

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
1 ENGAGING & GOVERNING THE CITY						
1.1 Value and utilise skills and knowledge in the community						
1.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making						
		Develop an engagement framework incorporating community forums, seminars, ward based meetings	On Track	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	A communications and engagement workshop was held and Councillors will be providing feedback. The framework is partially on hold due to the implementation of the new Governance & Engagement structure. On-line interactive consultation and engagement portal (www.haveyoursayatportphillip.net.au) implemented.
		Ensure that there is a matching culture throughout the organisation	On Track	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	The framework is partially on hold due to the implementation of the new Governance & Engagement structure. Recruitment and training of over twenty staff members as table facilitators occurred. Supported multiple consultations across the organisation.
		Provide relevant information to assist the community to understand areas of local government activity and services	On Track	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	Research undertaken, on the communications strategy. Next step is to combine a communication and engagement strategy.
		Continue & expand support for a wide range of community engagement programs especially those which connect young people and are intergenerational	On Track	Continuation of youth sector service agreements and development of new community engagement programs including the Learner to Probationary Program	Cultural & Community Development	Learner to Probation (L2P) program officially launched. Second instalment of service agreement have been paid. Coordinator has met with service agreement managers.
		Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Cultural & Community Development	The Port Phillip and Stonnington Housing Information Network continue to advocate to the Department of Human Services in regard to revised housing applications process and the potential impact on Human Rights. Planning continues for the HOPE Forum that will bring together workers involved in homelessness, mental health issues and health. CoPP was represented at the Local And Affordable Housing Conference and submitted an Abstract to the Understanding Homelessness Conference 2010.
		Ensure responsive handling of community petitions	Complete	Improve community engagement and accessibility at council meetings through responsive to handling of petitions	Corporate Services	Completed in the first quarter. The process for handling petitions has been reviewed and organisational responsiveness increased. There are now two council meetings a month at which petitions may be tabled.
1.1.2 Strengthen relationships with those who impact the Port Phillip Community						
		Review and develop protocols and practices for council's relationships with those whose decisions can affect the wellbeing of the Port Phillip community	Complete	Improve community engagement and accessibility at council meetings - identifying alternative locations, ensuring Meetings Procedure Local Law promotes community engagement and responsive to handling of petitions.	Corporate Services	Completed in the first quarter. The process for handling petitions has been reviewed and organisational responsiveness increased. There are now two council meetings a month at which petitions may be tabled.
1.1.3 Continue to develop & encourage community leadership						
		Create opportunities to ensure that leadership and skills development within the community continues	On Track	Community Trust Leadership Development Fund & Civic Recognition Awards	Cultural & Community Development	Program completed in the second quarter.
				Encourage and support 'Tomorrow's Leaders for Sustainability' community based program	Environment & Planning	Program is underway with delivery to two local schools in Term 1. Delivery to two remaining schools scheduled for Term 2. Program is on track for completion by end of Term 2 (June 30 2010).

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1.2 Governing						
1.2.1 Promote a culture of good governance						
		Formally adopt and publicly commit to a set of Governance Principles as part of council's suite of governance matters	Complete	Review governance arrangements – implement adopted governance principles	Corporate Services	Completed in the first quarter. "Our Governance Statement" was adopted by the Council in March 2009 including 16 principles of good governance. These principles have informed reviews of governance processes.
		Undertake a review of all council's delegations	Complete	Review Governance arrangements - including assist council to review all delegations	Corporate Services	Completed in the first quarter. Council reviewed all of its delegations to the CEO, other members of council staff and Special Committees, completing the review on 29 Sept 09.
		Review and develop an FOI Protocol to reflect council's commitment to transparent decision making	On Track	Review Governance arrangements - including develop FOI protocol reflecting commitment to transparency	Corporate Services	FOI Protocol will be developed which will reflect the 16 governance principles and council's strong commitment to transparency.
		Review the processes for preparation of agendas, timing and preparation of reports, and drafting of recommendations and resolutions	Complete	Review the processes for preparation of agendas, timing and preparation of reports, and drafting of recommendations and resolutions	Corporate Services	Completed in the first quarter. Revised deadlines for the submission and approval of council reports and briefings was implemented. New council report template was adopted. New provisions in place for motions on notice by councillors. Motions now on big screen at council meetings so community can see motions and resolutions in real time.
		Do an early evaluation of council and management performance against governance performance criteria, followed by an annual appraisal process	Not On Track (Minor)	Review Governance arrangements - including develop proposed process for the appraisal of organisational governance	Corporate Services	Governance appraisal process was scheduled to begin development in February 2010
		Ensure that an independent audit committee operates to manage risks across the organisation, and reports regularly to council	Complete	Appointment of a Manager Internal Audit. Ensure that the audit committee reports regularly to council including the chair of the Audit Committee to meet with all Councillors at least annually.	CEO	Completed in the first quarter. The Manager, Internal Audit has been appointed. The Audit Committee Chair presented the Annual Financial report to Council.
		Review local laws, meeting procedures and standing orders to ensure good governance	Complete	Assist council to review Meetings Procedure Local Law	Corporate Services	A new Meetings Procedure Local Law was adopted by Council in December 2009.
1.2.2 Provide for more "community friendly" council committee structures and council meeting arrangements						
		Review locations, logistics and types of meetings	Complete	Implement alternative Council meeting locations	Corporate Services	Completed in the first quarter. The use of alternate venues including the Port Melbourne and South Melbourne Town Halls commenced August 2009.
		Review existing council committees and advisory bodies	On Track	Review existing council committees and advisory bodies	Corporate Services	Initial collation of existing committees completed. Draft survey for committee members completed. Draft terms of reference for standard advisory committees commenced.
		Review existing protocols at council meetings to improve opportunity for community input	Complete	Review Council meeting procedures	Corporate Services	Completed in the second quarter. A new Meetings Procedure Local Law was adopted by Council in December 2009.
		Ensure that appropriate meeting space is made available for councillors in all council's offices	On Track	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	Corporate Services	Facilities at Port Melbourne & South Melbourne continue to be utilised by Councillors on an as-needs basis.
1.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input						
		Ensure that community input is used to guide council's direction and that cohesive council/staff processes are reflective of agreed directions	On Track	Further improve the Council Planning process. Develop process for community engagement in planning cycle.	Corporate Services	Five conversation tents have been held in this quarter allowing interested community members to inform the Councillors of the issues that are important to them. The information gathered has been used in helping identify priorities for the 2010/2011 Council Plan
				Develop process for community engagement and a model for community reference groups.	Corporate Services	Initial collation of existing committees completed. Draft survey for committee members completed. Draft terms of reference for standard advisory committees commenced.
		Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of council's/local government performance	On Track	Develop and report on strategic indicators in the Council Plan	Corporate Services	The 2nd Quarterly Council Report was tabled at Council on 22 February 2010 and was made available at the Council Plan Conversation Tents

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1.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers						
		Review councillor Code of Conduct for effective communication and access between councillors and staff	Complete	Review of Councillor code of conduct	Corporate Services	Completed in the first quarter. The new Councillor code of conduct was adopted by Council in September 2009, providing for councillors to work together in the best interests of the municipality and for the CEO to ensure appropriate protocols in place for communicating with staff.
		Implement an Officers' Code of Conduct that promotes council's primary governance role	Complete	Review of Officers' code of conduct	Corporate Services	Completed in the first quarter. The Code of Conduct has been reviewed, provided to and signed off by all staff and included in the recruitment process.
1.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period						
		Clearly communicate council's directions on the occasion of adoption of the annual Council Plan and Budget	Complete	Coordinate the publication and launch of the council Plan & Budget	Corporate Services	Completed in the first quarter. The 2009-2013 Council Plan and 2009-2010 Budget were released at a public launch held at the St Kilda Town Hall in August. Attendees included councillors, council staff and community members who participated in the development of the four year Council Plan
		Improve the readability of the Council Plan and Budget	On Track	Improve linkage and readability of Council Plan and Budget documents.	Corporate Services	The preparation of the 2010-2011 Council Plan and Budget has been designed to ensure improved linkage between the two documents.
1.2.6 Provide seamless and consistent information to the community						
		Review the existing communication and media policies	On Track	Communications strategy for the CoPP	Corporate Services	Media policy updated.
		Move to one integrated website to provide a transparent and comprehensive picture of council's operations	On Track	Implement new COPP website	Corporate Services	Upgrade project underway and will be completed on schedule. Tender advertised for long-term provider for web support and maintenance.
1.3 Commitment to service						
1.3.1 Develop a strong organisational culture of service quality & excellence						
		Ensure an integrated approach in providing services to the community	On Track	Improve contact experience	Corporate Services	Decision taken to undertake project utilising internal resources, rather than external consultant. Completion date unchanged.
		Gain a high level of understanding of what the community values and requires	Complete	Develop a broader approach to understanding community values and satisfaction.	Corporate Services	Market research tender has been concluded. A panel of providers has been selected who can assist council in developing methodologies to better understand community values and needs.
1.3.2 Review services to ensure they meet community needs						
		Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Develop a new parking plan beyond 2010	Environment & Planning	Councillor briefing scheduled on the Parking Plan in April.
		Strengthen our commitment to the Service Promise	Not On Track (Minor)	Review the Service Promises	Corporate Services	Reappraisal being undertaken of the timing of Service Promises given parallel work being undertaken with the Essential Services Commission. For review by 31 May.
		Ensure community engagement in the planning and delivery of services	Not On Track (Minor)	Reform community governance practice across the organisation	Corporate Services	Project partially on hold pending departmental restructure. Training providers identified.
1.3.3 Communicate Council's priorities and services more effectively						
		Develop a Communications Strategy for the City of Port Phillip	On Track	Communications strategy for the CoPP	Corporate Services	Research undertaken, on the communications strategy. Next step is to combine a communication and engagement strategy.

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1.4 Managing for the longer term						
1.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting						
		Ensure that financial information is provided in a style which is both professionally acceptable and comprehensible to the community	On Track	Review the Budget document to improve readability	Corporate Services	Council's Model Budget and Strategic Resource Plan are being reviewed with the intent of streamlining them and making them more accessible to the community.
		Council to meet with the external auditor prior to signing off Annual Report	Complete	Council to meet with the external auditor prior to signing off Annual Report	CEO	Completed in the first quarter. The Audit Committee met with external auditor in August 2009. Report tabled and adopted by Council in September.
1.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation						
		Immediately carry out extensive review of council's purchasing and tendering processes	On Track	Review and improve Councils tendering and purchasing processes	Corporate Services	Following the centralisation of the contracts and procurement unit, a proposal is being considered to implement controls that will enable increased compliance with council and legislative purchasing requirements has been prepared. This is currently being reviewed in conjunction with an internal staff reference group.
		Respond to any issues arising from the Ombudsman's Report	On Track	Respond to issues arising from the Ombudsman's Report	Corporate Services	33 of the 34 actions in the Ombudsman Report have been responded to, audited by the Internal Auditor and were reported to the Audit Committee. The remaining action is on track.
1.4.3 Ensure City of Port Phillip is an employer of choice						
		Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected	On Track	Ensure that the COPP is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.	Corporate Services	We are currently reviewing our flexibility arrangements in the light of our Employer of Choice objectives, the Fair Work Act and our Enterprise Agreement. Our recruitment continues to be successful and clearly people do want to join the organisation and also return to it.
1.4.4 Maintain council and community assets to a standard that matches industry best practice						
		Provide formal annual statement on the state of council's assets compared to the industry benchmark	Complete	Use the DPCD asset performance survey to understand Council's renewal gap.	City & Infrastructure Services	Annual asset performance survey for the 2008/09 financial year returned to the Department of Planning and Community Development (DPCD).
1.4.5 Ensure Council's leadership and governance capacity						
		Initiate formal development for councillors focusing on issues of governance and statutory planning responsibilities including: <ul style="list-style-type: none"> - identify appropriate training and education opportunities - develop a comprehensive plan for this development - strengthen the planning knowledge of councillors - statutory planning and other training for all councillors (AICD or similar accredited) 	On Track	Develop a program with Councillors to increase their knowledge & skills including statutory planning, governance principles and in role as a responsible Planning Authority.	Environment & Planning	This program is on going. We have previously utilised the skills of a former VCAT member, University lecturer and author to assist Councillors increase their knowledge and skills in Statutory Planning and hence their role as a responsible authority.

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2 TAKING ACTION ON CLIMATE CHANGE						
2.1 Reducing consumption & emissions						
2.1.1 Reduce Council's non-renewable energy use						
		Conduct and publish an energy and GHG audit of all council buildings to determine improvements to be made	On Track	Develop and implement Council building efficiency program (done audits for 5 buildings and other 5 to be completed in Stage 2)	Environment & Planning	Stage 1 Retrofits are underway and are on schedule to be completed May 2010. A brief for Stage 2 audits (5 buildings) has been prepared with audits to be completed by June 2010.
				Reduction of environmental impact on IT systems through alignment with International Council for Local Environmental Initiatives (ICLEI) programs	Corporate Services	Laptop model obtained, desktop model tested and quotes obtained.
				Continue analysis of means to reduce South Melbourne Market energy consumption	City & Infrastructure Services	Strategy being expanded to progressively meter larger users across a number of council buildings. Replacements of energy efficient bulbs and sensors are contracted works being rolled out as a part of the environmental energy retrofit capital programme.
		Review council's fleet policy	Complete	Review of COPP's fleet policy	Environment & Planning	St Kilda Town Hall central car pool system commissioned and in operation. Currently monitoring the impact of policy change.
		Ensure better use of renewable energy in council's facilities	Not On Track (Minor)	Sth Melb Market - Rooftop Environmental Works(Development and Design of a structured ESD roof over the York Street Car park incorporating WSUD initiatives and Energy saving devices and mechanisms).	City & Infrastructure Services	The structural assessment of the car park roof is due to be completed in early April and confirms the structural integrity of the car park roof and its ability to take any additional load. Quotations have now been called from architects for detailed concept design and preliminary costings.
				Purchasing 25% Greenpower for street lighting and council buildings.	City & Infrastructure Services	Completed in 2nd Quarter. Purchase of 25% Green power has occurred.
		Work with stakeholders to improve sustainable street and public lighting	On Track	Changeover of 80 Watt Mercury Vapour to the more sustainable T5 lights - continue to work with Essential Services Commission and Distribution Businesses.	City & Infrastructure Services	The project was planned to commence in November 2009 but will commence in April 2010. Ongoing resource issues between United Energy and their contractor delayed the commencement. The first lights will be installed near Luna Park and will be progressively installed southwards and eastwards. The works should be completed by the end of May 2010.
		Take a leadership role in the adoption of sustainable procurement practices for council's purchasing needs	On Track	Review of COPP's purchasing policy	Corporate Services	The purchasing software has been modified and now allows the organisation to monitor and report more accurately on green purchases.
2.1.2 Reduce Council's potable water use						
		Develop a sustainable water management strategy	On Track	Develop and implement the Integrated Water Management Plan (map alternative water use options, WSUD & Stormwater harvesting pilots and develop a city wide water action plan & open space water management plan)	Environment & Planning	Draft Water Plan and Open Space Water Plan are currently out for public consultation. Final Water Plan to be presented to council for consideration in the fourth quarter.

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2.1.3 Facilitate community action in reducing potable water and non-renewable energy use						
		Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Deliver community action programs (inc; Climate Challenge 1000, City Switch, SOCs & Block, Enviro events, e-hub information)	Environment & Planning	Climate Challenge 1000 continuing with 224 households retrofitted. Ten apartment buildings, representing approximately 650 apartments signed up for SoCs and Blocks program. CitySwitch now underway with six companies signed on and a launch event planned for April 2010. No Enviro events delivered this quarter.
		Consolidate and broaden the role of the EcoCentre	On Track	Deliver Challenge 2 Change community based program	Environment & Planning	Recruitment for participants is underway with program scheduled for delivery in May 2010.
		Develop environmental education campaigns for strengthening leadership and innovation	On Track	Deliver EnviroEvents community based program	Environment & Planning	To date four events completed: 1. Solar PV demonstration. 2. Balcony Gardening 3. Bike Maintenance. 4. Making Sustainability The Main Event. No events Jan- March 2010. Two events planned for May - both fully booked. Planning for World Environment Day event (June) currently underway.
		Encourage and support community environmental groups	On Track	Encourage and support community environmental groups	Environment & Planning	Community E-hub (website) launched on September 10 and has had 8700 page hits to date. Community Leadership training completed.
		Consider supporting low-income households and landlords providing housing for low-income households through a socially equitable approach to addressing climate change	On Track	Climate Challenge 1000 program will support the retrofit of 150 elderly or low income homes with no requirement for Green Power purchase.	Environment & Planning	Climate Challenge 1000 continuing with 224 households retrofitted as follows: Light globes / showerheads only (114); Full retrofit (110). The new contractor will be conducting door knocks from March to June 2010.
		Partner and invest in wastewater and stormwater recycling	On Track	Improve Water Management Practices & Sports Facilities Renewals	Cultural & Community Development	Elwood Sports Pavilion completed incorporating Environmentally Sustainable Design water recycling initiatives. Sports field irrigation tenders for Alma Park and Peanut Farm have been awarded and installation is in progress at Alma Park.
		Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	Environment & Planning	No formal opportunities to make submissions to government or funding authorities this quarter, however environmental programs continue to encourage community action to reduce carbon emissions, through programs such as Climate Challenge 1000, City Switch, SOCs & Blocks, Enviro Events, and e-hub information.
2.2 Changing transport priorities						
2.2.1 Promote transport modes that minimise energy use						
		Review and implement council's Walking & Cycling Strategy	On Track	Review & implement Councils Walking & Cycling Strategy (implement 9 Cap Works project of \$2.4m walking & cycling, 7 programs to improve education & awareness for users)	Environment & Planning	Walking and cycling capital works projects are on track. IMAP Regional Greenlight project - pedestrian signal priority implemented at five sites. Three Walk and Talk events conducted. Facilitated Walk to School day.
		Develop a public transport advocacy statement	Complete	Develop a public transport advocacy statement	Environment & Planning	Completed in the first quarter. Council adopted a public transport advocacy statement on 27 July 2009. The statement provides recommendations to improve public transport across the City of Port Phillip.
		Increase the availability of public transport options within and across the city	On Track	Increase the availability of public transport options within and across the city (inc implement of tram stop refurbishment improvement program)	Environment & Planning	City of Port Phillip Bus Review report completed and submitted to State Government. Currently awaiting Governmental response. Planning continuing for tram stop optimisation and new Disability Discrimination Act compliant tram stop completed on The Esplanade at Alfred Square.
		Enable and advocate for community access to sustainable transport options	On Track	Improve community access (walking & cycling capital works program \$2.4m, education & awareness program & community bus service)	Environment & Planning	Walking and cycling capital works projects on track. IMAP Regional Greenlight project - pedestrian signal priority implemented at five sites. Three Walk and Talk events conducted. Facilitated Walk to School day.
		Use parking management as a means to support sustainable transport outcomes (for example, incentives for smaller, more fuel-efficient vehicles)	On Track	Develop a new Parking Plan beyond 2010	Environment & Planning	Councillor briefing scheduled for Parking Plan in April.
		Share fairly the limited parking spaces available	Not On Track (Major)	Develop a new Parking Plan beyond 2010 & progress the Real Time Parking Information for South Melbourne	Environment & Planning	Councillor briefing scheduled for Parking Plan in April. Real Time Parking Information for South Melbourne project will not be undertaken within the current financial year.
		Improve walking and cycling access for Queens Rd	On Track	Improve walking and cycling access over Queens road	Environment & Planning	This action is scheduled to commence next financial year (2010/11).
		Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip	Complete	Car Free Day for St Kilda Festival	Environment & Planning	The St Kilda Festival was designated as a Car Free Day with great success.

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2.3 Adapting and sustaining						
2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change						
		Work with the community to develop a strategy to build community resilience	On Track	Implement 8 climate change response Community Action programs & establish sustainable environment advisory group	Environment & Planning	Community Leadership Training complete. Four EnviroEvents completed. Community Environment EHub launched and updated. Climate Challenge 1000 continuing with 224 households retrofitted. 10 apartment buildings, representing approx. 650 apartments, signed up for SoCs and Blocks program. CitySwitch now underway with six companies signed on and a launch event planned for April 2010. SECRC appointed, 1st meeting 13 Oct, five meetings conducted to date.
				Port Phillip Urban Fresh food Network (PPUFFN)	Cultural & Community Development	Completion of three forums and four working groups that are working on specific projects. Evaluation report expected to be completed June 2010.
		Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Deliver community action programs (inc; Climate Challenge 1000, City Switch, SOCs & Block, Enviro events, e-hub information)	Environment & Planning	Community Leadership Training complete. Four EnviroEvents completed. Community Environment EHub launched and updated. Climate Challenge 1000 continuing with 224 households retrofitted. 10 apartment buildings, representing approx. 650 apartments, signed up for SoCs and Blocks program. CitySwitch now underway with six companies signed on and a launch event planned for April 2010.
		Proactively seek federal and state funding to support community adaptation to the impacts of climate change	On Track	Seek Federal & State support (i.e. Climate Change Adaptation Plan, Green Precincts analysis and other projects as identified)	Environment & Planning	Submission to Coastal Climate Change Advisory Committee Issues and Options Paper (February 2010) prepared in March 2010, for consideration by council in April 2010.
2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure						
		Research and consider alternative asset management and construction approaches in response to climate change	On Track	Develop Climate Change Adaptation Plan (Stage 2)	Environment & Planning	Draft Climate Adaptation Plan currently out for public consultation. Climate Conversations Information and two consultation sessions delivered in March 2010. Development of Community Resilience Plan scheduled to commence in fourth quarter 2009/10.
				Investigating measuring carbon emissions from whole of Infrastructure Services and implementing improvements to reduce emissions (i.e. introduction of recycled asphalt 09/10 will = 23% reduction in emissions)	City & Infrastructure Services	Year to date road re-sheeting works include usage of 3,654 tonnes of warm mix asphalt (WMA) with a 15% content of reclaimed asphalt product (RAP). This represents total savings of 39.7 tonnes of CO2 emissions into the environment. It is expected that 90% of all the road re-sheeting works will be done with WMA instead of traditional hot mix asphalt.
		Establish a community garden policy in relation to climate conditions and water shortages	On Track	Establishing a community garden policy in relation to climate conditions and water shortages	Cultural & Community Development	The Community Garden policy and community consultation implementation plan is to be presented at a Councillor briefing scheduled for April 2010.
2.3.3 Encourage and support community gardening initiatives in the city						
		Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	Cultural & Community Development	The Community Garden policy and community consultation implementation plan is to be presented at a Councillor briefing scheduled for April 2010.
2.3.4 Seek opportunities for Council and the community to produce renewable energy						
		Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	On Track	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives (complete the PV solar hot water program & investigate potential solar hot water program)	Environment & Planning	Council is currently in negotiations to join the Sustainable Suburbs program that provides for residents to take up sustainability funding incentives provided by different levels of government. This provides for the implementation of a range of sustainability initiatives including solar panels, rainwater tanks, solar hot water etc. This project is being presented to council for consideration in the 2010/11 budget.
		Improve engagement with community groups in achieving improved residential sustainability	Complete	Establish the Sustainable Environment Community Reference Group (inc implementation of community action programs)	Environment & Planning	Completed in the first quarter. The Sustainable Environment Community Reference Committee has been appointed and has met five times.

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2.3.5 Further advance the move from waste management to resource recovery						
		Investigate extending the range of recycling services	On Track	Extend recycling service for e-waste i.e. television & Detox your home program	City & Infrastructure Services	Materials collected for this quarter include over five tonnes of e-waste and four tonnes through the Detox your home program. This material has been diverted from landfill which is great news for the environment and well done from the residents of Port Phillip.
		Increase diversion from landfill to meet government targets	On Track	Lobby the State Government for the introduction of an Alternative Waste Treatment facility for inner-Melbourne	City & Infrastructure Services	Tenders for the Northern and Western organics processing contract closed on 26 March, The evaluation process is now underway and is expected to be completed at the end of June 2010. This tender will assist councils to divert green waste and other organics from landfill.
		Consider opportunities for increased advocacy on waste management	On Track	Regular Divercity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	City & Infrastructure Services	The Waste and Recycling Services guide 2010 will be delivered to residents early May 2010, with updated listing of items for recycling and other waste management services.
2.4 Working Together						
2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community						
		Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Partnerships with local councils i.e. IMAP, MAV, ABM, Victorian Local Sustainability Network and ICLEI and any other strategic opportunities	Environment & Planning	Strong partnerships are continuing with Inner Melbourne Action Plan, Municipa Association of Victoria, Association of Bayside Municipalities, Victorian Local Sustainability Network, Council Alliance for a Sustainable Built Environment (CASBIE) and Melbourne Water on issues such as coastal planning, climate change and environmental management, water sensitive urban design, and state and federal climate change policy and legislation.
		Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Proposed Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash Uni on the National Water Initiative	Environment & Planning	National Water Initiative "Cities as Water Supply Catchments" project commenced February 2010. Draft Water Plan sent to water sector stakeholders as part of public consultation. Port Phillip, Moonee Valley and Melbourne city councils joint recipients of a Victorian Sustainability Accord grant for Valuing Urban Green Trees project (March 2010) - this project will be delivered and completed in 2010/11.
		Work with the community to develop a new advocacy structure on climate change	Complete	Establish the Sustainable Environment Community Reference Group (inc implementation of community action programs)	Environment & Planning	Completed in the first quarter. The Sustainable Environment Community Reference Committee has been appointed and has met five times

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3 STRENGTHENING OUR DIVERSE & INCLUSIVE COMMUNITY						
3.1 Pursuit of social equity						
3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs						
		Continue commitment and take action to increase social and affordable housing	On Track	Study on Alternative, Affordable Housing Models	Environment & Planning	Currently in the research / analysis phase and progressing to schedule. Draft report due May 2010.
				Implementation of the Homelessness Action Strategy 2008-13	Cultural & Community Development	The Port Phillip and Stonnington Housing Information Network continue to advocate to the Department of Human Services in regard to revised housing applications process and the potential impact on Human Rights. Planning continues for the HOPE Forum that will bring together workers involved in homelessness, mental health issues and health. Represented CoPP at the Local And Affordable Housing Conference. Submitted an Abstract to the Understanding Homelessness Conference 2010.
3.1.2 Support ageing well in the City of Port Phillip						
		Deliver an increase in appropriately located residential aged care places	On Track	Advocate to increase residential aged care places	Cultural & Community Development	Council has delivered significant support to local aged care through the resolution at its 9th March meeting to contribute \$3million should the South Port/Claremont expression-of-interest for the St Vincent's Boys Home Land Bank site for aged care development be successful.
		Increase socialising and recreation opportunities for older persons	On Track	Program of Social Support and Recreation Access (SSARA) including the Linking Neighbours/Seniors Register program	Cultural & Community Development	The Linking Neighbours Seniors Register has 400 people on the Register, 92 Linking Neighbours and a program of free activities organised by three neighbourhood working groups. The SSARA worker continues to link seniors with high support needs to a wide range of community activities and supports. Community Access social support programs attendance this quarter continues to be steady with an increase in referral and assessments to the program. Social Support Clients are also referred to external support services and social support activities as identified in client recreation/care plans
		Advocate, lead and work with others to strengthen services that enable older people to stay at home	On Track	Ongoing implementation of the Ageing Well Strategy 2006-2016	Cultural & Community Development	The activities and actions of the Ageing Well in Port Phillip Strategy continue across a range of council's activities. This includes the delivery of a wide range of in - home support services to older persons, the housing sponsorship arrangements of council with the State Office of Housing. The Older Persons Consultative Committee (OPCC) has made submissions to reviews such as the Commonwealth Government's Health and Hospitals Reform Commission and council's Review of Footpath Trading. It is also planning a forum at the South Melbourne Town Hall on Aged Care for the 31st of July.
				Work with Dept of Human Services & Southern Metro Region Mgrs Group to develop & implement an active service model of care to aged & disability residents.	Cultural & Community Development	Phase three of the Southern Region Active Service Model continues. A pilot project being developed to track impact of internal documentation processes on client care.

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3.1.3 Build on local strengths to develop active, connected communities						
		Continue to provide a targeted community grants program	On Track	Community Grants Program	Cultural & Community Development	2010 Community Grants Program is underway with applications closing 2 April Assessment Panel meetings scheduled for May with recommendations for funding reported to Council in June.
		Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including; community training program, small poppies, business, artists, community garden, Multifaith and youth networks) New programs for 09/10; Connecting Port Melbourne & Block Parties.	Cultural & Community Development	2010 Community Group Training Program opened with opportunities for fundraising, marketing and promotion workshops.
		Respond positively to initiatives from community members to diversity in the forums and discussions that council sponsor	Not On Track (Minor)	Implement organisation wide policies & procedures to improve participatory decision making between council and community members. Improve function of advisory committees and establish protocols for engaging with community to build respectful rapport.	Corporate Services	Ongoing collaboration between departments on projects to enable greater community engagement. Online interactive consultation web portal implemented providing alternative means of engagement for the community.
3.1.4 Provide for equitable access to a range of services						
		Review services and policies to improve relevance, accessibility and affordability (note – economic, disability)	Complete	Develop a weekend respite program for older teenagers and young adults with disabilities and their carers with high support needs	Cultural & Community Development	Completed in the first quarter. Program has been designed. Implementation will begin once staff recruitment has commenced.
		Review and implement the Disability Action Plan	On Track	Implement the Disability Action Plan	Cultural & Community Development	Invitations for staff to attend a Disability Action Plan training session in April have been organised by Office for Disability, Department of Planning and Community Development.
3.1.5 Enable an inclusive, welcoming community that values & celebrates diversity						
		Provide and support events in celebrating the diversity of community identity	On Track	Provide, and support the promotion of, a range of events that celebrate the diversity of community identity and deliver multicultural projects	Cultural & Community Development	A collaboration of Council departments organised a very successful Diversity Day event on March 15, 2010. The lunch-time event was held outside the St Kilda Town Hall and a crowd was entertained and witnessed cooking demonstrations from a wide range cultural backgrounds. The results were enjoyed by all. Other events include Multifaith Network planned events including a Post parliament of World's Religions event at the St Kilda Town Hall, and a series of Open Houses including the Salvation Army Chapel, and Temple Beth Israel. Multicultural Women's Day occurred on 9 March at the St Kilda Town Hall which involved a collaboration between Stonnington, Port Phillip and New Hope. Women from the CALD communities of Port Phillip and Stonnington (around 160) celebrated with food, dance and song.
		Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	On Track	Review and deliver the objectives of the multicultural strategic framework. Continue the principles of the CEGS (Culturally Equitable Gateways Strategy) to raise the skills levels of HACC Services providers. Provide referral services for new arrivals to support organisations and programs.	Cultural & Community Development	Culturally Equitable Gateway Strategy program now integrated into the Active Service Model (ASM) of care for all clients. ASM works with individuals strengths and identifies care requirements that promote independence this includes specific support to maintain cultural activities
		Review council policy on support for refugees	On Track	Review the multicultural strategic framework	Cultural & Community Development	Review of the Multicultural Framework being finalised and will include consideration of the Councils statement of support for refugees and asylum seekers

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
3.1.6 Ensure quality and accessible children's and family services						
		Review the outcomes, principles and policies of council's existing Children's Services	Not On Track (Minor)	Children's Services policy review	Cultural & Community Development	Work delayed by completion of Universal Access to Early Childhood Education project. To commence in April.
		Review kindergarten policies, exploring opportunities for additional hubs, reconfiguration of early childhood services and playgroups	Not On Track (Minor)	Children's Services policy review	Cultural & Community Development	Work delayed by completion of Universal Access to Early Childhood Education project. To commence in April.
		Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Cultural & Community Development	Port Phillip participated in Municipal Association of Victoria led workshops regarding Universal Access to Early Childhood Education project as well as Inner South Metro Mayors Forum workshops on the same topic. Positive meeting with federal and state government officers regarding integrated family
		Consult with children	On Track	Implement the Municipal Early Years Strategy	Cultural & Community Development	Completion of consultation with children regarding the format of the Children's Plan booklets. Children's Plan slated for Council report in June/July. Successful consultation with children who use the St Kilda Adventure Playground re the design of a replacement fort.
		Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet St Centres for quality family and children services	Cultural & Community Development	Federal and State Government Officers continue to support both projects despite delays. Capital Funding Agreement for Liardet St currently being renegotiated in line with projected timelines.
		Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Cultural & Community Development	A Port Phillip Youth Strategic planning day held with local agencies. An Action Plan has been developed and the South Services meeting held
		Complete the redevelopment of the St Kilda Family and Children's Centre	Not On Track (Minor)	Complete the development of new facilities at the St Kilda Family and Children's Centre	Cultural & Community Development	Land acquisition not resolved in the quarter. This held up the tendering of the project. Demolition and construction set to commence Aug 2010. Completion will be end 2011.
		Complete the redevelopment of the Liardet St Children's Centre	On Track	Implement the new facilities at the Liardet St Family & Children's Service Centre	Cultural & Community Development	On target in accordance with revised dates as presented to Council in February 2010.
		Provide a diverse range of play opportunities across the city for children and youth	On Track	Play Space Renewal (Garden City, Danks St Median, Alma Park Tree House)	City & Infrastructure Services	Garden City place space renewal is complete. Tender for the construction of the Alma Park Tree House will be advertised in April. Dank St construction quotes currently being obtained.
3.1.7 Provide opportunities for positive youth activity and engagement						
		Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Review & renew service agreements for providing youth services and facilities	Cultural & Community Development	Coordinator has met with service agreement managers. Lease agreement with agencies operating from council buildings have been reviewed. Council has approved St Kilda Youth Service and Inner Melbourne VET cluster's education programs in Council managed facilities
		Review current youth services and facilities	On Track	Review and scan of youth services and community spaces for relevant access to services for young people	Cultural & Community Development	Extensive consultation has been conducted with relevant youth organisations and other relevant community organisations and a draft has been developed. Due to be completed at the end of the financial year.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation						
		Explore employment opportunities for Aboriginal and Torres Strait Islanders	On Track	Explore employment opportunities for Aboriginal and Torres Strait Islanders (including the Indigenous Cadetship Program)	Cultural & Community Development	Indigenous hosts were trained to support security at the Yalukit William Ngargee People Place Gathering Festival. The training was very well received and has initiated a number of conversations to extend this activity. Indigenous research trainees have started their research activity supporting the St Kilda Inclusion Project. Local Indigenous Network has endorsed the potential of a CoPP Indigenous Community Worker. Indig-N-Us men's group relocation confirmed to new premises at Julier Reserve Clubhouse March 2010.
		Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	On Track	Provide support through Service Agreements with inner South Community Health Service, Port Philip Citizens for reconciliation, Boon Wurrung Foundation. Coordinate local partnerships to provide Sorry Day and Naidoc week activities.	Cultural & Community Development	Continuation of service agreement activities. Discussions held with Port Phillip Citizens for Reconciliation regarding Reconciliation Week (May) and Naidoc Week (July) activities with agreement that planning to be continued in consultation with the Local Indigenous Network at their April meeting.
		Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	On Track	Continue membership on and support to initiatives developed through the LIN- local indigenous network	Cultural & Community Development	Support of Local Indigenous Network membership continues through attendance at monthly meetings. Targeted discussions held in preparation for annual funding opportunities.
		Develop a program for Aboriginal and Torres Strait Islander cultural landmarks	Complete	Continue the indigenous signage program (including cultural landmarks included on COPP Visitor Map)	Cultural & Community Development	Completed in the second quarter. Fitzroy St signage and St Kilda Town Hall meeting room completed. Ongoing signage to be planned for 2010 - 2011.
		Review council's Aboriginal and Torres Strait Islander Memorandum of Understanding	On Track	Develop a Reconciliation Plan in consultation with the LIN and traditional owners	Cultural & Community Development	Request for further consultation and discussion on development of a Reconciliation Plan tabled at Feb Local Indigenous Network meeting.
3.1.9 Take a leadership role in advocating and promoting social justice and human rights						
		Develop a social justice charter	On Track	Develop a City Of Port Phillip Social Justice Charter in response to the Victorian Charter of Human Rights and Responsibilities Act 2006.	Cultural & Community Development	Project on track to begin in April 2010.
		Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Advocate and take a leadership role on human rights issues. Pilot human rights awareness training for compliance staff with the aim of providing training for all staff.	Corporate Services	Councillor training will take place April 2010.
3.2 Creative, active & culturally diverse life						
3.2.1 Build an active and creative community						
		Review and implement the Active & Creative Framework	On Track	Review and revise Creative Futures and Events Strategies	Cultural & Community Development	Event Policy, Commercial Activity on Foreshore and Creative Futures policies are being considered by Council in first half of 2010. A comprehensive review of Creative Futures & Events Policy is in progress and will be finalised in early 2010-11.
		Review the St Kilda Festival 2010 and beyond	On Track	Reviewing St Kilda Festival and revitalising St Kilda film festival	Cultural & Community Development	St Kilda Festival Review report has been completed and Council is expected to formally discuss the report, along with broad options for the future, in April 2010.
		Create opportunities for local events	On Track	Review council's Festival & Events Framework	Cultural & Community Development	The review of the Festivals Framework and the Events Framework will be informed by the outcome of the St Kilda Festival Review. Depending on the timeframe for the St Kilda Festival Review outcomes, the Festivals and Events framework may not be fully finalised by 30 June 2010.
		Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Housing the Arts Research Project	Cultural & Community Development	Gasworks review is in progress and other Housing the Arts research is in early phases.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
3.2.2 Encourage & support a variety of recreational and participative learning opportunities						
		Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities	On Track	Undertake an analysis and review of the St Kilda Library	Cultural & Community Development	Councillors have been briefed on the St Kilda Library project and further information about the future of libraries will be provided.
		Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Cultural & Community Development	Library Staff will work with Community Development staff to investigate options.
		Work with and support local schools and post-secondary education providers	On Track	Ongoing work with schools through youth events and civic forums	Cultural & Community Development	Strategic planning day held - 60 people attended Education leadership breakfast held - 120 students attended
		Advocate for and support VET/VCAL expansion at Pickles St	On Track	Advocate to State Government for educational opportunities at Pickles St	Cultural & Community Development	Principal appointed to Albert Park College and planning around Foote St has seen increased Department of Education and Early Childhood Development presence in region. Issues around final planning and lease agreement restricting number of people on premises to 48 will reduce long term program capacity
3.2.3 Create and support integrated arts & learning hubs within the City						
		Support existing arts precincts across the city	On Track	Undertake a feasibility study for Gasworks Arts Park	Cultural & Community Development	Strategic review of Gasworks Art Park is in progress.
		Investigate the revitalisation of Emerald Hill and Gasworks precincts as integrated arts, learning and cultural centres	Not On Track (Major)	Urban Studies Centre Implementation & Gasworks Arts Park feasibility study	Cultural & Community Development	Council resolved in October 2009 not to proceed with the contract for the Urban Studies Redevelopment. Early discussions in progress on restarting the project. Gasworks review is on track.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4 ENHANCING LIVEABILITY						
4.1 A sense of place						
4.1.1. Maintain & build upon the unique character of the City's neighbourhoods						
		Promote a diversity of local services	On Track	Manage and promote local activity centres and community facilities	Environment & Planning	Indirect support to businesses in local activity centres via business development programs and events. Council's business liaison officers continue to work with traders across the major and minor shopping precincts.
		Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design	On Track	Carlisle Street Structure Plan (Phase 2 - Planning Scheme Implementation)	Environment & Planning	Preliminary draft of Local policy and Design and Development Overlay have been prepared for further refinement. Documentation for Permanent and Interim Planning Controls are in progress. Documentation to Department of Planning and Community Development in May 2010
				Amendment C75 - Beacon Cove: Translation of Planning Controls (Commercial) (State / MPV funding)	Environment & Planning	Project can not commence until Port Melbourne Foreshore Urban Design Framework (UDF) completed. UDF now in progress.
				Luna Park Interchange Project	Environment & Planning	Stage 1 (a) completed. Tram Stop and associated capital works operational. Planning permit currently being sought for bus stop and shelter. Design concept for stage 1 (b) completed.
				Completion 08/09 Consultant Projects (Bay Street and St Kilda Structure Plans)	Environment & Planning	Design and Development Overlay 1 (DDO1) Review finished. Final versions of traffic consultancy work being prepared by consultants. Delays will not impact on timelines for Structure Plan.
				Amendment C62 - Local Planning Policy Framework Review	Environment & Planning	Exhibition Phase carried out in February and March.
				Amendment C73 - Translation of Planning Controls Beacon Cove (Residential)	Environment & Planning	Council endorsed exhibition of amendment in February. Request for Authorisation submitted to Department of Planning and Community Development and awaiting for response. Resolution of issues relating to funding of covenant transfers and Environmental AuditOverlays is in progress.
				New Residential Zones - Implementation Pilot	Environment & Planning	Project commencement dependant upon release on new zones by the Department of Planning and Community Development (DPCD). Has not occurred in time for March commencement. No timelines being given by DPCD. Project now not anticipated to commence 09/10.
				10th Design Development Awards	Environment & Planning	The project is on track with the Awards scheduled for 20 May 2010.
		Revisit community hubs policy	Not On Track (Minor)	Review the Community Hubs Policy in the context of the Social Planning and Development Framework	Cultural & Community Development	Further planning deferred pending commencement of the incoming Coordinator Social Policy in April 2010.
		Actively lobby to change state planning policies to enhance local liveability	On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and Actively participate on/represent Council on advisory groups.	Environment & Planning	Submission prepared in response to Accessibility Regulatory Impact Statement (RIS), VCAT Review and streamlining Government regulation.
		Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	On Track	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal.	City & Infrastructure Services	Have followed up twice with Melbourne Water staff. A letter is being prepared and should be sent to council by the end of April.
		Review the implementation of the Activity Centres Strategy	On Track	Bay Street Activity Centre Structure Plan	Environment & Planning	Council Briefing delayed from March until April. Will not impact on delivery of preliminary Draft structure Plan by June 2010.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4.1.2 Maintain & enhance streetscapes for improved amenity, character and sustainability						
		Develop a comprehensive tree strategy with an intent to add more trees	On Track	Development of a Tree Policy for the City and streetscape assessment	City & Infrastructure Services	Streetscape Assessment complete. Draft Tree Policy complete and will go out for community comment in May 2010.
		Promote and extend the 'adopt a tree program' across the municipality including nature strips	Complete	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	The Adopt a Tree Program was launched in the second quarter.
		Further develop sustainable landscape and WSUD for streetscapes including conversational street seating and provide drinking water fountains/refill stations	On Track	Development of Tree Policy (will incorporate policy on WSUD)	City & Infrastructure Services	Streetscape Assessment complete. Draft Tree Policy complete and will be available for community comment in May 2010 .
		Maintenance of existing trees on key boulevards	Complete	Ensure maintenance of existing trees on key boulevards	City & Infrastructure Services	St Kilda and Brighton Road tree removal and planting completed. This allows for a two year watering program to establish the trees.
4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management						
		Improve walking and cycling access to Albert Park	Complete	Improve walking & cycling access to Albert Park	Environment & Planning	Completed in the second quarter. Fitzroy Street Streetscape Plan adopted by Council in December seeks Parks Victoria to further improve the functionality and safety of bicycle and walking paths at the southern end of Albert Park.
		Ensure that public spaces are not incrementally degraded by high intensity activities	On Track	Managing O'Donnell Gardens to cope with drought and use & Catani Gardens Management Plan	City & Infrastructure Services	O'Donnell Gardens detailed design for water harvesting underway; Catani Gardens and Southern Foreshore Management Plan will be presented to Council for adoption in May; Open Space Water Management Plan out for consultation and will be presented to council for adoption in July 2010.
		Ensure the long-term management of Gasworks and other sensitive sites	On Track	Soil Contamination Investigation & Remediation	City & Infrastructure Services	The tender for soil testing and auditing was advertised in January 2010. Submissions have been received and are being reviewed for council's decision.
4.1.4 Improve the interface between residential and visitor impact						
		Develop and implement strategies to encourage positive behaviour from visitors	Not On Track (Minor)	Develop and implement an Entertainment Precincts Management Strategy to improve residential amenity, the liveability in and around entertainment precincts	Environment & Planning	Work on hold pending Cumulative Impacts report. Project Manager seconded to Co-ordinator Economic Development (see comments related to the Cumulative Impacts Data Project below).
				Develop a broad approach to minimising conflict in key areas of the city (i.e. through working with partners, liquor licensing, the alcohol action plan and the health & well being plan)	Cultural & Community Development	A series of new projects are being developed by the alcohol and drug sector, as a result of the workshops run by the City of Port Phillip. The Licensees Accord are continuing to work on strategies that reduce alcohol related harm in our community. We continue to be involved in a best practice research trial conducted by Griffith University.
				CoPP Tourism Strategy (duplicate in 4.2.4)	Environment & Planning	Tourism Strategy incorporated into overarching Economic Development Strategy for City of Port Phillip.
		Minimise the negative impact of licensed venues	On Track	Entertainment Precincts / Cumulative Impacts Data Project	Environment & Planning	Consultants have been appointed. Data collection to commenced January 2010 and project is on track for completion by June 2010.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4.1.5 Support opportunities to improve the community's physical, mental, spiritual health & wellbeing						
		Review and implement the Health & Wellbeing Plan including issues associated with alcohol consumption	On Track	Review the Health & Well Being Plan	Cultural & Community Development	Many of the Health and Wellbeing Plan's projects continue to be delivered in partnership with residents, Victoria Police, businesses and local community agencies. The March Alliance meeting discussed an evaluation of the progress of the plan (92% of projects have been completed or are in progress). We have been liaising with the Department of Health to extend the plan to 2013 to align it with Council's other planning cycles.
		Review and implement the toilet strategy with a view to accelerating	On Track	Review and implement the toilet strategy with a view to accelerating	City & Infrastructure Services	Middle Park toilet is on schedule for completion in June 2010. Fitzroy Street community consultation will be completed in April. Sandridge public toilet detailed design complete.
		Develop and implement a gaming policy	On Track	COPP Gaming Strategy	Cultural & Community Development	Project to begin in April 2010.
		Increase opportunities for men's health and wellbeing	On Track	In partnership with Family Services develop a men's program similar to a "Men's Shed"	Cultural & Community Development	Project is not scheduled to commence until July 2010.
		Build on existing networks to develop a more integrated response to alcohol and drug-related issues	On Track	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	Cultural & Community Development	The Licensees Accord are working on a more active leadership role to implements strategies that reduce alcohol related harm in our community. Representatives from Griffith University briefed Councillors on the best practice research trial. Met with members of the other five sites across Australia and New Zealand in March and negotiated to start with the safer bars training component.
		Review implementation of council policy on street sex work	On Track	Continue to advocate for safety and amenity improvements for all people affected by street sex work	Cultural & Community Development	Interviews with twenty residents have been transcribed and will be analysed during the fourth quarter.
		Support local initiatives that reduce drug-related harm to members of our community	On Track	Implement the Local Drug Strategy's community building and education projects	Cultural & Community Development	A series of workshops were prepared for local community agencies between April and June. All sessions were fully booked. City of Port Phillip coordinated a meeting with a group of local CEOs of these agencies to canvass their collective needs.
4.1.6 Develop a strong sense of public safety						
		Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	Cultural & Community Development	We continue to work on this topic with Victoria Police and are exploring other options to follow up last year's Walk Against Violence.
		Review public lighting in areas of high risk	Complete	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	City & Infrastructure Services	The street abutting Fitzroy Street are identified as the priority area. Light spacing meets requirements but tree canopies affected light spread. No immediate action proposed, waiting on a offer from CitiPower to changeover the lighting to a more energy efficient type. It is planned to reassess the lighting levels once this is completed in 2010/11.
		Investigate alternative approaches to monitoring and enforcement	Not On Track (Major)	Community Rangers/Monitors	Environment & Planning	Work will not be completed this year.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4.1.7 Preserve our heritage, valuing the past and planning for the future						
		Strengthen heritage controls by progressively reviewing council's heritage overlays (HO3, HO7, HO8)	On Track	Amendment C70 - Scheme Maintenance (Heritage based) and Amendment C72 - HO3 Review Implementation (see below for C72)	Environment & Planning	Project completed. Ministerial Approval / Gazettal in February 2010.
				Amendment C72 - HO3 Review Implementation	Environment & Planning	Need for further work to be undertaken by heritage consultant. Project Brief confirmed and waiting to proceed. Completion of final report / commencement of amendment by June 2010 still on track.
		Continue with the heritage recognition program	On Track	Heritage Recognition Program Implementation (HRP) - Round 4	Cultural & Community Development	Heritage Recognition Program Committee will meet in the second quarter of 2010.
		Improve planning to achieve both sustainable design and heritage outcomes	On Track	Creation of the sustainable design policy 2009	Environment & Planning	Consultant commissioned to assist completion. First draft expected in early May
		Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	On Track	Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	City & Infrastructure Services	Detailed design for the gates is underway and a permit is being sought from Heritage Victoria. Installation will occur July - August.
		Review and improve the management of heritage gardens	On Track	St.Kilda Botanic Gardens (design of pond and new gates) & updated management plan for Catani Gardens	City & Infrastructure Services	Catani Gardens and Southern Foreshore Draft Report will be presented to council for adoption in May. St Kilda Botanical gardens gate detailed design underway.
4.2 Shaping the Future of our City						
4.2.1 Lead in sustainable urban design & development						
		Advocate for state government policy for environmentally sustainable development planning provisions	On Track	Preparation of Council response (submissions) to current State Govt Initiatives / representation on Advisory Groups	Environment & Planning	Council is in the process of preparing responses to the Port Environs Advisory Committee and the Coastal Climate Change Advisory Committee.
				Contribution to upgrade and nationalisation of Sustainable Design Scorecard	Environment & Planning	Consultant expected to be commissioned in late April to complete project.
		Encourage the uptake of ESD in all new developments	On Track	Creation of the sustainable design policy 2009	Environment & Planning	Consultant commissioned to assist completion. First draft expected in early May 2010.
		Support innovation in buildings for improved environmental performance in council, commercial, residential and multi-unit buildings	On Track	Creation of the sustainable design policy 2009	Environment & Planning	Consultant commissioned to assist completion. First draft expected in early May 2010.
		Explore opportunities for developer contributions for community and built infrastructure	On Track	Review operation of development contributions schemes in other metropolitan councils and State Government opportunities	Environment & Planning	This project is yet to be fully scoped however related actions have progressed including a preliminary review of the operation of Developer Contributions Plan for Port Melbourne continued this quarter.
		Ensure that new development makes a positive contribution to the public realm	On Track	Implement the LPPF to ensure appropriate development outcomes.	Environment & Planning	On-going though planning permit applications / assessments.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4.2.2 Further develop the quality and safety of the City's walking & cycling opportunities						
		Review and implement council's Walking & Cycling Strategy	On Track	Review & implement Councils Walking & Cycling Strategy (implement 9 Cap Works project of \$2.4m walking & cycling, 7 programs to improve education & awareness for users)	Environment & Planning	Walking and cycling capital works projects on track. Pedestrian signal priority implemented at five sites. Three Walk and Talk events conducted. Facilitated Walk to School day.
		Promote respectful cycling on shared paths	Complete	Promote respectful cycling on shared paths	Environment & Planning	Shared zone signage has been located in key areas such as the St Kilda foreshore.
		Improve and expand commuter cycling paths	On Track	Progressing implementation of four strategic bicycle links	Environment & Planning	Cecil Street, Jacka Boulevard, Beaconsfield Parade and Marine Parade capita projects progressing
		Support the implementation of the Victorian Cycling Strategy	On Track	Support the implementation of the Victorian Cycling Strategy	Environment & Planning	Cecil Street, Jacka Boulevard, Beaconsfield Parade and Marine Parade capita projects progressing
		Lower the speeds of vehicles on shopping strips and residential streets	On Track	Lower the speeds of vehicles on shopping strips & residential streets (Clarendon, Carlisle, Barkly St and Glen Ira Road and Bay St precincts)	City & Infrastructure Services	Funding received for Clarendon, Barkly and Carlisle Street Speed Reduction Electronic Signage from Vic Roads. Installation to occur in 2010/11. Seeking Council approval in May 2010 to consult with VicRoads to reduce the speed limits around Carlisle Street shopping strip.
		Address high risk intersections to improve safety	On Track	Address high risk intersections to improve safety (inc Bay St/ Liardet St and Moray St/ Bank St)	City & Infrastructure Services	Council has worked with Vic Roads to design and construct a median strip on Moray Street to stop vehicles crossing the intersection. Four kerb outstands have also been constructed to slow all traffic using the intersection and to provide safety of pedestrians crossing at this intersection. The contractor will complete all works by the end of April 2010. Parks and Open Spaces will begin planting trees in the median strip and kerb outstands in early July 2010. Options will be presented to Council regarding the Bay/Liardet intersection in May 2010 after Council asked for one of the options to be further explored and briefed at a later date.
4.2.3 Enable & advocate for improved access to sustainable transport options and reduce car dependency						
		Develop a public transport advocacy statement	Complete	Develop a public transport advocacy statement	Environment & Planning	Completed in the first quarter. Council adopted a public transport advocacy statement on 27 July 2009. The statement provides recommendations to improve public transport across the City of Port Phillip.
		Increase the availability of public transport options within and across the city	On Track	Increase the availability of public transport options within and across the city (inc implement of tram stop refurbishment improvement program)	Environment & Planning	City of Port Phillip Bus Review report completed and submitted to State Government. Awaiting Government comment/endorsement/release. Planning continuing for stop optimisation and new Disability Discrimination Act tram stop on The Esplanade at Alfred Square
		Improve accessibility and use of community bus	On Track	Review bus timetable, routes and passenger satisfaction annually to ensure service meets needs of vulnerable residents.	Cultural & Community Development	Community Bus usage has steadily increased since commencement of Route 2 into Port Melbourne. Usage this quarter has increased from last quarter with Route 2 usage increasing by approximately 100 trips per month. Approximately 70% of users are residents with disabilities and frail aged who are unable to access other forms of transport.
				Amendment C61 - Sustainable Parking Overlay	Environment & Planning	Project can not commence until State Government Parking Overlay released. This was expected in January 2010 however did not occur. No updated timelines have been provided.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community						
		Review council's economic development strategy and determine priority action	On Track	Deliver Business and Industry Strategy (programs, networks and forums that meet local community needs) CoPP Tourism Strategy - Develop a new Economic Development & Tourism Strategy	Environment & Planning	Received Council feedback via a briefing. Working to develop a combined Economic Development & tourism strategy by end of financial year.
		Support local businesses by developing action plans to ensure the viability of strip shopping precincts, supporting working from home businesses and strengthening local business networks	On Track	Business & Industry networking events to meet local community needs (including business forums)	Environment & Planning	2009 Program completed successfully. Commenced planning for 2010 program including 2010 Business Excellence Awards.
		Strengthen links between local community and businesses	On Track	Delivery of Business Liaison Services to local community and businesses	Environment & Planning	On-going liaison with traders across the major and minor shopping precincts.
4.2.5 Ensure Sth Melbourne Market is positioned as Melbourne's premier community market						
		Develop and implement a South Melbourne Market Strategy	On Track	Propose to develop & implement a South Melbourne Market business strategy	City & Infrastructure Services	Detailed strategy referred to South Melbourne Market Management Committee prior to submission to Council
4.3 Caring for our natural environment						
4.3.1 Ensure integrated planning and management of our foreshore						
		Pursue an integrated approach to coastal and foreshore management	On Track	Development of a place management framework for the foreshore to support implementation of relevant capital works projects (i.e. west beach, Elwood foreshore upgrade, minor foreshore infrastructure upgrade program)	City & Infrastructure Services	Place management framework in place, capital works project underway.
		Lifesaving clubs: resolve to community satisfaction and high quality built form including environmental outcomes	On Track	Detailed design and construction for new lifesaving pavilion for South Melbourne and Port Melbourne Lifesaving Clubs	Cultural & Community Development	Council is investigating funding options and will meet Life Saving Victoria in May 2010 to discuss life saving club future infrastructure.
4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City						
		Develop a comprehensive tree strategy with an intent to add more trees	On Track	Development of a Tree Policy for the City	City & Infrastructure Services	Streetscape Assessment complete. Draft Tree Policy complete and will be available for community comment in May
		Promote and extend the 'adopt a tree program' across the municipality including nature strips	Complete	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	The Adopt a Tree Program was launched in the second quarter.
		Further develop sustainable landscape and WSUD for streetscapes including conversational street seating and provide drinking water fountains/refill stations	On Track	Development of Tree Policy (will incorporate policy on WSUD)	City & Infrastructure Services	Streetscape Assessment complete. Draft Tree Policy complete and will be available for community comment in May 2010.
		Maintenance of existing trees on key boulevards	On Track	Tree Maintenance Program as per current operational standards	City & Infrastructure Services	Trees under high voltage power lines have been inspected and pruned in Elwood this quarter.
4.3.3 Promote increased community action in caring for our environment						
		Promote and extend the 'adopt a tree program' across the municipality including nature strips	Complete	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	The Adopt a Tree Program was launched in the second quarter.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
4.4 Major city projects						
4.4.1 Strive to ensure Major Projects enhance liveability						
		Consider opportunities and possible partnerships for new major projects	On Track	Consider opportunities and possible partnerships for new projects.	Environment & Planning	Council has been briefed on the supermarket site redevelopment and there is support for the commencement of an Expression Of Interest process. With regard to Balaclava Station council continues to support the bid for State Government funding to redevelopment the station in conjunction with Major Projects Victoria.
		Review the St Kilda Triangle Development	On Track	Review the St Kilda Triangle Development	CEO	Council has now terminated the Development Agreement with BBC Triangle Investments Pty Ltd and are seeking endorsement from the State Government to grant Palais Theatre Management a five year lease for the management of the Palais theatre
		Ensure strong council and community engagement in any redevelopment of the Port Melbourne waterfront to secure a sustainable future for the precinct	On Track	Develop Urban Design Framework (UDF) for Port Melbourne Waterfront	Environment & Planning	Council has appointed a Community Reference Committee to assist in delivering the Port Melbourne Waterfront Urban Design Framework with the community over the next 12 months.
		Build a new skate park	On Track	Review Skate Park location and secure new site for the skate park and commence development of the skate park	Environment & Planning	The draft masterplan for Marina Reserve with skateable infrastructure is being developed with community input. Proposed to report the draft masterplan to the council in June 2010.
		Explore options for the Carlisle Street Redevelopment Project	On Track	Explore options for the Carlisle Street Redevelopment Project	Environment & Planning	Council has been briefed on the supermarket site redevelopment and there is support for the commencement of an expression of interest process. In regard to Balaclava Station council continues to support the bid for State Government funding for the station redevelopment in conjunction with Major Projects Victoria.
		Continue to advocate against the Grand Prix being staged in Albert Park Reserve	On Track	Continue the campaign for removal of Grand Prix from Albert Park Reserve	Cultural & Community Development	Council has continued to advocate for the removal of the Grand Prix from Albert Park Reserve. On the 9th March, Council resolved that no future agreement between the City of Port Phillip and the Australian Grand Prix Corporation covering council provided services will be confidential.
		Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	City & Infrastructure Services	On-going engagement with Parks Victoria and the Royal Melbourne Yacht Squadron.
		Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	Environment & Planning	Preliminary CoPP submission made in December 2009 to the State Government Advisory Committee on Port Environs - seeking commitment to development of port rail link.