

Attachment 2 COUNCIL PLAN 2009-2013 (YEAR 2 REVIEW) - Quarter Three (January - March 2011) Update

Strategies	Action	Status	Initiative	Comments
I.ENGAGING AND GOVERNING THE CITY				
<i>I.1 Value and utilise skills and knowledge in the community</i>				
I.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making				
	Develop and implement a community engagement framework	On Track	Develop and implement a community engagement framework	Feedback from Councillors and a newly formed Internal Working Group is supporting the development of the staff toolkit which will support the Community Engagement Framework.
	Ensure that there is a matching culture throughout the organisation	On Track	Develop and implement a Community Engagement and Communication Strategy	Councillors provided feedback on a second draft of the Communications & Engagement Strategy for the organisation on 7 February 2011. Indicators of achievement were further defined. A final version will be completed by May 2011.
	Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Council has held two meetings with the Department of Human Services and Port Phillip Community Group (PPCG) to discuss strategies to address community well-being issues on local estates. Further meetings will be held following the announcement of the Victorian State Budget.
	Ensure community engagement through Community Reference Groups	Complete	Review and develop Community Reference Groups as an effective community engagement tool	Terms of Reference and appointments to Community Reference Groups have been adopted. The on-going review and support for Community Reference Groups will be assisted by the Community Engagement Framework.
I.1.2 Strengthen relationships with those who impact the Port Phillip Community				
	Develop working relationships with key local, state and federal partners to deliver community benefits		Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership	Installation has commenced and will be complete at the end of April.
		On Track	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	Council has continued to attend meetings of Port Phillip Citizens for Reconciliation. A welcome to country was included in this year's Diversity Day. A working group is operating organising events to celebrate key dates including Reconciliation week, NAIDOC week and Mabo Day
			Griffith University Project - Implement a trial to reduce violence in and around nightclubs	Port Phillip staff have continued to work with the Alcohol Accord around safer and more community focused operating practises. The Accord has been restructured becoming more actively focussed and training has been organised with the licensees around conflict resolution and running safer bars.

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1.1.3 Continue to develop & encourage community leadership				
	Create opportunities to ensure that leadership and skills development within the community continues	On Track	Deliver Strategic Skills Mentoring Program, Community Groups Networking and Training Program and other leadership and skill development programs	Strategic Skills Mentoring Program is being established with four individuals from local community groups identified for the mentoring program. Community groups network is taking place within a more flexible network arrangement with group coming together across issues. The training program is up and running.
1.2 Governing				
1.2.1 Promote a culture of good governance				
	Evaluate Council and organisational performance against good governance criteria	Complete	Deliver a program that evaluates Council and organisational performance against good governance criteria	The Governance Performance Review project was completed in November 2010. A two year action plan was endorsed by Council on 22 November 2010.
	Increased focus on risk analysis and sustainability to support decision making	On Track	Review Council reporting templates to increase focus on risk analysis and sustainability	Governance staff have started testing the new software for Council report writing. The software will have prompts for improving responses to risk and sustainability.
1.2.2 Provide for more "community friendly" council committee structures and council meeting arrangements				
	Ensure that appropriate meeting space is made available for councillors in all council's offices	Complete	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	The specific actions required have been completed. There may be additional future actions responding to adhoc Councillor requests.
1.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input				
	Ensure that community input is used to guide Council's direction and that cohesive Council/staff processes are reflective of agreed directions	On Track	Further improve the Council Planning process including ensuring community engagement in planning cycle.	Five Councillor conversation tents were held in locations throughout the city during February and March. Positive feedback was received on Councillors being seen 'out and about'. Feedback will be used to inform the annual review of the Council Plan for 2011/2012.
	Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of Council's/local government performance	On Track	Regularly report and provide analysis on strategic indicators in the Council Plan	A second discussion was held with Councillors in March 2011 in review of the Council Plan Indicators of Achievement. These will be updated for presentation of the annual review of the Council Plan for 2011/2012.
1.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers				
	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	Complete	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	Councillors and the Executive Management Team have completed the good governance review. The Governance Review Action Plan will continue to monitor progress.

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1.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period				
	Clearly communicate Council's directions on the occasion of adoption of the annual Council Plan and Budget	Complete	Coordinate the publication and launch of the Council Plan and Budget	The 2009-2013 Council Plan (Year 2 Review) was produced and distributed to Councillors, staff and town halls and libraries in quarter one. The Council Plan has been launched on the website.
	Improve the readability of the Council Plan and Budget	On Track	Improve linkage and readability of Council Plan and Budget documents.	Work is underway on the review of the Council Plan (Year 3) and preparation for methods to communicate the Plan and budget for 2011/2012.
1.2.6 Provide seamless and consistent information to the community				
	Create a vibrant and user friendly City of Port Phillip website	On Track	Create a vibrant and user friendly City of Port Phillip website	Councillors were provided with a concept design for the revised website based on feedback and analysis of community use of the site. Work has commenced to develop and test the site by the end of June 2011.
1.3 Commitment to service				
1.3.1 Develop a strong organisational culture of service quality & excellence				
	Ensure an integrated approach in providing services to the community	On Track	Improve internal and external service delivery through a Service Excellence Program	Service Excellence initiatives in specific focus areas such as improved telephone standards have been implemented. The next initiative will be introduce changes to the Same Day Service policy.
			Upgrade the Health Services information management system	Data migration is currently been worked through. This project is on track for completion as planned.
1.3.2 Review services to ensure they meet community needs				
	Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Consolidate Council's demographic and population forecast data sets	Council has promoted the recruitment of Census collectors in a number of ways: Advising staff that as government employees they are able to apply for collector roles; Meeting with local community groups to support them to put forward residents as collectors; Making information available in Council facilities, eg libraries and children's services; and Making information available on the City of Port Phillip website.
	Strengthen our commitment to the Service Promise	On Track	Strengthen our commitment to the service promises	A replacement set of Service Principles to update the Service Promises and Same Day Service have been developed and will be presented for Executive and Councillor review by 30 June 2011

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	Ensure community engagement in the planning and delivery of services	On Track	Develop and implement a Community Engagement and Communication Strategy	Councillors provided feedback on a second draft of the Communications & Engagement Strategy for the organisation on 7 February 2011. Indicators of achievement were further refined. A final version will be completed by May 2011.
1.3.3 Communicate Council's priorities and services more effectively				
	Develop and implement a Community Engagement and Communication Strategy	On Track	Develop and implement a Community Engagement and Communication Strategy	Councillors provided feedback on a second draft of the Communications & Engagement Strategy for the organisation on 7 February 2011. Indicators of achievement were further refined. A final version will be completed by May 2011.
	Ensure improved communications for access to Non English speaking, hearing and sight impaired members of the community	On Track	Improve the accessibility of communications through the production of large print formats and the availability of translations	The Communications & Engagement Strategy provides further direction on improving communications for non-English speaking backgrounds. A final version of the Strategy will be completed by May 2011 post further feedback from Councillors.

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I.4 Managing for the longer term				
I.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting				
	Ensure that financial information is provided in a style which is both professionally acceptable and <u>comprehensible to the community</u>	On Track	Review the Budget documents to improve readability	This is an ongoing project.
	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	Complete	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	Completed action.
I.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation				
	Ensure all service related external contracts are measured against performance criteria, benchmarks from other Councils, best practice and are reported to Council at least annually	On Track	Response to Audit Report - Building - investigate methods to streamline policies, practices and processes in response to the 2007 audit Engagement of a consultant for 71A Acland St tender to ensure appropriate documentation is prepared	Timing of project shifted to the last financial quarter. On track to complete this financial year. Completed in first quarter when Council resolved to grant a lease to the current operators of the property at 71A Acland Street St Kilda at its meeting on 13 December 2010.
			Implementation of a fully integrated Contract Management System	Following the close of the tenders the Tender Evaluation Panel has evaluated and interviewed tenderers for the provision of the Contract Management System. The tender evaluation report is scheduled to be completed by the end of April, and the contracts prepared by 15 May 2011.
I.4.3 Ensure City of Port Phillip is an employer of choice				
	Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected	On Track	Ensure that the City of Port Phillip is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.	Organisation-wide Values and Behaviours (V&B) agreed. Organisational wide workshops being planned to help teams understand and embed the V&Bs into work practices. All departments have action plans in place following team discussions about the survey
I.4.4 Maintain Council and Community assets to a standard that matches industry best practice				
	Review and implement the Asset Management System and provide a formal annual statement on the state of council's assets compared to the industry benchmark	On Track	Asset Management System upgrade	Stakeholder workshops occurring throughout April 2011.
	Ensure improvements to Council buildings through the Building Renewal Program	On Track	Building Renewal Program	Works are complete on properties in Liardet Street, Port Melbourne and Beaconsfield Parade. Accessibility works are underway on three Council buildings and will be complete by 30 June 2011.

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	Maintain and improve Council's assets		Kerb Renewal Program Road Rehabilitation Program Road Resurfacing Program Roads to Recovery \$190K from external sources On Track ROW Renewal Program Development of a new IT Strategy (including Standard Operating Environment)	<p>The Kerb Renewal program is progressing as per schedule.</p> <p>The Road Rehabilitation program is progressing as per schedule.</p> <p>The Roads Resurfacing program is progressing as per schedule.</p> <p>The Roads to Recovery program is progressing as per schedule.</p> <p>The right-of-way program is progressing as per schedule. Strategy is complete and has gained approval from the IT Steering Committee and Executive Management Team. The Strategy will be submitted to Council for signoff Monday 28 March, with the funding to be approved as part of the Budgeting process. Scope of works for the update of the computer standard operating environment has been sent to market and closes Friday 25 March.</p>
	Ensure Council's commercial properties are managed effectively and efficiently	Complete	Deliver regular review of commercial properties with annual action plan implementation	Council briefed in February 2011.
I.4.5 Ensure Council's leadership and governance capacity	Engage in professional development opportunities aligned to the roles and responsibilities of Council in delivering services to the City of Port Phillip community	On Track	Engage in professional development opportunities for councillors that are aligned to the roles and responsibilities of Council to deliver services to the City of Port Phillip community	A suite of professional development opportunities have been made available to Councillors.

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2. TAKING ACTION ON CLIMATE CHANGE				
2.1 Reducing Consumption & emissions				
2.1.1 Reduce Council's non-renewable energy use				
	Continue to implement an environmental retrofit to council buildings		Conduct a building condition audit for Council owned buildings	Completed in the first quarter (July to September 2010 period).
		Complete	Reduce Council's non-renewable energy use in Child Care Centres - conduct and publish an energy and Greenhouse Gas behavioural audit	Current 'Low Carbon Early Childhood Services' project on track with five services in varying stages of measuring energy usage. Joint application (with other councils) for Partnership Grant has been submitted to expand the program in 2011/12. Environmental Retrofits on track with plumbing and electrical works expected to take place this year.
			Environmental Building Retrofits	Works are underway and on program to retrofit Council owned buildings with energy efficient appliances.
			Building Improvement Plan	Building conditions assessment consultant appointed and assessments underway.
	Increase the purchase of Greenpower for Council's buildings	On Track	Purchase GreenPower for Council buildings	Greenpower has been purchased to offset 25% of council's emissions for 2010/2011.
	Work with stakeholders to improve sustainable street lighting and public lighting	On Track	Replacement of Sustainable Public Lighting and Non Standard Lighting	An agreement with preferred supplier will be signed off in May 2011.
2.1.2 Reduce Council's potable water use				
	Implement the Integrated Water Management Plan	On Track	Implement Amendment C78 - Water Sensitive Urban Design Policy	Council has adopted Amendment C78 and has sought Ministerial approval. This is anticipated in the first half of 2011.
2.1.3 Facilitate community action in reducing potable water and non-renewable energy use				
	Provide environmental resource management information, advice and support to households, businesses and investment properties		Develop a dedicated Green Business Program	Project scope being completed and program expected to be delivered before June 2011.
		On Track	Socs & Blocks - Community Program	20 Round 2 apartment blocks have been assessed for reports. Tracking of Round 1 blocks is continuing for implementation of sustainability initiatives. One Round 1 block invited others to a tour of new lighting system resulting from recommendations.
	Consolidate and broaden the role of the EcoCentre	On Track	Consolidate and broaden the role of the EcoCentre	EcoCentre has been running many workshops and activities over weekends in quarter three, including a new Sunday market. New affiliate groups have joined and new income streams are developing.

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	Develop environmental education campaigns for strengthening leadership and innovation		Integrated water management plan - policy and coordination	C78 Water Sensitive Urban Design amendment training for planners complete.
			SECRC - Emerging Priorities	Focus and actions for third quarter for the SECRC (Sustainable Environment Community Reference Committee) include: consultation over development of the draft Greenhouse Action Plan (stage 1); proposing ideas for 2011/2012 Community Sustainability programs, a presentation on the Socs and Blocks program, and providing feedback on Council's flood response.
			Sustainable Suburbs - regional partnership	Initiative was completed in quarter two.
			Community Climate Change initiatives	Initiative has been completed in quarter three
			Community engagement in climate change	Initiative was completed in quarter one.
			Greenhouse action plan	Determination of local emissions trends and analysis complete. Community workshops to undertake pre-scoping are now complete. Document drafting underway.
			Challenge to Change	Recruitment of participants over quarter three has enabled start in quarter four.
			Climate Change 1000	Contractor appointed following successful tender. Program will roll out over quarter four.
		On Track	Tomorrows leaders for sustainability community program	Four schools recruited for Term 2 program commencement (two continuing and two new)
			Cityswitch	Recruitment efforts have been focussed on new signatories. Event for signatories to be held in June. Intensive recruitment activities have yielded a few new signatories but may not meet anticipated target.
			Sustainability Fund Partnerships 1 - Energy Efficient Down lights	Steering committee meeting held 24 March 2011. 39 households and one apartment block common area have been retrofitted with over 300 compact fluorescent downlights. Remaining 24 homes are awaiting alternative products that suit specific installations. Comments on trialled downlights very positive, with focus groups and evaluation to confirm results. Project completion expected in quarter four.
			Sustainability Fund 2 - Higher Density Residential Buildings	The project has commenced and the first workshop has been scheduled for April - the aim being to get facility and building managers, together with owners corporation representatives, to identify the financial and legal barriers that prevent the uptake of energy efficiency and renewable energy in apartment blocks.

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		On Track	EnviroEvents Community Program	"Get Energy Smart" event with Green Renters and Alternative Technology Association well attended by 30 people in February. Bicycle maintenance workshop held in March. Earth Hour event attracted 70 people to Point Ormond, with choir and indigenous bay connection stories from Carolyn Briggs.
	Encourage and support community environmental groups	On Track	Encourage and support community environmental groups	Three EnviroEvents held in partnership with community groups in quarter three.
	Partner and invest in wastewater and stormwater recycling	On Track	Deliver the drainage renewal program Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership Install passive stormwater harvesting for mature street trees	Drainage renewal program is progressing as per schedule. Installation has commenced and will be complete at the end of April. Manufacturing of the entry pits has been completed and installation will commence in April.
	Continue to advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	Ongoing support for Climate Conversations and Local Action Planning community projects, with awards submission to World Environment Day Awards (and other awards) to recognise these projects.
2.2 Changing Transport Priorities				
2.2.1 Promote transport modes that minimise energy use				
	Review and implement the Walking & Cycling Strategies	Not On Track - Minor	Develop new Walk Plan 2011 - 2015 Develop new Cycle Plan 2011 - 2015 Implement pedestrian safety improvement programs \$120K from Sustainable Transport Reserves	The development of the plans has progressed and will be released for consultation in late May 2011. The development of the plans has progressed and will be released for consultation in late May 2011. Completed within allocated time and budget
	Implement the outcomes of the Public Transport Advocacy Statement	On Track	Implement the Public Transport Advocacy statement	The Department of Transport have confirmed that it is continuing with the upgrade of service levels on the 606 bus route (top priority within the Public Transport Advocacy Statement) and the extension of the route from St Kilda to Elsternwick Railway Station by March 2011. Further advocacy to the government has been taken on the frequency and operating time of the extended service and the funding of the Park Street Tram Link; Advocacy with Yarra Trams on the Park Street Tram Link has been completed. The Victorian Government has committed to the upgrade of Balacava Station. Works to make Alfred Square tram stop DDA (Disability Discrimination Act) accessible has been confirmed for mid 2011.

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	Enable and advocate for community access to sustainable transport options	Not On Track - Minor	Construct two raised platform tram stops on Fitzroy Street (Grey to Junction) \$120K from Reserves	Raised tram track works delayed by Yarra Trams and programmed for June 2011 and raised platforms for 2011/2012.
	Review and implement the outcomes from the Parking Plan for the municipality	On Track	Develop new Parking Plan - beyond 2010 Install dynamic parking signage system	Draft Sustainable Transport Strategy has been completed and will be released for community consultation in late May 2011. The design and documentation will be complete in May 2011 and will be ready for tender in July 2011
	Continue to advocate for improvements to walking and cycling access for Queens Road	On Track	Improve walking and cycling access for Queens Road Investigate options for Queens Road Bridge	Work is currently progressing to determine the best location for a bridge over Queens Road to connect with Albert Park. Community surveys have been undertaken re preferred locations for the Queens Road Bridge.
	Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip	Not On Track - Major	Conduct a pilot 'car free' program	The Car Free Acland Street proposal has not been supported by stakeholders and will not be progressed.

2.3 Adapting and Sustaining

2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change

	Implement the Climate Change Adaptation Strategy		Implement Climate Change Assessment Planning Scheme (Local Planning Policy / Provisions) Climate Change Adaptation	Timing has not been announced by State. Coastal hazards vulnerability assessment (CHVA) initial scope prepared for negotiation with Port Phillip Bay partners. Delays in gaining agreement to initiate CHVA as a result of the restructure of Association of Bayside Municipalities and other key state agencies responsible for Port Phillip Bay. The thermal and canopy mapping summer flyover is complete.
	Proactively seek federal and state funding to support community adaptation to the impacts of climate change	On Track	Provide leadership on sustainability through the provision of advice, referrals and submission to government and industry bodies.	Sustainability Accord Round 5 funding proposal for Partnership Grant submitted in December 2010; 'Sustainability in Early Childhood' in partnership with four other Councils (Knox (lead), Melbourne, Yarra Ranges and Alpine Ranges). This project involves the development, implementation and evaluation of an Early Years Education for Sustainability Framework. Announcement expected from Victorian Government late April 2011.

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2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure				
	Research and consider alternative asset management and construction approaches in response to climate change	On Track	Implement hydraulic modelling of drainage network	Hydraulic modelling of the drainage network is on track as per schedule.
			Sustainability in Streetscape works - implementation plan	Plan development is underway.
2.3.3 Encourage and support community gardening initiatives in the city				
	Implement the Community Garden Policy	On Track	Establish a community garden	Full landscaping work is due to start in each garden by mid May and the water tanks, donated free by South East Water have already been established at Mary Kehoe.
	Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	Council has contracted the EcoCentre to deliver a series of workshops promoting community garden practise through the community. The EcoCentre are also producing a documentary for us which can be used as a training tool for future interested gardeners. The community garden initiative is supported and promoted by numerous community groups including Transition Towns and Community Composting.
2.3.4 Seek opportunities for Council and the community to produce renewable energy				
	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	Complete	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	Initiative has been completed
	Improve engagement with community groups in achieving improved residential sustainability	On Track	Improve engagement with community groups in achieving improved residential sustainability	Community projects from Local Action Planning continue to connect with other community and Council initiatives . Community composting forum has resulted in Small Poppy Grant for group. Clean Up Australia Day saw several beach cleaning groups organise a 'coalition' for the effort. Planetary Healing Artists are developing as an EcoCentre affiliate and have held art exhibitions and a play at St Kilda Festival. Transition Towns Port Phillip displayed their Community Resilience Mapping project at local Farmers markets and Food events.

Strategies	Action	Status	Initiative	Comments
2.3.5 Further advance the move from waste management to resource recovery				
	Increase diversion from landfill to meet government targets	Complete	Supply and install recycle bins in strategic locations Deliver the litter bin replacement program	Installation at all sites have been completed 2010/2011 replacement program has been completed.
	Consider opportunities for increased advocacy on waste management	On Track	Lobby the State Government for the introduction of an Alternative Waste Treatment facility for inner-Melbourne Regular Divercity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	Delays in State Government policy continue to delay progress of Victorian Advanced Resource Initiatives. The new format of the 'Guide to Waste Management in the City of Port Phillip' has been completed. The new edition will be delivered to residents next quarter.
2.4 Working together				
2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community				
	Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Continue partnerships with local councils (i.e. Inner Melbourne Action Plan (IMAP), Municipal Association of Victoria (MAV), Association of Bayside Municipalities (ABM), Victorian Local Sustainability Network and International Council for Environmental Initiatives (ICLEI)	This work is ongoing. The City of Port Phillip has sought funding for five Department of Sustainability and Environment Accord funded projects in partnership with a number of other local governments, a decision on funding is expected to be announced in late April 2011.
2.4.2 Maximise partnerships and resource sharing in response to the impacts of climate change on the community				
	Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Continue the Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash University on the National Water Initiative	Council officers continue to participate in these networks. Recent examples include the successful partnership with the City of Bayside to source funding for the Elsternwick Park/Elwood Park stormwater harvesting partnership.

Strategies	Action	Status	Initiative	Comments
3. STRENGTHENING OUR DIVERSE AND INCLUSIVE COMMUNITY				
3.1 Pursuit of social equity				
3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs				
	Continue commitment and take action to increase social and affordable housing	On Track	Develop 'Site un Scene' - a social inclusion project dealing with the realities of homelessness Implement the Homelessness Action Strategy 2008-13	Site Unseen is progressing with potential listings for festivals. Refinement of the Site Unseen set concept and script is continuing. The review of Council's homelessness protocol is continuing. Consultation has taken place with relevant Council staff and local homelessness services. The evaluation is expected to be completed by June 2011.
3.1.2 Support ageing well in the City of Port Phillip				
	Facilitate an increase in appropriately located residential aged care places	Not On Track - Minor	Review the Ageing Well in Port Phillip strategy	Demographic data obtained, consultation and survey to be completed in quarter four.
	Increase learning, socialising and recreation opportunities for older persons	Not On Track - Minor	Review Social Support Program and Programmed Activity Groups for older persons	Evaluation of current programs and integration of social support activities into a departmental plan for future to commence in May 2011.
	Advocate, lead and work with others to strengthen services that enable older people to stay at home	On Track	Improve efficiency of GoldCare, the software that supports the management of Council's service delivery to aged care clients	Roster redesign has been successfully implemented. Development of payroll integration has commenced. Annual upgrade has been scheduled for fourth quarter.
3.1.3 Build on local strengths to develop active, connected communities				
	Continue to provide a targeted community grants program	On Track	Deliver the community grants program	Grants have been received by Council (this year all online) and assessment and selection process are underway. All Council subsidies and grants opportunities were advertised together for the first time.

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	Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including; community training program, small poppies, business, artists, community garden, Multifaith and youth networks)	Two community group CEO breakfasts with the Port Phillip CEO have occurred strengthening the network opportunities amongst colleagues. The second breakfast included a session on the Social Justice Charter. On-going networking opportunities have taken place around the Street Sex Work topic, with local businesses around the Accord and within the Social Inclusion Business engagement work. Further networking has occurred within the emergency management sector. We have responded to four incidents since Christmas and around Alma Road as we applied for a new planning permit. Community training program are active around community training and the social inclusion projects particularly the leadership program, Council is also hosting a trainee and two students.
3.1.4 Provide for equitable access to a range of services				
	Review services and policies to improve relevance, accessibility and affordability	Not On Track - Minor	Review Social Support Program and Growth for Programmed Activity Groups for elder persons (PAGs) (same as 3.1.2) Review the Ageing Well in Port Phillip strategy (same as 3.1.2)	Evaluation of current programs and integration of social support activities into a departmental plan for future to commence in May 2011. Demographic data obtained, consultation and survey to be completed in quarter four.
	Review and implement the Disability Action Plan	On Track	Support the implementation of the Disability Action Plan across the organisation	Disability Policy drafted to go to Council in June. Review of Disability Action Plan continuing.
3.1.5 Enable an inclusive, welcoming community that values & celebrates diversity				
	Provide and support events in celebrating the diversity of community identity	On Track	Promote and support a range of events and programs that celebrate the diversity of community identity	A very successful Diversity Day event was held 21 March 2011 at the Saint Kilda Town Hall. In excess of 300 people attended the Harmony Day event, Staff and community enjoyed a wide variety of entertainment and food.
	Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	On Track	Review and deliver the objectives of the multicultural strategic framework.	Multicultural Strategic Framework has been reviewed and redrafted for Council consideration in May 2011.
3.1.6 Ensure quality and accessible children's and family services				
	Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Council continues to participate in the Municipal Association of Victoria's Early Years Strategy Group - a key state advocacy group on early years matters.

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	Consult with children	On Track	Implement Children's Services Review outcomes	Revised Early Childhood Care and Education Policy being prepared for Council consideration and public consultation.
			Publish the Children's Plan and Council website for kids	Children's Plan has been published and distributed widely. Online content is under review.
	Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet Street Centres for quality family and children services	Council continues to work closely with Lady Forster Kindergarten on its relocation in 2011 to enable the construction of the Liardet Street Family and Children's Centre. Council has formed a working group with parties interested in the operation of the new St Kilda Family and Children's Centre with a view to determining governance and operational arrangements.
	Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Council has established a pilot program focused on coordinating efforts by a variety of agencies to support young people at risk of dropping out of mainstream schooling. This is being delivered in partnership with Swinburne University and Stonnington Council.
	Complete the redevelopment of the St Kilda and Liardet Family and Children's Centres	Not On Track - Major	Development of the Liardet Street Family & Children's Service Centre	VCAT upheld Council's decision to award a planning permit for the new centre. However, the unsuccessful objector has nominated the kindergarten building for the Victorian Heritage Register. This will cause a six month delay and require the project to be retendered. Pending Heritage Victoria's ruling, construction will commence in September/October 2011.
			Implement development of the St Kilda Family & Children's Service Centre	State Government approval to use a part of St Kilda Primary School's oval was delayed and not received until the very end of quarter two. Demolition to occur at the start of quarter three.
			Continue soil remediation at the St Kilda Family & Children's Service Centre	State Government approval to use a part of St Kilda Primary School's oval was delayed and not received until the very end of quarter three. Demolition to occur at the start of quarter four.
			Develop the Clarendon St Child Care Centre	Council continues to consider the future of this project in the context of its future capital works program.

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	Provide a diverse range of play opportunities across the city for children and youth		Develop Skinners Adventure Playground masterplan	Staff consultations have been held. Survey work of each playground has been completed. Service user consultation will commence in quarter four.
		On Track	Undergo design for upgrade works at St Kilda Adventure Playground Develop a detailed design for Plum Garland Playground	Redesign completed and tender prepared for advertising at start of quarter four. Consultation for the Concept Plan has been completed and minor changes to the Concept Plan are underway to ensure that the design responds to community feedback.
			Development of a new Play Space Strategy	The draft strategy is currently being developed.
3.1.7 Provide opportunities for positive youth activity and engagement				
	Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Provide opportunities for positive youth activity and engagement	St Kilda Festival "Push Stage" was held with 4,000 people attending. Youth Leadership breakfast held with 170 young people attending.
	Review current youth services and facilities	On Track	Continue review of youth services and implement findings	Review of youth services presented to Council and budget proposals developed. Council has appointed a consultant to complete preliminary design concepts for floorplan alterations at Sol Green Community Centre.
3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation				
	Explore employment opportunities for Aboriginal and Torres Strait Islanders	On Track	Strengthen our relationship with Aboriginal and Torres Strait Islanders and actively support reconciliation and capacity building	Council endorsed the development of a Reconciliation Action Plan at a Council meeting on 28 February 2011. Council staff have been invited to be part of a Working Group, which will provide direction for the development of the initiatives in the Reconciliation Action Plan.
	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	On Track	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	Council continues to attend meetings of the St Kilda Indigenous Men's Group and Port Phillip Citizens for Reconciliation. Council is working with the Indigenous Men's Group to identify a space for an Indigenous men's artists studio.
	Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	On Track	Continue membership on and support to initiatives developed through the LIN (Local Indigenous Network)	Council has continued to attend the monthly meetings of the Local Indigenous Network (LIN). Council has taken the State Government's Gathering Place Officer on a tour of local services and a potential Gathering Place has been identified. An Indigenous Community Survey has been developed and will be undertaken between May and June 2011. This will provide an evidence base for consultation with the Indigenous community.

Strategies	Action	Status	Initiative	Comments
3.1.9 Take a leadership role in advocating and promoting social justice and human rights				
	Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Implement the Human Rights Charter Framework	Actions of the framework continue to be implemented.
3.2 Creative, active & culturally diverse life				
3.2.1 Build an active and creative community				
	Review the St Kilda Film Festival	Complete	Review the St Kilda Film Festival	This review has been completed.
	Create opportunities for local events	On Track	Review and implement Council's Festival & Events Framework	Draft Events Policy had been presented to Council and released for public consultation. Festivals Framework has been approved.
	Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Review arts and cultural policies	A forum for Port Phillip cultural agencies took place in March 2011, providing valuable preliminary input into a draft policy. A revised draft policy is now expected to be considered by Council in quarter four.
3.2.2 Encourage & support a variety of recreational and participative learning opportunities				
	Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities		Undertake analysis and review of the City of Port Phillip Library Services	Over 500 responses received to Library User Survey. Results have been considered as part of budget and planning process. Draft Library Policy is in preparation.
		On Track	Upgrade ageing furniture, fittings and IT infrastructure at Port Phillip libraries	Furniture upgrades and replacements almost completed.
			Develop schematic options for design development at St Kilda Library	Workshop held with Councillors. Work currently underway on priority options for interim improvements to St Kilda Library branch to allow longer term planning for Library redevelopment.
	Strengthen relationships with cultural agencies within the City of Port Phillip	On Track	Strengthen relationships with cultural agencies within the City of Port Phillip	Cultural agencies consultation and networking forum held in March 2011.
	Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Upgrade the Mary Kehoe Community Centre	Two core community garden working groups have been established at each site. These groups are currently undergoing incorporation in order for them to take full ownership of the garden operation. To date the groups have developed their own rules and regulations, devised garden names and logos and developed interest groups and promotional strategies.
	Work with and support local schools and post-secondary education providers	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Preliminary discussions held with local schools with regards to design of Big Cake Student Forums 2011.

Strategies	Action	Status	Initiative	Comments
	<p>Redevelop and maintain sporting & recreational facilities</p>	<p>Not On Track - Major</p>	<p>Implement Stage 2 of the Northport Pavillion Redevelopment</p> <hr/> <p>Implement Sports Facilities renewal program</p> <hr/> <p>Undergo alterations of Alma Park sports ground</p>	<p>Options for progressing project are being considered by all funding parties.</p> <hr/> <p>Resurfacing of Julier Reserve basketball courts complete. Elwood Cricket nets to be installed in April or May 2011.</p> <hr/> <p>Assessment regarding placement of pitch is still underway.</p>
<p>3.2.3 Create and support integrated arts & learning hubs within the City</p>				
	<p>Support and revitalise arts precincts across the city as integrated arts, learning and cultural centres</p>	<p>On Track</p>	<p>Prepare a precinct plan for Emerald Hill</p> <hr/> <p>Implement Emerald Hill Precinct Projects</p> <hr/> <p>Implement enhancement works at the Library & Heritage Centre Redevelopment</p> <hr/> <p>Develop scope of work for Gasworks Arts Park</p>	<p>Targeted stakeholder consultation was undertaken in late November to discuss the vision for the precinct. Concept designs for opportunities to improve public realm around Town Hall are currently underway and will form the basis of further consultation in the first half of 2011. Broader community consultation will take place in the fourth quarter.</p> <hr/> <p>Concept designs for forecourt landscape project are being prepared for consultation.</p> <hr/> <p>Preliminary options developed and presented to Council in February briefing. Project scope and budget yet to be confirmed.</p> <hr/> <p>Revised architectural concept plans and costings have been prepared in consultation with Gasworks Arts Inc. and are being considered as part of the capital works budget process.</p>

Strategies	Action	Status	Initiative	Comments
4. ENHANCING LIVEABILITY				
4.1 A Sense of Place				
4.1.1 Maintain & build upon the unique character of the City's neighbourhoods				
	Promote a diversity of local services	On Track	Manage and promote local activity centres and community facilities	Emerald Hill and Bay Street Structure Plans and Port Melbourne Waterfront Urban Design Framework projects are all progressing.
	Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design		Conduct pilot Residential Zones Implementation Pilot	Project can not commence until new Residential Zones are released by the Minister for Planning (was anticipated mid 2010). Change in State Government may result in further delays or decision by State not to progress project.
			Amendment C73 - Translation of Planning Controls Beacon Cove (Residential) - amend the Port Phillip Planning Scheme	Ministerial authorisation received March 2011. Exhibition of amendment to commence May 2011.
			Review Amendment C62 - Local Planning Policy Framework (LPPF)	Panel Report received in November supporting amendment and recommending adoption. Council adopted Amendment C62 in December 2010. Amendment has been submitted to the Minister for Planning for approval. This is anticipated in the first half of 2011.
		Not On Track - Minor	Respond to social planning policy changes	Two projects have commenced and will be completed before the end of the financial year. These are a community needs study of the St Kilda Road precinct looking at needs for Council delivered community services, and a lifelong learning study.
			Renew park signage and furniture	Furniture installation is complete and signage has been installed at Garden City, Alma Park, Clarke Reserve, Catani Gardens and Elwood Park. New signage will be installed at Danks, Ashworth and Alfred Square in May 2011.
			Implement street signage and furniture renewal program	This program is ongoing and is on schedule to be completed by June 2011.
			Remove redundant signs	All identified redundant signs have been removed.
	Actively lobby to change state planning policies to enhance local liveability	On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and Actively participate on/represent Council on advisory groups.	This is an on going process where a response is provided via submissions to State Government initiatives. No State Government planning initiatives have been released in this quarter.

Strategies	Action	Status	Initiative	Comments
	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	Complete	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal	Completed within allocated time and budget
	Review the implementation of the Activity Centres Strategy	On Track	Complete the Bay Street Activity Centre Structure Plan (Stage 1) including commencement Planning Scheme Amendment (Stage 2) Implement Amendment C80 (Carlisle St Structure Plan / UDF - Planning Scheme Implementation) / Amendment C82 (Interim Controls) Install Activity Centre Signs	Preparation of draft Structure Plan is well under way and will be completed in the first half of 2011 followed by further community consultation. Amendment C80 (Permanent Planning Scheme Controls) and Amendment C82 (Interim Planning Scheme Controls) have been prepared. The controls and request for authorisation to exhibit was sent to the Minister for Planning in November 2010. Site review completed. Signs will be put up in agreed locations next quarter
	Prepare an Activating Laneways Strategy	On Track	Review the existing laneways strategy	A draft of the Laneways Strategy has been prepared and consultation is anticipated prior to June 2011.
4.1.2 Maintain & enhance streetscapes for improved amenity, character and sustainability				
	Implement Year One of the Street Tree Upgrade Program	On Track	Street Tree Planting - implement year 1 of the 5 year street tree upgrade program Replace fig trees at Beacon Cove	The planning for the renewal and partial renewal street tree planting is underway. Planting will commence in April. The first phase of the fig tree removal and replacement has been completed.
	Maximise opportunity to integrate sustainable outcomes into streetscape redevelopments	On Track	Deliver Rouse Street construction Deliver construction of Bridge Street Streetscape	Contract to construct will be awarded in March 2011 Works re-scheduled for early 2011/12 due to clash with Melbourne Water works at the same location.
	Maintenance of existing trees on key boulevards	Complete	Plant avenue trees on the Fitzroy St Streetscape	The Fitzroy Street avenue tree planting is complete with a total of twenty London Plane trees planted into the existing nature strip.
4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management				
	Ensure the long-term management of Gasworks and other sensitive sites	On Track	Deliver Gasworks Park Remediation	Soil and groundwater testing is underway
4.1.4 Improve the interface between residential and visitor impact				
	Partner with the State Government and relevant agencies to manage the cumulative impact of licensed venues	Complete	Complete draft Entertainment Precinct Management Plan	Project has been reviewed. Outcomes have been incorporated into other policy frameworks.

Strategies	Action	Status	Initiative	Comments
4.1.5 Support opportunities to improve the community's physical, mental, spiritual health & wellbeing				
	Review and implement the Health & Wellbeing Plan	On Track	Implement the Municipal Health & Wellbeing Plan	Work is underway to evaluate and raise the profile of Municipal Health and Wellbeing plans across Council, and to align with the 2013 Department of Human Services evaluation of all Municipal Health Plans. The Health and Wellbeing plan will go to strategic briefing in June 2011.
	Implement the Public Toilet Strategy	Not On Track - Minor	Implementation of Public Toilet Strategy	The successful tenderer for the Sandridge Beach Public Toilet did not accept the contract so the project will be re-tendered, causing delays in delivery.
	Implement the Gambling Policy	Not On Track - Minor	Implement Council's Gambling Strategy through a Planning Scheme Amendment	Council resolved to consult further on the Gambling Strategy. The Local Planning Policy for Gaming will occur following this consultation.
	Increase opportunities for men's health and wellbeing	On Track	Increase opportunities for men's health and wellbeing	No activity scheduled for the quarter.
	Build on existing networks to develop an integrated response to reducing harm to the community in relation to alcohol and drug-related issues	On Track	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	The NLGDAAC (National Local Government Drug and Alcohol Advisory Committee) have developed a government website which allows for the sharing of information, research between local governments and for opportunities to lobby collectively on issues relating to drug and alcohol policy and law reform.
	Review implementation of council policy on street sex work	On Track	Develop and implement a Street Sex Work Conflict Resolution model	A brief has been developed to research international approaches to street sex work and to make recommendations for the future direction of Council service delivery in this area. Council are supporting the development of an interactive media page detailing the work and aims of community organisations who work directly with street sex workers to highlight the true aims of these organisations and the success stories they have in supporting women to exit the industry.

Strategies	Action	Status	Initiative	Comments
4.1.6 Develop a strong sense of public safety				
	Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	Training package is ready to deliver and training for women's leadership is due to start in May. Referrals for participation in the program come from Salvation Army, ISCHS (Inner South Community Health Service), Hanover Welfare Services and other Council departments. In the longer term, Council has begun work to support the Walk Against Family Violence and One More event which take place towards the end of the year. Council is in pre planning stages for the delivery of an aggression and anger-management course with is aimed at men in the community and will be run in partnership with ISCHS. Council have also received research which details the link between alcohol and domestic violence and will be able to use this research to formulate a strategic direction.
	Review public lighting in areas of high risk	On Track	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	Lighting assessments at Fitzroy Street are underway.
	Investigate alternative approaches to monitoring and enforcement	On Track	Griffith University Project - Implement a trial to reduce violence in and around nightclubs	Council endorsed the use of funding secured under the Griffith University project to be transferred and used for the delivery of safer bars training with selected venues in Port Phillip. This training is due to start in May 2011.
4.1.7 Preserve our heritage, valuing the past and planning for the future				
	Strengthen heritage controls by progressively reviewing council's heritage overlays	On Track	Implement Amendment C72 - HO3 review	Amendment C72 - Implementation of Heritage Overlay three (HO3) review has been prepared and was placed on exhibition in March 2011 for an extended period until late April 2011 (after Easter and holidays).
			Review of Heritage Overlay 1 (Port Melbourne)	Heritage study has commenced and will be undertaken over the first half of 2011. This study is scheduled to include a community consultation component.
	Continue with the heritage recognition program	On Track	Continue to recognise heritage and restore memorials and monuments	South Melbourne Town Hall Council Chamber works have proceeded well. Council meetings will return to the South Melbourne Town Hall Council Chamber in quarter four.
			Deliver Stage 2 of the Memorials & Monuments Rectification	Overall on track with some minor delays due to timetables for specialist conservators.
	Prepare a policy to balance sustainable design and heritage outcomes	Not On Track - Minor	Integrate Ecologically Sustainable Design (ESD) in heritage streetscape design guidelines	An internal review has been completed and recommendations will be presented in mid 2011.

Strategies	Action	Status	Initiative	Comments
	Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	Complete	Installation of new gates at the St Kilda Botanical Gardens in celebration of the 150th Anniversary of the Gardens	The new gates have been installed and a successful launch was held in October 2010.
	Continue to adapt St Kilda Botanical Gardens, Catani Gardens and St Vincent Gardens to provide for a more sustainable future for the gardens	On Track	Reinstatement of St Kilda Botanical Gardens pond (Stage 1) with replacement pond liner	Construction underway
Install shade over playground in Catani Gardens			The shade sails have been installed.	
Implement mulching program at Catani Gardens			The mulching program has been completed.	
Produce detailed design, costings and installation for the Irrigation Systems Renewal for St Vincent Garden			The West side irrigation installation is complete and the East side will be completed in April 2011.	
4.2 Shaping the Future of our City				
4.2.1 Lead in sustainable urban design & development				
	Advocate for state government policy for environmentally sustainable development planning provisions	On Track	Advocate for state government policy for environmentally sustainable development planning provisions	The preparation of an Ecologically Sustainable Design (ESD) policy for application in heritage areas has commenced.
	Encourage the uptake of Environmentally Sustainable Design (ESD) in all new developments	On Track	Facilitate and advocate for ecologically sustainable development through the planning process	Ecological Sustainable Design Guidelines for Council Buildings, and Sustainable Design Scorecard Policy and Strategy completed and awaiting formal adoption. Continuing to run the Sustainable Design Assessment in the Planning Process (SDAPP) with a consistent stream of application being referred to Sustainable Design Officer.
	Explore opportunities for developer contributions for community and built infrastructure	On Track	Review of Port Melbourne Development Contributions Plan (DCP) - Amendment C13	Analysis of Port Melbourne Development Contributions Plan (DCP) - Amendment C13 has been completed. To be presented to Council in May 2011.
	Ensure that new development makes a positive contribution to the public realm	On Track	Implement the Local Planning Policy Framework (LPPF) to ensure appropriate development outcomes.	Ongoing implementation of the policy through the planning permit application and assessment process.

Strategies	Action	Status	Initiative	Comments
4.2.2 Further develop the quality and safety of the City's walking & cycling opportunities				
Review and implement the Walking & Cycling Strategies		On Track	Implement the footpath rehabilitation program	Renewal program is progressing as per schedule.
			Construction of Inkerman St Pedestrian and Streetscape Improvement	Completed within allocated time and budget
			Implementation of works to improve informal cycling and walkability routes	This is to be incorporated as part of the development of the Walk and Bike Plans.
			Design of Albert Park Traffic Treatments	Foote Street closure completed. Traffic movements and volumes will continue to be monitored.
			Foreshore Bike Path Renewal	Works have been delayed due to poor weather. Accelerated implementation is underway to ensure project completion by June 30 2011.
			Parks Pathway Renewal	There has been a delay caused by excessive rain. The remaining works are scheduled for completion in May 2011.
			Construction of a new bike lane - Beaconsfield Pde	Completed within allocated time and budget
Support the implementation of the Victorian Cycling Strategy		On Track	Support the implementation of the Victorian Cycling Strategy	The Victorian Cycling Strategy will continue to inform the development of Council's Bike Plan. Port Phillip's Cecil Street Phase 1 within the Victorian Cycling Strategy has been completed. Phase 2 is underway.
Lower the speeds of vehicles on shopping strips and residential streets		Complete	Installation of Electronic Speed Limit Signs - Blackspot Funding	Completed within allocated time and budget
Address high risk intersections to improve safety		Complete	Undertake Bay St / Liardet St Intersection Construction	Completed within allocated time and budget
			Address high risk intersections to improve safety (including Bay St/ Liardet St and Moray St/ Bank St)	Completed within allocated time and budget
4.2.3 Enable & advocate for improved access to sustainable transport options and reduce car dependency				
Implement the Public Transport Advocacy Statement		On Track	Implement the Public Transport Advocacy Statement	The Department of Transport has confirmed that it is continuing with the upgrade of service levels on the 606 bus route and extension of the route from St Kilda to Elsternwick Railway Station by March 2011. Advocacy with Yarra Trams on the Park Street Tram Link has been completed. The Victorian Government has committed to the upgrade of Balaclava Station. Works to make Alfred Square tram stop Disability Discrimination Act accessible has been confirmed for mid 2011.
			Address implications arising out of Melbourne Metro One	Subject to State Government. Future of project to be confirmed.
Review Council's bus services		On Track	Review Council's Bus Service	Amalgamation of Council's Community Bus services with Council's mini-bus hire services complete.

Strategies	Action	Status	Initiative	Comments
4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community				
	Review the Economic Development Strategy	Not On Track - Major	Publish, launch and distribute the Economic Development & Tourism Strategy	Final draft Strategy has been received. Formal consideration by Council mid year.
			Implementation of the Economic Development & Tourism Strategy	Implementation Plan to be prepared in quarter four.
	Support local businesses	Complete	Deliver the 2010 Business Excellence Awards and other local business support programs	Business Awards successfully held on 21 October 2010.
	Strengthen links between local community and businesses	On Track	Continue to support local business association festivals, street parties and events (including Elwood Twilight Festival and Ripponlea Fiesta)	Albert Park Carnivale successfully held. Special Rates Renewals for Fitzroy Street and Bay Street are currently being conducted.
4.2.5 Ensure South Melbourne Market is positioned as Melbourne's premier community market				
	Develop and implement a South Melbourne Market Strategy	On Track	Implement South Melbourne Market business strategy	Implementation of the strategy is underway and the South Melbourne Market Committee receives regular updates on its
			Construction of sub station at South Melbourne Market	Completed within allocated time and budget
			Construction of Vegie Lane Roof at South Melbourne Market	Works effectively completed. Minor defects being rectified.
			Continuous Fit Out Works at South Melbourne Market	One fit out is complete. Work is underway on other two stalls and they will be complete prior to 30 June 2011.
			Produce a detailed design for a Roof over roof at South Melbourne Market	A concept plan was agreed with design being documented and will be ready for a construction tender in June 2011.
4.3 Caring for our Natural Environment				
4.3.1 Ensure integrated planning and management of our foreshore				
	Pursue an integrated approach to coastal and foreshore management	Not On Track - Minor	Development of new Foreshore Management Plan.	Five Foreshore Management Plan Community Reference Committee meetings have been held to inspect foreshore
			Upgrade Middle Park Beach landscaping	The tender has been awarded and construction will commence in April.
			City of Port Phillip contribution to the Department of Sustainability and Environment for the renourishment of Elwood Beach	Department of Sustainability has awarded the tender and works are due to commence in May.
			Deliver the foreshore minor infrastructure improvements program	Two third of works completed including construction of new beach access gate at St Kilda and permanent bins stands at Elwood.
			Rescope stage 3 and 4 of the Elwood Foreshore Redevelopment	Project was delayed at the design stage. Detailed design is currently underway for the seaweed storage area, stormwater diversion and the bike path works. Construction will not be completed in the 2010/2011 period.

Strategies	Action	Status	Initiative	Comments
	Implement a strategy for the management of City of Port Phillip Life Saving Clubs	Not On Track - Minor	Port Melb & Sth Melb Life Saving Club - detailed design	Consultation has continued with South Melbourne, Port Melbourne and St Kilda Life Saving Clubs in relation to their buildings. Council is considering options for these buildings.
4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City				
	Implement a "greening" strategy in addition to trees for shading and greening the City.	On Track	Improvements to Perce White Reserve	80% of the works are complete, remaining works include construction of granitic sand entrance path and design and installation of interpretative signage.
			Improve Murphy Reserve	The Murphy Reserve Master Plan was presented to Council for adoption in March. Council requested more information at this meeting. Works will occur on improving the path network in May.
			Planning and improvements for Waterloo, Turville and Burnet Gray Reserve pocket parks	Precinct Plan has been developed for Turville and will be available for community feedback in May. The concept plan for Waterloo has been finalised and will be available for community feedback in April. Landscape works are complete at Burnett Gray Reserve
	Further develop sustainable landscape and water sensitive urban design (WSUD) for streetscapes	On Track	Ensure WSUD principles are integrated into streetscape projects	Water sustainable urban design treatments are incorporated on a project by project basis, works so far include Poolman Street, Richardson Street and Clarendon Place.
	Maintenance of existing trees on key boulevards	On Track	Increased infill planting in line with the Tree Strategy	The planning for the renewal and partial renewal street tree planting is underway. Planting will commence in April.
4.3.3 Promote increased community action in caring for our environment				
	Support and promote community initiatives in caring for our environment	On Track	Improve and upgrade Gasworks Indigenous Garden	Planting plan has been developed and plants have been ordered and will be planted in autumn. Designs have been completed and quotes have been requested for the new interpretive signage, and will be installed by June.

Strategies	Action	Status	Initiative	Comments
4.4 Major City Projects				
4.4.1 Strive to ensure Major Projects enhance liveability				
	Consider opportunities and possible partnerships for new major projects	On Track	Develop and agree on delivery redevelopment of the Carlisle Street supermarket car parks Commence strategic work to determine Future Land Use Options in the South Melbourne Industrial Review	Design guidelines being prepared. To be completed June 2011. Project consultant appointed. Study progressing with CLUE (Census of Land Use and Employment) survey completed. Process will include consultation with key stakeholders, including land owners and businesses.
	Engage the community in the future use of the Lower Esplanade Carpark site	On Track	Review lower esplanade Carpark site St Kilda Triangle Site Settlement	Community engagement to commence 2011. Expense has been recognised in 2009/2010 financial statements. Final payment to occur in July 2011.
	Ensure strong council and community engagement in any redevelopment of the Port Melbourne Waterfront Urban Design Framework to secure a sustainable future for the precinct	On Track	Manage project committees and conduct planning study for the Port Melbourne Waterfront Urban Design Framework	Background report has been completed. Community engagement including an Information Session and Visioning Workshop conducted in February 2011.
	Develop and implement the Marina Reserve Masterplan including skating facilities	On Track	Implementation of Marina Park Masterplan	Council has received Department of Sustainability and Environment consent for the masterplan and Council is seeking a review of the conditions.
	Advocate for the redevelopment of Balaclava Station including new Social Housing	On Track	Explore options for the Balaclava Station Redevelopment Project	Joint Steering Group (including Council, Department of Transport and Major Projects Victoria) has been established. Council is preparing a Concept Plan for improvements to wider station environs to ensure its seamless integration into the wider precinct.
	Continue to advocate against the Grand Prix being staged in Albert Park Reserve	On Track	Continue the campaign for removal of Grand Prix from Albert Park Reserve	The Grand Prix was held on the 24 - 27th of March. On the eve of the event Council advocated for the removal of the Grand Prix from Albert Park Reserve in statements to the media and through the forum of Council Meetings.
	Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	On-going engagement with Parks Victoria and the Royal Melbourne Yacht Squadron.
	Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	This advocacy continues as an ongoing activity.
	Finish the Luna Park Interchange Stage 2 work	Not On Track - Minor	Stage 2 Implementation of changes - Luna Park Interchange	All but the Luna Park forecourt works will be complete by 30 June. Remaining works delayed because of work by Luna Park management