





# Background and Methodology

#### RESEARCH OBJECTIVES

IER set out to measure and assess the following objectives:

- Visitor origins
- Attendee profile
- Previous visitation
- Media consumption
- · Advocacy for the Esplanade Market
- · Greatest impact on decision to attend the Esplanade Market
- · Crowd estimate

#### **METHODOLOGY**

IER adopted a face-to-face survey aimed at addressing the overall objectives of the research.

The survey relied on randomly intercepting attendees at the Esplanade Market for the purpose of conducting an interview. IER conducted these interviews at the Esplanade Market when attendees were arriving and consuming the event across two Sundays:

Sunday 28<sup>th</sup> February 2021 Sunday 7<sup>th</sup> March 2021 Field staff were asked to randomly intercept attendees during their fieldwork commission. This random approach was implemented as a process of approaching every second person. IER worked closely with the City of Port Phillip to determine the optimum locations at the Market for the development of attendee data samples.

#### **SAMPLE SIZES**

In total, IER collected 303 surveys at the Esplanade Market. To ensure the most accurate data capture, IER executed the survey in tablet format (iPads).

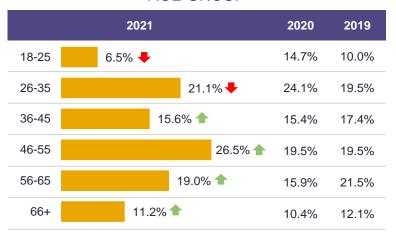
Surveying was conducted in an environment of international travel restrictions into Australia due to COVID-19 as well as significantly reduced interstate travel. Throughout 2020 and early 2021 the Esplanade Market had been non-operational for 27 weeks and when surveying was conducted the market was operating with 40 – 44% less stallholders than the previous year.



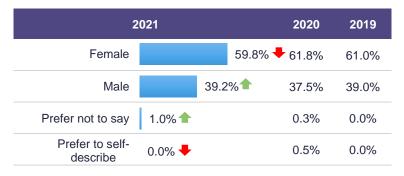
Attendee Research Insights

# Attendee Demographics

### AGE GROUP



### **GENDER**



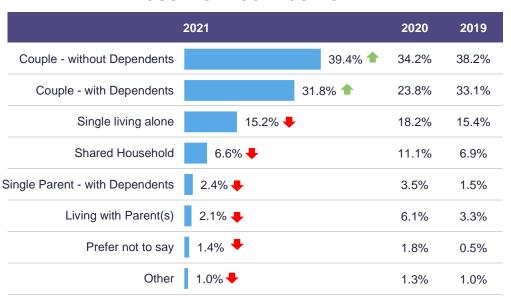
- The market was attended by a diversity of age groups with those aged 46-55 years the largest (26.5%). There was a marked decline in younger attendees in 2021 over 2020 (18-25 years by -8.2% and 26-35 years by -3.0%) whilst an increase of 7.0% in those aged 46-55.
- As in the past two years those attending the market in 2021 were predominantly females making up 59.8 % of the respondent sample

# Attendee Demographics

### **VISITOR ORIGINS**

	2021		2020	2019
Melbourne		45.0%	37.7%	41.3%
Victoria		36.1% 👚	7.8%	6.9%
St Kilda	11.7%		9.1%	6.7%
Interstate	6.5%		22.8%	25.6%
Overseas	0.7% 🖶		22.5%	19.5%

### HOUSEHOLD COMPOSITION



- Travel restrictions due to COVID-19 have severely impacted on the composition of origin of visitors to the Esplanade Market with decline of 16.3% for interstate attendees and 21.8% for overseas attendees. As in previous years the majority of visitors were from Melbourne (45.0%) with a rise in visitors from Victoria (36.1%) as an effect of few interstate and overseas attendees.
- The shift in age demographics is reflected in household composition changes most notably a decline in Singles Living Alone (-3.0%), Shared Household (-4.6%) and Living with Parents (-4.0%) as a result of a decline of those aged 18-25.

### Target Segments

YOUNG SINKS
(SINGLE INCOME, NO KIDS) &
DINKS
(DUAL INCOME, NO KIDS)



NO CHILDREN
AGED UNDER 30

2021	2020	2019
17.9%	29.3%	22.5%

**FAMILIES** 



COUPLES AND SINGLES WITH CHILDREN LIVING AT HOME

2021	2020	2019
44.2%	36.0%	41.5%

**EMPTY NESTERS** 



COUPLES AND SINGLES CHILDREN HAVE LEFT HOME AGED 50+

2021	2020	2019
37.9%	34.7%	36.0%

- The shift in age demographics has also caused a shift in target segments represented at the Esplanade Market in 2021 with 'Families' representing 44.2%, 'Empty Nesters' 37.9% and 'Young SINKS & DINKS' 17.9% (a decline of 11.4% over 2020).
- It may be that families (particularly young families) are currently more active at seeking leisure opportunities, such as this, after the challenges faced during lockdown and homeschooling in 2020.

Q9. In what year were you born? (n=294)

### Previous Attendance

### PREVIOUSLY ATTENDED

	2021	2020	2019
Yes	77.6% 👚	46.8%	49.5%
No	22.4% 🖊	53.2%	50.5%

### TIME OF LAST VISIT

2021		2020	2019	
Within the last month	15.3% 🔱		18.9%	22.1%
Within the last 6 months	7.7% 🖊		18.4%	16.6%
Within the last year	9.4% 🖶		11.4%	12.1%
Between 1-5 years ago		39.1% 👚	25.9%	28.6%
Between 6-10 years ago	7.2% 🖊		7.6%	11.6%
More than 10 years ago	21.3% 🛖		17.8%	9.0%

### LIFECYCLE SEGMENTS PREVIOUS ATTENDANCE AT ESPLANADE MARKET



2021		2020	2019
Previously Attended	55.0%	25.0%	28.8%
Between 1-5 years ago	50.0%	13.6%	17.6%



2021		2020	2019
Previously Attended	78.8%	56.5%	54.8%
Between 1-5 years ago	41.0%	21.3%	32.4%

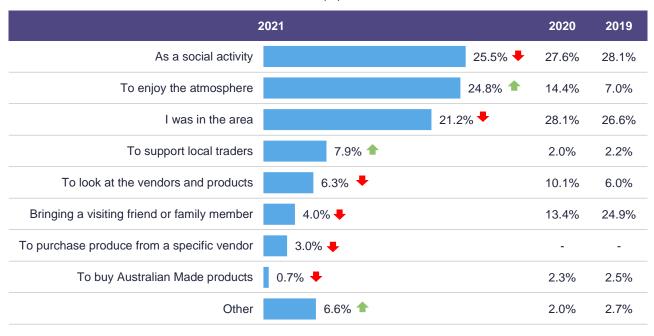


2021			2020	2019
Previously Attended		92.9%	54.8%	49.6%
Between 1-5 years ago	39.2%		33.3%	36.4%

- 2021 saw a 30.7% decline in first-time visitors to the Esplanade Market most likely a consequence of greatly reduced visitation from interstate and overseas.
- Of those that had previously attended most (39.1%) had attended 'between 1–5 years ago' or 'more than 10 years ago' (21.3%). Visitation within the last 12 months would have been hampered by the shut down of the Market for 27 weeks in 2020 and 2021 due to COVID-19 restrictions.
- 'Empty Nesters' (92.9%) and 'Families' (78.8%) were the target segments most likely to have previously attended the Market.
- Q1. Have you been to the Esplanade Market before today? (n=303)
- Q2. When was your last visit? (n=235)

### Attendance Behaviour

### MAIN REASON(S) FOR ATTENDANCE



### AVERAGE TIME PLANNED TO STAY

2021	1 hour, 5 mins
2020	1 hour, 23 mins
2019	1 hour, 20 mins

- The main reasons for attending the Market was because 'As a social activity' (25.5%) and 'To enjoy the atmosphere' (24.8%).
- 2021 saw an increase (+10.4%) in attendance 'To enjoy the atmosphere' and a significant decline (-9.4%) in those 'bringing a visiting friend or family member'
- The impact of the 'coincidental' audience is significant. Normally, more than a quarter of attendees are 'in the area already'. However with lower tourism traffic currently, and possibly portions of the population still searching for confidence to visit crowded areas, this segment was significantly lower (21%)
- It is also notable that 'supporting local traders' experienced a significant rise this year perhaps evidence of a strong community mindset coming out of the pandemic. Amongst St Kilda residents, 12.4% identified this motivation.
- The average planned dwell time at the Market was 1 hour, 5 mins, a reduction of 18 minutes from 2020 most likely due to less traders holding attendees attention at the Market .

### Attendance Behaviour

### LIFECYCLE SEGMENTS ATTENDANCE BEHAVIOUR



Average time	52 minutes
Main reason for attendance	I was in the area



Average time	1 hour, 14 minutes
Main reason for attendance	To enjoy the atmosphere

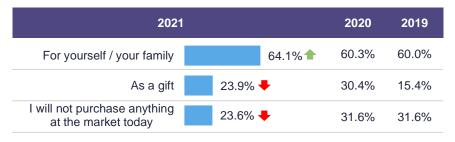


Average time	1 hour, 10 minutes
Main reason for	As a social activity
attendance	and
	To enjoy the atmosphere

- 'Families' average planned dwell time of 1 hour, 14 minutes was the longest of the target segments. followed by 'Empty Nesters' staying 1 hour, 10 minutes.
- The primary driver for attendance of 'Families' and 'Empty Nesters' was 'To enjoy the atmosphere' whilst 'Young SINKS & DINKS' were motivated to attend as 'I was in the area'

## Purchasing Behaviour

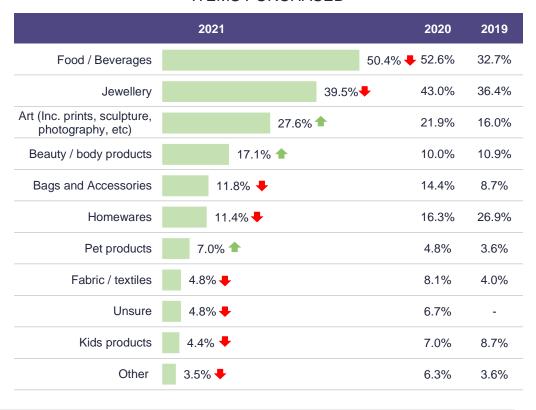
### PURCHASE BEHAVIOUR



#### **AVERAGE SPEND**



#### ITEMS PURCHASED



- Purchase behaviour was strong with 64.1% of attendees purchasing or intending to purchase something at the Market 'for themselves or family' and 23.9% making a purchase 'as a gift'. Average spend in 2021 was \$55.90, slightly lower than 2020 (\$58.20) and 2019 (\$57.74) although this is probably to be expected with jobs and wages being impacted by COVID-19
- The top three items purchased were Food/beverages (50.4%), Jewellery (39.5%) and Art (27.6%). The largest increase in type of item purchased for 2021 was Beauty/body products (+7.1%) and Art (+5.8%) whilst homewares purchases declined for the second consecutive year (-4.9%).

Q4. Have you/will you purchase anything at the Esplanade Market today...? (n=301)

Q4b. How much will you personally spend while at The Esplanade Market today? (n=229)

Q5. Which of the following will you/did you buy at the Esplanade Market today? (n=228)

# Purchasing Behaviour

### LIFECYCLE SEGMENTS PURCHASING BEHAVIOUR



	2021	2020	2019
Average Spend	\$43.33	\$38.10	\$41.34
Purchase an item	85% 👚	65%	64%
Item most purchased	Food / Beverages	Food/Beverages	Food/Beverages



	2021	2020	2019
Average Spend	\$60.95 棏	\$71.68	\$64.00
Purchase an item	92% 👚	83%	74%
Item most purchased	Food / Beverages	Food/Beverages	Jewellery

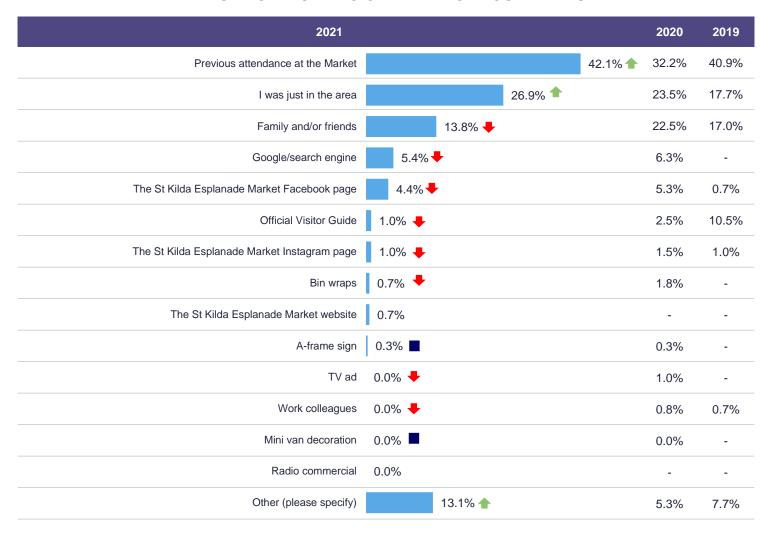


	2021	2020	2019
Average Spend	\$58.83 🖊	\$70.90	\$63.69
Purchase an item	79% 棏	80%	66%
Item most purchased	Food / Beverages	Jewellery	Jewellery

- 'Families' remained the highest spending target segment (\$60.95) albeit a decline from a high of \$71.68 in 2020. This was coupled with a high level (92%) of purchase or purchase intent
- 'Young SINKS & DINKS' increased their average spend in 2021 following a sharp drop in 2020 along with a 20% increase in purchase or intent to purchase an item.

### Channels of Awareness

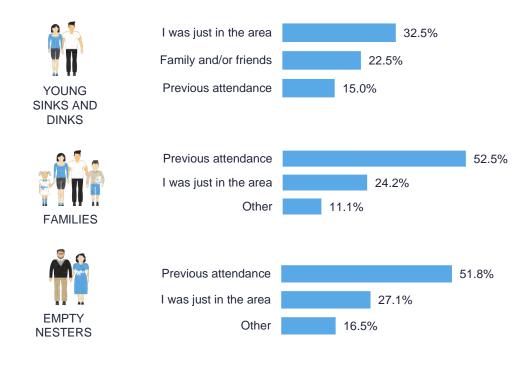
### WHERE ATTENDEES RECALL SEEING OR HEARING ABOUT THE ESPLANADE MARKET



- 'Previous attendance at the Market' remains the strongest channel of awareness for attendees (42.1%), followed by 'I was just in the area' (26.9%).
- 13.9% of attendees stating 'Other'
  in describing where they recalled
  seeing or hearing about the
  Esplanade Market. Many of the
  responses commented that 'They
  already knew about it.' It may be
  beneficial to include this as a
  response in future surveying.
- The high level of respondents that had previously attended The Esplanade Market in 2021 indicates passive visitors not so reliant on paid advertising or promotion to encourage attendance.

### Channels of Awareness

# LIFECYCLE SEGMENTS TOP 3 SOURCES RECALLED SEEING OR HEARING ABOUT THE ESPLANADE MARKET

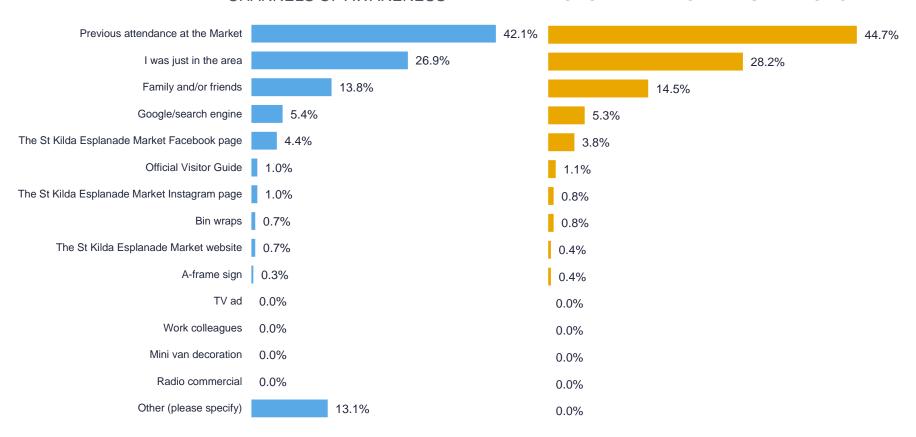


- All target segments were consistent in their recall of knowing about The Esplanade Market with either 'Previous attendance', 'I was just in the area' or 'Other' the strongest drivers. Those stating 'Other' typically responded that 'they just knew about it'.
- 'Young SINKS & DINKS' were influenced by Family and/or friends

# Channels of Awareness Impact

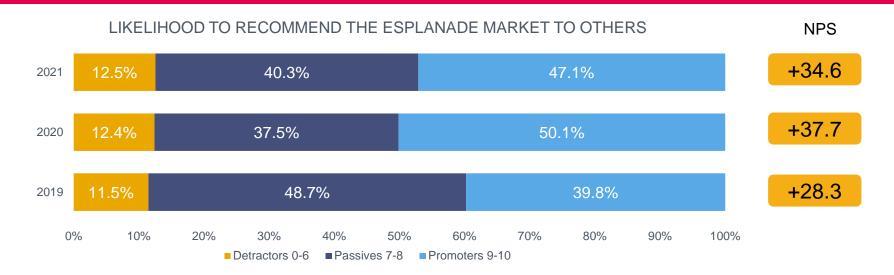
#### CHANNELS OF AWARENESS

### MEDIUMS WITH THE GREATEST IMPACT ON ATTENDANCE



- · The majority of attendees identified a single source of awareness (with previous attendance being most prevalent)
- When asked to identify the channel that had the greatest impact on their decision to attend, the responses followed pretty closely to the channels of awareness.

# Advocacy



IER measures advocacy through the use of a methodology termed 'Net Promoter Score' (NPS). The NPS allows for the measurement of an event's performance through the eyes of its attendees. It is based on the view that all attendees can be segmented into one of three categories:.

- **Promoters** (rating score 9-10) are classified as loyal enthusiasts who will keep attending and refer others, fueling growth.
  - Passives (score 7-8) are satisfied but unenthusiastic customers who are vulnerable to competitive offerings.
- **Detractors** (score 0-6) are unhappy consumers who can damage the Esplanade Market's brand and hinder growth through negative word-of-mouth.

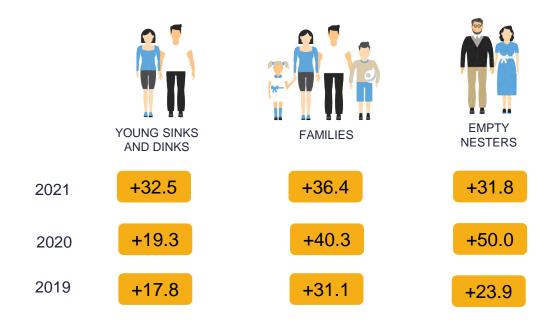
The NPS is calculated by subtracting the percentage of Detractors from the percentage of Promoters.

The difference between the two is the NPS.

• There was a slight decline of the NPS from +37.7 (2020) to +34.6 (2021) although higher than +28.3 recorded in 2019. There remains a significant proportion of Passives for The Esplanade Market who are not solid supporters and may be vulnerable to not returning in the future due to alternative offerings. However nearly half (47%) are promoters and are likely to positively advocate the market to others

# Advocacy

### LIFECYCLE SEGMENTS ADVOCACY



### **NET PROMOTER SCORE**

- · Advocacy in 2021 was consistent amongst the target segments with 'Families' the strongest advocates for the Esplanade Market
- Positively, 'Young SINKS & DINKS' had a significant increase in NPS from +19.3 in 2020 to +32.5 in 2021
- The Empty Nester segment has recorded results that have varied quite significantly. It is important to note that this segment is often less likely to generally advocate to others (as a rule or personality trait). Those who provided reasons felt that the market needs some fresh stalls.

# Suggested Improvements

#### SOME EXAMPLES OF COMMENTS RELATING TO MOST COMMON SUGGESTED IMPROVEMENT AREAS

#### **Market Stalls**

"Sad that it's so quiet, and not so many stalls."

"It looks quite empty."

"It hasn't changed. Should be more up to date. More variety and natural products. More environmentally sound products."

"More fresh products. More stalls. Fancy breads."

### Music

"More live music."

"Lovely. More food stalls. More entertaining, MUSIC ."

"Music would be good.."

### **Food and Drink Stalls**

"Need more foodvans."

"Like to have more beverages and food in varieties in both ends."

"More food stalls. Different food variety."

### **Crowds**

"Need more visitors."

"It's quieter than previously."

### **Parking**

"Parking too expensive."

"It would be better to offer free car parking for families."

Crowd Count

#### **METHODOLOGY**

IER was engaged by the City of Port Phillip to undertake an attendance estimate at the St. Kilda Esplanade Market. An IER researcher was deployed to undertake crowd estimates on a half hourly basis on Sunday 28th February and Sunday 7<sup>th</sup> March 2021 between 10:00am – 5:00pm.

The Market was divided into five key zones.

Zone 1 – Pollington Street – Victoria Street

Zone 2 - Victoria Street - Alfred Square

Zone 3 - Alfred Square

Zone 4 - Alfred Square - Robe Street

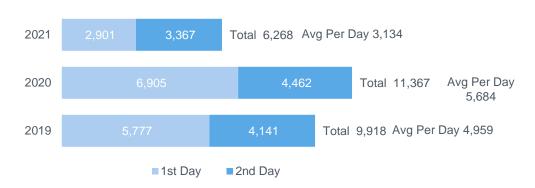
Zone 5 - Rove Street - Cavell Street

IER adopted this method with crowd counters and a registration sheet to note estimated attendances and photograph each crowd count area. IER undertook the crowd count utilising the following methodology for the attendance estimate:

- Record the number of people at each of the five areas per half hour from the counts undertaken
- Photograph each area after each count to support crowd count figures
- Estimate the average number of people at each location by averaging across each day the crowd count figure
- Calculate average minutes spent by respondents from the survey
- Total number of minutes the precinct is in operation divided by the average minutes spent at each location this gives you the churn rate
- Multiply the average number of people by the calculated churn rate to provide an estimated number of attendees for each day of the Market







	Day 1	Day 2
2021	Feb 28 26.7 °C	March 7 28.5 °C
2020	23 Feb 34.0 °C	March 1 38.0 °C * ceased at 4.30pm due to heat
2019	24 Feb 32.9 °C	March 10 23.7 °C * ceased at 3.00 pm due to storm

<sup>•</sup> Across the two days of surveying in 2021 (Feb 28<sup>th</sup> and March 7<sup>th</sup>) it is estimated there were a total of 6,268 attendees at The Esplanade Market. This represents an average annual decline of 15.1% over the three years of surveying. 2021 has been impacted by the interstate and international travel restrictions due to COVID-19.





- Utilising the crowd count actual numbers can be produced for visitor origin, previous attendance and target segments which gives a clearer insight especially with the reduced attendance in the current environment.
- This clearly shows the decline in interstate and overseas visitors in 2021 and the strong rise of Victorian attendees (892 in 2020 to 2,262 in 2021).
- Those who had attended the Esplanade previously whilst declining against 2020 results (4,861 from 5,324) is steady against 2019 (4,910).

Q10. Where do you live? (n=291)

Q2. When was your last visit? (n=235)

Q9. In what year were you born? (n=294)

Q11. Which of the following best describes your household composition? (n=289)

### DAY 1 - SUNDAY 28th FEBRUARY 2021

Raw Numbers						
Time	Zone 1: Pollington St – Victoria St	Zone 2: Victoria St – Alfred Square	Zone 3: Alfred Square	Zone 4: Alfred Square – Robe St	Zone 5: Robe St – Cavell St	Total
10.00am - 10.30am	11	13	32	30	15	101
10.30am - 11.00am	4	18	44	41	45	152
11.00am - 11.30am	24	29	69	75	34	231
11.30am - 12.00noon	38	32	108	56	48	282
12.00noon - 12.30pm	25	34	137	49	34	279
12.30noon - 1.00pm	40	21	73	52	57	243
1.00pm - 1.30pm	31	28	72	70	27	228
1.30pm - 2.00pm	29	31	105	83	50	298
2.00pm - 2.30pm	26	39	96	69	32	262
2.30pm - 3.00pm	35	41	49	79	45	249
3.00pm - 3.30pm	22	30	78	51	45	226
3.30pm - 4.00pm	15	8	69	57	30	179
4.00pm - 4.30pm	16	5	39	24	29	113
1.30pm - 5.00pm	13	4	28	6	7	58
<b>Total</b>	329	333	999	742	498	2901

Average Attendance	207
Average Time Spent at Market	58.4

Churn rate 7.19 Est. Attend	1,490
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- On Sunday 28th February there were on average 207 attendees at the Esplanade Market every 30 minutes. Attendees stayed at the Market on average for 58 minutes.
- Taking into account the average attendees, minutes spent at the Market (and therefore the churn rate) IER estimates attendees on the day to be 1,490.

### DAY 2 - SUNDAY 7th MARCH 2021

Raw Numbers						
Time	Zone 1: Pollington St – Victoria St	Zone 2: Victoria St – Alfred Square	Zone 3: Alfred Square	Zone 4: Alfred Square – Robe St	Zone 5: Robe St – Cavell St	Total
10.00am - 10.30am	11	14	9	13	17	64
10.30am - 11.00am	29	25	55	51	31	191
11.00am - 11.30am	36	22	73	69	60	260
11.30am - 12.00noon	23	65	125	99	63	375
12.00noon - 12.30pm	29	37	102	89	54	311
12.30noon - 1.00pm	57	40	122	91	37	347
1.00pm - 1.30pm	66	42	85	78	45	316
1.30pm - 2.00pm	65	17	103	66	37	288
2.00pm - 2.30pm	57	35	83	79	54	308
2.30pm - 3.00pm	43	26	68	78	43	258
3.00pm - 3.30pm	49	23	66	73	46	257
3.30pm - 4.00pm	53	15	63	35	33	199
4.00pm - 4.30pm	15	14	36	34	35	134
4.30pm - 5.00pm	9	12	14	13	11	59
Total	542	387	1,004	868	566	3367

Average Attendance	259
Average Time Spent at Market	71.8

- On Sunday 7th March, there were 259 attendees on average at the Esplanade Market, every 30 minutes. On average attendees stayed at the Market for 1 hour, 11 mins.
- Overall taking into consideration the average attendees, minutes spent at the Esplanade Market (and therefore the churn rate), IER estimates attendance on the day to be 1,515