

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
1 ENGAGING & GOVERNING THE CITY							
1.1 Value and utilise skills and knowledge in the community							
1.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making							
			Develop an engagement framework incorporating community forums, seminars, ward based meetings	Not On Track (Minor)	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
			Ensure that there is a matching culture throughout the organisation	Not On Track (Minor)	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
			Provide relevant information to assist the community to understand areas of local government activity and services	Not On Track (Minor)	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
			Continue & expand support for a wide range of community engagement programs especially those which connect young people and are intergenerational	Complete	Continuation of youth sector service agreements and development of new community engagement programs including the Learner to Probationary Program	Cultural & Community Development	Negotiation has commenced for a twelve month service agreement with Inner South Community Health Service to provide an assertive outreach program and a pilot program with the City of Stonnington to assist young people at risk of disengagement from education. This action has been reviewed for 2010/2011 and will be reported under Strategy 3.1.7
			Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Cultural & Community Development	The Port Phillip and Stonnington Housing Information Network continue to advocate to the Department of Human Services regarding the revised housing applications process that has now been released. During the year, research was conducted that explored the impact of on-site social supports in older person public housing and Port Phillip has been working closely with community organisations to strengthen the capacity of social supports in this area. As a result, the Department of Health will be approached to highlight the need to expand the service.
			Ensure responsive handling of community petitions	Complete	Improve community engagement and accessibility at council meetings through responsive to handling of petitions	Corporate Services	Completed in the first quarter. The process for handling petitions has been reviewed and organisational responsiveness increased. There are now two council meetings a month at which petitions may be tabled.
1.1.2 Strengthen relationships with those who impact the Port Phillip Community							
			Review and develop protocols and practices for council's relationships with those whose decisions can affect the wellbeing of the Port Phillip community	Complete	Improve community engagement and accessibility at council meetings - identifying alternative locations, ensuring Meetings Procedure Local Law promotes community engagement and responsive to handling of petitions.	Corporate Services	Completed in the first quarter. There are now two council meetings a month. One meeting per month is held at St Kilda Town Hall and the second meeting each month alternates between South Melbourne and Port Melbourne Town Halls.
1.1.3 Continue to develop & encourage community leadership							
			Create opportunities to ensure that leadership and skills development within the community continues	On Track	Community Trust Leadership Development Fund & Civic Recognition Awards	Cultural & Community Development	Research into a Community Trust Fund was completed in the second quarter and the presentation of the 2009 Civic Awards was successfully held in December 2009.
					Encourage and support 'Tomorrow's Leaders for Sustainability' community based program	Environment & Planning	Four schools participated in the program in 2009/10. Participation exceeded expectations with over 70 students participating and strong project ideas emerging from different groups. This initiative will be continued next year however it has been realigned and will be reported under Strategy 2.1.3.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
1.2 Governing							
1.2.1 Promote a culture of good governance							
			Formally adopt and publicly commit to a set of Governance Principles as part of council's suite of governance matters	Complete	Review governance arrangements – implement adopted governance principles	Corporate Services	Completed in the first quarter. "Our Governance Statement" was adopted by the Council in March 2009 including 16 principles of good governance. These principles have informed reviews of governance processes.
			Undertake a review of all council's delegations	Complete	Review Governance arrangements - including assist council to review all delegations	Corporate Services	Completed in the first quarter. Council reviewed all of its delegations to the Chief Executive Officer, other members of council staff and Special Committees, completing the review on 29 Sept 09.
			Review and develop an FOI Protocol to reflect council's commitment to transparent decision making	Complete	Review Governance arrangements - including develop FOI protocol reflecting commitment to transparency	Corporate Services	Port Phillip Council's Freedom of Information Statement and Protocol has been endorsed and is available on the internet.
			Review the processes for preparation of agendas, timing and preparation of reports, and drafting of recommendations and resolutions	Complete	Review the processes for preparation of agendas, timing and preparation of reports, and drafting of recommendations and resolutions	Corporate Services	Completed in the first quarter. Revised deadlines for the submission and approval of council reports and briefings was implemented. New council report template was adopted. New provisions in place for motions on notice by councillors. Motions now on big screen at council meetings so community can see motions and resolutions in real time.
			Do an early evaluation of council and management performance against governance performance criteria, followed by an annual appraisal process	On Track	Review Governance arrangements - including develop proposed process for the appraisal of organisational governance	Corporate Services	Council has agreed to carry over this initiative over as a 2010/11 action with a changed focus. The action for next year is to 'evaluate Council and organisational performance against good governance criteria'.
			Ensure that an independent audit committee operates to manage risks across the organisation, and reports regularly to council	Complete	Appointment of a Manager Internal Audit. Ensure that the audit committee reports regularly to council including the chair of the Audit Committee to meet with all Councillors at least annually.	CEO	Completed in the first quarter. The Manager, Internal Audit has been appointed. The Audit Committee Chair presented the Annual Financial report to Council.
			Review local laws, meeting procedures and standing orders to ensure good governance	Complete	Assist council to review Meetings Procedure Local Law	Corporate Services	Completed in the second quarter. A new Meetings Procedure Local Law was adopted by Council in December 2009.
1.2.2 Provide for more "community friendly" council committee structures and council meeting arrangements							
			Review locations, logistics and types of meetings	Complete	Implement alternative Council meeting locations	Corporate Services	Completed in the first quarter. There are now two council meetings a month. One meeting per month is held at St Kilda Town Hall and the second meeting each month alternates between South Melbourne and Port Melbourne Town Halls.
			Review existing council committees and advisory bodies	On Track	Review existing council committees and advisory bodies	Corporate Services	Revised Terms of Reference commenced. Further development and review of Community Reference Groups to continue in 2010-11 on an as needs basis.
			Review existing protocols at council meetings to improve opportunity for community input	Complete	Review Council meeting procedures	Corporate Services	Completed in the second quarter. A new Meetings Procedure Local Law was adopted by Council in December 2009.
			Ensure that appropriate meeting space is made available for councillors in all council's offices	On Track	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	Corporate Services	Facilities at Port Melbourne & South Melbourne continue to be utilised by Councillors on an as-needs basis.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
1.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input							
			Ensure that community input is used to guide council's direction and that cohesive council/staff processes are reflective of agreed directions	On Track	Further improve the Council Planning process. Develop process for community engagement in planning cycle.	Corporate Services	Five conversation tents were held early this year to seek community feedback on Council's four strategic direction. This feedback was used to inform the review of the Council Plan. Council released the draft Council Plan 2009-2013 - Year 2 for public comment in May. Following a public information session, 27 submissions were received by Council and twelve presentations were heard at a Council Meeting on 16 June. The 2009-2013 Council Plan - Year 2 was adopted by Council on 28 June 2010.
					Develop process for community engagement and a model for community reference groups.	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
			Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of council's/local government performance	On Track	Develop and report on strategic indicators in the Council Plan	Corporate Services	The 3rd Quarterly Council Report was tabled at Council on 24 May 2010 and is publicly available on Council's website. The 4th Quarterly Council Report is due to be presented to Council in August / September.
1.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers							
			Review councillor Code of Conduct for effective communication and access between councillors and staff	Complete	Review of Councillor code of conduct	Corporate Services	Completed in the first quarter. The new Councillor code of conduct was adopted by Council in September 2009, providing for councillors to work together in the best interests of the municipality and for the Chief Executive Officer to ensure appropriate protocols in place for communicating with staff.
			Implement an Officers' Code of Conduct that promotes council's primary governance role	Complete	Review of Officers' code of conduct	Corporate Services	Completed in the first quarter. The Code of Conduct has been reviewed, provided to and signed off by all staff and included in the recruitment process.
1.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period							
			Clearly communicate council's directions on the occasion of adoption of the annual Council Plan and Budget	On Track	Coordinate the publication and launch of the council Plan & Budget	Corporate Services	The Council Plan 2009-2013 and 2009/2010 Budget were released at a public launch held at the St Kilda Town Hall in August. Attendees included councillors, council staff and community members who participated in the development of the four year Council Plan. Preparation for the publication of the second year of the Council Plan and 2010/11 Budget is underway.
			Improve the readability of the Council Plan and Budget	On Track	Improve linkage and readability of Council Plan and Budget documents.	Corporate Services	The Council Plan 2009-2013 -Year 2 and 2010/11 Budget process has been further improved to ensure greater alignment between the two documents. Both were adopted by Council on 28 June 2010. Further improvements will be considered through a review of the annual planning process.
1.2.6 Provide seamless and consistent information to the community							
			Review the existing communication and media policies	Not On Track (Minor)	Communications strategy for the CoPP	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
			Move to one integrated website to provide a transparent and comprehensive picture of council's operations	Complete	Implement new COPP website	Corporate Services	The upgrade project was completed in May 2010. Tender for ongoing support and maintenance to be finalised by end of July 2010. Council has agreed to implement a new action for 2010/11 regarding "Creat(ing) a vibrant and user-friendly website"
1.3 Commitment to service							
1.3.1 Develop a strong organisational culture of service quality & excellence							
			Ensure an integrated approach in providing services to the community	On Track	Improve contact experience	Corporate Services	Service excellence initiatives to continue in 2010-2011 with the appointment of a Service Excellence Coordinator.
			Gain a high level of understanding of what the community values and requires	Complete	Develop a broader approach to understanding community values and satisfaction.	Corporate Services	Market research tender has been concluded. A panel of providers has been selected who can assist council in developing methodologies to better understand community values and needs.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
1.3.2 Review services to ensure they meet community needs							
			Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Develop a new parking plan beyond 2010	Environment & Planning	This action has commenced and will continue in 2010/11 with a realigned initiative. The development of the parking plan will continue to be reported, however it will be realigned to Strategy 2.2.1.
			Strengthen our commitment to the Service Promise	On Track	Review the Service Promises	Corporate Services	Service Promises in current form will be replaced by different public reporting mechanism. New approach to be finalised in the first quarter 2010/11.
			Ensure community engagement in the planning and delivery of services	On Track	Reform community governance practice across the organisation	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. Support has been provided to improve community consultation & engagement practices including Marine Parade Reserve and climate change conversations. Reforming community governance will continue in 2010/11.
1.3.3 Communicate Council's priorities and services more effectively							
			Develop a Communications Strategy for the City of Port Phillip	Not On Track (Minor)	Communications strategy for the CoPP	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
1.4 Managing for the longer term							
1.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting							
			Ensure that financial information is provided in a style which is both professionally acceptable and comprehensible to the community	On Track	Review the Budget document to improve readability	Corporate Services	The Strategic Resource Plan has been reviewed and the content has been streamlined and simplified with the objective of making the document more accessible to the community.
			Council to meet with the external auditor prior to signing off Annual Report	Complete	Council to meet with the external auditor prior to signing off Annual Report	CEO	Completed in the first quarter. The Audit Committee met with external auditor in August 2009. Report tabled and adopted by Council in September.
1.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation							
			Immediately carry out extensive review of council's purchasing and tendering processes	Complete	Review and improve Councils tendering and purchasing processes	Corporate Services	The purchasing process and the associated controls have been reviewed and strengthened and following internal consultation, The new centralised model will go live in July 2010.
			Respond to any issues arising from the Ombudsman's Report	Complete	Respond to issues arising from the Ombudsman's Report	Corporate Services	All actions in Ombudsman Report have been appropriately addressed and actioned.
1.4.3 Ensure City of Port Phillip is an employer of choice							
			Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected	On Track	Ensure that the COPP is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.	Corporate Services	A new Enterprise Agreement has been signed that has conditions that are appropriate to an Employer of Choice and endorse Council's commitment to fair and flexible working conditions and practices and exceed the limited minimums of the Fair Work Act.
1.4.4 Maintain council and community assets to a standard that matches industry best practice							
			Provide formal annual statement on the state of council's assets compared to the industry benchmark	Complete	Use the DPCD asset performance survey to understand Council's renewal gap.	City & Infrastructure Services	Annual asset performance survey for the 2008/2009 financial year returned to the Department of Planning and Community Development (DPCD).
1.4.5 Ensure Council's leadership and governance capacity							
			Initiate formal development for councillors focusing on issues of governance and statutory planning responsibilities including - identify appropriate training and education opportunities	Complete	Develop a program with Councillors to increase their knowledge & skills including statutory planning, governance principles and in role as a responsible Planning Authority.	Environment & Planning	We have previously utilised the skills of a former VCAT (Victorian Civil and Administrative Tribunal) member, university lecturer and author to assist Councillors increase their knowledge and skills in Statutory Planning and hence their role as a responsible authority. Council has agreed on a new action for 2010/2011 to "Engage in professional development opportunities aligned to the roles and responsibilities of Council in delivering services to the City of Port Phillip community."

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
2 TAKING ACTION ON CLIMATE CHANGE							
2.1 Reducing consumption & emissions							
2.1.1 Reduce Council's non-renewable energy use							
			Conduct and publish an energy and GHG audit of all council buildings to determine improvements to be made	Complete	Develop and implement Council building efficiency program (done audits for 5 buildings and other 5 to be completed in Stage 2)	Environment & Planning	There are several deliverables associated with this initiative: - Stage two building audits have commenced on 18 council buildings. - Council has developed Building User Guidelines for council facilities. - Council has completed the initial stages of development of the Ecologically Sustainable Development Capital Works toolkit that will be trialled in 2010/11. Work in these areas is ongoing and will continue to be delivered in 2010/2011 through the Building Improvement Plan which will be reported under Strategy 2.1.3.
					Reduction of environmental impact on IT systems through alignment with International Council for Local Environmental Initiatives (ICLEI) programs	Corporate Services	Desktop and laptop models have been purchased and are currently being deployed, delivering a 60% saving in power consumption. Other initiatives such as printing reductions will continue.
					Continue analysis of means to reduce SMM energy consumption	City & Infrastructure Services	Analysis of the energy consumption has been completed for this year.
			Review council's fleet policy	Complete	Review of COPP's fleet policy	Environment & Planning	Fleet Policy has been reviewed and the St Kilda Town Hall central car pool system has been commissioned and is now in operation. Currently monitoring the impact of policy change.
			Ensure better use of renewable energy in council's facilities	Complete	Sth Melb Market - Rooftop Environmental Works(Development and Design of a structured ESD roof over the York Street Car park incorporating WSUD initiatives and Energy saving devices and mechanisms).	City & Infrastructure Services	The project now has an approved concept design which will now be detailed and documented ready for tendering and construction.
					Purchasing 25% Greenpower for street lighting and council buildings.	City & Infrastructure Services	Completed in second quarter. Purchase of 25% Green power has occurred. Council will consider increasing the purchase of Greenpower in 2010/2011 and this will be reported under a new action within this strategy.
			Work with stakeholders to improve sustainable street and public lighting	On Track	Changeover of 80 Watt Mercury Vapour to the more sustainable T5 lights - continue to work with Essential Services Commission and Distribution Businesses.	City & Infrastructure Services	Change over of the 80Watt Mercury Vapour lights in the United Energy distribution was completed at the end of May.
			Take a leadership role in the adoption of sustainable procurement practices for council's purchasing needs	Complete	Review of COPP's purchasing policy	Corporate Services	Completed in the third quarter. The purchasing software has been modified and now allows the organisation to monitor and report more accurately on green purchases.
2.1.2 Reduce Council's potable water use							
			Develop a sustainable water management strategy	Complete	Develop and implement the Integrated Water Management Plan (map alternative water use options, WSUD & Stormwater harvesting pilots and develop a city wide water action plan & open space water management plan)	Environment & Planning	In the fourth quarter, Council completed public consultations on the draft Water Plan and prepared to respond to recommendations received from submissions. The Plan will be completed and adopted in the first quarter of 2010/2011.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
2.1.3 Facilitate community action in reducing potable water and non-renewable energy use							
			Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Deliver community action programs (inc; Climate Challenge 1000, City Switch, SOCs & Block, Enviro events, e-hub information)	Environment & Planning	Climate Challenge 1000 has continued with over 375 households engaged and retrofitted by June 30 2010/11. Council's target of 400 households will be achieved by July 2010. SOCs and Blocks has been delivered successfully with ten apartments participating in the program and audits complete for each. The pilot will be completed in July 2010. Cityswitch has been delivered to schedule through a successful partnership approach with City of Melbourne and Sustainability Victoria. There are now eight signatories, which have been engaged through a program of events. The Ehub continues to develop with a range of sustainability themed video case studies uploaded to the website. through approved non capital projects Excluding the Ehub, over 1,000 community members were engaged in council sustainability programs. Work in these areas is ongoing and will continue to be delivered in 2010/11.
			Consolidate and broaden the role of the EcoCentre	Not On Track (Minor)	Deliver Challenge 2 Change community based program	Environment & Planning	The program will be run over July to August 2010 and April to May 2011.
			Develop environmental education campaigns for strengthening leadership and innovation	On Track	Deliver EnviroEvents community based program	Environment & Planning	It has been a successful year for EnviroEvents with nine events delivered and more participants engaged than anticipated. Events delivered in the fourth quarter were: - World Environment Day – 'Tasty Choices': highly successful event focusing on sustainable food production and consumption - 2 Bicycle Maintenance workshops ; and - an Ethical Shopping Tour EnviroEvents also sponsored a 'Linking Neighbours' workshop on Energy Efficiency at Port Phillip EcoCentre. More events will be delivered in 2010/2011.
			Encourage and support community environmental groups	On Track	Encourage and support community environmental groups	Environment & Planning	This has been delivered through a range of initiatives: - Community E-hub: Since the website's launch in August 2009, the site has received in excess of 4,500 visits with over 15,000 pages being viewed. There has been steady growth in visitors to the site since January 2010 – which coincides with the commencement of Climate Conversations. - Community Leadership training has targeted 22 participants, many of which are still very active in council and community action around climate change (i.e. council's climate conversations, Enviro events, EcoCentre activities). - Council's Local Action Planning Sessions commenced in April 2010, with over 90 residents participating in the four sessions delivered to date. These sessions provide support to individuals and community groups currently taking action on climate change.
			Consider supporting low-income households and landlords providing housing for low-income households through a socially equitable approach to addressing climate change	Complete	Climate Challenge 1000 program will support the retrofit of 150 elderly or low income homes with no requirement for Green Power purchase.	Environment & Planning	Climate Challenge 1000 has continued with 375 households retrofitted as follows: Light globes / showerheads only (229) Full retrofit (146). Climate Challenge 1000 will continue in 2010/2011 and will be reported under Strategy 2.1.3.
			Partner and invest in wastewater and stormwater recycling	On Track	Improve Water Management Practices & Sports Facilities Renewals	Cultural & Community Development	The initiative has been completed through the incorporation of water recycling into the design, however Council has agreed to continue work related to this action in 2010/2011.
			Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	Environment & Planning	No formal opportunities to make submissions to government or funding authorities this quarter, however environmental programs continue to encourage community action to reduce carbon emissions, through programs such as Climate Challenge 1000, City Switch, SOCs & Blocks, Enviro Events, and e-hub information.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
2.2 Changing transport priorities							
2.2.1 Promote transport modes that minimise energy use							
			Review and implement council's Walking & Cycling Strategy	On Track	Review & implement Councils Walking & Cycling Strategy (implement 9 Cap Works project of \$2.4m walking & cycling, 7 programs to improve education & awareness for users)	Environment & Planning	Scheduled walking and cycling capital works projects completed. IMAP (Inner Melbourne Action Plan) Regional Greenlight project has submitted final report to Department of Transport. Nine Walk and Talk events conducted. Facilitated Ride to School day. Partnered Metlinks Public Transport Challenge
			Develop a public transport advocacy statement	Complete	Develop a public transport advocacy statement	Environment & Planning	Completed in the first quarter. Council adopted a public transport advocacy statement on 27 July 2009. The statement provides recommendations to improve public transport across the City of Port Phillip.
			Increase the availability of public transport options within and across the city	Complete	Increase the availability of public transport options within and across the city (inc implement of tram stop refurbishment improvement program)	Environment & Planning	City of Port Phillip Bus Review report completed and submitted to State Government. Currently awaiting Governmental response. Planning is continuing for tram stop optimisation on The Esplanade and a new Disability Discrimination Act compliant tram stop at Alfred Square.
			Enable and advocate for community access to sustainable transport options	On Track	Improve community access (walking & cycling capital works program \$2.4m, education & awareness program & community bus service)	Environment & Planning	Scheduled walking and cycling capital works projects completed. IMAP (Inner Melbourne Action Plan) Regional Greenlight project has submitted final report to Department of Transport. Nine Walk and Talk events conducted. Facilitated Ride to School day. Partnered Metlinks Public Transport Challenge
			Use parking management as a means to support sustainable transport outcomes (for example, incentives for smaller, more fuel-efficient vehicles)	Complete	Develop a new Parking Plan beyond 2010	Environment & Planning	This action has been reviewed by Council and for 2010/2011 it will be changed to "Review and implement the outcomes from the Parking Plan for the municipality"
			Share fairly the limited parking spaces available	Complete	Develop a new Parking Plan beyond 2010 & progress the Real Time Parking Information for South Melbourne	Environment & Planning	This action has been reviewed by Council and for 2010/2011 it will be changed to "Review and implement the outcomes from the Parking Plan for the municipality".
			Improve walking and cycling access for Queens Rd	On Track	Improve walking and cycling access over Queens road	Environment & Planning	This action is scheduled to commence in 2010/2011.
			Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip	Complete	Car Free Day for St Kilda Festival	Environment & Planning	The St Kilda Festival was designated as a Car Free Day with great success. Further work on reducing car dependency will continue in 2010/2011.
2.3 Adapting and sustaining							
2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change							
			Work with the community to develop a strategy to build community resilience	Complete	Implement 8 climate change response Community Action programs & establish sustainable environment advisory group	Environment & Planning	Climate Challenge 1000 continuing with over 375 households engaged and retrofitted by June 30 2010/11. Council's target of 400 households will be achieved by July 2010. Socs and Blocks has been delivered successfully with ten apartments participating in the program and audits complete for each. The pilot will be completed in July 2010 Cityswitch has been delivered to schedule through a successful partnership approach with City of Melbourne and Sustainability Victoria. There are now eight signatories, which have been engaged through a program of events. Ehub continues to develop with a range of sustainability themed video case studies uploaded to the website. Work in these areas is ongoing and will continue to be delivered in 2010/2011 through approved non capital projects Please refer to Enviro Events initiative for details on this project. Excluding e-hub, over 1,000 community members were engaged in council sustainability programs. Sustainable Environment Community Reference Committee established and met eight times in 2009/2010.
					Port Phillip Urban Fresh food Network (PPUFFN)	Cultural & Community Development	Three forums have been successfully completed consolidating PPUFFNs role in connecting food security groups within the community. Four working groups remain active in tackling on-going food security issues.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
			Provide environmental resource management information, advice and support to households, businesses and investment properties	Complete	Deliver community action programs (inc; Climate Challenge 1000, City Switch, SOCs & Block, Enviro events, e-hub information)	Environment & Planning	Climate Challenge 1000 continuing with over 375 households engaged and retrofitted by June 30 2010/11. Council's target of 400 households will be achieved by July 2010. SOCs and Blocks has been delivered successfully with ten apartments participating in the program and audits complete for each. The pilot will be completed in July 2010 CitySwitch has been delivered to schedule through a successful partnership approach with City of Melbourne and Sustainability Victoria. There are now eight signatories, which have been engaged through a program of events. Ehub continues to develop with a range of sustainability themed video case studies uploaded to the website. Work in these areas is ongoing and will continue to be delivered in 2010/11 through approved non capital projects Please refer to Enviro Events initiative for details on this project.
			Proactively seek federal and state funding to support community adaptation to the impacts of climate change	On Track	Seek Federal & State support (i.e. Climate Change Adaptation Plan, Green Precincts analysis and other projects as identified)	Environment & Planning	Submission to Coastal Climate Change Advisory Committee Issues and Options Paper (February 2010) endorsed by council in April 2010.
2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure							
			Research and consider alternative asset management and construction approaches in response to climate change	On Track	Develop Climate Change Adaptation Plan (Stage 2)	Environment & Planning	Community consultation on Climate Adaptation Plan complete. Council to consider submissions in August 2010/2011 and adoption second quarter 10/11. Development of Community Resilience Plan scheduled to commenced.
					Investigating measuring carbon emissions from whole of Infrastructure Services and implementing improvements to reduce emissions (i.e. introduction of recycled asphalt 09/10 will = 23% reduction in emissions)	City & Infrastructure Services	4,219 tonnes of warm mix asphalt with a 15% content of reclaimed asphalt product (RAP) were used for 2009/10. This represents total savings of 45,835 tonnes of CO2 emissions into the environment. 89% of all the road re-sheeting works for 2009/10 were done with warm mix asphalt.
			Establish a community garden policy in relation to climate conditions and water shortages	Complete	Establishing a community garden policy in relation to climate conditions and water shortages	Cultural & Community Development	The Community Garden policy and community consultation implementation plan was presented at a Council briefing in April 2010.
2.3.3 Encourage and support community gardening initiatives in the city							
			Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	Cultural & Community Development	The Community Garden policy and community consultation implementation plan was presented at a Council briefing in April 2010. The initiative has been enhanced by promotional support and network support of the PPUFFIN fossilisin' foods (preserving urban orchards project).
2.3.4 Seek opportunities for Council and the community to produce renewable energy							
			Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	On Track	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives (complete the PV solar hot water program & investigate potential solar hot water program)	Environment & Planning	Council has approved a project to join the Sustainable Suburbs program in 2010/2011. This will actively encourage community uptake of energy and water saving devices through bulk purchasing opportunities.
			Improve engagement with community groups in achieving improved residential sustainability	On Track	Establish the Sustainable Environment Community Reference Group (inc implementation of community action programs)	Environment & Planning	The Sustainable Environment Community Reference Committee has been appointed and has met eight times.
2.3.5 Further advance the move from waste management to resource recovery							
			Investigate extending the range of recycling services	Complete	Extend recycling service for e-waste i.e. television & Detox your home program	City & Infrastructure Services	The volume of e-waste, paint, batteries, light bulbs and textiles being dropped at the City of Port Phillip Resource Recovery Centre has risen dramatically to over 6 tonnes of material diverted per month. This includes around 15kg of batteries per month collected via recycling drop-off points at town halls.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
			Increase diversion from landfill to meet government targets	On Track	Lobby the State Government for the introduction of an Alternative Waste Treatment facility for inner-Melbourne	City & Infrastructure Services	The Organics processing tender evaluation has been completed and the contract is to be awarded by the Metropolitan Waste Management Group in August. Council is party to this contract and will utilise the facility. A report on the Victorian Advanced Resource Recovery Initiative (VARRI) project is scheduled for release in September 2010.
			Consider opportunities for increased advocacy on waste management	On Track	Regular Diversity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	City & Infrastructure Services	The Waste and Recycling Services Guide 2010 was delivered to all Port Phillip residences in May and has received very favourable feedback.
2.4 Working Together							
2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community							
			Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Partnerships with local councils i.e. IMAP, MAV, ABM, Victorian Local Sustainability Network and ICLEI and any other strategic opportunities	Environment & Planning	This year Council has achieved much through partnerships. Together with Inner Melbourne Action Plan councils, council achieved approval for the C78 Water Sensitive Urban Design amendment and has progressed jointly in the process of exhibition, commencing July 1 2010. Together with Council Alliance for a Sustainable Built Environment, council continues to pursue improvements and enhancements in sustainable design in the planning process, including feedback on council's Sustainable Design Scorecard, upgraded in 2009/10. Through the Association of Bayside Municipalities council addresses issues in coastal planning, climate change and other foreshore and bay related issues. Council continues its membership of International Council for Local Environmental Initiatives which provides capacity building support in areas such as energy, water and climate adaptation.
			Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Proposed Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash Uni on the National Water Initiative	Environment & Planning	National Water Initiative "Cities as Water Supply Catchments" project commenced February 2010. Draft Water Plan public consultation complete. Council to consider submissions August 2010. Port Phillip, Moonee Valley and Melbourne city councils joint recipients of a Victorian Sustainability Accord grant for Valuing Urban Green Trees project (March 2010)
			Work with the community to develop a new advocacy structure on climate change	Complete	Establish the Sustainable Environment Community Reference Group (inc implementation of community action programs)	Environment & Planning	The Sustainable Environment Community Reference Committee has been appointed and has met eight times.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
3 STRENGTHENING OUR DIVERSE & INCLUSIVE COMMUNITY							
3.1 Pursuit of social equity							
3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs							
			Continue commitment and take action to increase social and affordable housing	On Track	Study on Alternative, Affordable Housing Models	Environment & Planning	Final Draft Study received.
					Implementation of the Homelessness Action Strategy 2008-13	Cultural & Community Development	City of Port Phillip represented at National Exhibition Homelessness Strategy Progress and Lessons 22 June in Canberra. Fallen Tree permanent Homelessness installation completed and launched at 10th Annual Homelessness Memorial 23 June. HOPE forum was held 30 June attended by 48 local workers from across Health, Homelessness and Housing sectors. CoPP accepted to present pre-conference workshop at 6th National Homelessness conference Sep 2010 regarding the staff training that was developed to enhance staff understanding of homelessness.
3.1.2 Support ageing well in the City of Port Phillip							
			Deliver an increase in appropriately located residential aged care places	Complete	Advocate to increase residential aged care places	Cultural & Community Development	Council is now waiting on a decision by the State Government regarding the South Port/Claremont expression-of-interest for the St Vincent's Boys Home site as part of its Land Bank scheme. Next year Council has agreed to focus on facilitating rather than delivering an increase in appropriately located residential aged care places.
			Increase socialising and recreation opportunities for older persons	On Track	Program of Social Support and Recreation Access (SSARA) including the Linking Neighbours/Seniors Register program	Cultural & Community Development	Social Support programs and activities continue to be in high demand. We provided 20,299 hours of planned activity groups ranging from art programs and strength training to carers support. The Seniors Register continues to grow with additional contacts being supplied to the local Police of isolated and potentially at-risk older and disabled persons. The Linking Neighbours program is growing and has currently 120 registered volunteers helping to support older residents in times of emergencies and to link in with their communities.
			Advocate, lead and work with others to strengthen services that enable older people to stay at home	On Track	Ongoing implementation of the Ageing Well Strategy 2006-2016	Cultural & Community Development	A focus continues on ensuring that isolated and vulnerable older persons are supported to establish and maintain connections with their community while continuing to live at home. This includes the ongoing activities of the Older Persons Consultative Committee (OPCC). The OPCC monthly meetings have included the preparation of a submission to the Federal Government Productivity Commission's Inquiry into Aged Care. There has also been a focus on ensuring that the physical environment continues to offer older people access to community life. There have been concerns raised to the Police regarding the illegal use of bicycles on footpaths; contribution to Council's review of its foot-path trading policies to ensure that the pedestrian is adequately recognised as the primary user of footpaths, as well as matters relating to road and footpath reconstruction that impact on older and less mobile users.
					Work with Dept of Human Services & Southern Metro Region Mgrs Group to develop & implement an active service model of care to aged & disability residents.	Cultural & Community Development	Pilot project and partnership work with Community Health services and other Local Governments in the Southern Region continues. Assessment staff completed Goal Setting training.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
3.1.3 Build on local strengths to develop active, connected communities							
			Continue to provide a targeted community grants program	On Track	Community Grants Program	Cultural & Community Development	Recommendations endorsed by Council in June 2010. 93 projects, run by predominantly by City of Port Phillip community organisations have been funded targeting services and activities supporting local residents. Activities range from social support opportunities, to recreation, arts and craft, sport, cultural celebrations and classes to engage older people in social media and computer technology.
			Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including; community training program, small poppies, business, artists, community garden, Multifaith and youth networks) New programs for 09/10; Connecting Port Melbourne & Block Parties.	Cultural & Community Development	A range of initiatives were provided over 2010 including quarterly community group training, six local meetings in Port Melbourne focussed on building connections between local organisation, five small poppy projects implemented, 28 Street Parties including two block parties, a Multifaith forum, continued agency network meetings and ongoing community garden support.
			Respond positively to initiatives from community members to diversity in the forums and discussions that council sponsor	On Track	Implement organisation wide policies & procedures to improve participatory decision making between council and community members. Improve function of advisory committees and establish protocols for engaging with community to build respectful rapport.	Corporate Services	Appointments were made to the new Communications & Engagement Team in June. The development and implementation of a Communications & Engagement Framework and Strategy will be delivered in 2010/11. On-going support has contributed to improvements to community consultation & engagement practices including Marine Parade Reserve and climate change conversations.
3.1.4 Provide for equitable access to a range of services							
			Review services and policies to improve relevance, accessibility and affordability (note – economic, disability)	On Track	Develop a weekend respite program for older teenagers and young adults with disabilities and their carers with high support needs	Cultural & Community Development	This initiative was completed in the first quarter. Program has been designed. Implementation will begin once staff recruitment has commenced. This action will continue to be address in the next year.
			Review and implement the Disability Action Plan	On Track	Implement the Disability Action Plan	Cultural & Community Development	Senior staff in this area have attended two days of training for the preparation of Disability Action Plans in advance of assessing and reviewing Council's Disability Action Plan.
3.1.5 Enable an inclusive, welcoming community that values & celebrates diversity							
			Provide and support events in celebrating the diversity of community identity	On Track	Provide, and support the promotion of, a range of events that celebrate the diversity of community identity and deliver multicultural projects	Cultural & Community Development	A joint consultation regarding what makes a successful life for older persons was held at Council by COTA (Victorian chapter of Council on the Ageing) with the Multicultural Forum and the Older Persons Consultative Committee. The very successful series of Multifaith Network sponsored Open Houses continues. Most recently there was a well attended session at the Carmelite Centre. The follow-up to the Parliament of World Religions has been formalised with the Network being approached to continue its involvement. Refugee Week was celebrated with a lunch, music by Kavisha Mazzella and reflections of experiences of refugees told by Arnold Zable.
			Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	On Track	Review and deliver the objectives of the multicultural strategic framework. Continue the principles of the CEGS (Culturally Equitable Gateways Strategy) to raise the skills levels of HACC Services providers. Provide referral services for new arrivals to support organisations and programs.	Cultural & Community Development	Culturally Equitable Gateway Strategy continues to be developed through the advancing of the Active Service Model (ASM) of care for all clients.
			Review council policy on support for refugees	On Track	Review the multicultural strategic framework	Cultural & Community Development	Demographics have been collected and continue to be collated from various sources to provide a more up to date picture of CALD communities in Port Phillip. Community leaders are being consulted regarding the relevance of the Multicultural Strategic Framework.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
3.1.6 Ensure quality and accessible children's and family services							
			Review the outcomes, principles and policies of council's existing Children's Services	Not On Track (Minor)	Children's Services policy review	Cultural & Community Development	Report in final stages of drafting. Recommendations will be presented to Council towards the end of September 2010.
			Review kindergarten policies, exploring opportunities for additional hubs, reconfiguration of early childhood services and playgroups	Not On Track (Minor)	Children's Services policy review	Cultural & Community Development	Report in final stages of drafting. Recommendations will be presented to Council towards the end of September 2010.
			Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Cultural & Community Development	Further participation in workshops on the Council of Australian Governments policy regarding Universal Access to Early Childhood Education (providing 15 hours of kindergarten to each child). Focus has been to alert State and Commonwealth Governments to the impacts of implementing the policy.
			Consult with children	On Track	Implement the Municipal Early Years Strategy	Cultural & Community Development	Children's Plan finished and ready for Council endorsement in July. Review of existing Municipal Early Years Plan underway with a view to producing the next iteration of the plan by the end of 2010.
			Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet St Centres for quality family and children services	Cultural & Community Development	Ongoing dialogue with State and Commonwealth Governments on the progress of the projects has been constructive. Discussions underway with the State Government to receive assistance to plan for the operation of both integrated facilities.
			Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Cultural & Community Development	2010/11 Strategic Action Plan developed in conjunction with Port Phillip Youth Education and Community Network. Action Plan will be delivered in partnership
			Complete the redevelopment of the St Kilda Family and Children's Centre	On Track	Complete the development of new facilities at the St Kilda Family and Children's Centre	Cultural & Community Development	Land acquired enabling the project to be tendered. Tender evaluation and contract awarding to be completed by September 2010. Contractor expected to take possession of the site in September 2010 with services operating from the site by the end of 2011.
			Complete the redevelopment of the Liardet St Children's Centre	On Track	Implement the new facilities at the Liardet St Family & Children's Service Centre	Cultural & Community Development	On target in accordance with revised dates as presented to Council in February 2010. Planning application to be considered by Council in July followed by a construction tender.
			Provide a diverse range of play opportunities across the city for children and youth	On Track	Play Space Renewal (Garden City, Danks St Median, Alma Park Tree House)	City & Infrastructure Services	Garden City completed, Dank Street construction commences July 15 completion due end of August and Alma Park construction commences August completion October.
3.1.7 Provide opportunities for positive youth activity and engagement							
			Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Review & renew service agreements for providing youth services and facilities	Cultural & Community Development	St Kilda Youth Services are now fully operational from both Pickle St and Duke Street Sites. Council has met with all services who deliver services through a service agreement. Council is currently reviewing Inner South Community Health agreement in order to extend it for a 12 month period. All service agreements expire at the end of 2011 therefore must be reviewed early in 2011.
			Review current youth services and facilities	On Track	Review and scan of youth services and community spaces for relevant access to services for young people	Cultural & Community Development	The consultative phase of the project (Youth Infrastructure and Service Scan) and review has been completed. The final document is expected to be released by the end of July 2010, however further work will continue in regard to this action.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation							
			Explore employment opportunities for Aboriginal and Torres Strait Islanders	Complete	Explore employment opportunities for Aboriginal and Torres Strait Islanders (including the Indigenous Cadetship Program)	Cultural & Community Development	The Indigenous cadet successfully completed her experience at CoPP and the position will continue into 2011. A new Indigenous Community Worker position was endorsed by Council in June. This role will strengthen relationships and consultation processes with local Indigenous groups, organisations and the Local Indigenous Network; review the MOU and develop a Reconciliation Plan in consultation with the Local Indigenous Network; strengthen organisational cultural awareness and cultural competence to inform service delivery
			Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	Complete	Provide support through Service Agreements with inner South Community Health Service, Port Phillip Citizens for reconciliation, Boon Wurrung Foundation. Coordinate local partnerships to provide Sorry Day and Naidoc week activities.	Cultural & Community Development	Service Agreement activities delivered. Port Phillip Citizens for Reconciliation provided public and opportunities for awareness raising around local and National Indigenous issues including schools forums, the production of a monthly newsletter and a Sorry Day Lunch. Opportunities were provided for the Indigenous community to attend events and cultural gatherings. The Boon Wurrung Foundation provided traditional welcomes at Council's citizenship ceremonies and numerous other Council and community events. Our Rainbow Place continued to provide social support activities and weekly BBQ's at Veg Out Community Garden.
			Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	Complete	Continue membership on and support to initiatives developed through the LIN- local indigenous network	Cultural & Community Development	Support of the Local Indigenous Network continues with a focus on emerging initiatives and encouragement of local agency connections/ consultation particularly in relation to implementing their Community Plan strategic directions.
			Develop a program for Aboriginal and Torres Strait Islander cultural landmarks	Complete	Continue the indigenous signage program (including cultural landmarks included on COPP Visitor Map)	Cultural & Community Development	Completed in the second quarter. Fitzroy St signage and St Kilda Town Hall meeting room completed. Ongoing signage to be planned for 2010 - 2011.
			Review council's Aboriginal and Torres Strait Islander Memorandum of Understanding	Not On Track (Minor)	Develop a Reconciliation Plan in consultation with the LIN and traditional owners	Cultural & Community Development	Project deferred until the commencement of the Indigenous Community Worker.
3.1.9 Take a leadership role in advocating and promoting social justice and human rights							
			Develop a social justice charter	On Track	Develop a City Of Port Phillip Social Justice Charter in response to the Victorian Charter of Human Rights and Responsibilities Act 2006.	Cultural & Community Development	The City Of Port Phillip Social Justice Charter is almost complete. A community consultation process will be implemented in 2011.
			Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Advocate and take a leadership role on human rights issues. Pilot human rights awareness training for compliance staff with the aim of providing training for all staff.	Corporate Services	Human Rights Training completed. Audit and participation in local government project completed.
3.2 Creative, active & culturally diverse life							
3.2.1 Build an active and creative community							
			Review and implement the Active & Creative Framework	Complete	Review and revise Creative Futures and Events Strategies	Cultural & Community Development	The Event Policy and Commercial Activity Policy are to be considered by Council in August 2010.
			Review the St Kilda Festival 2010 and beyond	Complete	Reviewing St Kilda Festival and revitalising St Kilda film festival	Cultural & Community Development	Council has made a decision on St Kilda Festival following completion of the review. Discussion will continue regarding the future direction of the Film Festival over the next year .
			Create opportunities for local events	On Track	Review council's Festival & Events Framework	Cultural & Community Development	The Event policy will be considered by Council in August. The Festivals Framework will be considered by Council following the current review of grants review.
			Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Housing the Arts Research Project	Cultural & Community Development	Port Phillip will be part of a wider Arts Victoria 'Creative Spaces' website linking artists with available spaces.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
3.2.2 Encourage & support a variety of recreational and participative learning opportunities							
			Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities	On Track	Undertake an analysis and review of the St Kilda Library	Cultural & Community Development	A tour of libraries is scheduled for Council on 5 August and a follow up workshop/briefing will occur in late August as part of a wider review of the library service.
			Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Cultural & Community Development	The Library's program planning model includes options to identify and involve a range of community service providers and groups. Pilot programs being conducted to test mechanism
			Work with and support local schools and post-secondary education providers	On Track	Ongoing work with schools through youth events and civic forums	Cultural & Community Development	The Big Cake Forum was held over 2 days with over 100 Young people attending. Planning meetings were also held with Elwood College, Albert Park College, Inner Melbourne Vet Cluster, SKYS (St Kilda Youth Services) Education Hub over this period,
			Advocate for and support VET/VCAL expansion at Pickles St	On Track	Advocate to State Government for educational opportunities at Pickles St	Cultural & Community Development	Council has continued to support development issues at Foote St. Council has agreed to close Foote St to enable passive recreation space for young people and community. Pickle Street has been supported around staff training in and policy development with regards to supporting at risk client group, Occupational Health & Safety and risk.
3.2.3 Create and support integrated arts & learning hubs within the City							
			Support existing arts precincts across the city	Complete	Undertake a feasibility study for Gasworks Arts Park	Cultural & Community Development	Councillors will consider the outcome of the Gasworks Strategic Review by October 2010 under a new action which will "Support and revitalise arts precincts across the city as integrated arts, learning and cultural centres."
			Investigate the revitalisation of Emerald Hill and Gasworks precincts as integrated arts, learning and cultural centres	Not On Track (Major)	Urban Studies Centre Implementation & Gasworks Arts Park feasibility study	Cultural & Community Development	Council will consider this topic as part of the wider Emerald Hill and Libraries discussions under a new action which will "Support and revitalise arts precincts across the city as integrated arts, learning and cultural centres."

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
4 ENHANCING LIVEABILITY							
4.1 A sense of place							
4.1.1. Maintain & build upon the unique character of the City's neighbourhoods							
			Promote a diversity of local services	On Track	Manage and promote local activity centres and community facilities	Environment & Planning	Council staff continue to offer direct and indirect support to businesses through a range of business development initiatives including workshops, seminars and public events; support for business associations; and collaboration with other Council departments.
			Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design	On Track	Carlisle Street Structure Plan (Phase 2 - Planning Scheme Implementation)	Environment & Planning	Policy draft is complete. Amendment documentation being finalised (permanent and interim) and will be provided to the DPCD (Department of Planning and Community Development) in July.
		Amendment C75 - Beacon Cove: Translation of Planning Controls (Commercial) (State / MPV funding)			Environment & Planning	Project can not commence until Port Melbourne Foreshore UDF (Urban Design Framework) is completed. UDF is currently underway and this project has been transferred to 2010/2011.	
		Luna Park Interchange Project			Environment & Planning	The Luna Park Interchange project has been completed as per the project plan.	
		Completion 08/09 Consultant Projects (Bay Street and St Kilda Structure Plans)			Environment & Planning	Completion of Access and Movement Studies for the Bay Street and St Kilda Major Activity Centres. Studies will provide the transport input to future directions strategies (Structure Plans) for these centres.	
		Amendment C62 - Local Planning Policy Framework Review			Environment & Planning	Public submissions to Amendment C62 reported to Council in June 2010. Council resolved to refer amendment/submissions to an Independent Panel appointed by the Minister for Planning. Panel is scheduled for September 2010 and will provide a report / recommendations back to Council.	
		Amendment C73 - Translation of Planning Controls Beacon Cove (Residential)			Environment & Planning	Waiting for Ministerial Authorisation. Outstanding EAO (Environmental Audit Overlay) and Covenant issues being resolved.	
		New Residential Zones - Implementation Pilot			Environment & Planning	DPCD (Department of Planning and Community Development) are yet to release new zones; consequently the project transferred to 2010/2011 work program.	
			10th Design Development Awards		Environment & Planning	Environment & Planning	This project was successfully completed with the 10th Design Development Awards held on 20 May 2010.
			Revisit community hubs policy	Not On Track (Minor)	Review the Community Hubs Policy in the context of the Social Planning and Development Framework	Cultural & Community Development	The new Coordinator of Social Policy and Planning will develop this initiative in 2010/2011.
			Actively lobby to change state planning policies to enhance local liveability	On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and actively participate on/represent Council on advisory groups.	Environment & Planning	The City of Port Phillip has lodged a number of submissions to current State Government initiatives and has represented council on a number of Advisory Committees
			Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	Complete	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal.	City & Infrastructure Services	Correspondence received from Melbourne Water 2 June 2010 outlining the current maintenance regime along Elwood Canal. Melbourne Water are funding Council's flood management plans and meetings between staff have agreed to work together regarding the current and future flood modelling of the Elwood catchment.
			Review the implementation of the Activity Centres Strategy	Not On Track (Minor)	Bay Street Activity Centre Structure Plan	Environment & Planning	Key input to Structure Plan completed this quarter through the completion of the Access & Movement Strategy and Public Realm Strategy. Drafting of Structure Plan delayed.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
4.1.2 Maintain & enhance streetscapes for improved amenity, character and sustainability							
			Develop a comprehensive tree strategy with an intent to add more trees	Complete	Development of a Tree Policy for the City and streetscape assessment	City & Infrastructure Services	The Greening Port Phillip Tree Strategy will be presented to Council for adoption at the council meeting on the 26th July.
			Promote and extend the 'adopt a tree program' across the municipality including nature strips	Complete	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	The Adopt a Tree Program was launched in the second quarter.
			Further develop sustainable landscape and WSUD for streetscapes including conversational street seating and provide drinking water fountains/refill stations	Complete	Development of Tree Policy (will incorporate policy on WSUD)	City & Infrastructure Services	The Greening Port Phillip Tree Strategy will be presented to Council for adoption at the council meeting on the 26th July.
			Maintenance of existing trees on key boulevards	On Track	Ensure maintenance of existing trees on key boulevards	City & Infrastructure Services	St Kilda and Brighton Road tree removal and planting completed. This allows for a two year watering program to establish the new trees.
4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management							
			Improve walking and cycling access to Albert Park	Complete	Improve walking & cycling access to Albert Park	Environment & Planning	Completed in the second quarter. Fitzroy Street Streetscape Plan adopted by Council in December seeks Parks Victoria to further improve the functionality and safety of bicycle and walking paths at the southern end of Albert Park.
			Ensure that public spaces are not incrementally degraded by high intensity activities	Complete	Managing O'Donnell Gardens to cope with drought and use & Catani Gardens Management Plan	City & Infrastructure Services	Catani Gardens and Southern Foreshore Management Plan has been adopted; O' Donnell Gardens detailed design for water harvesting completed; Open Space Water Management Plan to be presented to council for adoption July 26.
			Ensure the long-term management of Gasworks and other sensitive sites	On Track	Soil Contamination Investigation & Remediation	City & Infrastructure Services	The tender process has been completed and contract offers have been made to two consultancies to undertake the works. The next stage is ready to be undertaken.
4.1.4 Improve the interface between residential and visitor impact							
			Develop and implement strategies to encourage positive behaviour from visitors	On Track	Develop and implement an Entertainment Precincts Management Strategy to improve residential amenity, the liveability in and around entertainment precincts	Environment & Planning	Work on the Entertainment Precincts Management Strategy will continue into the 2010/11 year. The final draft of the consultants report on cumulative impacts is expected shortly.
					Develop a broad approach to minimising conflict in key areas of the city (i.e. through working with partners, liquor licensing, the alcohol action plan and the health & well being plan)	Cultural & Community Development	Three Workshops were held involving over 40 venue managers and owners. The Accord has now developed a new action plan and developed strategies for the next twelve months. Council has supported training of 150 staff from venues in the Responsible Service of Alcohol. Council continues to work with Griffith University on the Alcohol Project.
					CoPP Tourism Strategy (duplicate in 4.2.4)	Environment & Planning	The Tourism Strategy will be incorporated into a comprehensive Economic Development Strategy for City of Port Phillip.
			Minimise the negative impact of licensed venues	Complete	Entertainment Precincts / Cumulative Impacts Data Project	Environment & Planning	Consultants report has been received which provides empirical data relevant to the operation and impacts of licensed premises within entertainment precincts, such as Fitzroy Street St Kilda. Data will inform Councils Entertainment Precincts Strategy and assist in future planning decisions.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
4.1.5 Support opportunities to improve the community's physical, mental, spiritual health & wellbeing							
			Review and implement the Health & Wellbeing Plan including issues associated with alcohol consumption	Complete	Review the Health & Well Being Plan	Cultural & Community Development	2009/10 initiatives completed. Working in close liaison with Department of Health on the review and evaluation framework for the Plan and the integration of the policies across Council.
			Review and implement the toilet strategy with a view to accelerating	Not On Track (Minor)	Review and implement the toilet strategy with a view to accelerating	City & Infrastructure Services	The Middle Park Toilet will be complete in August 2010. The Sandridge Beach Concept Design has been approved and will be documented ready for tendering and construction. The Fitzroy Street toilet implementation has been deferred by Council while further design options are investigated.
			Develop and implement a gaming policy	Complete	COPP Gaming Strategy	Cultural & Community Development	Following extensive consultation a policy has been developed that will be refined and implemented in the next year.
			Increase opportunities for men's health and wellbeing	On Track	In partnership with Family Services develop a men's program similar to a "Men's Shed"	Cultural & Community Development	Project is not scheduled to commence until July 2010.
			Build on existing networks to develop a more integrated response to alcohol and drug-related issues	Complete	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	Cultural & Community Development	Three workshops were held. Formation of a new structure for the Accord Committee was established, including creating of small working groups. The working group is implementing a 12 month action plan and planning for future training for venue staff.
			Review implementation of council policy on street sex work	On Track	Continue to advocate for safety and amenity improvements for all people affected by street sex work	Cultural & Community Development	The Living Next to Street Sex Work exploratory research activity has begun analysis of the 20 in depth interviews. This analysis, combined with the analysis of 80 resident surveys, will be incorporated into the final report due by September 2010.
			Support local initiatives that reduce drug-related harm to members of our community	Complete	Implement the Local Drug Strategy's community building and education projects	Cultural & Community Development	This final quarter saw the implementation of the three planned workshops for local community agencies. 47 staff who work from various agencies in Port Phillip were trained in advanced facilitation skills.
4.1.6 Develop a strong sense of public safety							
			Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	Cultural & Community Development	Walk Against Violence took place in November 2009. This was the first of its kind and attracted 250 participants. The South Metropolitan Anti Violence Network is looking at further developing the alliance formed through the planning process into other programs.
			Review public lighting in areas of high risk	On Track	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	City & Infrastructure Services	The streets abutting Fitzroy Street are identified as the priority area. Light spacing meets requirements but tree canopies affect light spread. No immediate action proposed, as we are waiting on a offer from CitiPower to changeover the lighting to a more energy efficient type. It is planned to reassess the lighting levels once this is completed in 2010/11.
			Investigate alternative approaches to monitoring and enforcement	On Track	Community Rangers/Monitors	Environment & Planning	Introduced a process of ask - tell - enforce through out the regulatory enforcement areas of council and have developed and introduced, on a staged roll out, the use of standardised enforcement processes and procedures which has improved the manner in which council is monitoring and enforcing matters of non-compliance.
4.1.7 Preserve our heritage, valuing the past and planning for the future							
			Strengthen heritage controls by progressively reviewing council's heritage overlays (HO3, HO7, HO8)	On Track	Amendment C70 - Scheme Maintenance (Heritage based) and Amendment C72 - HO3 Review Implementation (see below for C72)	Environment & Planning	Amendment C70 has been completed. Further work will be undertaken next year in regard to this action.
					Amendment C72 - HO3 Review Implementation	Environment & Planning	The draft C72-HO3 review has been completed and will be considered by Council prior to commencement of Amendment C72 (Planning Scheme Implementation).
			Continue with the heritage recognition program	On Track	Heritage Recognition Program Implementation (HRP) - Round 4	Cultural & Community Development	This initiative has been completed with seven new plaques commemorating historic sites placed around municipality. Further work will be undertaken next year against this action.
			Improve planning to achieve both sustainable design and heritage outcomes	Not On Track (Minor)	Creation of the sustainable design policy 2009	Environment & Planning	First draft completed June 2010. Project to be completed by December 2010.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
			Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	On Track	Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	City & Infrastructure Services	Gates are currently being constructed installation of the gates commences in August and will be completed in September.
			Review and improve the management of heritage gardens	On Track	St.Kilda Botanic Gardens (design of pond and new gates) & updated management plan for Catani Gardens	City & Infrastructure Services	Catani Gardens and Southern Foreshore Management Plan was adopted by council. The design of the St Kilda Botanical Gardens Pond is complete and the gates are currently being constructed and the installation of the new gates will commence in August and will be completed in September
4.2 Shaping the Future of our City							
4.2.1 Lead in sustainable urban design & development							
			Advocate for state government policy for environmentally sustainable development planning provisions	On Track	Preparation of Council response (submissions) to current State Govt Initiatives / representation on Advisory Groups	Environment & Planning	The City of Port Phillip has lodged a number of submissions to current State Government initiatives and has represented council on a number of Advisory Committees
					Contribution to upgrade and nationalisation of Sustainable Design Scorecard	Environment & Planning	Report received. The Sustainable Design Scorecard update to be finalised in first quarter 10/11
			Encourage the uptake of ESD in all new developments	Not On Track (Minor)	Creation of the sustainable design policy 2009	Environment & Planning	First draft completed June 2010. Project to be completed by December 2010.
			Support innovation in buildings for improved environmental performance in council, commercial, residential and multi-unit buildings	Complete	Creation of the sustainable design policy 2009	Environment & Planning	This action has been deemed completed because innovation has been incorporated and is supported through the planning permit applications and assessments process.
			Explore opportunities for developer contributions for community and built infrastructure	On Track	Review operation of developer contributions schemes in other metropolitan councils and State Government opportunities	Environment & Planning	Review of Amendment C13, the Port Melbourne DCP (Developer Contributions Plan) will be undertaken next year.
			Ensure that new development makes a positive contribution to the public realm	On Track	Implement the LPPF to ensure appropriate development outcomes.	Environment & Planning	On-going though the planning permit application and assessment process.
4.2.2 Further develop the quality and safety of the City's walking & cycling opportunities							
			Review and implement council's Walking & Cycling Strategy	On Track	Review & implement Councils Walking & Cycling Strategy (implement 9 Cap Works project of \$2.4m walking & cycling, 7 programs to improve education & awareness for users)	Environment & Planning	Walking and cycling capital works projects completed. IMAP (Inner Melbourne Action Plan) Regional Greenlight project final report submitted to Department of Transport. Nine Walk and Talk events conducted Facilitated Ride to School day. Partnered Metlinks Public Transport Challenge
			Promote respectful cycling on shared paths	Complete	Promote respectful cycling on shared paths	Environment & Planning	Shared zone signage has been located in key areas such as the St Kilda foreshore.
			Improve and expand commuter cycling paths	Complete	Progressing implementation of four strategic bicycle links	Environment & Planning	Jacka Boulevard, Beaconsfield Parade and Marine Parade capital projects complete.
			Support the implementation of the Victorian Cycling Strategy	On Track	Support the implementation of the Victorian Cycling Strategy	Environment & Planning	Jacka Boulevard, Beaconsfield Parade and Marine Parade capital projects complete. Cecil Street being completed by Vic roads first quarter 2010/11.
			Lower the speeds of vehicles on shopping strips and residential streets	Not On Track (Minor)	Lower the speeds of vehicles on shopping strips & residential streets (Clarendon, Carlisle, Barkly St and Glen Ira Road and Bay St precincts)	City & Infrastructure Services	In April 2010, Vic Roads commenced the installation of variable 40kph in Carlisle and Barkly St. Due to a dispute with the power provider, these are now expected to be completed in August 2010. Clarendon St 40kph commenced in July 2010, expected to complete in September 2010. Meeting with Vic Roads to discuss a 40kph speed reduction in the Carlisle St area organised.
			Address high risk intersections to improve safety	On Track	Address high risk intersections to improve safety (inc Bay St/ Liardet St and Moray St/ Bank St)	City & Infrastructure Services	Bank and Moray Street intersection works completed in April 2010. Public consultation for Bay and Liardet Street will commence in July.

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
4.2.3 Enable & advocate for improved access to sustainable transport options and reduce car dependency							
			Develop a public transport advocacy statement	Complete	Develop a public transport advocacy statement	Environment & Planning	Completed in the first quarter. Council adopted a public transport advocacy statement on 27 July 2009. The statement provides recommendations to improve public transport across the City of Port Phillip.
			Increase the availability of public transport options within and across the city	Complete	Increase the availability of public transport options within and across the city (inc implement of tram stop refurbishment improvement program)	Environment & Planning	We are awaiting a response from the State Government on the City of Port Phillip Bus Review report that was completed and submitted. Planning and design is continuing for stop optimisation and a new Disability Discrimination Act tram stop on The Esplanade at Alfred Square.
			Improve accessibility and use of community bus	Complete	Review bus timetable, routes and passenger satisfaction annually to ensure service meets needs of vulnerable residents.	Cultural & Community Development	A review of the Community Transport program has been commenced to look at maximising the service to those most in need in the community. Despite some interruption to the service due to road and footpath reconstructions that have disrupted bus-stops, it continues to take additional passenger numbers. The Community Buses have made 2,000 trips around the municipality and had 27,168 passengers this year.
					Amendment C61 - Sustainable Parking Overlay	Environment & Planning	This project is on-hold pending the State Government release of the Victorian Parking Overlay (VPP).
4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community							
			Review council's economic development strategy and determine priority action	On Track	Deliver Business and Industry Strategy (programs, networks and forums that meet local community needs) CoPP Tourism Strategy - Develop a new Economic Development & Tourism Strategy	Environment & Planning	Received further Council feedback via a briefing. Aiming to present a draft Economic Development Strategy to Council for consideration during the first quarter of 2010/2011.
			Support local businesses by developing action plans to ensure the viability of strip shopping precincts, supporting working from home businesses and strengthening local business networks	Complete	Business & Industry networking events to meet local community needs (including business forums)	Environment & Planning	A record number of nominations were received for the 2010 Business Excellence Awards.
			Strengthen links between local community and businesses	On Track	Delivery of Business Liaison Services to local community and businesses	Environment & Planning	On-going liaison with businesses across the major and minor shopping precincts.
4.2.5 Ensure Sth Melbourne Market is positioned as Melbourne's premier community market							
			Develop and implement a South Melbourne Market Strategy	On Track	Propose to develop & implement a South Melbourne Market business strategy	City & Infrastructure Services	The South Melbourne Market Business Strategy has been completed and is awaiting Council endorsement.
4.3 Caring for our natural environment							
4.3.1 Ensure integrated planning and management of our foreshore							
			Pursue an integrated approach to coastal and foreshore management	On Track	Development of a place management framework for the foreshore to support implementation of relevant capital works projects (i.e. west beach, Elwood foreshore upgrade, minor foreshore infrastructure upgrade program)	City & Infrastructure Services	The Place Management Framework is in place and the minor foreshore infrastructure program is complete. West Beach capital works project complete and the Elwood project re-scope is underway.
			Lifesaving clubs: resolve to community satisfaction and high quality built form including environmental outcomes	On Track	Detailed design and construction for new lifesaving pavilion for South Melbourne and Port Melbourne Lifesaving Clubs	Cultural & Community Development	Council asked for further information on funding options and will consider best way to proceed in August 2010. For the next financial year Council has agreed to change this action to "Implement a strategy for the management of City of Port Phillip Life Saving Clubs."

Strategic Direction	Sub Theme	Strategy	Actions	Status	Initiative	Division	Comments
4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City							
			Develop a comprehensive tree strategy with an intent to add more trees	Complete	Development of a Tree Policy for the City	City & Infrastructure Services	The Greening Port Phillip Tree Strategy will be presented to Council for adoption at the council meeting on the 26th July.
			Promote and extend the 'adopt a tree program' across the municipality including nature strips	Complete	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	The Adopt a Tree Program was launched in the second quarter.
			Further develop sustainable landscape and WSUD for streetscapes including conversational street seating and provide drinking water fountains/refill stations	On Track	Development of Tree Policy (will incorporate policy on WSUD)	City & Infrastructure Services	The Greening Port Phillip Tree Strategy will be presented to Council for adoption at the Council meeting on the 26th July.
			Maintenance of existing trees on key boulevards	On Track	Tree Maintenance Program as per current operational standards	City & Infrastructure Services	Trees in Elwood, East St Kilda have been inspected and pruned and trees under high voltage in Port Melbourne have been inspected and pruned this quarter.
4.3.3 Promote increased community action in caring for our environment							
			Promote and extend the 'adopt a tree program' across the municipality including nature strips	Complete	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	The Adopt a Tree Program was launched in the second quarter.
4.4 Major city projects							
4.4.1 Strive to ensure Major Projects enhance liveability							
			Consider opportunities and possible partnerships for new major projects	On Track	Consider opportunities and possible partnerships for new projects.	Environment & Planning	Council has been briefed on the supermarket site redevelopment and there is support for the commencement of an expression of interest process. In regard to Balaclava Station, council continues to support the bid for State Government funding to redevelop the station in conjunction with Major Projects Victoria.
			Review the St Kilda Triangle Development	Complete	Review the St Kilda Triangle Development	CEO	Council has now terminated the Development Agreement with BBC Triangle Investments Pty Ltd and are seeking endorsement from the State Government to grant Palais Theatre Management a five year lease for the management of the Palais theatre
			Ensure strong council and community engagement in any redevelopment of the Port Melbourne waterfront to secure a sustainable future for the precinct	On Track	Develop Urban Design Framework (UDF) for Port Melbourne Waterfront	Environment & Planning	Council has set up a Community Reference Group and work is about to commence.
			Build a new skate park	On Track	Review Skate Park location and secure new site for the skate park and commence development of the skate park	Environment & Planning	Phase 1 consultation complete. The draft Marina Reserve masterplan was prepared in consultation with the local community. 28 June, Council agreed to put the draft out for public comment.
			Explore options for the Carlisle Street Redevelopment Project	On Track	Explore options for the Carlisle Street Redevelopment Project	Environment & Planning	Preparation work on an expression of interest is continuing.
			Continue to advocate against the Grand Prix being staged in Albert Park Reserve	On Track	Continue the campaign for removal of Grand Prix from Albert Park Reserve	Cultural & Community Development	Council has continued to advocate for the removal of the Grand Prix from Albert Park Reserve. On the 9th March, Council resolved that no future agreement between the City of Port Phillip and the Australian Grand Prix Corporation covering council provided services will be confidential.
			Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	City & Infrastructure Services	On-going engagement with Parks Victoria and the Royal Melbourne Yacht Squadron.
			Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	Environment & Planning	The State Government Advisory Committee on Port Environs will hear submissions in August 2010.