Welcome to this issue of the CEO Report. This issue reports activities during January that deliver on Council priorities and continue to improve value to the community.

Over the coming months I look forward to supporting Councillors as they engage with local community groups, residents, workers and visitors to develop the new Council Plan 2017-2027.

We will continue to share updates as this important document is developed.

Delivering the Council Plan

Fishermans Bend Urban Renewal Area

During January officers prepared to respond to the draft Framework Plan which is currently being prepared by the Fishermans Bend Taskforce.

The draft Framework Plan will guide the transformation of new development in Fishermans Bend, creating certainty to the community, developers and business, and encouraging innovation, sustainability and high quality urban design outcomes.

Ferrars Street Education and Community Precinct

During January officers continued to develop a revised design for the streetscape and Montague Community Park and liaised with the Victorian Government regarding funding and delivery. Council will commence further community engagement on the park and streetscape at the end of February.

During March, works are planned to future-proof the underground gas pipeline on Buckhurst Street outside the park site. Council officers will liaise with the local community regarding these works and will minimise the impacts as much as possible.

Construction of South Melbourne Ferrars Street Primary School is progressing well and remains on-track for opening in January 2018. Council officers have met with the new Principal, Noel Creece, who has commenced work to set up the new school.
**St Kilda Triangle**

Work on the draft design guidelines and planning scheme amendment has been adjourned while Council establishes its future priorities and develops its Council Plan 2017-2027.

Council officers are working with event organisers to deliver a range of events, experiences and activities that will transform the St Kilda Triangle over the winter period (between June and September).

**Palais Theatre**

The recent installation of the ‘Palais Theatre’ signage on the front of the building signifies the current works are in their final phase and the building will soon re-open as a premium live performance venue.

The work program is scheduled to be completed in March, with replacement of the sewer infrastructure and the roof at the rear of the building being the last items to be completed.

Council officers are preparing for the handover of the premises to new tenant Live Nation.

**Vibrant places and villages**

In January, Archie Roach, Dan Sultan and Shane Howard performed live in Monarch Lane and the Acland Street Plaza as part of the National Indigenous Television’s (NITV) upcoming television series ‘Anthem Sessions’. The free event was a fantastic opportunity to demonstrate the potential of the new Acland Street Plaza. The initial Facebook post received over 10,000 views in the first 24 hours, head to www.facebook.com/NITVAustralia/ for more information.

---

![Dan Sultan performing in Acland Street Plaza](image1.png)

Dan Sultan performing in Acland Street Plaza

Three rainbow flags were raised in an official ceremony to launch and celebrate the 30th Midsumma Festival at the St Kilda Town Hall on 19 January. The rainbow flag is a significant symbol for the City of Port Phillip that celebrates our gay, lesbian, bisexual, intersex and transgender community and the journey we are on toward equity and social justice for all. This year the flag raising ceremony and Pride March were filmed and a full copy is available will be available on Council’s business website in the coming months, www.portphillipbusiness.com.au

![Flag raising ceremony marking the opening of the 2017 Midsumma Festival](image2.png)

---

![Archie Roach performing in ‘Monarch Lane’](image3.png)

Archie Roach performing in ‘Monarch Lane’
**Toward Zero implementation**

Council held a series of community workshops in February to help develop the Council Plan 2017-2027. The workshops were an opportunity to hear from expert speakers and have a deeper conversation about a range of topics, including water and waste management. These two topics are key areas in the Toward Zero Strategy and have been identified as important elements of the new Council Plan 2017-2027.

**Gasworks Arts Park remediation**

Shallow sampling works will be undertaken in March, which will guide future deeper soil investigations.


**South Melbourne Life Saving Club**

During January officers continued developing the detailed design in accordance the approved coastal consent. Officers met with the club committee on 2 February, and club members on 9 February to discuss the design.

Officers continue to work with the club to design temporary facilities that will allow the club to continue to provide vital beach and lifesaving services while construction of the new redevelopment is underway.

**JL Murphy Reserve pavilion**

Officers are working on a revised design with the pavilion sporting club tenants in response to the feedback Council received.

A report will be presented to Council in April regarding the scope parameters and timeframes for future community consultation.

**St Kilda Life Saving Club**

With construction of new facilities complete in December, the St Kilda Life Saving Club began operating over the busy Christmas and New Year period.

Hundreds of people enjoyed the fun community day marking the official opening of the St Kilda Life Saving Club on 11 February. The event was attended by Minister for Housing, Disability and Ageing, Martin Foley; Nigel Taylor, CEO Life Saving Victoria; Andrew Foran, GM Life Saving Club Development, Life Saving Victoria; Jeanette Lambert, St Kilda Life Saving Club president; Eddie Chapman, CEO Association for Children with Disability; Frank and Sharon Van Haandel, Stokehouse; Jack Mulholland, Changing Places Australia Founder and Councillors.

**Official plaque on display at the St Kilda Life Saving Club open day**

**Peanut Farm Reserve pavilion**

During January officers continued to develop construction documentation. It is anticipated that the building permit application will commence in March.

**Queens Lane precinct**

During January, signage and line marking plans were developed for the passing areas between Roy Street and Union Street.

Planning works for resurfacing of Queens Lane commenced between Kings Way and Bowen Crescent. Tree planting is planned to occur in April.

**St Kilda Road safety improvement project**

The City of Port Phillip is a stakeholder of this project being delivered by VicRoads. VicRoads are currently reviewing feedback from initial community consultation and using this information to develop design options. The project schedule has been delayed and VicRoads is preparing a revised schedule.
Growing affordable housing in Port Phillip

In January a councillor briefing was prepared summarising the priorities and timelines for implementation of the 'In Our Backyard' affordable housing strategy. This has a focus on the process for Council contributions to community housing, the housing trust model and the development options modelled for the Marlborough Street site in Balaclava.

Improving community value

Continuous service and business improvement

We are committed to delivering better services for our community and improving how we operate. By introducing online applications for the St Kilda Festival, digital agendas for Council Meetings, online management of planning applications and changing how we distribute childcare invoices, we have significantly reduced Council’s paper usage.

This month parking enforcement and local laws officers piloted the use of body worn cameras. These cameras aim to improve officer safety and will provide opportunities for better training using actual events.

Enterprise portfolio management

During the month, the enterprise portfolio management team have worked with divisions to build the draft Project Portfolio for 2017/18 and the ten year portfolio as part of the new Council Plan 2017-2027. We have also implemented minor changes in our project management system to enable additional reporting and analysis aligned with overall Council direction.

Our Project Management Capability Development Framework has been finalised and resources are now in place and we are developing an implementation plan. This will deliver a range of initiatives to improve capability, competency and delivery of our project portfolio.

Aligned organisational culture and capability

In January two Human Resource (HR) Advisors / Business Partners were appointed to the Culture and Capability team. This recruitment is part of a transition to a new business partnering model whereby each HR Advisor / Business Partner will have responsibility for a divisional portfolio while continuing to contribute to organisation wide initiatives. The new model will be rolled out in February and is designed to provide better support to the organisation.

A tender for a Learning Management System (LMS), eLearning platform and content creation was advertised and closed on 10 February.

Good governance

In January, officers prepared the new planning forums, the first of which was held on 1 February. The planning forums provide opportunities for community members to present submissions about planning permit applications and planning scheme amendments. Decisions about planning permits applications and planning scheme amendments will still be made at a formal Council meeting. For more information about the planning forums, head to Council’s website www.portphillip.vic.gov.au/planning-forums.htm
Other notable items

Developing a new Council Plan for our city

As part of the Council Plan 2017-2027 community engagement program, Councillors were out and about meeting the community at pop-up conversations across the city during February. This was an opportunity for community members to meet their local Councillors and tell us what they value most about their neighbourhood and Port Phillip, and what they want Council to tackle in the next four years and the next decade.

There was strong community interest in a series of special focus workshops, also held in February. These workshops were an opportunity to have a deeper conversation about four of the topics that will be important elements of the new Council Plan 2017-2027 – water, diversity and inclusion, waste management and transport and parking. Council hosted online discussion forums on the same key topics for anyone who was unable to attend.

Other opportunities to participate in development the new Council Plan 2017-2027 included a community survey, an Avatar tool where people were invited to create a computer generated character based on what they value most about our city, and connecting on social media.

The consultation closed on Sunday 26 February 2017.

Port Phillip Pride Squad March along Fitzroy Street

The City of Port Phillip was again proud to partner with the Midsumma Festival by supporting the Pride march on 29 January. For the first time, the March began with a smoking ceremony as Aboriginal and Torres Strait Islander elders and representatives led the way. The Midsumma Pride March is a spectacular act of solidarity in a world where many go without rights, dignity and visibility.

I joined the Port Phillip Pride Squad in the 22nd Pride March along Fitzroy Street, St Kilda, along with 6,000 marchers from community groups, agencies, local Councils and businesses. Cheered on by a crowd of approximately 45,000 people, Port Phillip demonstrated that it welcomes and values the LGBTQI community’s achievements and stands together for equality. Other prominent marchers included Mayor Cr Bernadene Voss, Victorian Premier Daniel Andrews MP, Leader of the Federal Opposition Bill Shorten MP, Victorian Minister for Equality Hon Martin Foley and Indigenous soprano, Deborah Cheetham AO.

‘Near Me’ helping the community locate Council services

A new online map using smartphones is helping residents find relevant Council services and public information based on their location. The ‘Near Me’ function on Council’s website is being used by residents, businesses and visitors to find most of their local services and facilities.

By simply typing in a City of Port Phillip address the map will show you your local bin collection dates, eligibility for street parking, disabled and car-share parking bays, community bus routes, and maternal and child health services. Information about individual properties is also available including a property’s size and its date of construction.

Check out the ‘Near Me’ function by heading to Council’s website: www.portphillip.vic.gov.au/near-me.htm
**New Australian citizens call Port Phillip home**

Over 100 new citizens from 35 different countries were welcomed at a special citizenship ceremony on Australia Day at St Kilda Town Hall. The ceremony presided by Mayor Cr Bernadene Voss, began with an indigenous smoking ceremony and a Welcome to Country by a Boon Wurrung people’s representative. Each of the new citizens were presented with a local native plant.

**South Melbourne Night Market launch**

The ever popular night market kicked off again on 5 January offering food, market stalls and live music for market goers for eight weeks. The night market is free to visit, running every Thursday evening until 23 February. This year we have opened up the centre aisle connecting Coventry and York streets with additional food trucks, marquees, live music and seating in York Street. Up to 40 of our permanent stalls within the Market have opened for the first time, with more opening each week of operation.

To see what’s happening at the market, head to the South Melbourne Night Market website southmelbournenightmarket.com.au/

**Cleaner streets for Port Phillip**

In response to feedback from traders and the community, street cleaning services in Fitzroy Street and other commercial areas have been increased. In January, a detailed clean of Fitzroy Street between Grey Street and the Esplanade on the southern side occurred over a three week period. The detailed clean included the footpaths, furniture, bins and poles. In addition Fitzroy Street now has a weekly wash down clean. The increase in street cleaning also includes a cleaning crew that does litter collection and spot cleaning between the hours of 10am - 6pm from Thursday to Monday. This cleaning has focused on our main trade, shopping and outdoor cafe areas, such as Fitzroy Street, Acland Street, Armstrong Street, Bay Street and South Melbourne areas. This extra cleaning has been introduced as a trial until May, Council will then consider the effectiveness of the extra cleaning. The cost of the trial is $142,000 and was unbudgeted.

**Carol Jeffs**

Interim Chief Executive Officer

*Thousands attend the South Melbourne Night Market*
What’s happened in your local neighbourhood?

People who live in Port Phillip will experience the city as a series of distinct and diverse neighbourhoods. This section provides an update on local projects and activities.

Monique
Principal for the Ferrars Street School was appointed in January and will commence in February.

Sandridge / Wirraway
Officer worked on revised design with JL Murphy sports pavilion sporting club tenants.

Port Melbourne
- Work commenced on landscape upgrade at Olivia Corner on the corner of Laior and Farrell Streets.
- Construction tender for Beach Street queuing lane was awarded with commencement in May 2017.

South Melbourne
- Improvement works at Ferrars and Bank Street intersection commenced.
- Construction of South Melbourne Market rooftop carpark crash barrier replacement commenced.

St Kilda Road
VicRoads prepared analysis of the consultation outcomes for the St Kilda Road safety improvement project.

St Kilda / St Kilda West
Per Road bike conflict construction was completed in January.

St Kilda East / Balatula
William Street Reserve landscape upgrade and soil remediation works have continued.

Albert Park / Middle Park
- Reconstructed the bluestone pavement in the right of way in McGregor Street.
- Renewed the road at Smith Street, between St Vincent and Greig streets.
- Upgraded lighting at the intersection of Rebecca and Wright streets.

Elwood / Ripponlea
Pruning works at Port Ormond commenced and plants have been ordered for foreshore vegetation implementation.
Our performance
The City of Port Phillip is committed to improving our performance and providing value for money to our community. To increase our transparency and accountability, we provide an update on some of the ways we measure our performance.

Service performance for the community
Community requests responded to within agreed timeframes (Monthly)

- December: 93%
- January: 93%

We track how well we are responding to community requests within agreed timeframes. We have remained well above target for the past 12 months.

Council Plan actions on track (Quarterly)

- Quarter One: 98%
- Quarter Two: 99%

We are delivering on our actions as outlined in the Council Plan 2013-17. At the end of December, Council Plan actions were on track with one Council Plan action off tack.

Community calls answered within 30 seconds (Monthly)

- December: 83%
- January: 81%

We aim to answer greater than 80 per cent of all calls within 30 seconds.

Community wait days saved (Monthly)

- December: 58,998 days
- January: 66,648 days

As a result of improving our parking permit renewal notices, leases and licences renewal, building surveyor lodgements, & tree removal process we have saved the community over 50,000 days waiting for Council services.
Service performance for the community (continued)

Time taken to decide planning applications (Quarterly)

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarter One</td>
<td>51</td>
</tr>
<tr>
<td>Quarter Two</td>
<td>54</td>
</tr>
</tbody>
</table>

This measure forms part of the Local Government Performance Management Framework. We aim to decide planning applications within 60 days.

Decisions made in public (Monthly)

<table>
<thead>
<tr>
<th>Month</th>
<th>Result</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dec</td>
<td>94%</td>
</tr>
<tr>
<td>Jan</td>
<td>no result</td>
</tr>
</tbody>
</table>

No Council meetings were held in January, so no result can be reported. Council is committed to transparent and open decision making.

Internal processes

Net CO₂ emissions (cumulative) (Quarterly*)

<table>
<thead>
<tr>
<th>Quarter</th>
<th>Tonnes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarter One</td>
<td>1,526</td>
</tr>
<tr>
<td>Quarter Two</td>
<td>1,601</td>
</tr>
</tbody>
</table>

The total CO₂ emissions at the end of quarter two were 3,127 tCO₂e with 1,601 tCO₂e being added during Quarter Two. This was seven per cent lower than the same quarter in 2015 and the year to date result is three per cent below the year to date target. This result is mainly attributable to a lower emission factor for electricity and the purchase of carbon offsets.

* These measures are reported in arrears due to data availability.

Potable water usage (cumulative) (Quarterly*)

<table>
<thead>
<tr>
<th>Quarter</th>
<th>ML</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarter One</td>
<td>87</td>
</tr>
<tr>
<td>Quarter Two</td>
<td>31</td>
</tr>
</tbody>
</table>

The total potable water usage as of the end of July 2016 was 118 ML with 31 ML being used between May and July 2016. This was a 30 per cent increase on the same time last year and the July 2016 result is 10 per cent above the target. Child care and community centres recorded 30 per cent reductions but these gains were offset by increased water use in office accommodation, libraries, the depot, and, public toilets and change rooms.
Internal processes (continued)

Kerbside collection diverted from landfill
(Monthly*)

November: 31%
December: 32%

This measure is based on the weight of recyclables placed on the kerbside for collection by the community. We aim to divert as much waste from landfill through educating the community about the value of recycling.

December: 92%
January: 88%

We track the status of Council priority projects. For January 23 projects were reported on track and three projects reported off track. Detailed are provided in the Priority Project Status Report on page 15.

Operational savings
(Monthly)

December: $765,000
January: $765,000

To date we have enabled $765,000 of operational savings efficiencies by doing the same or more for less and identifying other funding sources.

* These measures are reported in arrears due to data availability.
Insurance and safety

Total recordable injuries
(Monthly)

December: 0 injuries
January: 0 injuries

This measure is a key component in creating a healthy occupational and safety culture.

Public liability claims received
(Monthly)

December: 8 new claims
January: 10 new claims

We monitor our public liability claims. For example, this could be in relation to property and vehicle damage, and trips and falls. The highest volumes of claims received are the property damage claims.
Legislative update – January 2017

Legislative changes

There were no legislative breaches or changes in January 2017 to report for the City of Port Phillip.

Financial performance – January 2017

Council’s year to date cash surplus of $20.3 million is $6.8 million higher than the forecast year to date surplus of $13.5 million. The key drivers for this favourable variance are summarised below:

<table>
<thead>
<tr>
<th></th>
<th>This Month</th>
<th>Year to Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Actual</td>
<td>Forecast</td>
</tr>
<tr>
<td></td>
<td>$'000</td>
<td>$'000</td>
</tr>
<tr>
<td>Operating Income</td>
<td>17,880</td>
<td>16,293</td>
</tr>
<tr>
<td>Operating Expenditure</td>
<td>15,540</td>
<td>16,707</td>
</tr>
<tr>
<td>Project Capital Expenditure</td>
<td>6,256</td>
<td>6,848</td>
</tr>
<tr>
<td>Reserve Movements</td>
<td>(400)</td>
<td>623</td>
</tr>
<tr>
<td>Cash Surplus/Deficit</td>
<td>3,787</td>
<td>4,231</td>
</tr>
</tbody>
</table>

Key variance explanations

**Operating income** - Year to date operating income is tracking favourably against forecast by $1.62 million mainly due to the following material items:

✦ $0.78 million favourable User Fees:
   • $194,000 favourable user charges for child care centres due to greater utilisation across all centres with North St Kilda Child Care at 99 per cent utilisation. It is expected that there will be additional operational costs to partially offset this favourable variance.
   • Utilisation of paid parking have been higher than expected and the forecast has been increased in February by $216,000.
   • A number of favourable minor variances including income from major events, recovery of preventative maintenance and from South Melbourne Market. Full year forecast have been reflected.

✦ $0.31 million favourable Statutory Fees and Fines:
   • Due to greater than forecast parking infringement income $154,000, forecast to be updated in February.
   • Higher than anticipated clearway towing income $71,000 which is fully offset by payments to towing service contractor.
$0.25 million favourable Open Space Contributions: The year to date variance is mainly due to phasing of open space contribution receipts. Full year forecast has been increased by $800,000 for the financial year and will be quarantined in reserves for future open space enhancement works.

**Operating expenditure** - Year to date operating expenditure is underspent by $3.16 million compared to forecast mainly due to the following material items:

- $2.01 million favourable Employee Costs: year to date expenditure does not include $1.8 million due to the delay in finalising the Enterprise Bargaining Agreement.

- $0.57 million favourable Professional Services: Due to delays in several Operating projects, namely Family Youth and Children service development, Business Enablement and Innovation fund and Online Health and Safety system.

- $0.72 million favourable Materials and Services: Due to the timing of Infrastructure and Building maintenance contracts which do not align to the projected forecast. No permanent adjustments required.

**Capital expenditure** - Year to date capital expenditure is showing an underspend of $2.56 million mainly due to the following material items:

- Building Renewal Program $0.88 million favourable: Due to the deferral of some key building projects to the 2017/18 financial year, namely the South Melbourne Town hall lift renewal project. Also contributing to this variance are a number of projects which have had funds approved less than provisional budget.

**Reserve Transfers** - Year to date movement of reserves is a net drawdown of $2.49 million, which is in line with forecast.
**Project portfolio update – January 2017**

The City of Port Phillip enterprise portfolio comprises over 140 projects with a total budget of over $40 million. The table below outlines changes to the project portfolio during January 2017.

<table>
<thead>
<tr>
<th>Project</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>South Melbourne Market - Roof Top Car Park Crash Barrier Replacement</td>
<td>The completion date was revised due to needed to retender after the first tender had no submissions. To ensure minimal impact to the market and surrounding area works were scheduled after the busy Christmas period.</td>
</tr>
<tr>
<td>Litter Bin Renewal Program 2016-17</td>
<td>This project was completed on time and under budget by $39,356.</td>
</tr>
<tr>
<td>Public Space Accessibility Improvement Program 2016-17</td>
<td>$100,000 is required to undertake Beacon Cove rectification program of works for 2016/17. $100,000 is required for foreshore accessibility upgrades in St Kilda and Elwood. Council budget for this program was $350,000 with $150,000 as a project saving due to items being programmed for 2017/18.</td>
</tr>
<tr>
<td>CCTV Fitzroy Street St Kilda</td>
<td>Request for $15,000 to install an additional workstation at St Kilda Road Police Station to allow CCTV live feed to be recorded and viewed live on screen by Police.</td>
</tr>
<tr>
<td>Toward Zero Waste Management and Resource Recovery Strategy</td>
<td>This project will increase the 2016/17 portfolio by $50,000 and add $50,000 to the 2017/18 starting baseline (which is an increase of $95,000 from the approved budget). The increase of $95,000 over 2 years in projects costs is due to the appointment of an external consultant instead of using an in house Project Manager to research and write the Strategy. Approval is also sought to push the project completion date out by one month to 25 April 2018.</td>
</tr>
<tr>
<td>Council Depots Space Utilization and Requirements Study</td>
<td>The project completion date has been extended by four months due to the delayed formation of Waste Management project group. This group will now consider the various options and finalise the options report. The project is still on track to be completed this financial year.</td>
</tr>
</tbody>
</table>
## 2016/17 Priority Projects Status Report: January 2017

<table>
<thead>
<tr>
<th>Priority Projects</th>
<th>Stage</th>
<th>Status</th>
<th>Comments</th>
<th>Original Completion Date</th>
<th>New Completion Date</th>
<th>Original 2016 / 17 Budget</th>
<th>Current 2016 / 17 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Albert Park/ Middle Park</td>
<td>Albert Park Lake</td>
<td>Deliver</td>
<td>City of Port Phillip is working closely with project lead, Parks Victoria, and project partner City of Melbourne. The current phase of work involves design development and modelling to confirm feasibility of a solution for potential capital investment. The main consultancy for this work is underway but the project is behind schedule.</td>
<td>December 2017</td>
<td>Prove and Design Phase November 2017</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td></td>
<td>Stormwater Harvesting (Planning and Design)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Plan</td>
<td>Department of Treasury and Finance (DTF) commenced soil vapour testing in November and December. These results are expecting in early 2017. A further community update was provided in February informing the community of upcoming soil sampling locations to be undertaken by DTF during March.</td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td></td>
<td>Gasworks Arts Park Clean-Up</td>
<td></td>
<td>In January the Design Development (DD) phase of the SMLSC Project was completed and the Construction Documentation (CD) phase commenced as planned. During February, meetings will be held in relation to the CD phase with the consultant team, internal and external stakeholders. This will include formal presentations to the SMLSC within the existing facility to update the wider club members and give them the opportunity to ask questions directly to the architect.</td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$431,000</td>
<td>$612,922</td>
</tr>
<tr>
<td></td>
<td>South Melbourne Life Saving Club</td>
<td>Deliver</td>
<td>Overall Status is Off Track. This is a result of schedule slippage from Feb to May 17 due to a request from the Tenant Club to include an extension to the social space and undercover area.</td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$90,000</td>
<td>$90,000</td>
</tr>
<tr>
<td></td>
<td>Montague Ferrars St Education and Community Precinct</td>
<td>Plan</td>
<td>Overall Status is At Risk. Work has commenced on the design of the Streetscape and Open Space and discussions are continuing with the State in regard to the gas pipeline capping. Communication Plans are being developed to support the further engagement with the community in February.</td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$264,000</td>
<td>$264,000</td>
</tr>
<tr>
<td></td>
<td>Port Melbourne</td>
<td>Del</td>
<td>Construction tender has been awarded for commencement in May 2017 post cruise shipping season. All required approvals from external agencies have been received. This includes Department of Environment Land Water and Planning for the coastal consent and VicRoads for pedestrian crossing and speed limit amendments.</td>
<td>March 2017</td>
<td>September 2017</td>
<td>$250,000</td>
<td>$866,071</td>
</tr>
<tr>
<td></td>
<td>Beach Street - Separated Queuing Lane</td>
<td>Deliver</td>
<td>Overall status Off Track. This is a result of schedule slippage from Feb to May 17 due to a request from the Tenant Club to include an extension to the social space and undercover area.</td>
<td>March 2017</td>
<td>September 2017</td>
<td>$250,000</td>
<td>$866,071</td>
</tr>
<tr>
<td></td>
<td>Sandridge &amp; Wirraway</td>
<td>Plan</td>
<td>Overall status Off Track. This is a result of schedule slippage from Feb to May 17 due to a request from the Tenant Club to include an extension to the social space and undercover area.</td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$90,000</td>
<td>$90,000</td>
</tr>
<tr>
<td></td>
<td>St Kilda / St Kilda West</td>
<td>Deliver</td>
<td>Construction works concluded in early November with only minor finishing touches and defect rectification to occur in the coming month. The plaza and footpaths have been paved, shelters and street furniture installed, trams operational, buffer stop and seating plinths constructed and landscaping works completed. The community launch occurred on 12 November and was a huge success. A large turnout attended the day-long event which also received positive media coverage on metropolitan television news services. The Council-led 12 month activation program has now begun which includes the Acland Vibrant Seeds Grants process which has been advertised to the community. The project communications has concluded with a final Works Update distributed to the project mail list.</td>
<td>December 2016</td>
<td>November 2016 (plus 1 year Street Activation)</td>
<td>$2,776,000</td>
<td>$2,776,000</td>
</tr>
<tr>
<td></td>
<td>Acland Street Upgrade</td>
<td>Deliver</td>
<td>The Fitzroy Street CCTV system has experienced some technical difficulties. Whilst these are being resolved, four cameras out of seven are currently operational. It is envisaged that the system will be fully operational before the end of February.</td>
<td>December 2018</td>
<td>November 2016 (plus 2 year trial period)</td>
<td>$80,000</td>
<td>$90,000</td>
</tr>
<tr>
<td></td>
<td>CCTV Fitzroy Street St Kilda</td>
<td>Deliver</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Status Legend**
- Project progressing as planned
- Project has some minor concerns
- Project not progressing as planned
<table>
<thead>
<tr>
<th>Priority Projects</th>
<th>Stage</th>
<th>Status</th>
<th>Comments</th>
<th>Original Completion Date</th>
<th>New Completion Date</th>
<th>Original 2016 / 17 Budget</th>
<th>Current 2016 / 17 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental Building Retrofits - Solar at SKTH</td>
<td>Close</td>
<td>✔</td>
<td>The solar installation and the roof access equipment have been completed and commissioned in September, meaning works onsite have reached practical completion. The Connection Agreement with the Energy Distributor has been finalised, and currently awaiting approval to connect.</td>
<td>May 2017</td>
<td>Quarter 1 2017</td>
<td>$0</td>
<td>$40,000</td>
</tr>
<tr>
<td>Palais Theatre Lease</td>
<td>Deliver</td>
<td>✔</td>
<td>The tenancy of Live Nation Venues commences 1 April 2017. Officers continue to work closely with the State Government and Live Nation to potentially bring forward Live Nation's access to the site and its works programme. In the meantime, Officers manage the site and ready for its handover to Live Nation Venues. One of the special obligations of the tenant is to develop a Fair Competition and Confidentiality Policy for the hiring of the venue. Its draft policy is currently being reviewed by a panel of experts on behalf of City of Port Phillip.</td>
<td>May 2017</td>
<td>Quarter 1 2017</td>
<td>$0</td>
<td>$40,000</td>
</tr>
<tr>
<td>Palais Theatre Phase 1 and 2 Capital Works Delivery</td>
<td>Deliver</td>
<td>✔</td>
<td>Work continues on schedule on 12 January after the holiday break. Despite the short duration of the work month, some key items were completed. These include the roof replacement at the rear of the building, and the lighting control system upgrade. Remaining items of work include the external sewer replacement and the painting of the lower level of the façade.</td>
<td>March 2017</td>
<td>Quarter 1 2017</td>
<td>$3,350,000</td>
<td>$5,764,155</td>
</tr>
<tr>
<td>Peanut Farm Reserve</td>
<td>Plan</td>
<td>▲</td>
<td>Design is progressing and it is anticipated that an application for building permit will commence in March. The project has a status of At Risk due to enquiries about modifying the original scope adopted by Council in 2016.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$110,000</td>
<td>$110,000</td>
<td>$110,000</td>
</tr>
<tr>
<td>St Kilda Life Saving Club Redevelopment</td>
<td>Deliver</td>
<td>✔</td>
<td>Construction was completed in December 2016, with the St Kilda Life Saving Club taking possession of the building on 23 December 2016. Next steps will involve finalising the Asset Maintenance Plan and attending to building defects as they may arise. The formal opening of the building occurred on the 11 February 2017.</td>
<td>September 2016</td>
<td>December 2016</td>
<td>$1,651,000</td>
<td>$3,125,654</td>
</tr>
<tr>
<td>St Kilda Triangle Stage 3 Planning, Staging and Feasibility</td>
<td>Plan</td>
<td>▲</td>
<td>Work on the draft design guidelines and planning scheme amendment has been adjourned while Council establishes its future priorities and develops its Council Plan.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$50,000</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>St Kilda Triangle Winter Activation 2016</td>
<td>Deliver</td>
<td>✔</td>
<td>Both operators are working through their concept plans and permitting requirements. The Garden of Unearthly Delights is currently producing an event at the Adelaide Fringe Festival and will be delivering a similar concept in St Kilda from June. In the lead up to the event, CoDesign will be working with the local community to collect stories of St Kilda. An interactive exhibition will be used to showcase the stories as part of the larger winter event.</td>
<td>September 2016</td>
<td>Quarter 2 2017</td>
<td>$0</td>
<td>$15,710</td>
</tr>
<tr>
<td>Wellington Street Upgrade Stage 2</td>
<td>Plan</td>
<td>▲</td>
<td>Project schedule has been delayed due to contractor availability. Construction is now planned to occur in February through to April 2017. The majority of work will occur during Easter school holidays.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$230,000</td>
<td>$230,000</td>
<td>$230,000</td>
</tr>
<tr>
<td>St Kilda Road</td>
<td>Deliver</td>
<td>✔</td>
<td>During January, signage and line marking plans were developed for the passing areas between Roy Street and Union Street. Planning works for resurfacing of Queens Lane commenced between Kings Way and Bowen Crescent. Tree planting is planned to occur in April.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$65,000</td>
<td>$65,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>St Kilda Road Safety Improvement Project</td>
<td>Plan</td>
<td>▲</td>
<td>The City of Port Phillip is a stakeholder of this project being delivered by VicRoads. VicRoads are currently reviewing feedback from initial community consultation and using this information to develop design options. The project schedule has been delayed and VicRoads is preparing a revised schedule.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Multiple Neighbourhoods</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>In Our Back Yard - Growing Affordable Housing in Port Phillip</td>
<td>Plan</td>
<td>✔</td>
<td>Currently, the focus has been on the following: 1. Adoption of a preferred trust model. 2. Preliminary modelling for the Marlborough Street site. 3. Preparation of an implementation plan for the In Our Backyard strategy. It is anticipated that the process for implementing the In Our Backyard project will commence shortly.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$50,000</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>Long Term Growth, Services and Property Planning</td>
<td></td>
<td>✔</td>
<td>Fishermans Bend Recast Timelines have been amended by the Taskforce. Community engagement on the Framework Plan and background documents are now anticipated in June-July 2017. CoPP is preparing for an Officer review and response to a draft Framework Plan - anticipated to receive draft Framework Plan by end of February 2017.</td>
<td>Completion date will be provided in delivery phase</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Priority Projects</td>
<td>Stage</td>
<td>Status</td>
<td>Comments</td>
<td>Original Completion Date</td>
<td>New Completion Date</td>
<td>Original 2016 / 17 Budget</td>
<td>Current 2016 / 17 Budget</td>
</tr>
<tr>
<td>------------------</td>
<td>-------</td>
<td>--------</td>
<td>----------</td>
<td>--------------------------</td>
<td>---------------------</td>
<td>--------------------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td><strong>Council and internal workshops</strong>&lt;br&gt;Workshops planned to establish key issues and advocacy priorities.&lt;br&gt;Attendance to ongoing working group meetings and workshops and Officer responses to draft reports.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Precinct Planning</strong>&lt;br&gt;Precinct planning meetings have commenced to update on the Framework and planning for work on Precincts with attendance by CoPP staff, however the work on precinct planning has been deferred until after the draft Framework is provided to Officers for review.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Heritage Controls</strong>&lt;br&gt;A Planning Panel was held for Amendment C117 (Fishermans Bend Heritage Controls) August and September 2016. Council adopted Amendment C117. Authorisation has been received for Amendment C143 for the Rootes Chrysler site which is on exhibition between 13 Feb to 17 March 2017. It is noted that the Minister granted a Notice of Decision to Grant a Permit at 19 Salmon Street Port Melbourne.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Precinct Program Initiate</strong>&lt;br&gt;Currently in the Initiation Stage.</td>
<td>Initiate</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$264,000</td>
<td>$264,000</td>
</tr>
<tr>
<td><strong>Toward Zero Community Action Plan</strong>&lt;br&gt;The project is approximately one month behind the plan. Solar PV designs have been completed covering structural assessment, roof condition assessment, component layout and safe roof access design. Work has commenced on the Gallery Lighting, CBUs and Evaporative precooling projects.</td>
<td>Deliver</td>
<td></td>
<td>December 2017</td>
<td>August 2017</td>
<td>$40,000</td>
<td>$40,000</td>
<td></td>
</tr>
<tr>
<td><strong>Toward Zero Waste Management and Resource Recovery Strategy</strong>&lt;br&gt;Request for increased resourcing will facilitate the engagement of a consultant to gather data and write the strategy.</td>
<td>Deliver</td>
<td></td>
<td></td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$25,000</td>
<td>$25,000</td>
</tr>
<tr>
<td><strong>Towards Zero - Energy Efficiency and Solar PV in Council Buildings (Alternate Scope)</strong>&lt;br&gt;The project is approximately one month behind the plan. Solar PV designs have been completed covering structural assessment, roof condition assessment, component layout and safe roof access design. Work has commenced on the Gallery Lighting, CBUs and Evaporative precooling projects.</td>
<td>Plan</td>
<td></td>
<td></td>
<td>Completion date will be provided in delivery phase</td>
<td></td>
<td>$562,000</td>
<td>$562,000</td>
</tr>
<tr>
<td><strong>Vibrant Villages Program Management</strong>&lt;br&gt;Acland Street Streetscape Upgrade project is completed with plaza activation program underway. December 2016 Intercept Surveys completed.</td>
<td>Deliver</td>
<td></td>
<td>June 2017</td>
<td>June 2017</td>
<td>$244,000</td>
<td>$244,000</td>
<td></td>
</tr>
<tr>
<td><strong>Walk Plan and Bike Plan Implementation 2016-17</strong>&lt;br&gt;Three projects in this program commenced construction in January. Two projects have not yet commenced construction and remain planned for completion prior to June 2017.</td>
<td>Deliver</td>
<td></td>
<td>June 2017</td>
<td>30 June 2017</td>
<td>$1,000,000</td>
<td>$1,000,000</td>
<td></td>
</tr>
</tbody>
</table>

**Status Legend**
- Project progressing as planned
- Project has some minor concerns
- Project not progressing as planned