



**14.4 COUNCIL PLAN AND BUDGET 2018/19: RELEASE OF DRAFT DOCUMENTS FOR PUBLIC CONSULTATION**

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**1. PURPOSE**

- 1.1 For Council to consider release of the draft version of the proposed amendments to the Council Plan 2017-27, including the draft Budget 2018/19, for public consultation

**2. EXECUTIVE SUMMARY**

- 2.1 Council adopted the Council Plan 2017-27 on 21 June 2017. The Plan sets out a 10-year vision and six strategic directions for the City, with a four-year focus on the specific actions Council will undertake to work towards achieving this vision. The Council Plan also incorporates the Municipal Health and Wellbeing Plan, 10-year Financial Plan, Strategic Resource Plan and annual Budget.

- 2.2 The *Local Government Act 1989* (the Act), requires Council each year to:

2.2.1 review the Council Plan to determine whether the strategies, actions and measures require adjustment

2.2.2 develop an annual Budget, which includes detail on the capital and operating programs

2.2.3 release the proposed amendments to the Council Plan and draft Budget for a minimum 28-day statutory public review period and invite submissions from the public

2.2.4 receive and hear all submissions at a Council meeting

2.2.5 adopt the amended Council Plan 2017-27 and Budget 2018/19 by 30 June 2018.

- 2.3 This report outlines proposed amendments to the Council Plan 2017-27, including the draft Budget 2018/19.

- 2.4 Consistent with the Council Plan and Budget parameters that were considered by Council in December 2017, the proposed amendments result from strategic work undertaken during the year that has revealed a need for refinement in the long-term



outcomes, strategies or initiatives, better and updated information related to measures and targets or changes to our strategic risk profile.

- 2.5 The proposed Council Plan and Budget highlights our prudent approach to financial management. Our proposed 10-year financial plan is forecast to be financially sustainable by achieving a low overall Victorian Auditor General Office Financial Sustainability Indicator risk rating, whilst providing significant investment over the 10-year period in important initiatives to deliver on the Council Plan outcomes and vision:
- 2.5.1 \$30 million for Customer Experience Program (to provide better and more responsive customer service whilst delivering a more efficient enterprise)
  - 2.5.2 \$46 million to implement the Sustainable Environment Strategy including \$5 million on renewable energy & energy efficiency in Council Buildings and \$6 million in stormwater harvesting.
  - 2.5.3 \$23 million to respond to the challenges and opportunities in the area of waste management including the allocation of \$17.5 million to jointly acquire land for an inner metropolitan sustainability hub
  - 2.5.4 \$13 million to implement the Creative and Prosperous City Strategy – this includes allocation of \$10 million for the potential redevelopment of St Kilda Library in 2022 (subject to further analysis about our municipal-wide service needs)
- 2.6 In considering whether to release the draft version of the amended Council Plan and draft Budget 2018/19 document, Council needs to assess the proposed amendments to the Council Plan and be satisfied that the draft Budget 2018/19 continues to be aligned to the vision for the municipality set out in the Plan and continues to meet the financial sustainability principles.



### 3. RECOMMENDATION

That Council:

- 3.1 Releases the draft amended Council Plan 2017-27, inclusive of the Municipal Health and Wellbeing Plan, 10-year Financial Plan, Strategic Resource Plan and draft Budget 2018/19 for a 28-day period of public consultation (refer Attachment 2)
- 3.2 Notes that the draft amended Council Plan 2017-27, should be read in conjunction with the two key draft strategies –A Sustainable Future- the Sustainable Environment 2018-2028; and Creative and Prosperous City 2018-22 – also included on the agenda for the meeting of Council held on 18 April 2018
- 3.3 Authorises a Public Notice to be published in The Age and an advertisement in the Port Phillip Leader, a display of the draft amended Council Plan 2017-27 including the draft Budget 2018/19 on Council's website, and availability of the Plan for inspection at town halls and municipal libraries, to ensure broad community awareness and invite public submissions pursuant to section 223 of the Local Government Act 1989 (refer Attachment 3).
- 3.4 Notes the findings resulting from recent community engagement at markets and venues in February 2018
- 3.5 Notes the activities that will be undertaken to support the proposed amended Council Plan and draft Budget 2018/19.
- 3.6 Will receive and hear submissions from the public at the Ordinary Council meeting on 6 June 2018, commencing 6.30 pm at the Port Melbourne Town Hall, prior to considering adoption of the amended Council Plan 2017-27, including Budget 2018/19, at the Ordinary Council Meeting on 20 June 2018 commencing 6.30 pm at the St Kilda Town Hall.

### 4. KEY POINTS/ISSUES

- 4.1 Council adopted the Council Plan 2017-27, which sets out a 10-year vision and six strategic directions for the City, with a four-year focus on the specific actions Council will undertake to work towards achieving this vision. The Council Plan also incorporates the Municipal Health and Wellbeing Plan, 10-year Financial Plan, Strategic Resource Plan and annual Budget.
- 4.2 The integration of Council's planning, budget and resourcing into a single plan has achieved strong alignment between the Council's strategic priorities, and its services, programs and projects. Progress to deliver the plan is monitored and regularly reported in the CEO Report.
- 4.3 The Plan was adopted following a highly participative and successful community engagement, in which over 2,000 pieces of feedback through pop-up engagement events, open house sessions, stakeholder meetings and an online survey were received in February 2017. Additionally, 125 written submissions and



17 presentations were received on the draft document, which was available for public consultation between 21 April and 19 May 2017.

#### **Parameters for review of Council Plan and Budget 2018/19**

- 4.4 In December 2017, officers presented a report to Council to provide an update on operating environment changes and to seek approval of the 10-Year Financial Outlook and the parameters for the review of the Council Plan, the Strategic Resource Plan and development of the Budget 2018/19.
- 4.5 Given the Council Plan has a ten-year timeframe and was adopted recently, officers proposed limiting the 2018/19 review of the Council Plan and Budget to items where:
- 4.5.1 further strategic work has revealed a need for refinements in the long-term outcomes, priorities or initiatives
  - 4.5.2 adjustments are required to measures and targets to reflect further work or updated results
  - 4.5.3 there are changes required to respond to the operating environment.

#### **Proposed amendments to the Council Plan**

- 4.6 There are a number opportunities to adjust the Council Plan to reflect new and better information that has emerged as work to develop key strategies has progressed, progress to deliver the plan is monitored and in response to changes to the operating environment.
- 4.7 A key focus for the first year of the plan was to develop several key strategies and develop a program to improve customer experience.
- 4.8 Two of these strategies are presented in draft form for community consultation- in separate reports to the same agenda for Council consideration and include:
- 4.8.1 The Sustainable Environment Strategy will support the achievement of the outcomes under Strategic Direction 3 – *We have smart solutions for a sustainable future* including our water transformation
  - 4.8.2 The Creative and Prosperous City Strategy is the key strategy for delivering the outcomes under Strategic Direction 5 – *We thrive by harnessing creativity*
- 4.9 The development of each has identified a need for refinements in the long-term outcomes, priorities or initiatives in the Council Plan to reflect new and better information and has also changed the level of investment required to effectively deliver on the priorities.
- 4.10 Council is also developing a Waste and Resource Recovery Strategy and Integrated Transport Strategy. The challenges and opportunities these strategies will address are particularly complex and Council is taking more time to develop our proposed response. These strategies are planned for release to the public in June 2018 and Council will seek to engage deeply with our communities as part this process. Relevant changes



as part from the development of this strategy will be considered as part of the annual review of the Council Plan in 2018/19.

- 4.11 In addition to the development of the draft strategies, officers undertook a mid-year review of progress on the priorities under each strategic direction, to identify other areas of change, where further work or changes to our operating environment warrants an adjustment to the priorities or measures.
- 4.12 Progress on the Council Plan priorities and the proposed changes to Council Plan strategies, Council Plan priorities and key projects, and Council Plan measures are detailed in Attachment 1.

### **Our Financial Strategy**

- 4.13 The Council Plan is supported by a financial strategy which provides clear direction on the allocation, management and use of financial resources. It aims to ensure that Council remains financially sustainable while maintaining assets and services, responding to growth, and delivering on priorities.
- 4.14 The financial strategy is embedded in a 10-year Financial Plan and forms part of the proposed amended Council Plan. It sets the parameters within which Council agrees to operate to maintain acceptable financial outcomes over the short, medium and long term.
- 4.15 On 13 December 2017, Council endorsed the 10-Year Financial Outlook. The objective of the Outlook is to:
  - 4.15.1 set clear direction and parameters for the development of the annual budget
  - 4.15.2 test the long term financial implications of the current forecasts in revenue and expenditure.
- 4.16 The financial strategy in the proposed amended Council Plan (Attachment 2) has been updated and informed by the endorsed 10-Year Financial Outlook and development of the draft Budget 2018/19.

### **Monitoring financial sustainability**

- 4.17 Officers use the Victorian Auditor General's financial sustainability indicators to monitor Council's financial sustainability. Council's financial strategy is designed to ensure an overall low risk rating over the period of the plan unless Council can demonstrate it is prudent not to (i.e. for one-off abnormal transactions that do not have an enduring impact). As demonstrated in the table below, officers forecast that Council will achieve an overall risk rating of low throughout the 10-year period.

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Indicator	Indicator Targets	Forecast Budget Projections										
		2017/18	2018/19	19/20	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28
Net Result %	Greater than 0%	(1.0%)	1.4%	3.3%	4.8%	6.6%	6.9%	6.5%	6.3%	6.0%	5.8%	5.1%
Working Capital	Working Capital Ratio >100%	234%	167%	155%	131%	160%	170%	177%	183%	188%	190%	189%
Internal Financing	Net cashflow from operations to net capital expenditure >100%	108%	59%	94%	104%	113%	116%	114%	113%	111%	109%	106%
Indebtedness	Indebtedness ratio <40%	5.7%	5.5%	5.3%	1.7%	5.1%	4.9%	4.8%	4.6%	4.5%	4.4%	4.3%
Capital Replacement	Capital to depreciation >150%	123%	226%	160%	155%	156%	153%	152%	152%	152%	152%	151%
Infrastructure Renewal Gap	Renewal & upgrade to depreciation >100%	99%	127%	123%	122%	124%	121%	121%	120%	120%	121%	121%
Overall Financial Sustainable Risk Rating		Low	Low	Low	Low	Low	Low	Low	Low	Low	Low	Low

## Financial risks

4.18 Some of the key financial risks Council faces include:

- 4.18.1 Rates capping. The 10-year Financial Plan assumes rates capping based on inflation. Since its introduction, the Minister for Local Government has prescribed rates based on inflation, which has been lower than that recommended by the Essential Services Commission (ESC). Every 0.1 per cent lower than the ESC methodology equates to a \$0.12 million reduction per annum in revenue.
- 4.18.2 While the 10-year Financial Plan achieves financial sustainability over the next 10 years, beyond this period sustainability will be tested particularly if other financial risks materialise.
- 4.18.3 A more subdued property development market may result in rates revenue growing at a lower rate than the 1.3 per cent per annum figure assumed in the 10-year Financial Plan. Every 0.1 per cent reduction in growth equates to a \$0.12 million reduction in revenue.
- 4.18.4 A subdued property development market may also impact user fees and statutory fees including statutory planning, street occupation permits, road closures, skip bins etc. A 10 per cent drop in activity could result in a reduction of \$0.41 million
- 4.18.5 Lower than expected parking revenue, which is the second largest revenue source, is historically volatile and can be impacted by the macro-economic environment. A 1.0 per cent reduction in revenue from parking fees and fines equates to a \$0.38 million per annum reduction in revenue.
- 4.18.6 Any variation in proposed parking fees in Fisherman Bend to better manage demand may impact income.
- 4.18.7 There may be a large funding gap between the infrastructure desired at the Fishermans Bend and what can be funded. A failure to appropriately budget



for the costs of running and looking after new assets in Fishermans Bend is also a risk.

- 4.18.8 The Minister of Planning has put permits on hold at Fishermans Bend until new planning controls are established, which has created uncertainty in property valuations and projected rate revenue until planning controls are in place.
  - 4.18.9 Recent changes to the recycling sector due to policy changes imposed by China will have a permanent negative impact to local government.
  - 4.18.10 The possibility of a future unfunded defined benefits superannuation call.
  - 4.18.11 Future reductions in funding from other levels of government or increases in cost shifting.
  - 4.18.12 A major, unexpected, asset renewal/upgrade challenge.
  - 4.18.13 The recent announcement by the Victorian Government to require registration of all household pools and spas and for local councils to enforce inspections every three years may have resources implications.
- 4.19 Notwithstanding these risks, Council's sound financial position with low levels of borrowing and healthy reserves balances enables the organisation to respond to these financial risks in the 10-year period if they arise. If necessary, the Council could also apply to the ESC for an above rates cap increase.

#### **Rates assistance**

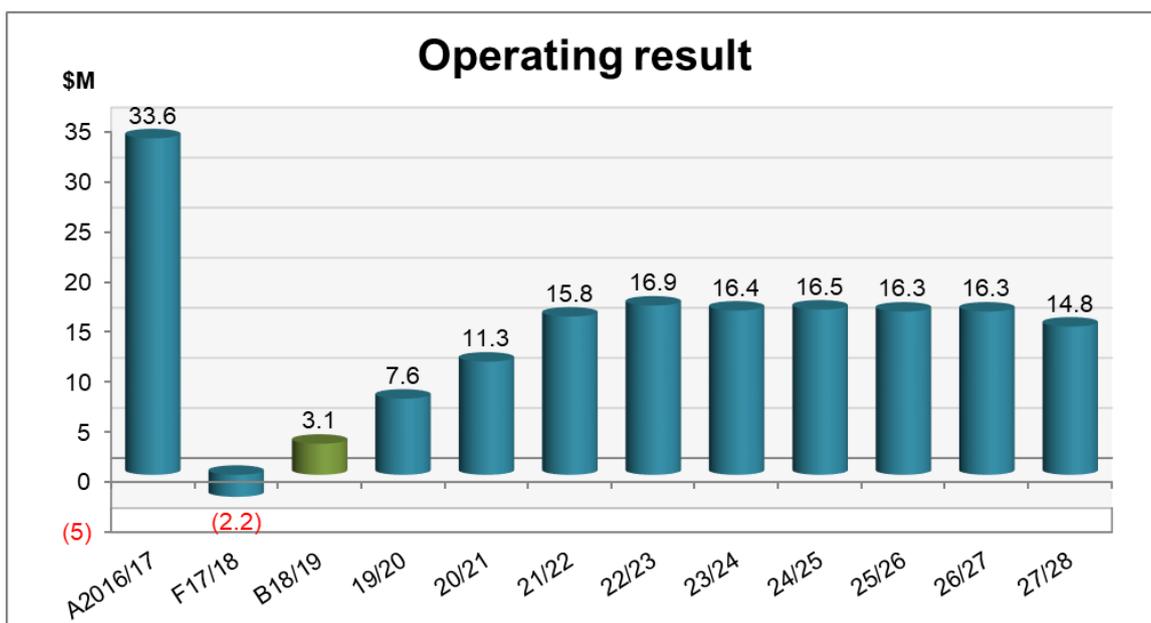
- 4.20 The Council recognises the impact municipal rates and other charges have on the financially disadvantaged sections of the community. In addition to Council's commitment to keeping rates affordable we offer a range of assistance packages:
- 4.21 A council-funded pensioner rebate which will increase by 3.1 per cent to \$165 in 2018/19 – the City of Port Phillip is one of the few councils that offer this scheme.
- 4.22 An option for self-funded retirees to defer their rates indefinitely at half the official penalty interest rate set by the Victorian Government (five per cent for the 2017/18 financial year, 2018/19 financial year has not been released).
- 4.23 Providing a 50 per cent waiver of the general rate for housing accommodation that provides reduced rentals for elderly persons of limited means.
- 4.24 Support for residents and ratepayers experiencing hardship through rate deferments and payment arrangements.



**The draft Budget 2018/19 at a glance**

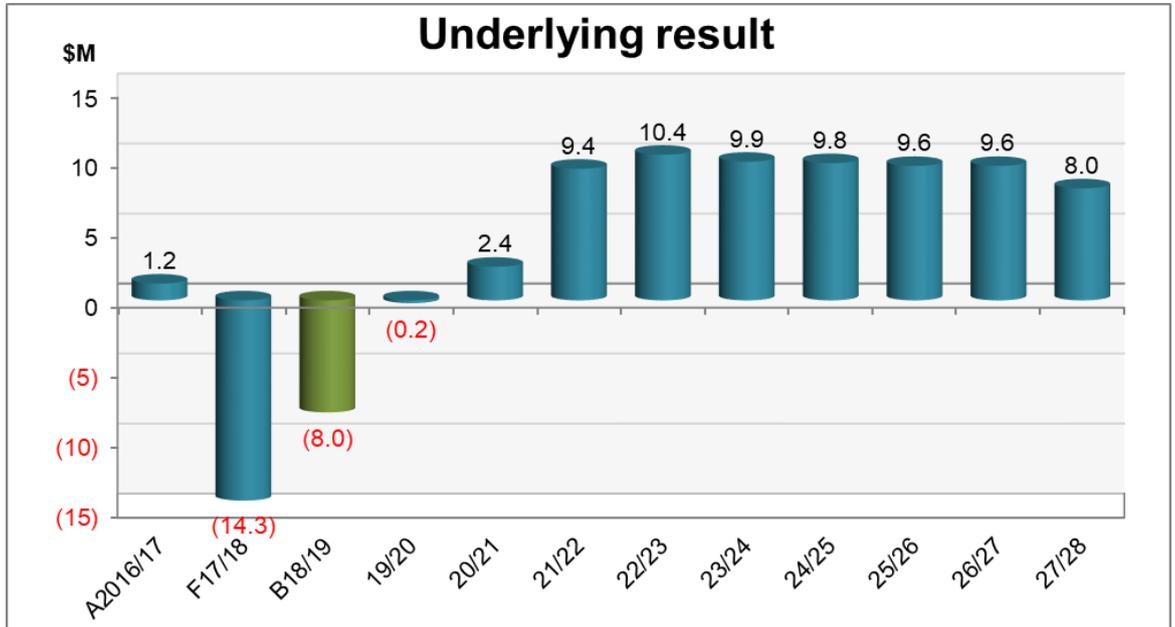
**Operating result**

- 4.25 Achieving an operating surplus is a key component of Council’s financial strategy. It provides capacity to renew our \$2.9 billion worth of community assets, meet debt repayment obligations, manage the impact of financial risks materialising, and invest in transformative strategies.
- 4.26 Forecast 2017/18 shows an operating deficit of \$2.2 million mainly due to three significant one-off items totalling \$19.4 million including Victorian Pride Centre contributions, Ferrars St precinct works and relinquishing a Committee of Management property of crown land.
- 4.27 For the financial years 2018-2021, operating surpluses of \$3.1 million, \$7.6 million and \$11.2 million respectively are due to the \$23 million investment in the Customer Experience program. The technology shift to Cloud-based managed services means a significant amount of expenditure budget for technology will be reclassified in the operating expenditure budget rather than capital investment.



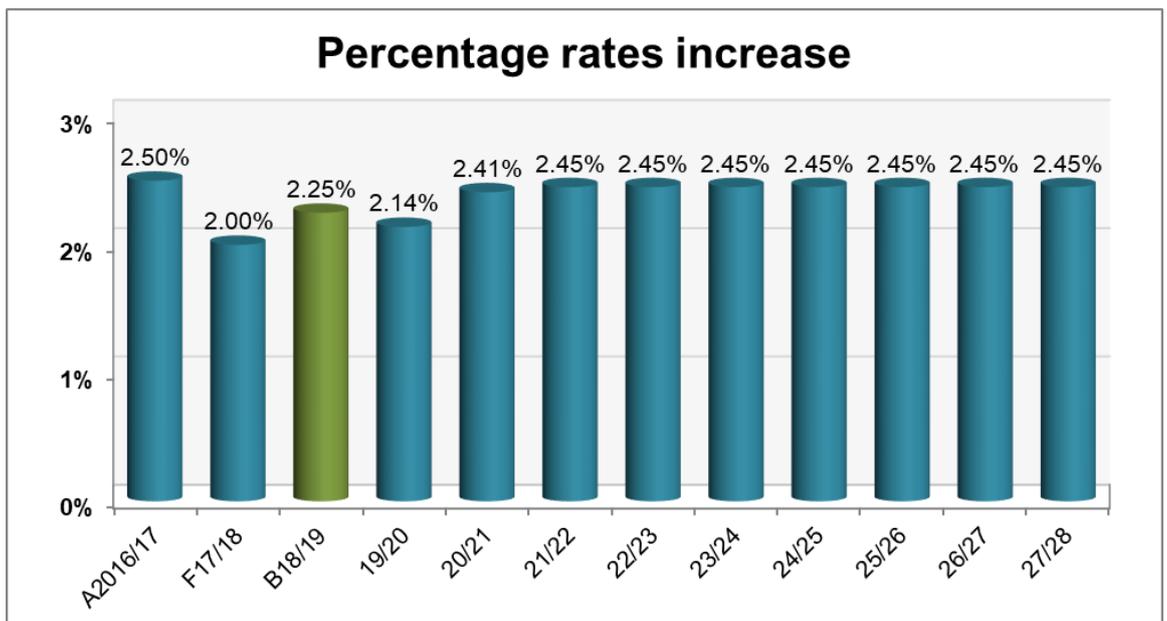
**Underlying result**

- 4.28 The adjusted underlying result excludes capital related revenue (grants and open space contributions). Reasons for the movement in the underlying result are consistent with the operating result.



**Rates – percentage increase**

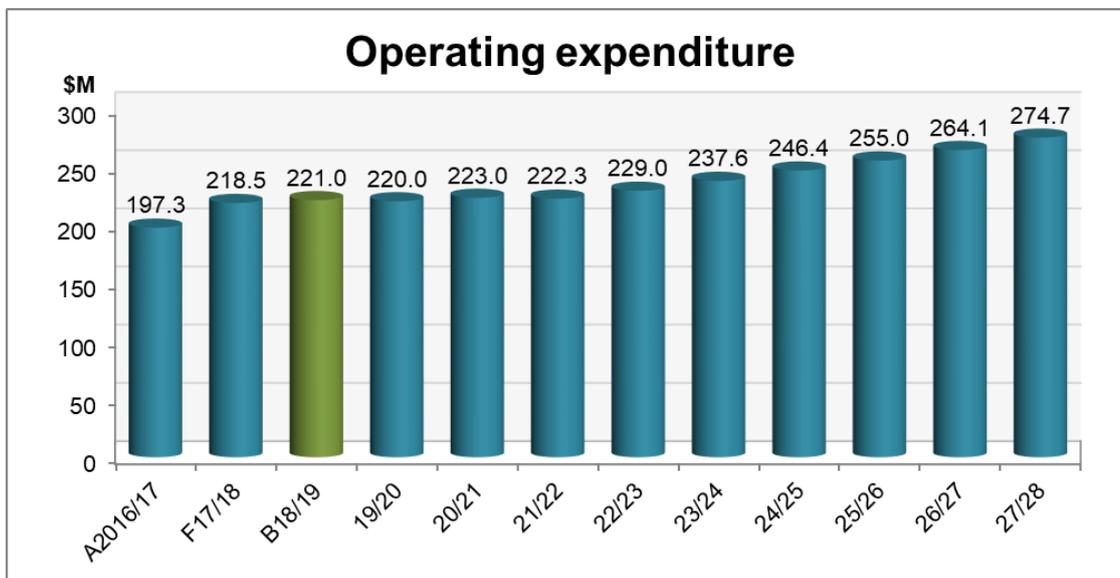
4.29 The draft Budget 2018/19, which funds a \$62.5 million capital program and maintains existing service levels, includes a 2.25 per cent rates increase, consistent with the Victorian Government cap. This has been achieved through a continued strong focus on prudent financial management, careful prioritisation and commitment to productivity and efficiency (\$11 million in savings identified over the last five budgets including 2018/19). Future rates increases are based on forward projections of inflation consistent with past decisions made by Minister of Local Government for setting the rates cap.





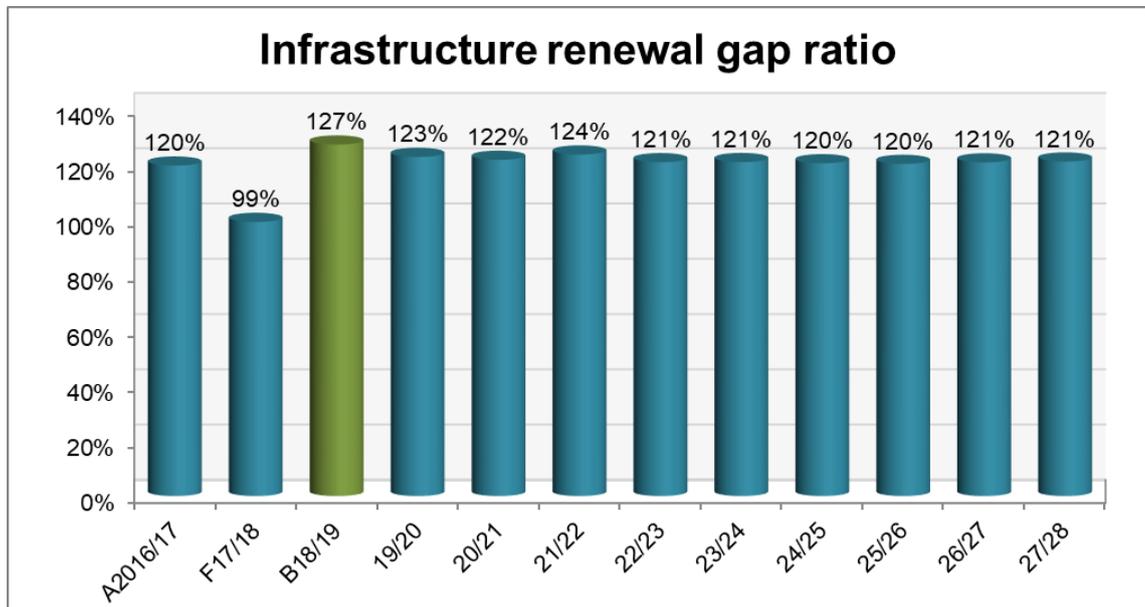
**Operating expenditure**

- 4.30 The forecast 2017/18 operating expenditure increase of \$21.2 million has been impacted by increases in non-cash depreciation expenses, Ferrars Street Education and Community Precinct works, one-off cash and property contributions for the Victorian Pride Centre, and a non-cash asset write-off for the relinquished Committee of Management property of crown land.
- 4.31 Draft Budget 2018/19 operating expenditure totals \$221 million which includes \$9 million for the Customer Experience program (\$23 million over the next three years). Officers expect productivity and efficiency savings from this program which will reduce underlying operating expenditure base net of depreciation by 1.7 per cent in the 2024/25 financial year onwards.
- 4.32 The small but steady growth in operating expenditure in future years is largely driven by inflation (around 2 to 2.5 per cent per annum), service demand increases associated with population growth (around 1.3 per cent per annum), and the operating expenditure impact of new and improved assets (for example depreciation increase of 3.8 per cent per annum). This is partially offset by Council’s commitment to efficiency and cost savings (1.0-1.5 per cent per annum).



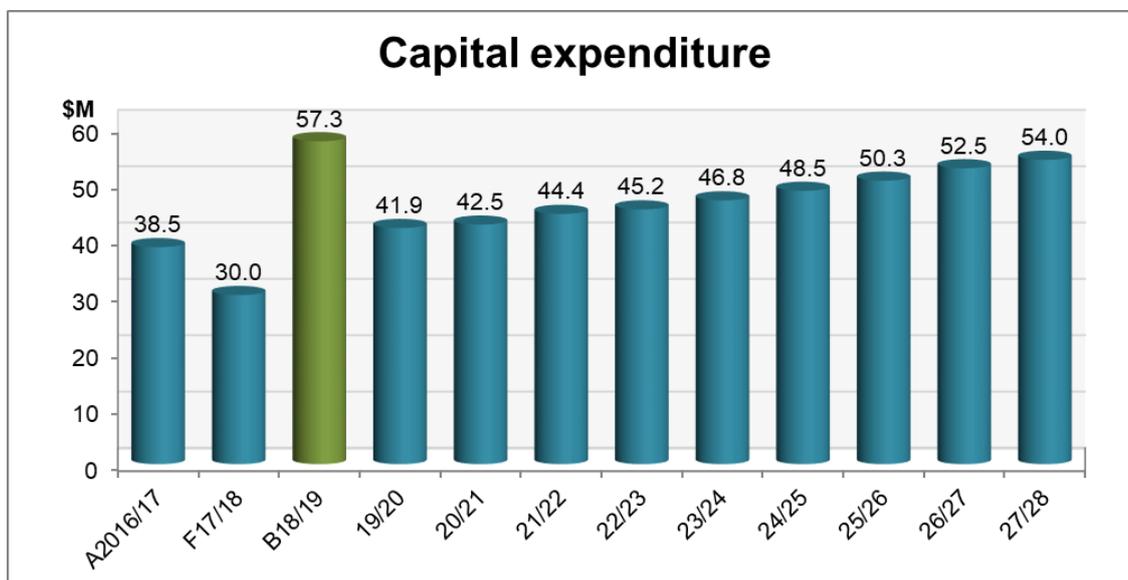
**Infrastructure renewal gap**

- 4.33 This graph shows the asset renewal and upgrade budget over the 10-year Financial Plan compared to depreciation.
- 4.34 The forecast in 2017/18 shows a ratio of 99%, which is marginally below our target of 100%. This is due to works in progress for large and complex building projects such as Peanut Farm Pavilion and South Melbourne Community Centre. The funds have been deferred to Budget 2018/19, which projects a ratio of 127%.
- 4.35 Over the period of the financial plan, Council intends to stay above 100%, which shows commitment to not only maintaining but upgrading existing assets.



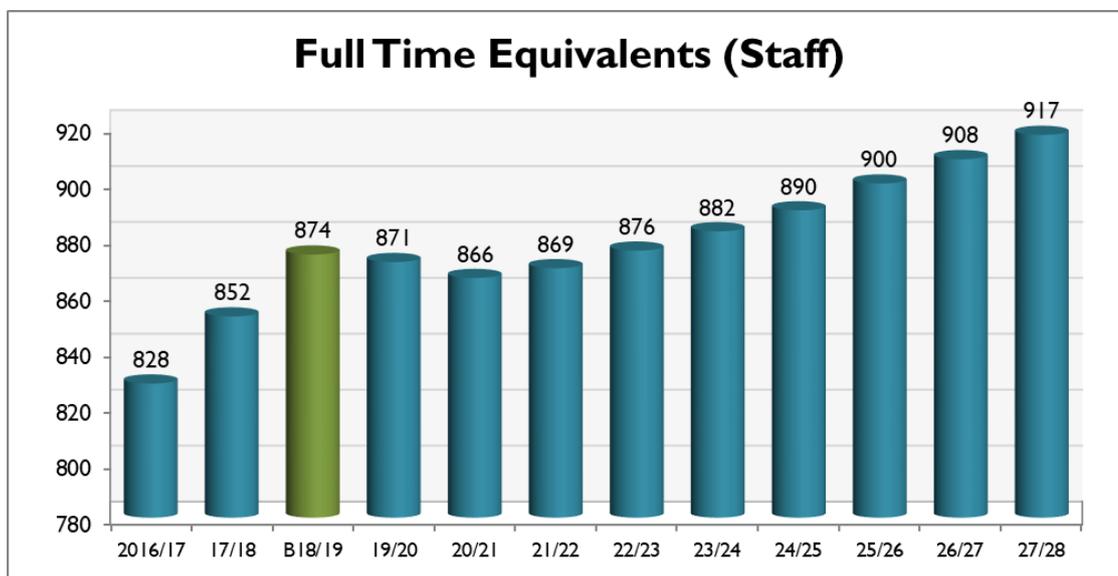
#### Capital expenditure

- 4.36 Capital works expenditure in 2018/19 is expected to be \$57.3 million, out of a total \$62.5 million capital program. The \$5.2 million gap represents the component of the capital program budget expected to be classified as operating expenditure, such as community engagement and feasibility studies.
- 4.37 The 2018/19 capital program includes \$17.5 million to purchase land for a Sustainability Hub. Excluding this exceptional investment, the capital expenditure budget is \$39.8 million.
- 4.38 Over the period of the financial plan, Council provide for appropriate levels of capital expenditure to ensure existing assets are maintained and improved whilst also investing in growth driven assets. The target of at least 150 per cent of depreciation is expected to be achieved.



### Council staff

- 4.39 Council employees are a key resource, enabling the delivery of a broad range of services. Officers are proposing an increase of 22 Full Time Equivalent (FTE) based on 39 new positions partially offset through the disestablishment of 17 existing FTE positions. The key drivers for this increase include:
- 4.39.1 12.7 FTE to support delivery of the project portfolio and transformation strategies including 3 FTE to implement the Waste Resource & Recovery Strategy and 3.4 FTE (1 year term) for Fishermans Bend.
  - 4.39.2 5.1 FTE to support increased service levels including Graffiti Management and Summer Management of Glass and Alcohol restrictions
  - 4.39.3 4.6 FTE of in-sourcing rather than outsourcing to improve service outcomes and reduce overall cost to the community including VCAT appeals planner and Waste Management Plan Review Officer
  - 4.39.4 5.3 FTE to support risk mitigation and legislative compliance including ensuring buildings in our municipality are safe (claddings audits)
  - 4.39.5 11.3 FTE in response to population and resultant service growth including 3.1 FTE for the new Barring Djinang Kindergarten at Fishermans Bend.
- 4.40 Over the period of the financial plan, officers expect the growth in FTEs to increase by 1.3 per cent in line with projected population growth. This is offset by investment in technology (Customer Experience program) which is expected to achieve productivity and efficiencies which will see the shift of back office roles re-directed to service delivery/ community facing roles.



#### Proposed fees and charges

- 4.41 In most cases, fees and charges for 2018/19 are proposed to increase by 2.35 per cent. There will be variances where minor rounding equates to a larger percentage. There are some exceptions where officers believe a larger increase is fair and reasonable:
- 4.41.1 An increase of 3.6 per cent to long day care fees (an increase from \$125.00 to \$129.50 per day) and an increase from \$134.80 to \$139.60 per day fee to apply to non- residents of City of Port Phillip who attends the Barring Djinang Kindergarten.
- 4.41.2 The general increase in long day care fees maintains Council's contribution to the service at current levels and is in accordance with the rising costs of direct care in regulated services. Council's fees for long day care aligns midway with other service providers in the municipality and neighbouring councils.
- 4.41.3 Increase to centre based meals 12.9% and 17.4% respectively due to increased service costs, however are in line with neighbouring Council prices and represent a discount to delivered meals.
- 4.41.4 Annual garbage charge for non-rateable tenements to increase by 11.5% from \$260 to \$290 to recover the full cost of the waste management service which has been negatively impacted by increased costs for recycling and landfill tipping.
- 4.41.5 Annual Service Charge for the 240 Litre Waste Bin to increase by 25% from \$120 to \$150 to recover the increased cost of the waste management service including recycling and landfill tipping.
- 4.41.6 Annual Rebate for the 80 Litre Waste Bin to increase by 100% from \$30 to \$60 to incentivise ratepayers to take up the smaller bin and contribute to reduced waste outcomes.
- 4.41.7 Gallery hire fee increases between 16% to 42% to recover security guard and extended opening hours on a Thursday.



- 4.41.8 New fee structure to include a summer fee for new traders to the Esplanade Market.
- 4.41.9 New Parking Machine Credit Card Surcharge Gateway fee per transaction of \$0.12 inclusive of GST
- 4.41.10 Resource Recovery Centre fees increased between 3.6% to 5% due to higher landfill costs.
- 4.41.11 Food Act registration and public health fees increased in line with fees set by neighbouring council between 2.5% to 127%.
- 4.41.12 No increase to parking fees at Station Pier & Waterfront, Fitzroy St and Elwood Foreshore areas.
- 4.41.13 No increase to Adventure Playground party hire fee to maintain affordability.
- 4.41.14 Open Space and Event fees to factor in Winter rates, community rates and sliding scale depending on risks, impacts and strategy alignment.
- 4.41.15 6 Months and 12 Months Work Zone permits increased by 14% and 40% respectively to ensure consistency with the permits for 3 Months.
- 4.41.16 The Footpath Trading Fees Policy is under review. The fees structure may be subject to change.
- 4.42 There will be some new fees in 2018/19 to help manage demand and prevent cross-subsidisation of services by ratepayers. This approach is consistent with community feedback, which supported increasing user charges for some services:
- 4.43 Statutory fees set by the Victorian Government will be set during the financial year.
- 4.44 The complete schedule of proposed fees and charges for 2018/19 is contained within the proposed amended Council Plan 2017-27 document (Attachment 2).

## 5. CONSULTATION AND STAKEHOLDERS

- 5.1 Throughout February 2018 Councillors hosted a series of pop-up conversations at local markets and venues. The purpose of the conversations was to listen to community concerns, provide information on the draft key strategies and for interested community members to sign up for further information.
- 5.2 An activity was developed to gauge what the community valued most in terms of improving the experience when interacting with Council.
- 5.3 Key themes from these conversations included:
  - 5.3.1 Waste is an important topic and people would like more bins on beaches
  - 5.3.2 Planning – people would like to see simplification, more timely and more transparent responses. There was general concern about over development



- 5.3.3 Parking – campervans and people parking without permits
- 5.3.4 Customer experience activity: A single point of contact was the initiative most people valued the most.
- 5.4 To support integrated engagement between the proposed amended Council Plan, the draft strategies and the draft Budget 2018/19, officers have designed a special landing page on our HaveYourSay website, that will easily enable community members to submit either to the Council Plan, draft Budget and/or on the specific strategies.
  - 5.4.1 The Council Plan will be the landing page, with a survey tool sitting directly beneath it
  - 5.4.2 The survey tool will introduce the strategic directions. As the responder clicks on each strategic direction, there will be a small paragraph about it and the priorities as well as key initiatives in 2018/19. For Strategic Direction 3, the Sustainable Environment Strategy, and for Strategic Direction 5, the Creative and Prosperous City Strategy
  - 5.4.3 The responder will have the option to provide a formal submission on either the Council Plan, the Budget 2018/19 and/or any of the key strategies.

## 6. LEGAL AND RISK IMPLICATIONS

- 6.1 The Local Government Act 1989, requires Council to undertake an annual review of the Council Plan and to develop an annual Budget, for adoption by 30 June. The Act stipulates that any proposed amendments to the Plan and draft Budget be released for a 28-day public review period with public submissions invited.
- 6.2 Preparation and release of the proposed amended Council Plan 2017-27 (and draft Budget 2018/19) for public comment as recommended is consistent with these legislative requirements.
- 6.3 The financial and non-financial tables supporting the draft Budget 2018/19 and draft Strategic Resource Plan have been prepared in accordance with regulations laid down by the Local Government Amendment (Performance Reporting and Accountability Act 2014).
- 6.4 Officers will review the project portfolio between the draft and final versions of the Council Plan for deliverability. Any proposed changes to the timing of projects within the draft Council Plan will be reported as part of the adopted version of the Plan.

## 7. FINANCIAL IMPACT

- 7.1 As outlined Financial Strategy in this report, this Plan operates within the rates cap, maintains financials sustainability, whilst investing in essential assets and services.
- 7.2 The draft Budget 2018/19 includes:
  - 7.2.1 A rate increase of 2.25 per cent (equivalent to the rates cap)

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- 7.2.2 An increase in most fees and charges by 2.35 per cent
- 7.2.3 \$2 million of efficiency savings. This adds to the \$9 million of savings delivered in the last four budgets.
- 7.2.4 There is no increase in an already low debt position
- 7.2.5 Cash backed reserves of \$28.0 million
- 7.2.6 \$82 million invested in projects to maintain, grow and improve services and assets
- 7.2.7 A cash surplus of \$2.0 million, which is in line with the financial strategy and provides contingency for financial risks.

7.3 Any resource implications of proposed adjustments to the draft Council Plan have been represented in the 10-Year Financial Plan and draft Budget 2018/19.

## 8. ENVIRONMENTAL IMPACT

8.1 The proposed amendments to the Council Plan 2017-27 include changes arising from the draft Sustainable Environment Strategy including proposed targets for sustainability measures and funded priorities to achieve the targets.

## 9. COMMUNITY IMPACT

9.1 The proposed amendments to the Council Plan 2017-27 include changes arising from the draft Creative and Prosperous City Strategy which sets out Council's strategy for a city of dynamic and distinctive retail precincts, a prosperous city where arts, culture and creative expression are part of everyday life.

## 10. ALIGNMENT TO COUNCIL PLAN AND COUNCIL POLICY

10.1 The proposed amended Council Plan 2017-27, when adopted, will replace the current version of the Council Plan 2017-2027.

## 11. IMPLEMENTATION STRATEGY

### 11.1 TIMELINE

11.1.1 Assuming Council resolves to release the draft Council Plan 2017-27 for public consultation at this meeting, the following will occur:

Date	Event
<b>Between Friday 20 April and Friday 18 May 2018</b>	The proposed amended Council Plan 2017-27, including draft Budget 2018/19, will be available for public review with written submissions invited.
<b>Friday 18 May 2018</b>	Submissions on the proposed amendments to the Council Plan and draft Budget will close.

# ORDINARY MEETING OF COUNCIL 18 APRIL 2018



<b>Wednesday 6 June 2018</b>	Submissions will be received and heard by Council at the Ordinary Council Meeting. Submitters who choose to speak to their submission, will do so at this meeting.
<b>Wednesday 20 June 2018</b>	The amended Council Plan 2017-27 (and Budget 2018/19) will be considered at the Ordinary Council Meeting for adoption.
<b>Before 18 July 2018</b>	The Chief Executive Officers will notify the Minister of Local Government of the adoption of the amended Council Plan and Budget 2018/19 and provide a copy.

## 11.2 COMMUNICATION

11.2.1 Release of the proposed amended Council Plan 2017-27 for public comment will be communicated through information on Council's website, a public notice in The Age, advertisement in the Port Phillip Leader, direct notification to all persons / groups on the project stakeholder database, and by making documents available at the Town Halls and Municipal Libraries.

### Key Messages

11.2.2 The following key messages will support release of the Plan and assist the community to consider the document and make written submissions:

- The proposed changes to the Council Plan respond to the opportunities and challenges the City faces (including significant population growth, an increasing density of development and climate change) in a way that enhances Port Phillip as a place to live, work and visit
- Key strategies have been developed to further detail the steps required over the next two to ten years to respond to some of the challenges
- This has been achieved through a continued strong focus on prudent financial management, careful prioritisation and commitment to productivity and efficiency (\$11 million identified over the last five budgets including 2018/19).
- It is a plan for action on how we will deliver our shared vision for the future.
- Council invites members of the public to submit comments during the public review period (Friday 20 April to Friday 18 May 2018) in relation to:
  - how the proposed amended Council Plan addresses community priorities and needs

# ORDINARY MEETING OF COUNCIL 18 APRIL 2018



- how the draft Budget 2018/19 will deliver on the priorities outlined in the Plan.
- The closing date for submissions is Friday 18 May 2018 and submitters will be invited to speak to their submission at the Council meeting on 6 June 2018.
- Council will consider adoption of the amended Council Plan (and Budget 2018/19) at its meeting on 20 June 2018.

## 12. OFFICER DIRECT OR INDIRECT INTEREST

- 12.1 No officers involved in the preparation of this report have any direct or indirect interest in the matter.

**TRIM FILE NO:** 16/02/201

**ATTACHMENTS**

1. Summary of amendments to proposed Council Plan 2017 - 27 - Year 2(2)
2. Draft Council Plan 2017-27 (Year 2 Review)
3. Public notice