1. **Council Plan**

   Council is committed to collaboratively delivering its Council Plan by valuing and utilising the wealth of skills and knowledge in the community. It acknowledges that sound governance practice for local democracy is high quality, well informed, responsive and accountable decision-making in the best interests of the community.

   There are three key focus areas of the **2013 – 2017 Council Plan** which align with the St Kilda Esplanade Market Reference Committee:

   **Engaged – A well-governed City**
   1.2 Value transparent processes in Council decision making
   1.3 Build and facilitate a network of active and informed communities
   1.4 Build strategic relations with our partners
   1.5 Achieve a reputation for organisational and service excellence

   **Healthy – A healthy, creative and inclusive City**
   2.1 Ensure our city is a welcoming and safe place for all
   2.4 Foster a community that values lifelong learning, strong connections and participating in the life of the city
   2.5 Promote an improved range of cultural and leisure opportunities that foster a connected and engaged community

   **Vibrant – A vibrant City**
   4.1 Encourage viable, vibrant villages

   All decisions, made by Council or by officers under delegation, will be informed by an analysis of community views. Reference Committees are integral to Council’s Community First priorities. Through Reference Committees Council recognises and encourages community leadership, and seeks to maximise community feedback in its decision making process.
2. **Adding value**

To maximise the value of the contribution of Reference Committees, Council invites interest from residents who have:

- passion and enthusiasm for the issues and challenges related to the purposes of the Reference Committee;
- the ability to appreciate a range of interests and factors impacting on the matters under discussion; and
- a demonstrated commitment to participative and consultative processes.

In selecting community members Council will seek to:

- achieve a mix of skills relevant to the purposes of the Reference Committee;
- ensure a broad representation of the Port Phillip community; and
- create a forum for full discussion of relevant matters.

3. **Purpose**

The purpose of the St Kilda Esplanade Market Reference Committee is to assist Council by providing advice on the strategic direction of the market including:

- Annual review of the St Kilda Market Esplanade Market Strategic Plan as approved by Council;
- Provision of advice on the implementation of the Strategic Plan directions;
- Provision of advice on development of marketing and advertising strategy;
- Provision of advice on communication mechanisms with stallholders, community and other stakeholders;
- Provision of advice on business and operational planning.

4. **Committee structure**

Council will appoint the Reference Committee for a maximum term of two years or until such earlier time as the Reference Committee completes its work.

Council appreciates that a Committee may evolve and adapt to remain functional and relevant.

The Reference Committee will comprise an appropriate membership to facilitate its functioning and the achievement of its purposes and to ensure maximum opportunity for a range of people to participate in these processes. The composition of the Committee will be as follows:

- Two Councillors
• Up to four Esplanade Market stallholders who have not previously been appointed to the previous Committee;
• Up to two Port Phillip community members (who are not St Kilda Esplanade Market stallholders);
• Up to two people with expertise in markets, arts and craft, marketing or another relevant field.

The Chair of the Committee may co-opt members to the Committee, or any sub-committee established by the Committee.

5. Opportunities for new members

If a member:
• resigns from the Reference Committee;
• fails to attend three consecutive meetings without providing apologies to the Chairperson, and accepted by the Committee;
• is removed from the Committee by Council (after consultation with the Committee) for not acting in accordance with the principles stated herein; or
• was appointed to represent an external organisation but no longer represents that external organisation

then a replacement Committee member may be appointed by Council.

During the life of the Reference Committee, Council, in consultation with the Committee, may choose to increase the membership of the Committee.

OPERATIONAL MATTERS

6. Meetings

The Chairperson of the Reference Committee will be appointed by Council.

The first meeting of the Reference Committee will be convened by the Chairperson at the earliest opportunity. Meetings should be scheduled in advance and desirably recorded in a forward meeting program to give each member the best possible opportunity to participate. It is anticipated that the Reference Committee will meet three to four times per year.

The quorum for a meeting will be four members including a Councillor.

Reference Committee meetings are closed meetings limited to the Committee members only or individuals at the invitation of the Chairperson.
7. **Conduct principles**

Committee members are expected to:

- actively participate in Committee discussions and offer their opinions and views;
- treat all persons with respect and have due regard to the opinions, rights and responsibilities of others;
- act with integrity;
- attend each meeting where practical; and
- avoid conflicts of interest and the releasing of confidential information.

8. **Committee operation**

New committee members will be briefed on the expected range of work to be undertaken, including discussion of how the committee relates to the work of Council, the roles of all parties, and any relevant policy or legislative framework impacting on the work.

The Reference Committee may establish sub-committees.

The Reference Committee is to operate at all times in accordance with its Terms of Reference. The Committee has no delegated powers but may provide advice in line with the Terms of Reference. Neither the Committee, nor its members, may speak on behalf of Council.

9. **Remuneration**

Normally no remuneration will be paid to Reference Committee members, however Council may decide to reimburse Committee members for some out of pocket expenses.

10. **Declaration of interests**

If a member believes they have a conflict of interest in a matter before the Reference Committee, then that member must declare their interest and not partake in any discussion or decision on the matter. The declaration will be recorded in the minutes of the meeting.

A person nominated or appointed by Council to a Reference Committee of Council and for which they receive no remuneration, would not normally have a conflict of interest. However a person would have a conflict of interest if they have a personal or private interest that might compromise their ability to act in the public interest.
11. **Resourcing**

City of Port Phillip staff nominated by management will support the Reference Committee. Other Port Phillip staff will attend the meetings to assist the Committee as required.

The nominated Council officer will prepare agenda papers for meetings (with the agreement of the Chairperson). Agendas and supporting material will be circulated three clear working days prior to meetings to ensure a reasonable opportunity to read the meeting papers. At all times, the nominated Council officer remains under the direction of their General Manager.

12. **Feedback to Council**

The business conducted at each meeting will be recorded in the minutes and copies of the minutes will be promptly distributed to Reference Committee members, Councillors and the Council’s executive team. Council may request a formal report from the Committee.

13. **Communication**

Council officers are responsible for ensuring that Reference Committee members are advised of:

- progress or outcomes of any feedback provided by the Reference Committee;
- dates of Council meetings considering matters relevant to the work of the Reference Committee;
- any Council report or Council decision relevant to the Reference Committee’s work.