interests of the local community.

The following conditions apply to this agreement:

Multicultural Arts Victoria Limited will:

1. Provide written information as outlined in this agreement in a timely manner and in the agreed format.
2. Provide written advice to the other party should an unforeseen event delay the provision of agreed information.
3. Seek the prior approval of the Port Phillip City Council for any changes to the funded project including, but not limited to, project outcomes, budget, project timelines and personnel and / or artist(s)
4. Promote and publicise the City of Port Phillip as being the sponsor of the program, and appropriately acknowledged in accordance with the requirements below.
5. Inform the other party before publicising any outcomes from the funded program during the period of the agreement.
6. Ensure compliance with all statutory planning and permit requirements.
7. Comply with all legal and insurance standards.
8. Comply with all Federal and State laws, Local laws and regulations
9. Where an activity will use copyright material, take responsibility to provide all the necessary information on copyright clearances and permissions. Further information on copyright is available from The Australian Copyright Council website at [www.copyright.org.au](http://www.copyright.org.au)

### Further requirements:

#### Publicity

Multicultural Arts Victoria will include the City of Port Phillip's logo in all promotional materials.

Multicultural Arts Victoria agrees to provide the City of Port Phillip with a copy of all promotional material displaying the City of Port Phillip's logo for approval at least five working days prior to such material being reproduced for publication.

Multicultural Arts Victoria will publicise the event in a timely manner, including:

- adding the program of events to the City of Port Phillip Calendar of Events  
[http://www.portphillip.vic.gov.au/add\\_your\\_event.html](http://www.portphillip.vic.gov.au/add_your_event.html)

- contributing to Council's newsletter Diversity  
<http://www.portphillip.vic.gov.au/divercity.htm>
- fliers / posters for local distribution

### **Launches and Official Celebrations**

Where a Councillor or a member of the City of Port Phillip is required or requested to be a key speaker at Multicultural Arts Victoria, organisers will advise the Executive Assistant to the Mayor at least one month prior to the event, and provide brief speech notes as requested.

Multicultural Arts Victoria will ensure that any announcements associated with the funded event will acknowledge the support of the City of Port Phillip and, where relevant, Councillors or executive officers present.

### **Invitations**

Multicultural Arts Victoria will finalise invitations 21 days prior to relevant events and after discussion with the City of Port Phillip staff.

### **Policies**

1. City of Port Phillip Council Plan
2. City of Port Phillip Arts and Culture Policy
3. City of Port Phillip Social Justice Charter
4. City of Port Phillip Health & Wellbeing Plan
5. City of Port Phillip Events Strategy

**SCHEDULE 3: Project Funding Report**

It is agreed that the Port Phillip City Council will be provided with a full project funding acquittal report of the project no later than eight weeks after completion of project that will indicate the following:

**Project Funding Acquittal Report**

- Project funding reports need to provide information on the key performance indicators (KPIs) listed in Schedule 2.

Acquittals are useful for your own future planning as well as a requirement of your grant. The following points would be useful to address:

- Please describe the public outcomes of your funded project?
- Who were your audience / participants for the event? And what benefits did your project deliver to the community
- What challenges or obstacles did you experience and what did you learn?
- Were you satisfied that the project met your expectations? Please describe why.
- Anything else you would like to add?

**Statement of Income and Expenditure (budget report)**

Project Funding Reports must include:

- A copy of the budget, stating both income and expenditure. The budget should show the grant payment as a separate and identifiable item and provide details on how the grant was spent.

**Publicity and Marketing**

Project Funding Reports need to include examples of the publicity material produced and must include the following information:

- Media report
- Use of the Port Phillip City Council’s logo on any of the following (if applicable):

MATERIAL PRODUCED	LOGO USED	NUMBER PRODUCED
Event programs		
Brochures		
Postcards		
Posters		
Publication(s)		
Catalogue(s)		
Fliers		
Invitations		
Advertisements		
Advertising billboards		
Website and social media sites		
Television promotions		
Banners		
Other products		

**Support Material**

The report can be supported with relevant photographic and/or video documentation.

**Your experience working on the project**

Please provide a brief overview outlining any highlights and if relevant difficulties you faced with your project.

**Feedback and testimonials**

Please provide any testimonials and feedback about your project that you may have collected from participants, audience, volunteers and artists and include them in your report.

Include your own feedback about the funding process.

**Further information**

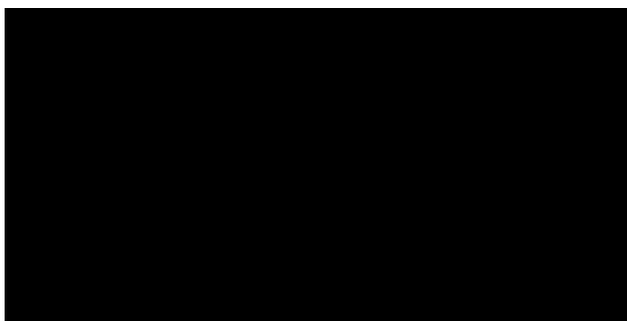
If you have any outstanding information that you'd like to tell us about your project please attach.

**Contacts**

**Council Contact**

Susan Strano  
Coordinator Arts  
Ph: (03) 9209 6653  
Fax: (03) 9536 2717  
Private Bag No 3  
PO St Kilda VIC 3182

**Grant recipient contact:**



Email: [sstrano@portphillip.vic.gov.au](mailto:sstrano@portphillip.vic.gov.au)

**From:** [REDACTED]  
**Sent:** Friday, 19 May 2017 5:03 PM  
**To:** Helpdesk - Council Plan & Budget  
**Cc:** Susan Strano  
**Subject:** CoPP Budget Submission  
**Attachments:** Emerald Hill Cultural Precinct - Crossing Worlds Deed.pdf; City of Port Phillip South Melbourne Town Hall - -correspondence May 5 (002).pdf; City of Port Phillip Correspondence May 15 (002).pdf

Please accept this email as an initial request for support from the City of Port Phillip for 2017. It comprises the following:

### **Crossing Worlds 2017/18: \$30,000**

To provide funding support towards Multicultural Arts Victoria (MAV) arts and cultural activities that profile the City of Port Phillip and broadens opportunities to engage with the wider arts industry and multi-faith/multi-lingual communities. The opportunity is to advance multiculturalism in the City of Port Phillip through an arts and cultural program that is sensitive to the cultural practices of new and emerging groups.

Now based on a site of significance (Corrobboree) for the Indigenous people of the region (Emerald Hill), MAV's work is about creating a sense of place – MAV can work to activate Emerald Hill and the cultural precincts within the City. MAV creates activities that can spark creative enterprise and build local trade, bringing patronage to areas in need of greater activation (i.e. Emerald Hill, Station Pier/Bay Street area).

Supporting diversity through support for MAV will build on City of Port Phillip's commitment to improving and expanding its community cultural services and assist in highlighting the City's advocacy for marginal groups and its commitment to cultural diversity and arts accessibility.

MAV will initiate an inclusive arts program in consultation with the City that showcases, nurtures and develops the knowledge, skills and talents of culturally and linguistically diverse artists and communities within the City of Port Phillip.

MAV will work in partnership with relevant communities, external partners and the Council to:

- assist in strengthening our diverse and inclusive community
- enhance liveability through engagement and presentation of dynamic multicultural arts in the City
- provide new opportunities to hidden talent, new content for residents and visitors and new opportunities for cross-cultural connection.
- foster respect for all cultures in collaboration with key agencies and organisations in the City.
- respond to relevant social/cultural/faith issues as they occur.

### **Multicultural Arts Victoria (MAV) - Piers Festival Transition Costs : \$6,834.50**

MAV has been supported by a contribution of \$10,000 from the City of Port Phillip's Local Festivals Fund to deliver the Piers Festival for 2017. This year, at short notice, we made the decision to move the Festival to the South Melbourne Town Hall due to inclement weather.

The cost for hiring the South Melbourne Town Hall on the weekend of the 8<sup>th</sup> and 9<sup>th</sup> of April to relocate MAV's Piers Festival was \$6,834.50 – almost 70% of our 2017 grant from the Council to deliver the Festival.

Our organisation has been able to meet the costs in the short-term due to savings made in having reduced hiring costs for temporary infrastructure. If there is capacity within the Council's Festivals Fund to be able to reimburse this cost, I propose that we put the funds towards new cultural initiatives within the City that deliver outcomes for the diverse communities of Port Phillip.

MAV has developed a fruitful and creative working partnership with the City of Port Phillip in the delivery of a vibrant and inclusive cultural program across the municipality. I look forward to discussing our request with you and the significant cultural outcomes it will deliver.

### **Multicultural Arts Victoria (MAV) component of the St Kilda Festival 2018: \$10,000**

Supporting diversity through music will ensure that the Festival reflects the cultural demographic of the municipality and will build on City of Port Phillip's commitment to improving and expanding its services for local artists and assist in highlighting the City's advocacy for marginal groups and its commitment to cultural diversity and arts accessibility.

Regards

[REDACTED]  
[REDACTED]  
[REDACTED]

Multicultural Arts Victoria  
South Melbourne Town Hall  
Level 1, 208-220 Bank Street, South Melbourne 3205  
PO Box 5113 South Melbourne 3205  
T:03 9188 3681  
F:03 9686 6643  
Skype: multiculturalartsvic

Follow us on [Facebook](#) | [Twitter](#) | [Instagram](#) | [Vimeo](#) | YouTube

For upcoming events please visit [www.multiculturalarts.com.au](http://www.multiculturalarts.com.au)  
<http://www.givenow.com.au/cause1721>

Please consider the environment before printing this email.



“...cultural diversity creates a rich and varied world,  
which increases the range of choices and nurtures

human capacities and values, and therefore is a mainspring for sustainable development for communities, peoples and nations.”

UNESCO Convention on the Protection and Promotion of the Diversity of Cultural Expressions 2005

## Submission to City of Port Phillip 19 May 2017

### National Theatre Melbourne

---

Request: \$20,000 (excl. GST) towards programming at the National Theatre Melbourne that contributes to the

- a) The vibrancy, creativity and diversity of the City
- b) Sense of place and community

#### Project: Program support at The National Theatre Melbourne

In 2017-18, The National Theatre Melbourne wishes to continue to grow local community engagement by supporting local St Kilda artists and stories as well as supporting first-run and new productions that contribute to the vibrancy, creativity and diversity of the City. Through this, we help create a sense of place and community in a landmark building in the heart of St Kilda. We are seeking City of Port Phillip's support to offset the artist fees, marketing to City of Port Phillip residents and service costs of our Season programming.

#### Proposed program (1 July 2017 to 30 June 2018):

4-6 July: **The Very Hungry Caterpillar Show** (families show)

18 July : **Ned: A new Australian Musical in Concert** (new musical theatre concert)

22 July and 26 August: 2.30pm both afternoons – **In Conversation hosted by actor , Richard Cawthorne**: Industry experts discuss industry issues

2 September: **Exquisite: An Evening with Mama Alto**

26-20 September:: **Fringe Fringe at the National** (part of Melbourne Fringe Festival) (please refer to detailed program notes on each artist – not included in our Season brochure)

*Five shows plus a walk concluding at The National in the Mezzanine Bar*

#### In our Theatre:

- **Wouldman** by Justin Buchta (family/physical theatre) 26-28 September 11am and 2pm
- **Swipe Left for Love** by Amanda Jane Pritchard/Imagine All The People Productions 7.30pm nightly 26-30 September (ST KILDA STORY AND ARTISTS)
- **Come down with Us: A Homage** by Tim McKew: 9.30pm 27-30 September (queer cabaret) (ST KILDA ARTISTS)

#### In Studio 2 (Black box theatrette)

- **St Kilda Stories** Melbourne Writers Theatre (ST KILDA STORIES) 8pm nightly 26-30 September
- **Ripe** Written by Nicole Plüss, Director Ellen Wiltshire with Mediochre productions (EMERGING ARTISTS FROM SYDNEY, new DRAMA) 9.30pm nightly 26-20 September

#### Concluding at The National (upper Mezzanine Piano bar) 6.45pm 28-30 Sept

- **Transient** Produced by Chantal Wynter (Wynter Projects) – A guided walk for 15 people per night through Acland Street, concluding with final performance at The National.

5 October: **Blue Love** Shaun Parker and Company

26 February to 4 March 2018: **A Little Night Music** produced by Watch This (Sonya Soares/producer)

June 2018: An Oresteia **Artisan Collective** (TBC - 5 night season)

---

## Introduction

The National Theatre Melbourne is one of Australia's long-standing institutions, offering performing arts training since 1935. It moved to its current home in St Kilda in 1974, now known as The National Theatre Melbourne, following a conversion from the Victory Theatre (cinema), fulfilling a long-term ambition of the Company to have a permanent home and studios. The theatre is a fully functioning theatre, available to the schools as well as community and professional artists to hire. We pride ourselves on creating access to the performing arts from early ages of engagement through classes through to amateur, semi-professional and professional artist programs and events in our theatre.

In 2016, **over 77,300 people attended 181 performances** at The National Theatre Melbourne and **over 12,500 artists and students performed on our stage**. Over 500 people aged 2 to adult study either part-time or undertake fulltime vocational training in ballet and acting through our schools.

We contribute to the economy of St Kilda, the Acland Street Precinct including businesses along Carlisle and Barkly Streets through the volume of people who attend National Theatre Melbourne.

We employ 14 ongoing staff and 100+ casuals as front-of-house, technical, teachers, pianists through our business, which is a Not-For Profit business, governed by a board of Directors, led by Chair, Susan Thacore.

## A brief history

The National Theatre Melbourne was originally established by soprano Gertrude Johnson as the National Theatre Movement on her return from a highly successful career overseas as an opera singer including at Covent Garden, London. She was dismayed at the lack of training and performing opportunities for Australian artists in their own country. Over the years, her three schools of Opera (est. 1935), Drama (est. 1936) and Ballet (est. 1939), together with professional theatrical companies (Drama est. 1935), Ballet and Opera est. 1948), produced many premieres and toured Australia extensively. Artists involved included Ray Lawler, Patricia Kennedy, Bunney Brooke, John Truscott, Marie Collier, Mary Hardy, Noel Ferrier, Marjorie Lawrence, June Jago, John Shaw, Anne Fraser and many others too numerous to mention.

It was a fertile training ground and established the basis for The Australian Ballet, Opera Australia and our existing state theatre companies, while continuing to produce many of the most talented and successful members of the Australian Theatre Industry.

1974, with the opening of its permanent home in St Kilda at The National Theatre was a significant achievement. In 1980, the Opera School was amalgamated with the Victorian College of the Arts and the company ceased to produce its own performances, concentrating on its two remaining schools and the operation of the Theatre as fully functioning theatre, available to the schools as well as community and professional artists to hire. Since 1974, many thousands of people have passed through this iconic building and everyone has a 'National Theatre' story to tell!

---

**FRINGE FRINGE at THE NATIONAL**

**Swipe Left for Love** by Amanda Jane Pritchard/Imagine All The People Productions 7.30pm  
nightly 26-30 September (ST KILDA STORY AND ARTISTS)

**Swipe Left for Love** is a saucy “romantic” comedy play with music (and some dance) that follows the life of St Kilda aspiring singer songwriter Chloe James, her bitchy boss, best friend Harry and two men vying for her attention. Funny and at times absurd, the play also addresses some more serious issues through comedy - mental illness, suicide and eating disorders. The play is an original work by St Kilda playwright, director, performer and producer Amanda Jane Pritchard with a cast of nine and musical accompaniment. Am

**Wouldman** by Justin Buchta (family/physical theatre) 26-28 September 11am and 2pm

**WouldMan** builds on traditions of the one-man show. The world of WouldMan is conceived, written, directed and performed by Justin Buchta, specialist in the art of mime, movement and mask theatre. WouldMan is presented for all ages. The style and choreography of action is extremely physical, highly structured and draws from the ancient traditions of the Commedia dell'arte. Justin's theatre craft highlights the virtuoso of Lazzi, joined with playful spectator participation, a portrait of the human body is constructed both as a conceptual and physical metaphor, representing The Tree of Life.

**Come down with Us: A Homage** by Tim McKew: 9.30pm 27-30 September (queer cabaret)

**Come Down With Us** is a homage to the legendary St Kilda Dada esque Queer Cabarets staged at Tolarno Galleries St Kilda in 1979. These were ground breaking shows of their day and were written and performed by Tim McKew with musical accompaniment, costumes by celebrated fashion designer Jenny Bannister. There were originally 4 separate shows, these social / political satires lampooned the meglomania of war, the Catholic Church, Urban Neurosis and the drowning of Harold Holt [ a political satire ]. Tim have condensed these 4 shows into a one hour show with exhibition display. Rennie Ellis and Henry Talbot (photographers) documented the original shows.

William Mora Gallerist, who staged the original shows at Tolarnos Galleries in 1979 invited me in 2015 to do a Homage at his Gallery in Richmond, which was a huge success, it was repeated at Midsumma Festival in 2016, Tim is accompanied by Peter De Ryk on piano.

**St Kilda Stories** Melbourne Writers Theatre (ST KILDA STORIES) 8pm nightly 26-30 September

ST KILDA STORIES will consist of 5 original monologues of 8 - 10 minutes in length, each one spilling into the next. The monologues are self-contained stories in their own right, but each one will either feature or contain a reference to a St Kilda landmark, cultural aspect or historical event. The MWT writers selected for this project, all seasoned playwrights who between them have a wealth of writing credits, are ready at my go-ahead to sit down and pen memorable monologues on the following St Kilda themes (which they came up with themselves): (1) Monarch Cakes - a WW2 love story which has at its centre the Chocolate Kooglhoupf; (2) Luna Park - a GLBTIQ date gone sadly wrong; (4) The St Kilda Sea Baths - a ghost feels out-of-place in the hydrotherapy spa pool; (5) Midsumma Pride March - a walker takes on the persona of her Wonder Woman costume; (3) St Kilda Pier Kiosk - a seagull becomes embroiled in a mystery.

**Ripe** Written by Nicole Plüss, Director Ellen Wiltshire with Mediocre productions

NEW AUSTRALIAN WORK BY EMERGING SYDNEY ARTISTS

RIPE follows Claire, Elisabeth and the worlds they navigate together after meeting on New Years Eve on the streets of Sydney. One has just left high school, home and her mother's judgement for a life with a man who won't pick up the phone. The other knows the city down to its plumbing, people down to their darkness and has theorised her world down to its molecules. Two girls meet

on the streets of Sydney and it feels right. It's a surreal and sensory exploration of the relationships with people who can cut to your core and the safety to be found outside of comfort zones. They spend the night navigating Elisabeth's clients, Claire's mother and boyfriend, cat ladies, cruel people, buffets and boats. They exercise compassion and control when met with a violent, volatile world and explore the depths of themselves through the eyes of the other.

RIPE is funny, fast, intimate and heart breaking. It's new Australian work with two young women at the helm. It's a story that's told by it's protagonists without a layer of preconception and will engage, challenge and include its audience. The duologue format is engaging and witty and is enhanced with spatially mindful set design and digital projection mapping. The characters challenge themselves, the other, world views, upbringings, sexualities, prejudices with their audience in tow. This is an all female cast and crew looking to share, probe and laugh.

**From:** City of Port Phillip <haveyoursay@portphillip.vic.gov.au>  
**Sent:** Friday, 19 May 2017 4:46 PM  
**To:** Steven Ross  
**Subject:** Anonymous User completed Draft Council Plan 2017-27 including Budget 2017/18

Anonymous User just submitted the survey 'Draft Council Plan 2017-27 including Budget 2017/18' with the responses below.

**Title**

■

**First name**

■

**Surname**

■

**Organisation (if applicable)**

No Answer

**Address**

■

**Suburb**

■

**Postcode**

■

**Email**

■

**Draft Council Plan 2017-2027**

**Your comments**

“I endorse Council’s continuing commitment to embracing difference, and encouraging all people to feel a sense of belonging and connectedness to Port Phillip. A society that values diversity, social inclusion and opportunity is one in which all members feel valued and have the opportunity to fully participate in community life. This in turn leads to a more tolerant, compassionate and equal society. I urge Council to support all initiatives and partnerships that further these goals”.

### **Draft Budget 2017/18**

#### **Your comments**

No Answer

### **Alternatively, upload your submission for the Draft Council Plan 2017-27 including Budget 2017/18**

No Answer

# THE AVENUE'S SUBMISSION TO THE *DRAFT COUNCIL PLAN 2017-27*

## 1. INTRODUCTION

This submission is written on behalf of the Avenue Children's Centre and Kindergarten's Committee of Management (COM). We welcome the opportunity to comment on the *Draft Council Plan 2017-27* (the Draft Plan) and we are happy to speak further to the submission if necessary.

The Draft Plan rightly notes that 'population growth will increase demand for all Council services and amenities. Coupled with the increasing cost of providing services, increasing demand will stretch services and infrastructure.' It is in this context of growth and increased demand that we wish to highlight the importance of continued council support for childcare services throughout the City of Port Phillip (CoPP).

As the Avenue is one of the 12 childcare centres run or supported by the Council, we are pleased that the Draft Plan identifies 'access to services that support the health and wellbeing of our growing community' as a key future focus of the Council. However, we are concerned that the Council may reconsider the way it operates and provides children's services, including highly sought after childcare services. In particular, we refer to the Council's intention to 'review the Council's role in early childhood education and care.' It is on this basis that we implore the Council to continue its support of these essential services.

## 2. THE AVENUE CHILDREN'S CENTRE AND KINDERGARTEN

The Avenue Children's Centre and Kindergarten is a community run childcare centre based in Balaclava, operating since 1975 in a converted residential home in the Avenue. The Avenue currently has 40 places for children aged between 6 weeks and school age. It offers long day-care, all meals are provided, and there are separate rooms for Babies (0-2years), Toddlers (2-3years) and Kindergarten (3-5years).

At present, 59 different families utilise the services offered by the Avenue. Of those 59 families, 52 (88%) live in the CoPP, while 30% of families have one or more parents working within the CoPP. Of the 59 families utilising the centre, 25% are eligible and receive an affordability subsidy.

The Avenue's setting and smaller size provides a homely and comfortable environment for our children, their parents and our educators. It offers a large outdoor area, which allows for better indoor/outside ratio for the children and encourages outdoor and explorative play. This is accompanied by a spacious kitchen where the children can participate in cooking and learn about healthy, home cooked food. Our staff are also very committed to the Avenue, and we have a great history of staff retention which is not only important for the staff but also very important for providing a consistent mode of care for our children.

The Avenue COM is made up of ten current parents. It is a long standing Committee that provides stability to the Centre and local and consistent involvement in the day to day running. More generally, our entire parent cohort is very committed and engaged in the management of our centre. Parents are strongly connected with the Avenue and this is reflected in the well-attended functions that are regularly held for families, including working bees, fundraising events, information evenings and family catch ups.

As noted by the Community Child Care Association (the CCC), community run centres ‘foster children’s development, support their families and build the community.’<sup>1</sup> As the Council is aware, community run centres operate on a not-for-profit basis, and when an operating surplus is made that money is directed back into the service. The owners of these services are the parents of children attending the centre, and anecdotal evidence suggests that there is a greater sense of ownership by both staff and families due to the management model.<sup>2</sup> Community run centres are generally smaller than commercially operated centres.

As a small childcare centre, we understand the financial issues that may arise from the size of such centres. However, through careful and prudent management the Avenue is, and has been in the past, run as a financially viable and stable operation. This has allowed the COM to allocate funds to programs for the children, including excursions/incursions, as well as consistently invest in professional development for staff. We also pride ourselves on our educator to child ratio and the fact that the Avenue has the lowest daily rate in the area.

### **3. PORT PHILLIP COUNCIL AND EARLY CHILDHOOD EDUCATION**

We note the Council’s Early Years Guiding Principles:

1. Honouring childhood
2. Valuing play
3. Respecting children as active citizens
4. A child’s right to grow in healthy and supportive environments
5. The importance of family.

The Avenue seeks to embody all of these guiding principles by offering a unique, safe and nurturing environment for our children, and which aims to meet their specific social and educational needs. As per the ‘Early Years Guiding Principles’, the COM strongly believes that the Council should ensure that a variety of early childhood centres offering different environments (including large, new multi-function centres, alongside smaller community centres) continue to operate within the CoPP. This should be a priority of the Council. In particular, we consider the Council’s ongoing support for these

---

<sup>1</sup> The CCC, ‘Why chose community owned not for profit,’ <https://www.cccinc.org.au/advocacy/why-chose-community-owned-not-for-profit>.

<sup>2</sup> Carol Meth, *ABC News*, ‘The childcare conundrum,’ <http://www.abc.net.au/news/2009-05-12/30784>.

different centres as an essential service that should be made available for families residing and paying rates in the CoPP.

As the COM of a small centre, we have a great appreciation of the notion that no 'one size fits all' when it comes to early childhood education. It is important that the Council recognises the special and central role that small community run centres play in both the lives of children attending those centres and their families.

We advise the Council to exercise caution when considering options for its future involvement in childcare services. In particular, we do not consider it appropriate nor a valid measure to rely solely on data driven metrics to determine the Council's future involvement or the viability of specific centres and their role in the local environment. Childcare centres are more than the typical council-run services, such as garbage collection or street sweeping. Childcare centres provide a highly valued and in demand service. Importantly, given the Council's emphasis on community engagement and fostering an inclusive community, they provide another avenue for families to engage in their local community. It is on this basis that we have strived and succeeded at creating this sense of community at the Avenue.

#### **4. FUNDING ALLOCATION**

We welcome the allocation of \$3,800,000 over the next ten years to the Children's Centres Improvement Program. However, we note that this funding will need to cover the 12 centres operated by the Council or the community run centres supported by the Council. This is particularly concerning given the importance of early childhood education, and the expectation among the local community that the Council will continue to support and offer these essential services at a high quality level. We also sincerely hope this funding allocation is not reflective of a desire by the Council to cease its support for community run childcare centres.

Anecdotally, we understand that there are in excess of 1000 children on the current CoPP childcare waitlist. Demand for places in childcare centres, both council and privately operated, remains high in the area and it is unlikely to slow in the future. Given this, we strongly believe it is in the best interests of the Council to support childcare services above current and future intentions. We, along with many of the other families living and working in the CoPP, consider childcare to be vitally important to our community and believe it offers immeasurable value for money from a community engagement perspective.

Friday, 5 May 2017

Cr Bernadene Voss  
Mayor  
City of Port Phillip  
Private Bag 3  
St Kilda 3182



### **Multicultural Arts Victoria (MAV) and the South Melbourne Town Hall**

Dear Mayor and Councillors,

As a key member of the Emerald Hill Community and a significant contributor to the cultural life of the City of Port Phillip, Multicultural Arts Victoria (MAV) is keen to maximise opportunities for artists and communities in the municipality to enhance the cultural vibrancy within the City of Port Phillip.

As you are aware, a core element of the MAV operating model is to work with communities to develop, present and promote cultural product. As a tenant of South Melbourne Town Hall, MAV acknowledges the support of both, the Council and the lead tenant, the Australian National Academy of Music (ANAM) when staging events in the South Melbourne Town Hall.

The recent relocation of the Piers festival to the SMTH, has helped us to form an accurate overview of the associated costs for hire of the venue. Emphasising that, with only one subsidised use grant available per year from the Council, the current hiring rates are well beyond the financial capacity of our target communities and our organisation.

The cost for hiring the South Melbourne Town Hall on the weekend of the 8<sup>th</sup> and 9<sup>th</sup> of April to relocate MAV's Piers Festival was \$6,834.50 – almost 70% of our 2017 grant from the Council's Local Festivals Fund to deliver the Festival. Additionally, the cost for hiring the Town Hall on the 31<sup>st</sup> March was \$1,771 for a concert featuring internationally acclaimed Vishwa Mohan Bhatt and Jay Dabgar excluding production costs. This concert required significant subsidy from other sources to produce.

Both examples are events for which we managed to obtain support from a range of sources to bring about these events in the City of Port Phillip. In the example of the Bhatt/Dabgar concert, the artists have a profile within the Indian Community that allowed us to set ticket prices at a level that covered the costs of the hire. Most events staged in the auditorium in conjunction with most communities, however, would be unlikely to yield such income. Many of MAV events are free (90%) to ensure accessibility.

MAV understands that, as a condition of its lease with the Council, it is a requirement of ANAM to provide an annual report on levels of community usage, activity and involvement. While we have not yet seen such a report, it is our

Multicultural Arts  
Victoria Inc  
ABN 99 060 260 414  
Inc N° A1415

South Melbourne Town Hall  
Level 1, 208-220 Bank Street  
South Melbourne 3205  
PO Box 5113  
South Melbourne 3205  
Australia  
T: +61 3 9188 3681  
F: +61 3 9686 6643  
Skype: multiculturalartsvic  
www.multiculturalarts.com.au

understanding that the current rate of community use is low (yielding \$20,000 over two financial years). By our calculations, MAV has contributed the equivalent of half that amount through just two events.

As indicated at a recent Council meeting on 19<sup>th</sup> April regarding ANAM's role in the management of the Hall, an opportunity to make significant improvements to the current shared management model is welcomed. The Council report on the matter proposes access to the facilities for members of the community for all 52 weeks of the year, rather than only the 19 weeks that Council control the facility. A centralised model for managing year-round bookings for the SMTH facilities would:

- provide a consistent point of contact with responsibility for the bookings of the SMTH facilities for all 52 weeks of the year;
- provide a facilities officer whose responsibility is to market, promote and coordinate the bookings of the facilities through CoPP WWW;
- Provision of clear guidelines for venue hire and associated costs.

Increased access to a streamlined and open booking system would certainly assist in facilitating new community opportunities. ANAM has informed MAV that spaces are currently not available to be secured at more than two months' notice, with public usage currently centring around the ANAM vacation and school holiday times. To date, there has not been a publicly advertised booking system, that MAV is aware of, to indicate actual times that the various spaces in the Town Hall are available for use; and communities do not necessarily align their events to suit school holidays. The proposed provision in the report to allow access... "subject to availability on a first in best dressed basis and ANAM's usage of the facilities" is a vague basis on which to determine future access to the building.

In order to obtain effective utilisation of the South Melbourne Town Hall and to further community engagement in Emerald Hill, we urge the Council consider:

1. Consultation with the relevant stakeholders (including all the South Melbourne Town Hall tenants and Emerald Hill community and arts organisations) on use of the facilities;
2. Increase the limit of subsidised use for community organisations residing in the City;
3. A scaled set of charges for use of the South Melbourne Town Hall to increase community usage;
4. More sophisticated criteria which prioritizes community, arts and NFP for use of the Hall (as opposed to 'first come first served');
5. Opportunities for groups to book venue/s well in advance of their events to ensure adequate planning and marketing of the event.

We look forward to working in partnership with the City of Port Phillip to ensure the delivery of a vibrant and inclusive cultural program in the Emerald Hill Cultural precinct.

Yours sincerely

A large black rectangular redaction box covers the signature area. Below it are three smaller black rectangular redaction boxes, likely covering contact information such as a phone number and email address.

CC:  
Port Phillip Councillors  
Carol Jeffs, Interim CEO  
Vanessa Schernickau, Community Development  
Susan Strano, Arts & Culture

**From:** [REDACTED]  
**Sent:** Sunday, 21 May 2017 12:00 PM  
**To:** Helpdesk - Council Plan & Budget  
**Subject:** Submission - Draft Council Plan 2017-27

Dear Council

First, I apologise for the lateness of my submission as I have been interstate on family business during the submission period. I humbly ask that my submission be considered, in spite of it's lateness!

Thank you for the opportunity for commenting on the Plan.

I am writing as the sister of a man with Down syndrome, a resident of Albert Park, a professional who has worked on the design and implementation of the NDIS for two large Victorian government departments (DHHS and DET), and as a private disability advocate.

Thus, my comments mostly relate to access for people with disability in the Shire and the NDIS and I will try and keep them brief!

- My key point is that the Council plan must more overtly address the implementation of the NDIS in the Shire from April 2018 (according to the NDIS rollout schedule). In this respect, the budget must allocate more funding for disability accessibility services generally, and allocate money for NDIS transition-related activities and services (e.g. grants to help establish NDIS advocacy groups in the Shire, and to run NDIS information sessions for families and providers in the area).
- I see a role for Council in liaising and partnering with the NDIA's Local Area Coordinator. This is especially given that transition experience is showing that the LACs being appointed by the NDIA in rollout areas, do not have local knowledge. For example the LAC appointed to the Loddon area was Intereach, a NSW-based service provider with no history of providing services in the state. If the LAC appointed to Port Phillip does not have any, or sufficient, local knowledge of people with disability, as well as disability and mainstream service providers, and other aspects of community life, Council must assist to fill this knowledge/experience "gap" of the LACs so the benefits of the NDIS are fully realised for people with disability in the Shire.
- The NDIS is designed to give eligible people with significant and permanent disability (i.e. participants) individualised services, supports and funding to increase their participation in social, employment and community activities (if that is part of their personal goals in life) and help them to live an 'ordinary life'. That is, the potential effect of the NDIS on the Shire is that people who may previously not been able to access activities in the community, may (with NDIS funding) be able to. This means the Shire must continue work to make the community and the services, businesses, facilities, infrastructure, housing etc as accessible as possible.

- The implementation of the NDIS represents a paradigm shift in the way society views and treats people with disability, i.e. as being entitled to have their disability-related practical needs met; to have choice and control over their supports; to have the opportunity to lead an 'ordinary life' in an inclusive community. This places more 'pressure' on local councils to ensure local communities are inclusive, accessible and welcoming.
- For the above reasons, I would like to see the Council spend more money on Access and Inclusion officers.
- I am also seeking to establish a legal and independent not for profit advocacy service to help local residents transition to the NDIS, and make the most of it. I would welcome any support that Council could offer me personally to set up this service. I have already met with Council's Access officer who was most helpful in providing me with initial information and advice and moral support. All in the sector know the high level of need for advocacy in the current system, and increasing need for it with the onset of the NDIS.
- I have only lived in the Shire for about 18 months now, but in my observation the Council does an excellent job at accessibility and in services generally.
- My only "gripe" is the high level, constancy and intensity of aircraft noise from planes and helicopters in the Shire. There is a focus in the Plan on environmental impacts and, to me, excessive noise from aircraft has huge environmental and health impacts (it makes me quite anxious at times). Can Council please advocate with the relevant authorities to diminish the noise. I have raised it with aircraft authorities and have only received standard copy and paste responses about what aircraft can and can't do, and no explanation as to how authorities monitor the noise levels or compliance by aircraft operators with air traffic laws. I feel this is an area that warrants more attention.

Thank you again for the opportunity to comment on the Plan and I wish Council all the best in its implementation.

██████████  
████████████████████  
██████████████████  
██████████████