



# **Quarterly Financial Report**

## **March 2008**



# Quarterly Financial Report from the Chief Executive Officer

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## 1. CEO ISSUES

### Financial

Council's financial position reflects a favourable year to date variance of \$5.166M. Full details of significant variances are set out in the body of the report. The last quarter has seen progress towards reducing the capital works roll-over. A fuller analysis is provided in the report.

The quarter has been focussed on preparation of the 08/09 Budget. The preparations are on track, culminating in a presentation to key stakeholders on broad issues confronting Council.

The Budget reflects the strong influence of the Community Plan priorities and the ongoing environmental agenda. An overview of the Council Plan actions undertaken and planned will be reported to Council in the June cycle.

The improved model budget will this year mandate improved linkage between strategic objectives in the final budget paper.

The accompanying indicators illustrate progress against agreed targets. In addition, work is continuing on the service promise initiatives.

### Major Projects

The move to the Town Hall Annexe has been successfully completed. This culminated in a public open day and community events in March.

The move proceeded exceptionally smoothly and has attracted much positive feedback from staff. All works are expected to be completed on site by early May.

Council approved amended conditions for a Development Plan for the Triangle development in February. The developer has subsequently been focussed on revising plans ready to re-submit to Council officers. This is expected to occur in the near future.

The project continues to attract a high level of interest and comment. We have improved access to Council's website to support this interest.

Public consultation has commenced on the Foreshore Connections Project. Works on the Foreshore Promenade are on schedule.

### Current Issues

The last quarter also saw delivery of many public events during the summer event season. The St Kilda Festival this year was conducted exceptionally smoothly and created a very positive atmosphere. It attracted many positive comments.

As previously reported to Council, New Years Eve on the foreshore generated much larger crowds than anticipated. This has led to a review of Council's role and the need for change in alcohol laws next year.

The emerging issue, community concern about alcohol consumption, will be an increasingly high priority for Council coming months.



## 2. FINANCIAL OVERVIEW

### 2.1 RATE DETERMINATION STATEMENT FOR THE PERIOD ENDING 31<sup>ST</sup> MARCH 2008

Please Note:

- The Forecast columns represent the Original Budget updated for any Forecast changes.
- Amounts displayed in the variance column with ( ) represent UNFAVOURABLE Variances, whereas amounts shown WITHOUT brackets represent FAVOURABLE Variances.

	YTD Actual \$'000	YTD Forecast \$'000	Variance \$'000	Full Year Forecast \$'000
Rates	53,774	53,614	160	71,347
Government Grants	6,376	6,100	275	7,814
Capital Revenue	1,794	1,233	561	1,645
Parking Revenue	16,114	16,854	(740)	22,299
Capital Grants	456	604	(148)	805
Fees & Charges	9,104	9,789	(684)	13,302
Interest Received	1,874	1,487	387	1,949
Other Income	5,732	6,020	(288)	8,180
Profit / (Loss) on sale of Assets	0	0	0	(10)
<b>TOTAL REVENUE</b>	<b>95,223</b>	<b>95,700</b>	<b>(477)</b>	<b>127,331</b>
<b>EXPENDITURE</b>				
Employee Costs	31,432	32,321	890	44,225
Contract Services	22,334	24,058	1,724	30,475
Materials & Other Costs	14,718	17,832	3,114	24,515
Depreciation	9,630	9,746	(116)	13,190
Interest Paid	247	164	(84)	270
<b>TOTAL EXPENDITURE</b>	<b>78,362</b>	<b>84,121</b>	<b>5,759</b>	<b>112,676</b>
Add Back Depreciation	9,630	9,746	116	13,190
Plus Other Non Cash Items	0	0	0	10
<b>NET OPERATING SURPLUS / (EXPENDITURE)</b>	<b>26,491</b>	<b>21,325</b>	<b>5,166</b>	<b>27,855</b>
Operating - Ex Capital Works	400	0	(400)	0
Capital Works Expenditure	6,450	7,838	1,387	18,745
Remediation Expenditure	73	150	77	300
Capital Carry Over 2006/2007	11,765	14,755	2,990	19,798
Capital Expenditure	1,287	2,217	930	3,182
Transfers (to) Statutory Reserves	1,794	1,234	(561)	1,645
<b>TOTAL CAPITAL</b>	<b>21,770</b>	<b>26,193</b>	<b>4,423</b>	<b>43,670</b>
<b>NET OPERATING SURPLUS / (EXPENDITURE) AFTER CAPITAL WORKS</b>	<b>4,721</b>	<b>(4,868)</b>	<b>9,589</b>	<b>(15,815)</b>
Loan Repayments	(4,392)	(4,385)	(7)	(4,497)
Transfers from Statutory Reserves	2,300	2,300	0	2,300
Net Transfers (To) / From General Reserves	816	4,059	(3,242)	(1,104)
<b>SURPLUS / (DEFICIT)</b>	<b>3,446</b>	<b>(2,894)</b>	<b>6,340</b>	<b>(19,115)</b>
2006/07 Carry Over Surplus/(Deficit)	1,880	1,880	0	1,880
B/Fwd Surplus to Fund Capital Carry Over	19,156	19,156	0	19,156
Capital Works Carried Over to 2008/09	0	0	0	(1,800)
<b>NET SURPLUS / (DEFICIT)</b>	<b>24,482</b>	<b>18,142</b>	<b>6,340</b>	<b>121</b>



**2.2 PROFIT & LOSS STATEMENT FOR THE PERIOD ENDING 31<sup>ST</sup> MARCH 2008**

	<b>YTD Actual</b>	<b>YTD Forecast</b>	<b>Variance</b>	<b>Full Year Forecast</b>	<b>Full Year Original Budget</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>REVENUE</b>					
Rates	53,774	53,613	161	71,347	70,847
Grants	5,184	5,308	(125)	6,791	6,724
Interest	1,874	1,487	387	1,949	1,650
Grants Commission	1,425	1,396	29	1,828	1,728
Charges, Fees & Fines	25,218	26,642	(1,424)	35,601	36,153
Other	5,619	5,538	82	7,537	7,344
Contributions	1,794	1,233	561	1,645	1,645
<b>TOTAL REVENUE</b>	<b>94,888</b>	<b>95,217</b>	<b>(329)</b>	<b>126,698</b>	<b>126,090</b>
<b>EXPENDITURE</b>					
Employee Costs	31,432	32,321	889	44,225	41,412
Materials and Contracts	22,943	24,952	2,010	31,918	34,523
Utility Payments	1,193	1,475	281	2,173	2,172
Consultants	2,447	3,225	778	4,128	3,463
Debt Servicing Costs	247	164	(84)	270	218
Depreciation	9,630	9,746	116	13,190	13,000
Other Expenses	10,470	12,239	1,768	16,771	17,241
(Profit) / Loss on Disposal of N.C.A.	0	0	0	10	0
<b>TOTAL EXPENDITURE</b>	<b>78,362</b>	<b>84,121</b>	<b>5,759</b>	<b>112,686</b>	<b>112,030</b>
Significant Income/(Expenses)	0	0	0	0	0
<b>SURPLUS / (DEFICIT)</b>	<b>16,526</b>	<b>11,096</b>	<b>5,430</b>	<b>14,012</b>	<b>14,060</b>
<b>NET SURPLUS / (DEFICIT)</b>	<b>16,526</b>	<b>11,096</b>	<b>5,430</b>	<b>14,012</b>	<b>14,060</b>



## 2.3 BALANCE SHEET AS AT 31<sup>ST</sup> MARCH 2008

	31-Mar-2008	31-Mar-2007
	\$'000	\$'000
<b>Current Assets</b>		
Cash	3,910	1,294
Receivables	1,880	189
Investments	43,600	49,100
Other	1,168	2,020
<b>TOTAL CURRENT ASSETS</b>	<b>50,558</b>	<b>52,602</b>
<b>Current Liabilities</b>		
Creditors	6,050	3,871
Provisions	7,561	7,597
Borrowings	328	336
<b>TOTAL CURRENT LIABILITIES</b>	<b>13,939</b>	<b>11,804</b>
<b>NET CURRENT ASSETS</b>	<b>36,619</b>	<b>40,798</b>
<b>Non Current Assets</b>		
Investments	5	5
Receivables	17	2,631
Property, Plant And Equipment	1,659,019	1,425,200
<b>TOTAL NON CURRENT ASSETS</b>	<b>1,659,040</b>	<b>1,427,836</b>
<b>Non Current Liabilities</b>		
Borrowings	3,811	8,124
<b>TOTAL NON CURRENT LIABILITIES</b>	<b>3,811</b>	<b>8,124</b>
<b>NET NON CURRENT ASSETS</b>	<b>1,655,229</b>	<b>1,419,712</b>
<b>NET ASSETS</b>	<b>1,691,848</b>	<b>1,460,511</b>
<b>Equity</b>		
Accumulated Surplus	576,692	555,801
Operating Profit (Loss) after Capital	3,305	1,887
NET Transfers (to) / from Reserves	2,611	2,019
Reserves	1,109,240	900,803
<b>TOTAL EQUITY</b>	<b>1,691,848</b>	<b>1,460,511</b>



### 3. KEY FINANCIAL STATUS INDICATORS

#### 3.1 INVESTMENTS AS AT 31<sup>st</sup> MARCH 2008

Please Note:

- > \* Weighted Average Interest Rate to Maturity.
- > # Weighted Average No. of days to Maturity from Month End.

Financial Institution	S & P Rating		Type of investment	Principal Investment \$'000	Date Of Investment	Interest Rate %	No. of Days to Maturity
	Long (A-)	Short (A2)					
IMB Ltd	BBB	A2	term deposit	3,000	28-Feb-08	8.11	91
IMB Ltd	BBB	A2	term deposit	2,000	18-Feb-08	7.91	91
IMB Ltd	BBB	A2	term deposit	3,000	18-Feb-08	7.80	90
Suncorp Metway	A	A1	1 year term deposit	4,600	05-Jun-07	6.76	365
Suncorp Metway	A	A1	term deposit	2,000	04-Feb-08	7.49	91
Adelaide Bank	BBB	A2	term deposit	3,000	15/02/2008	7.97	90
Adelaide Bank	BBB	A2	AMF Yield Fund	4,000	-	7.80	30
ANZ	AA-	A1	term deposit	3,000	13-Feb-08	7.68	90
Bankwest	AA-	A1+	term deposit	3,000	03-Mar-08	7.86	60
CBA	AA-	A1+	Floating rate note	3,000	21-Jan-08	7.61	91
CBA	AA-	A1+	Floating rate note	4,000	20-Feb-08	8.01	89
Deutsche	-	-	Floating rate note	3,000	28-Feb-08	8.94	87
Investec	BBB	F2	term deposit	2,000	18-Feb-08	7.92	91
Macquarie Bank	A	A2	term deposit	4,000	07-Dec-07	7.70	367
<b>Total</b>				<b>43,600</b>		<b>7.79</b>	<b>137</b>

#### 3.2 LOAN STATUS

Financial Institution	Interest Rate %	Debt Principal	Principal Repaid	Debt Principal
		As At 31/12/2007 \$'000	Dec - Mar \$'000	As At 31/03/2008 \$'000
CBA Semi Government Loan 2	6.15	3,495	110	3,385
<b>Total</b>		<b>3,495</b>	<b>110</b>	<b>3,385</b>

NB: In May 1999 Council borrowed \$13.4 million from the Commonwealth Bank to acquit its share of the unfunded superannuation liability of the LASB. The borrowings are in the form of two loans, one for \$7.0 million, the other \$6.4 million at a fixed interest rate of 6.15% repayable quarterly over 15 years. Local Governments are able to negotiate fixed interest loans. Two loans were negotiated to enable early repayment of one if Council decided to do so in the future. Accordingly, in September 2007 the outstanding principal of \$3.941M for the CBA Semi Government Loan 1 (i.e. the \$7M loan) was repaid. The early repayment of this loan has resulted in the CoPP saving \$904K in interest repayments over the remainder of the loan term.

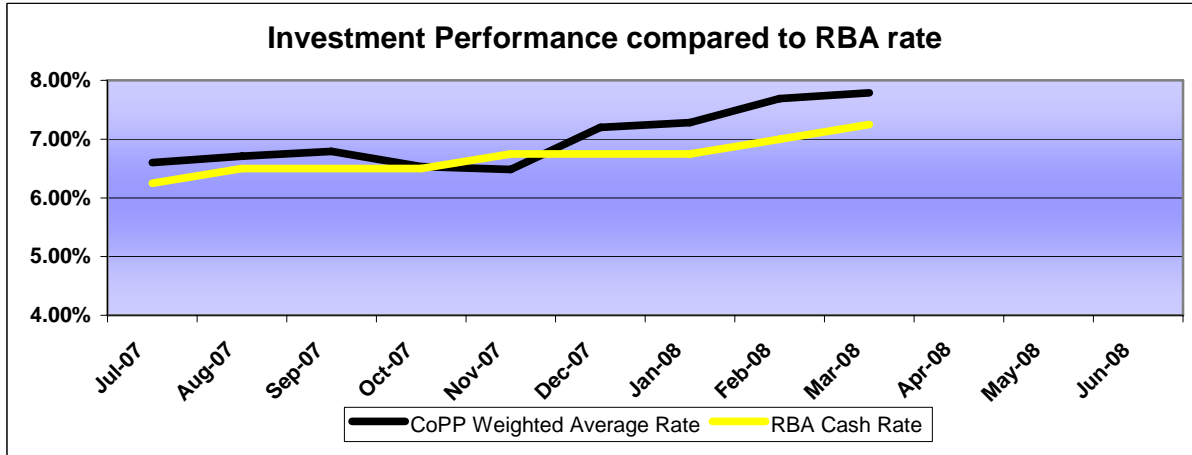
- Loan repayments are made quarterly on both principal and interest components.
- For the 3rd quarter December to March 2008, \$110K was repaid from the principal and \$53K has been repaid in interest.

### 3.3 FINANCIAL INDICATORS

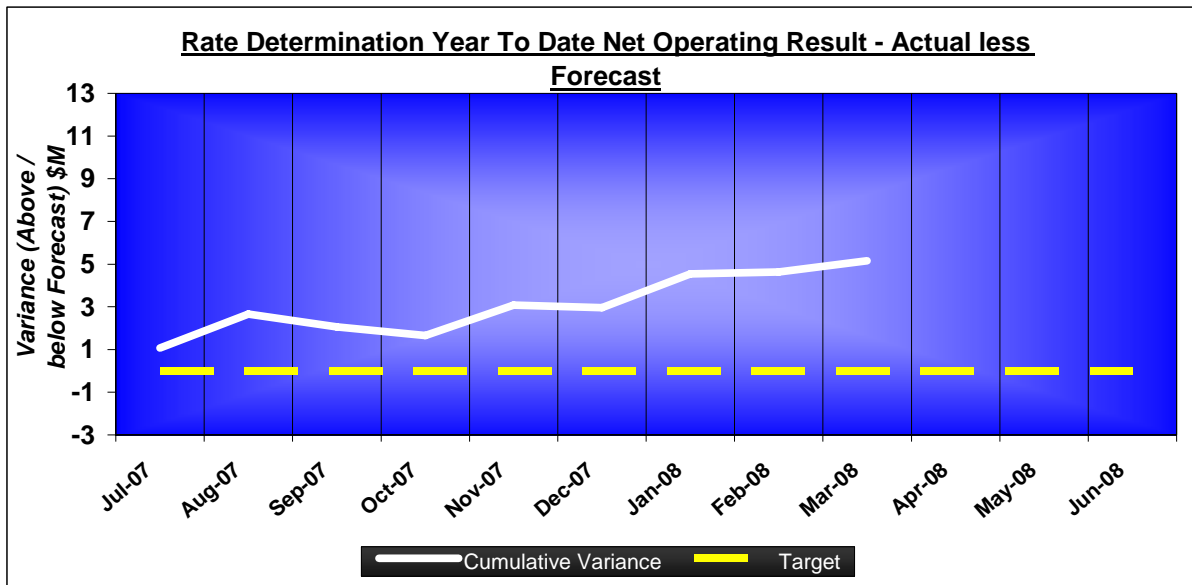
## FINANCIAL MANAGEMENT

Mar-08

To ensure Council's ongoing financial viability by providing timely and relevant financial information.



Council's weighted average rate of interest on investments in March 2008 of 7.79%, is greater than the RBA rate of 7.25%.



The YTD net operating result to March 2008 (excluding capital expenditure, loan repayments and transfers (to)/from reserves) shows a favourable variance of \$5.16M compared to budget due to the following offsetting factors:

- YTD revenue is \$477K unfavourable compared to budget. This is largely due to unfavourable parking revenue (\$740K), capital grants (\$148K) and fees & charges (\$684K). Favourable interest income (\$387K) has partially offset this variance.
- YTD expenditure (excluding depreciation) is \$5.644M favourable compared to budget. This is due to favourable variances in contract payments (\$1.724M), wages & salaries (\$1.530M), contributions & donations (\$328K) and other expenses (\$724K). Unfavourable external labour (\$594K) has partially offset this variance.

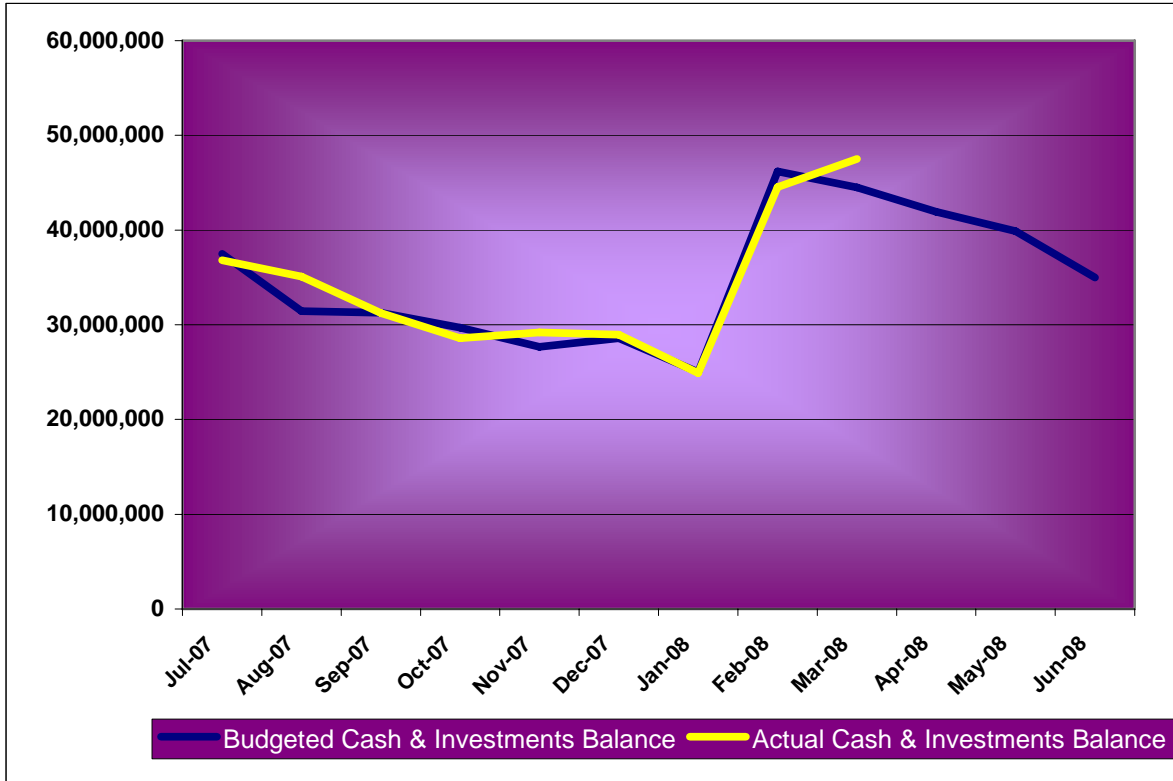


**Legend**    ★ ★ ★ Favourable    ★ ★ In Line    ★ Unfavourable

# CASH FLOW FORECAST

Mar-08

*To show total cash on hand in comparison to budgeted expectations on a monthly basis, to ensure Council's ongoing financial viability by providing timely and relevant financial information*



Council's cash position of \$47.510M is in line with the year to date budget of \$44.510M.



*Legend*  
 ★★ ★ Favourable      ★★ In Line      ★ Unfavourable



## 4. KEY DIVISIONAL HIGHLIGHTS

### 4.1 ORGANISATION SYSTEMS & SUPPORT

#### **ACHIEVEMENTS**

##### ***Finance & Investments***

- Presented the Councillor Financial Workshop, updating Councillor's on City of Port Phillip's current financial position and factors influencing the 2008-09 budget.
- Supported and lead the organisation in preparing the draft 2008-09 budget to be presented to Council in May 2008.
- Developed and delivered Financial Management workshops to Council's Managers & Coordinators as part of the Management Development program.
- Upgraded Council's banking platform to Commonwealth Bank's online banking product 'Commbiz'

##### ***Governance & Community Relations***

- Highly successful International Women's Day event as part of the Community Leadership Program
- Ran governance arrangements and communications for triangle site Statutory Planning Committee meeting for triangle site (7 February)
- Delivered workshops on collaborative governance and the local government context to all managers and coordinators; and launched handbook on legal and procedural responsibilities for managers
- Developed draft strategic risk plan and finalised new risk management template with Executive Team

##### ***Information Technology Services***

- Implementation of the Animal Mobility Application to allow Council officers search Animal Management Data through PDA's.
- Creation of a purchasing panel for the procurement of Geographical Information Systems, 3D Modelling systems and associated services. This will greatly improve the management and analysis of information across the organisation, and facilitate better communication with the community
- Server consolidation completed. 90% of identified servers have been virtualized, drastically reducing the number of physical servers used in the organization. This will enable financial savings through reduced power consumption and streamline management of servers.

##### ***Corporate Planning and Performance***

- Implementation of 08/09 corporate planning process

##### ***Organisational Development***

- Emergency Procedures for St Kilda Town Hall have been developed and all staff have been briefed on the Evacuation Procedures
- Conducted People Pulse Survey Sessions for Jan, Feb and March
- Launch of Learning & development calendar Jan-June 08
- Launch of Management Development Program



## **CHALLENGES**

### ***Finance & Investments***

- Assisting all staff with ePod Maintenance
- Assisting Organisation Development with HR System issues

### ***Governance & Community Relations***

- Assisting departments to finalise their revised risk plans
- Once property policy and strategy is adopted, moving to the next stage of implementing this policy
- Implementing Community Leadership Program and other aspects of Community Plan

### ***Information Technology Services***

- Continuation of iterative clean up process for Name and Address Register including Address Validation Software and Infor Consultant and direct contact with customers.
- Implement Property data business rules
- Move Phones (Landlines) over to Optus as per Government TPAMS deal

### ***Corporate Planning and Performance***

- Finalisation and launch of 08/09 Council Plan

### ***Organisational Development***

- Preparation of the two LGMA teams for the Local Government Managers Australia Management Challenge
- Strategy for specific departmental Learning & Development opportunities
- Implementation of Training Business Plan
- Implementation of Certificate IV in Business Program
- Development of recruitment and retention strategy



## COMMUNITY DEVELOPMENT & PLANNING

### ACHIEVEMENTS

#### *City Development*

##### **Building Solutions**

- Achieving an Occupancy Permit for the New St Kilda Town Hall
- Successful completion of Councils fire safety policy and priority listing
- Successful implementation of Notices and Orders Management program.

##### **Statutory Planning**

- Completion of processing the Triangle development without the need for external labour.

##### **Strategic Planning**

- Exhibition of Amendment C68 completed – Nightingale Street Heritage Precinct.
- Ministerial Approval of Amendment C57 (Pt 1) – Ormond Road Design and Development Overlay
- Amendment C69 – Request for Ministerial Amendment to correct scheme anomalies supported by Council
- Establishment of cross-government steering group to progress 'Balaclava Walk' Project (station upgrade and associated affordable housing development).
- Completion of 'Housing Needs Web-Site' – An IMAP sponsored project led by the City of Port Phillip which establishes an interactive web-site / data base of housing affordability indicators (across regions and LGA's).

#### *Environment & Renewal*

- New Year's Eve Strategy endorsed by Council
- Increase in green power purchase has resulted in a 25% reduction in coal-fired energy for Council buildings
- CoPP is a finalist in the Victorian Coastal Awards for Excellence 2008 for the Planning for Climate Change: A Case Study project
- Preparation for the 7th February 2008 Statutory Planning Committee meeting where the St Kilda Triangle Development Plan was approved subject to conditions
- Completion of St Kilda Precinct Pedestrian Signage Project.
- Implementation of St Kilda Town Hall Car Parking Plan and Staff Travel Campaign
- Schematic Design signed off by Council for Fitzroy Street Foreshore Connections
- Highly successful community consultation undertaken for re-establishment of Middle Park Beach. Innovative approach being undertaken including sand bypassing and sand recycling was very popular with the community

#### *Culture & Recreation*

##### **Youth Services**

- Education/Leadership breakfast held with 150 young people in attendance
- Look under a Rock, Leadership resource launched
- St Kilda Youth Services launch 2Faze education program at Duke St.

##### **Adventure Playgrounds**

- Beginning of Photography project which is being run across St Kilda, Skinners and Kensington Adventure Playgrounds. The project will end with children's work being displayed at Art Play in the City.

##### **Joint Councils Access for All Abilities (JCAAA)**

- Holiday Arts program full in March (17 people attended over the four days) MSAC teenage recreation participant numbers also up.
- Jewish school holiday program provider "Hamerkaz Shelanu / Lamdeni Hebrew School" in Elsternwick recruited to participate in EVCP. Service agreement signed.



## **Sport, Leisure and Recreation**

- SRV Official Announcement of successful application for the Lagoon Oval Lighting Project as part of the 2008/2009 Minor Facilities Funding.
- Sports grounds renovation and season changeover period completed

## **Arts and Festivals**

- Access Arts staff have been featured in an article by John Webb in *newparadigm: social inclusion* The Australian Journal on Psychosocial Rehabilitation; the article is called: **Sounds in the City of Port Phillip** and is a very positive profile of the City and its role in the arts.
- Staged 'most successful St Kilda Festival ever' including very positive response from all key stakeholders such as emergency services and police and participants;
- Highly successful opening of the new Gallery at the Town Hall and the showing of the Rupert Bunny Art Fellowship 2007 winner Julia Powles work, "The Uncertain Nature of Water"; the opening events also included historic tours and exhibitions.

## **Community Development**

### **Ageing and Diversity Policy and Partnerships**

- 2<sup>nd</sup> consultation forum held in Elwood on Linking Residents - Seniors Register Project & nominations for register received (Mar 08)
- Submission to Senate Inquiry on Housing Affordability lodged to raise local issues and propose recommendations (Mar 08)
- New ISEPICH Partnership Agreement put in place as result of review recommendations across 46 member agencies (Mar 08)
- Funding received from DHS to develop a community Heatwave Stress Strategy

### **Community and Health Development**

- CoPP Interfaith Network successful in attracting \$20K grant to develop a booklet and conduct an event (Mar 08)
- Safe City Taxi rank operating successfully in St Kilda entertainment precinct
- 'Habits of the Heart' community education performances successfully completed (Mar08)
- Working with CoPP, Vic Police & Parks Vic to address safety issues around 'Gay beats' in the city

### **Community Development Policy and Programs**

- 112 Community Grant applications received (Feb – Mar 08)
- Indigenous signage installed at St Kilda Town Hall meeting rooms (Mar 08)
- Revised Indigenous Statement of Acknowledgement endorsed by Council (Mar 08)
- Port Melbourne Hub appointed a new Chairperson. All user groups engaged commenced year well.

## **Social Planning and Policy**

- EOIs sought from community groups for community office spaces at SMTH Hub – 8 apps received (Mar 08)
- International Women's Day event held with NHMRC and City of Stonnington (Mar 08)
- Launched Diversity Photo Library during Cultural Diversity Week (Mar 08)

## **Health and Amenity**

### **Animal Management**

- Good progress on pilot project to register animals at Park Towers

### **Health Services**

- Successful Formula 1 Grand Prix Food Surveillance Program
- Successful prosecution of Mc Nick's Takeaway in Fitzroy St for Food Act offences.

### **Parking Systems**

- Implementation of credit card system on selected parking ticket machines



## **CHALLENGES**

### ***City Development***

#### **Statutory Planning**

- Supreme Court challenge to Skate Park decision by VCAT.

#### **Strategic Planning**

- Progress on Amendment C62 (LPPF) and Amendment C61 – Sustainable Parking delayed due to State Government reviews.
- On-going workload relating to Structure Planning in response to Melbourne 2030.

### ***Environment & Renewal***

#### **Environment / Traffic Management / Renewal**

- Work load peaks associated with management of busy on-road event season
- Confirmation of funding and delivery to budget, design, and stakeholder sign-off for Fitzroy Street Foreshore Connections project
- To build public support and knowledge of the benefits of the St Kilda Triangle development in face of negative community campaigning
- To ensure that the legal challenges are addressed quickly and comprehensively so that the development can proceed as soon as practicable

### ***Culture and Recreation***

#### **Youth Services**

- St Kilda Junction clean-up negotiation has left incomplete murals. Need to negotiate annual maintenance review with Vic Roads.

#### **Adventure Playgrounds**

- Proposed development which is happening around Skinners Adventure Play Ground. The development will run along 2 fence lines of the playground and feature 3 story townhouses which will overlook the playground with both balconies and windows. Current plans use the playground as a feature and little consideration has been taken with regards to the fact that the playground is a backyard for 'at risk' children from public housing.

#### **Joint Councils Access for All Abilities (JCAAA)**

- Re defining the role of JCAAA in 08/09 compared to the higher staffed program previously, leading to increased administration tasks for JCAAA staff.
- Integration of JCAAA participant into Junior Soccer club was close to happening. Now suspended due to injury to participant.

#### **Sport, Leisure and Recreation**

- Elwood Park Sports Pavilion Redevelopment Project – community consultation resulted in some concerns about the design. The Project Management team will seek further information from Williams Ross Architects to clarify the impact on local residents.
- Water restrictions and the impact on tenant clubs and casual user groups.

### ***Community Development***

#### **Ageing and Diversity Policy and Partnerships**

- DHS Heritage assessment for St Vincent's Orphanage Site as potential site for nursing home completed.
- DHS developing scenario models to test viability of a 90 bed home on the site within the heritage constraints. \*Not expected to be completed until 2009. The delay has implications for working with the sector to develop a collaborative response and leaves the situation of South Port Community Residential Home still unknown.



### **Community and Health Development**

- Preparing suitable Venue Safe training with licensees to reduce anti-social behaviour inside premises.
- Addressing issues in a whole of community manner to deal with anti-social behaviour and alcohol misuse.

### **Community Development Policy and Programs**

- Working with the Port Melbourne community to ensure sustainability of the community strengthening project outcomes based at the Port Melbourne School beyond Government ceasing in Oct 08.

### ***Health and Amenity***

#### **Local Laws**

- Managing unpaid infringements.
- Enforcement of footpath trading issues.

#### **Parking Enforcement**

- Decrease in number of Parking Infringement's issued.



## 4.2 COMMUNITY ASSETS & SERVICES

### ACHIEVEMENTS

#### **Infrastructure Services Department**

##### **Infrastructure Maintenance**

- Road resurfacing work within the Capital Program including Roads to Recovery program has been completed. The footpath program is on track for completion.

##### **Street and Beach Cleaning**

- Introduction of an additional street cleaning shift in the afternoon in the St Kilda entertainment precinct through the summer season. The service has resulted in improved cleanliness in the area during the evening when patronage is still high. Funding has been sought to continue the program from November to April in 2008-2009.

##### **Waste Management**

- Introduction of additional litter bin collections in the St Kilda entertainment precinct where daily forecast temperatures are 25 degrees or above. This service has been received positively and morning litter bin collection crews are reporting no overflowing litter bins. Funding has been sought to continue the program from November to April in 2008-2009.

#### **Buildings and Green Services Department**

##### **Open Spaces**

- Drought tolerant grass has been planted at South Beach Reserve. This will provide water savings and a hardier surface for future public events.
- Concept designs for the landscape upgrade of Garden City Reserve were provided to local residents for their feedback. The feedback from residents was extremely positive and detailed design will now commence.
- New steps and ramp to Sandridge Beach have been constructed and will now provide a safer environment for beach goers.
- The landscaping around the Ormond Hill Beacon was finished and now provides a more accessible open space for residents and visitors.
- As part of our continuous improvement to capital upgrades to our open spaces, local residents were asked to provide feedback on the new Alma Park Playground. This feedback was very positive.

##### **Park Services**

- Parks Services supported the hugely successful Oxfam event at Gasworks Park. A refugee camp was replicated in the park and we successfully maintained grass coverage throughout the event.
- All palms in Catani Gardens are now banded and the trees are recovering well.
- Protection of our significant trees continues with the mulching and drip irrigation work. Our significant trees are responding well.

##### **Building Maintenance Services**

- The redevelopment of the St Kilda Town Hall was completed and council staff and services now operating from The Annex.
- Restoration of the St Kilda Town Hall parquet floor completed and space returned to public use.
- Restoration of Port Melbourne Town Hall chamber has been completed. This now provides an additional community meeting space with enhanced exhibition space for both the Port Melbourne Historical Society and the city's art works.
- Damage to council buildings from the January 2008 storms has been repaired.
- All public toilets along the foreshore have been revitalised including painting, repairs and installation of water saving plumbing fixtures.



## **Asset Services Department**

### **Asset Planning**

- Collated and assessed 2008/09 Capital Works budget submissions.
- Presented first draft 2008/09 Capital Works budget to Executive team and Councillors.
- Vic Roads audit of arterial road maintenance contract undertaken, significant improvement over 2006 audit.

### **Project Services**

- The unit is at full staffing this quarter which will mean greater capacity to deliver capital works projects on time.
- Capital Project, 51 Broadway Elwood was tendered this quarter and work will commence resulting in a finished community centre towards the middle/end of 2008.

### **South Melbourne Market**

- The market has received details of the revaluation process. As a result, future rentals are likely to increase which will result in an improved financial position.
- Improved debtor management this quarter
- Current occupancy levels at 98%.
- Capital Works projects are progressing well and will be complete by June 2008.

## **Community Services Department**

### **Family & Children's Services**

- Completion of stage 3 of capital redevelopment at Ada Mary A'Beckett Children's Centre.
- Commencement of Community Based Intake to provide an integrated Family Services model.

### **Community Care**

- Inspection of Ballarat Health Service Catering who supply delivered meals under our current service agreement.
- Three information sessions regarding the extended Community Bus Service were held at Cora Graves, Mary Kehoe and Liardet St Community Centres in March.
- With the move back to St Kilda all three Home Care Teams are now able to meet at the same venue for weekly supervision and support. Previously one of the teams was based externally which reduced connection of field staff to the organisation.
- Usage of the Community Bus continues to increase.

## **Customer Services Department**

- The internal Meetings & Events Unit successfully delivered a range of external and internal events during the quarter including:
  - Delivered three "Welcome Back" St Kilda Town Hall Community Events in March – approximately 4,000 people attended.
  - Statutory Planning Committee meeting delivered in February relating to the St Kilda Triangle site development – approximate numbers 1000.
  - Australia Day citizenship ceremony.
- The customer service centres at St Kilda, South Melbourne and Port Melbourne experienced one of the busiest weeks of the year in the lead up to the 2008 Grand Prix. In the 4 days prior to the weekend events, Council received an average of nearly 1000 calls per day, nearly double the normal telephone traffic, while our service counters were also much busier with an extra 500 physical visitors during the 4 days.



## **CHALLENGES**

### ***Infrastructure Services Department***

#### **Infrastructure Maintenance**

- To improve the reinstatement process where service authorities and developers excavate our roads and footpath to undertake works, (Example Carlisle Street). We will communicate with these authorities to foster better relationships and processes.

#### **Street and Beach Cleaning**

- The leaf fall season has begun. During this period to early July, keeping the streets clean will be an ongoing challenge.

#### **Waste Management**

- As a member of the Metropolitan Waste Management Region we are required to attend workshops and comment on the Draft Metropolitan Waste and Resource Recovery Strategic Plan. The process is led by the Department of Sustainability and will be approved in July / August 2008.

### ***Buildings and Green Services Department***

#### **Park Services**

- Water usage and the effect of drought upon open spaces remains the greatest challenge.

### ***Asset Services Department***

#### **Asset Planning**

- Asset Management remains a challenge particularly in relation to the use of the Hansen system across the municipality. Organisational buy in, system functionality and the planning for works are some reasons why this remains a challenge.

#### **Project Services**

- The Elwood Park Sports Pavilion construction will be delayed as a result of some additional community consultation and some proposed changes to the design.

#### **South Melbourne Market**

- The substation is currently operating at full capacity, and as such, load reduction attempts are being made to reduce power consumption for the time being. Negotiations are continuing with Citipower to have a second substation constructed in Coventry St.

### ***Community Services Department***

#### **Family & Children's Services**

- Recruiting suitably qualified and experienced staff to accommodate increased child care places.
- Community education to provide knowledge of new process regarding Child Protection Reports.

#### **Community Care**

- Shipping delay of the second Community Bus from Japan has postponed commencement of the extended service.
- Difficulty recruiting Community Care workers.

### ***Customer Services Department***

- The main challenge of the past quarter was maintaining service delivery standards in a busy external environment. Due to several external events being held within the City of Port Phillip, managing the additional customer demand was a particular issue.



### 5. ORGANISATIONAL OPERATING STATEMENT

Council's YTD net operating surplus of \$12.620M compares favourably to the YTD budget of \$7.104M as detailed below.

Net Operating Surplus/(Deficit)	YTD Actual \$' 000	YTD Forecast \$' 000	Variance \$' 000	Full Year Forecast \$' 000	Full Year Original Budget \$' 000
Organisation Systems & Support	45,562	43,666	1,896	58,554	57,430
Community Assets & Services	(34,553)	(36,665)	2,112	(50,427)	(50,833)
Community Development & Planning	1,611	103	1,508	628	1,202
<b>Net Operating Surplus / (Expenditure)</b>	<b>12,620</b>	<b>7,104</b>	<b>5,516</b>	<b>8,756</b>	<b>7,800</b>

Please Note:

- > The Forecast columns represent the Original Budget updated for any Forecast changes.
- > Amounts displayed in the variance column with ( ) represent UNFAVOURABLE Variances, whereas amounts shown WITHOUT brackets represent FAVOURABLE Variances.

For further details regarding the actual versus budget variances for each Division, please refer to Section 6 – Divisional Variance Analysis.



## 6. DIVISIONAL VARIANCE ANALYSIS

### 6.1 ORGANISATION SYSTEMS & SUPPORT

#### ORGANISATION SYSTEMS & SUPPORT

3RD QUARTER 2007/08

The Organisation Systems & Support Division encompasses the following Departments:

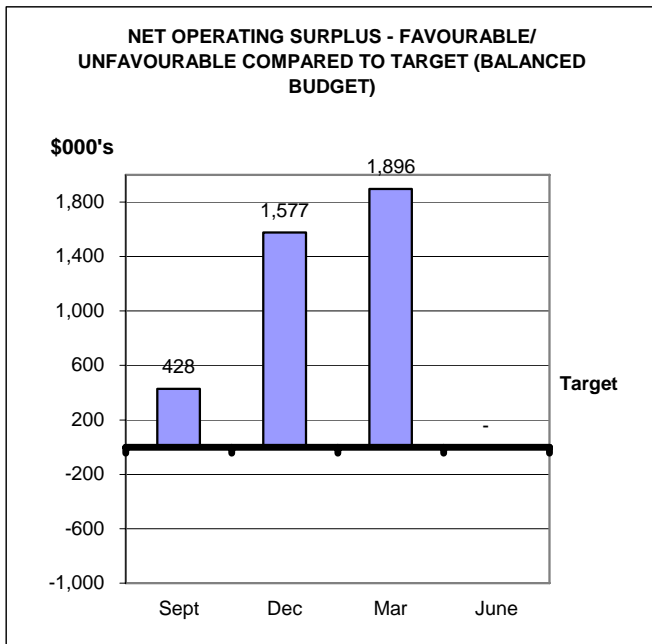
- Finance & Investments
- Governance & External Relations
- Organisational Development
- Corporate Planning & Performance
- Information Technology Services

The major sources of income in this Division are rates, interest on investments and commercial rentals. Income flows are generally stable throughout the year.

Income is offset by the major sources of expenditure for rates collection, CoPP insurance costs and contribution to the Melbourne Fire Brigade Levy, and maintenance costs for I.T. Services.

The Organisation Systems & Support Division generates more income than it expends due to the significant amount of CoPP income (mainly Rates) collected by this Division. The essential function of the division is to provide support for the organisation's internal functions.

A favourable variance from target of \$1.896M was achieved for the nine months ended 31st March 2008. This includes results from the CEO.



**Legend**

★ ★ ★  
Favourable

★ ★  
In Line

★  
Unfavourable

**Organisation Systems & Support YTD net operating surplus of \$45.562M is \$1.896M favourable compared to the YTD forecast of \$43.666M, as per the departmental variance analysis below.**

**Director Organisation Systems & Support YTD net operating deficit of \$529K is in line with the YTD forecast of \$609K**

**Finance & Investments' YTD net operating surplus of \$53.805M is \$739K favourable compared to the YTD forecast of \$53.066M. This is primarily due to the following variances:**

- Interest Income \$349K favourable due to extra funds being available for investment.
- Wages and Salaries \$146K favourable this is predominantly due to budgeted positions that are not yet filled

**Organisation Development's YTD net operating deficit of \$1.178M is \$114K favourable compared with the YTD forecast of \$1.292M primarily due to:**

- Professional services \$60K favourable due to delays in expending the phased budget
- Wages and Salaries \$85K favourable this is predominantly due to budgeted positions that are not yet filled



**Information Technology Services' YTD net operating deficit of \$2.202M is \$316K favourable compared to the YTD forecast of \$2.518M. This is due to the following variances:**

- Salaries and wages \$91K favourable due to delays in filling vacant positions and annual leave provisions.
- Contract Payments \$47K favourable due to phasing issue until May 2008.
- Telephone charges \$154K favourable due to delays in receiving invoices from Optus.

**Governance & Community Relations' YTD net operating deficit of \$3.438M is \$583K favourable compared to the YTD forecast of \$4.020M primarily due to the following variances:**

- Wages and salaries \$112K favourable due to budgeted positions that were vacant in the first half of the financial year.
- Other Income \$175K favourable due to \$111K received for insurance premium reimbursement from PPHA for 2005/06 which was not raised as a debtor last year and \$87K favourable in Property & Valuations due to increase in rental income.
- Contract payments \$90K favourable due to expenditure delays against phased budget, primarily in relation to online services and market research contracts.
- Professional services \$92K favourable in online services due to delays in expending the phased budget
- Other expenses \$141K favourable predominantly due to phasing issue and will self correct over the next few months

**Corporate Planning & Performance net operating deficit of \$481K is \$106K favourable compared to the YTD budget of \$586K, primarily due to the following variances:**

- Salaries and Wages - \$84K favourable due to new positions within the department with budget for the second half of the year not being filled until mid to late Feb.

**Chief Executive Officer's net operating deficit of \$415K is \$41K unfavourable compared to the YTD forecast of \$374K due to unbudgeted expenditure on professional services.**



## 6.2 COMMUNITY DEVELOPMENT & PLANNING

### COMMUNITY DEVELOPMENT & PLANNING

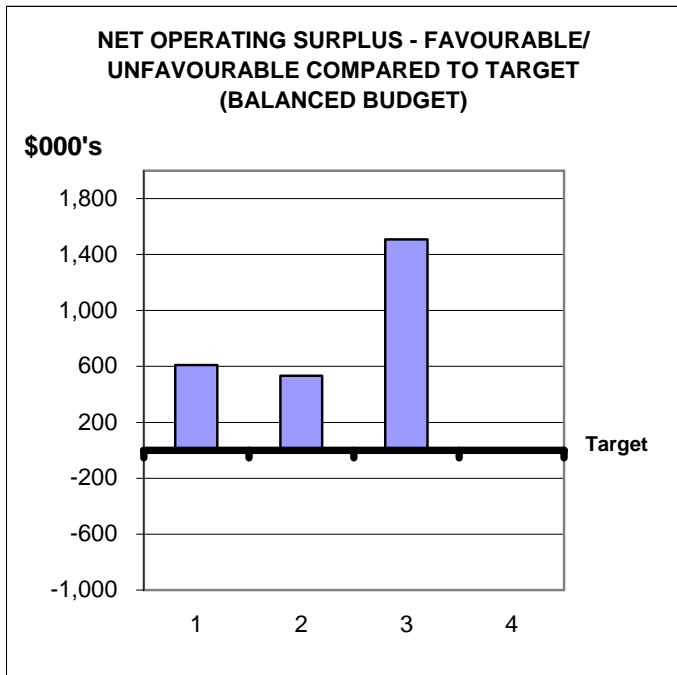
3rd QUARTER 2007/08

**The Community Development & Planning Division encompasses the following Departments:**

- Community Development & Planning Director
- Health & Amenity
- City Development
- Environment and Renewal
- Economic Development & Tourism
- Culture and Recreation
- Community Development

**The major sources of income in this Division are**  
Parking revenue and fees and charges.

**Income is offset by the major sources of expenditure such as**  
Labour and parking administration contracts.



**Legend**

★★★ Favourable      ★★ In Line      ★ Unfavourable

**Community Development & Planning Net Operating Surplus of \$1.611M is \$1.508M favourable compared to the YTD Forecast Surplus of \$103K as per the departmental variance analysis set out below:**

**Director Community Development & Planning Net Operating Deficit of \$500K is \$85K favourable compared to the YTD Forecast of \$585K. This is primarily due to:**

- Other Expenses \$60K favourable due to project delays.

**Environment and Renewal Net Operating Deficit of \$1.145K is \$417k favourable to the YTD forecast deficit of \$1.562M due to:**

- Professional Services \$291K favourable resulting from St Kilda Foreshore Project professional services (\$275K) favourable, to be phased to the end of the financial year .
- Other Expenses \$125K favourable due to delays in Activities and Programs projects for Environmental Planning (\$136K).

**City Development Net Operating Deficit of \$2.012M is \$391K favourable compared to the YTD Forecast of \$2.403M. This is primarily due to:**

- Other Income \$71K favourable due to higher than anticipated Urban planning fees (\$23K) and unbudgeted Building Control fees (\$66K)
- Wages and Salaries \$228K favourable due to delays in staff recruitment within Statutory Planning and Manager City Development.
- Professional Services \$69K favourable due to delays in projects resulting from staff shortages.

**Economic Development and Tourism Net Operating Deficit of \$105K is \$104K favourable compared to the YTD Forecast of \$208K. This is primarily due to:**

- Government Grants \$81K favourable due to receipt of unbudgeted Grants \$80K.
- Wages and Salaries \$29K favourable due to adjustments to Long Service Leave and Annual Leave provisions.



**Culture and Recreation Net Operating Deficit of \$3.879M is \$470K favourable compared to the YTD Forecast of \$4.349M. This is primarily due to:**

- Other Income \$277K favourable due to St Kilda Festival income (\$96K) received before anticipated, Libraries (\$39.5K) due to receipt of unbudgeted income to support the Premier's reading challenge, (\$32K) received from previous financial year Grand Prix event, and (\$32K) in unanticipated Govt Grants for drought relief project.
- Contract Payments \$286K favourable due to delays in payment of service agreements for Youth & Recreation (\$32K), St Kilda Festival (\$137K), Film Festival (\$37K) and underspending in Sports Services Management (\$34K).

**Community Development Net Operating Deficit of \$1.396M is \$230K favourable compared to the YTD Forecast of \$1.626M. This is primarily due to:**

- Government Grants \$31K favourable due receipt of unanticipated Government Grants, Drugs Strategy (\$23K), SRS Social Support (\$4K).
- Wages and Salaries \$68K favourable due to delays in staff recruitment within Drugs Strategy (\$16K), Isepich (\$24K) and Cultural Gateway (\$21K).
- Advertising and Publicity \$32K favourable due to delay in invoice processing for printing of Port Phillip online help sheets
- Other Expenses \$59K favourable due to misaligned timing of activities & programs expenditure, over-anticipated catering charges for events and invoicing of licence fees for software expenditure.

**Health and Amenity's Net Operating Surplus of \$10.647M is \$189K unfavourable compared to the YTD Forecast of \$10.837M. This is primarily due to:**

- Parking Revenue \$746K unfavourable due to
  1. PINS income Accrual \$276K unfavourable due to fewer infringements being issued than projected
  2. Parking Perin Doubtful Debt \$292K unfavourable.
  3. Pay Parking \$139K unfavourable due to lower than anticipated volumes.
- Wages and Salaries \$172K favourable due to
  - Amenity and Planning Enforcement \$39K due to Staff Vacancies.
  - Parking Enforcement \$82K due to delays in staff recruitment.
  - Health Services \$27K due to delays in filling vacant position.
- Contract Payments \$264K favourable due to delays in processing of Contractor Invoices,
  - Derelict Vehicles \$104K
  - Pay Parking \$140K
- Other Expenses \$52K favourable due to Parking Pins Doubtful debts (\$35K), Animal Management Activities and Programs (\$8K).
- Maintenance \$32K favourable due to allocated mid year budget in period 7 requiring rephasing.



### 6.3 COMMUNITY ASSETS & SERVICES

**COMMUNITY ASSETS & SERVICES**

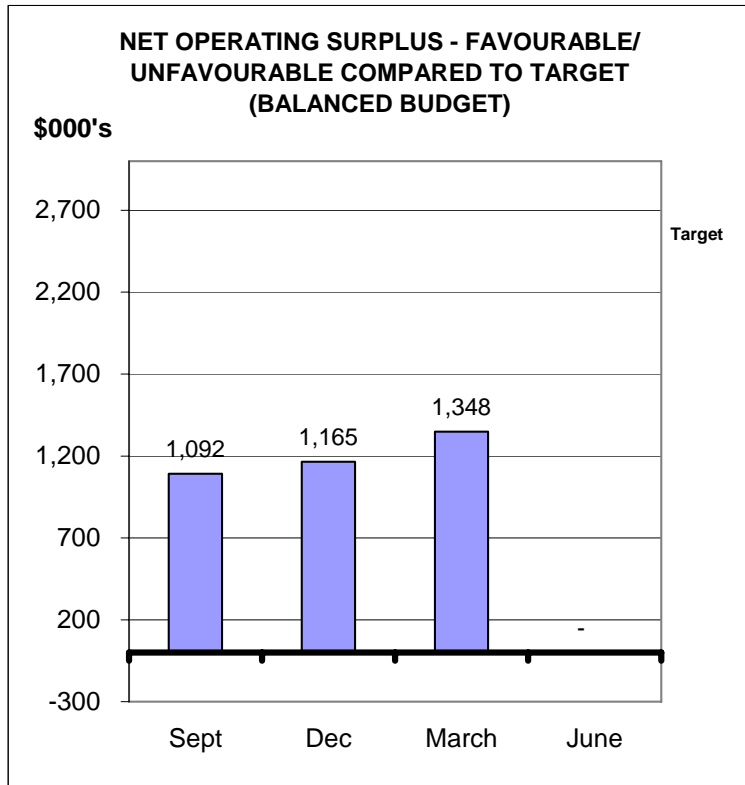
3RD QUARTER 2007/08

**The Community Assets and Services Division encompasses the following Departments:**

- Executive Director
- Infrastructure Services
- Asset Services
- Buildings and Green Services
- Community Services
- Customer Service

**The major sources of income in this Division are**  
Rates,  
Government Grants (the larger being for Community Care, Home Based Child Care, Street & Beach Cleaning),  
Fees & Charges from User Groups,  
Road Reinstatement fees,  
Vic Roads and other smaller activities.

**Income is offset by the following major sources of expenditure**  
Labour, food production, infrastructure maintenance, building maintenance, maintenance of parks and open spaces, street & beach cleaning costs and waste management operations.



**Legend**

★★★ Favourable      ★★ In Line      ★ Unfavourable

**Community Assets and Services' net operating deficit of \$22.931M is \$1.348M favourable compared to the full year forecast of \$24.280M. This is primarily due to the following variances:**

**Executive Director Community Assets and Services' YTD net operating deficit of \$376K is \$52K favourable compared to YTD forecast of \$429K. This is primarily due to the following variance:**

- Professional services is currently less than forecast. The division's legal fees have been consolidated into one area and it is prudent to maintain a contingency over the last quarter.

**Infrastructure Services' YTD net operating deficit of \$9.444M is \$355K favourable compared to the YTD forecast of \$9.799M. This is primarily due to the following variances:**

- Contract Payments favourable \$385K YTD due to the following:
  - Waste Management Operations Business Unit favourable \$148K YTD. Additional mid year budget review funding received for Dumped Rubbish Services was posted in January 08 and not phased evenly over the FY. Expenditure for this service will align with budget in coming months.
  - Infrastructure Maintenance Business Unit favourable \$146K YTD. This is due to incorrectly processing payments against income which will be corrected in April and reinstatement works not meeting forecast expectations.



- Waste Contract Management favourable \$118K YTD due to the unprocessed payment of the Domestic Refuse Collection contract

**Buildings and Green Services' YTD net operating deficit of \$8.139M is \$199K favourable compared to the YTD forecast of \$8.338M. This is primarily due to the following variance:**

- Salaries & Wages favourable \$35K YTD due to the following offsetting variances:
  - Open Spaces favourable \$99K YTD. This is predominantly due to vacant positions that are currently being recruited. This will offset other departmental unfavourable variances.
  - Building Maintenance Services unfavourable \$84K YTD. This is a result of 1 additional FTE approved by work force planning and, currently funded by other departmental favourable variances.
- Contract payments favourable \$75K YTD due to the following:
  - Building Services' contract payments favourable \$133K YTD. Currently meeting forecast expectations as variance is within target.
  - Parks Services' contract payments unfavourable \$79K YTD. Currently exceeding forecast expectations. Expenditure will align with budget by end of FY.
- Utilities favourable \$105K YTD. Temporary variance as expenditure will be captured in latter periods of the FY.

**Asset Services' YTD net operating deficit of \$310K is \$506K favourable compared to the YTD forecast of \$817K. This is primarily due to the following variances:**

- Government Grants and other income currently exceeding forecast expectations. This is due to the earlier than anticipated receipt of Vic Roads funding for road re-sheets and maintenance work on arterial roads. Costs will be incurred during upcoming months and will align with forecast expectations. In addition, the South Melbourne Market rental is currently favourable as a result of higher than anticipated stallholder rental income.
- Asset Planning's utilities expenditure is currently favourable. This variance is temporary. This is the result of fewer electricity payments for the period. Expenditure for public lighting will be captured in latter periods of the financial year.

**Customer Service YTD net operating deficit of \$1.306K is \$194K favourable compared to the YTD forecast of \$1.500K. This is primarily due to the following offsetting variances.**

- ASSIST salaries & wages expenditure is currently favourable. This is primarily due to staff vacancies within the ASSIST unit that have existed for several months. New recruitment initiatives have been implemented urgently.
- Customer Service department's professional services expenditure is currently favourable and will be expended in coming months for research and service improvement activities.
- Meetings & Events commercial hire revenue is currently unfavourable. Commercial hire revenue is unfavourable with the unavailability of key venues for several months. This shortfall is unlikely to be recovered in this financial year.

**Community Services' net operating deficit of \$3.353M is \$40K favourable compared to the YTD forecast of \$3.394M.**

- Childcare infrastructure levy transfers are currently favourable. Variance is temporary as expenditure is planned to be captured in latter periods of the FY.
- Childcare user fees income is unfavourable as a temporary reduction in places resulted from capital works relocations. This shortfall is unlikely to be recovered in this financial year.
- Reduced salaries & wages in Childcare partially offset the reduced revenue from relocating services.

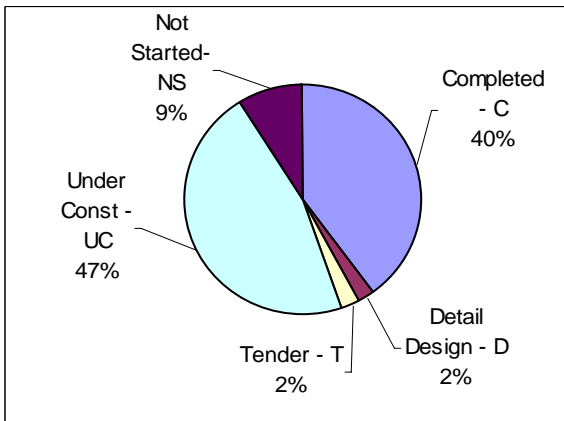


## 7. CAPITAL WORKS

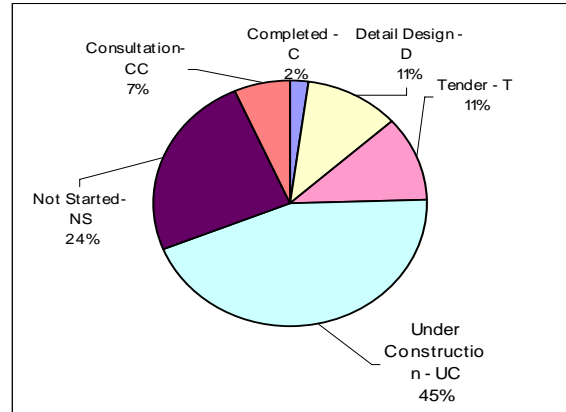
### 7.1 CAPITAL WORKS SUMMARY

Implementation of the capital program is monitored by expenditure to date and progress of the projects against milestones created at the beginning of the financial year.

**Summary Status 2006/07  
Capital works projects carried forward  
(with full year budget > \$50K)**



**Summary Status 2007/08  
Capital works projects (with full year  
budget > \$100K)**



### 7.2 FINANCIAL IMPLEMENTATION OF CAPITAL WORKS

Description	YTD Actual	YTD Forecast	Full Year Forecast	Full Year Original Budget
	\$' 000	\$' 000	\$' 000	\$' 000
Buildings	1,361	2,007	4,282	4,232
Roads	1,552	2,641	5,858	5,858
Drainage	656	498	1,400	2,100
Footpaths	816	1,086	1,680	1,680
Streetscapes & Open Spaces	1,848	1,584	5,370	5,030
Signage & Street Works	290	173	455	550
Community Housing	0	0	0	0
<b>SUB-TOTAL</b>	<b>6,524</b>	<b>7,988</b>	<b>19,045</b>	<b>19,450</b>
Projects Carried Forward	11,765	14,755	19,798	19,799
<b>GRAND TOTAL</b>	<b>18,289</b>	<b>22,743</b>	<b>38,842</b>	<b>39,248</b>



### 7.3 MAJOR CAPITAL WORKS BY CATEGORY

Only Capital Works Projects with a Full Year Budget of \$100K or greater have been selected for this table.

Description	YTD	YTD	Full Year	Full Year	Status
	Actual	Forecast	Forecast	Original Budget	
	\$ ' 000	\$ ' 000	\$ ' 000	\$ ' 000	
<b>Buildings</b>					
90173 South Port Life Saving Club	41	70	150	150	NS
90174 Elwood Pk Sports Pavilion Maj Redev	32	135	200	200	CC
90175 51 Broadway Elwood Comm Ctre Refurb	0	35	300	250	T
90176 St Kilda Childern Ctre Renovations	70	70	800	800	CC
90177 Nth Stk Childern Centre Renovation	501	550	550	550	UC
90179 Urban History Centre (Design/Dev)	8	75	150	150	D
90180 Community Housing Fund 2007/08	0	0	400	400	NS
90181 Building Condition Audit 2007/08	670	700	800	800	UC
90214 St Kilda Town Hall Stratergy 2007/08	0	300	300	300	UC
90219 Sth Melb Town Hall Stratergy 2007/09	0	0	500	500	CC
90220 Betty Day Comm Centre Redevelopment	0	40	100	100	D
<b>Roads</b>					
90201 Carlisle St Streetscape Improvement	17	658	658	658	UC
90202 Beach Road Bike Lanes 3 & 4	0	80	250	250	UC
90203 St Kilda Precinct Pedestrian Signage	2	100	100	100	N
90205 Pedestrian Safety Byron Tennyson St	0	5	100	100	T
90206 Pedestrian Safety Clarendon St	0	30	200	200	NS
90207 Fitzroy Street Greenway Bike Path	0	0	600	600	NS
90208 Local Area Traffic Safety Imp 07/08	0	20	100	100	D
90209 ROW Rehabilitation Program 2007/08	177	0	20	600	UC
90210 Road Rebahilitation Program 2007/08	47	0	0	580	UC
90212 Road Resheet Program 2007/08	52	0	0	900	UC
90213 Road Resealing Program 2007/09	0	0	0	750	UC
90222 Rd Rehab Canterbury Plance-Nimmo-Arm	13	0	25	250	UC
90224 Rd Rehab Heath St-Bridge-Spring st	11	0	25	240	UC
90225 Rd Rehab Little Ingles - Ingles-Pick	11	0	20	220	UC
90226 Rd Rehab Spray St -Foam-St.Kilda St	5	0	15	130	UC
<b>Drainage</b>					
90182 McGregor St A'Park Drain Impr 07/08	0	100	100	100	NS
90183 Local Flooding Mitigation Program	7	0	100	250	NS
90184 Unallocated Drainage Renewal Works	1	0	90	1,000	NS
<b>Streetscape &amp; Open Spaces</b>					
90187 Sport & Recreation Minor Imprv Pro	58	129	250	250	NS
90188 Alma Park Senior Playground St Kilda	0	0	260	160	D
90189 StKilda/Brighton Rd S'scape Plan	0	30	100	100	NS
90190 Port Melb Light Rail Reserve Stage 5	0	30	230	230	T
90191 StKilda Foreshore Promenade & Pier	1,495	880	2,300	2,300	UC
90192 Gasworks Park Remediation	73	150	300	300	UC
90193 Greening P'Phillip Tree Plant 07/08	23	105	300	300	UC
90195 Elwood Foreshore Mgmt Plan Stage 3	0	0	960	520	T
90196 Murphy Reserve L'scape Plan Stage 1	0	10	100	350	D
90197 William Street Playground	108	100	100	100	C
90198 Foreshore Asset & Beach Improvement	20	0	100	100	UC
90199 Tree Plant St Kilda Rd-Dand'ng Rd	0	0	120	120	NS
90200 Adventure Playgrounds Update Program	0	20	120	120	T
<b>Signage And Street Works</b>					
90215 Sign & Street Furniture NEW Works	52	0	105	200	UC
90216 Street Furniture Replacement 07/08	189	118	200	200	UC
90218 Signage Rationalisation Progam 07/08	0	30	100	100	UC

**LEGEND**

CC = Consultation, D = Detail Design, T = Tender, UC = Under Construction, C = Completed, NS = Not Started.



### 7.4 CARRY OVER CAPITAL

Please Note: These projects are identified as definitely being partly or totally carry forward projects.  
 Only Carry over Capital Works Projects with a Full Year Budget of \$50K or greater have been selected for this table.

Description	YTD Actual	YTD Forecast	Full Year Forecast	Full Year Original Budget	Status
	\$'000	\$'000	\$'000	\$'000	
9521 VSAP 2003/04	1	100	150	150	UC
09522 VSAP 2003/05 Elster Ck	0	20	50	50	UC
09628 StK THall Accommodation Strategy	1,631	1,584	1,680	1,680	C
09654 St Kilda Foreshore Promenade & Pier	37	89	89	89	UC
09718 St Kilda Town Hall Strategy	1,288	1,433	1,433	1,433	UC
09719 Pt Melb THall Business Continuity	67	100	100	100	UC
09721 Ada Mary A'Beckett Compliance Wks	380	380	380	380	C
09723 Disability Audit Compliance Stk TH	100	100	100	100	C
09725 Elwood Family & Children's Svs Hub	253	565	726	726	C
09747 St Kilda Foreshore Promenade & Pier	722	615	645	645	C
09752 West Beach Pavilion L'scape Wks	0	0	50	50	CC
09757 Adventure Playgnds Upgrade & Refurb	28	8	68	68	UC
09765 Cleve Plaza Fitzroy St Pedestrian	16	45	62	62	UC
09768 Rouse Street Median PM Streetscape	0	20	185	185	NS
09785 Kerb&Chnml Clark-Poolman-Graham	90	51	51	51	C
09880 Pmelb Family & Childhub SchoolBuild	19	130	130	130	CC
09881 Thalls Strategy Sth Melb Townhall	0	500	2,050	2,050	NS
09882 Building Condition Audit RectifyDef	106	89	89	89	C
09883 Alma Park Heritage Rotunda Restore	9	79	79	79	UC
09886 Betty Day Centre Refurbishment	65	70	70	70	D
09887 Ada Mary A'Beckett Child Ctr Renova	941	1,140	1,190	1,190	C
09888 Middle Pk Community Ctr Imp	129	150	150	150	C
90026 Elwood Community Hub Parks & Infrs	412	366	366	366	C
90027 St Kilda Foreshore Promenade & Pier	1,899	2,480	2,605	2,605	UC
90028 Sandridge Beach Masterplan Stage4	6	95	215	215	UC
90029 Elwood Foreshore Mgmt Plan Stage2	56	120	348	348	T
90037 West Beach Pavilion L'scape Wks	0	0	250	250	CC
90038 Middle Park Beach Long Term Renouri	0	0	300	300	NS
90039 Foreshore Asset & Beach Improvement	167	180	180	180	C
90041 Point Ormond Hill Paths & Landscape	54	70	82	82	UC
90044 Tree Planting St Kilda Rd	5	30	100	100	NS
90048 Local Area Traffic Study Improvement	25	70	70	70	UC
90050 Cleve Plaza Fitzroy St & Jacka Blvd	110	225	350	350	UC
90051 Danks Street West Median Port Melb	146	150	150	150	C
90052 Rouse Street Median PM Streetscape	0	0	100	100	UC
90054 Cleve Plaza Signage & St Furniture	19	50	100	100	UC
90059 John Cribbes Bridge Refurbishment	4	200	200	200	UC
90061 ROW R3995 Erindale Ave to Lyndon St	17	149	149	149	UC
90096 Rd Rehab Elwood Beach Car Park	39	0	237	237	UC
90155 Kerb&Chnml Redan St-Crimea-Chapel	31	70	70	70	UC
09383 STK Skate Park	1	200	480	480	CC
09654 St.Kilda Foreshore Promenade & Pier	17	60	89	89	UC
09872 SM Market Complete Stql Upgrade	133	300	672	672	UC
09873 Thalls Strategy St Kilda Townhall	1,455	1,455	1,455	1,455	C
09874 Pmelb Thall Business Continuity Wks	300	300	300	300	C
09875 Conventry St Childerens Ctr Renovation	214	205	205	205	C
09876 Disability Audit Compliance Program	101	100	100	100	C
09877 PM Soccer Club Changerooms	209	235	235	235	C
09878 Elwood Family & Children's Svs Centre	165	0	162	162	C

**LEGEND**

CC = Consultation, D = Detail Design, T = Tender, UC = Under Construction, C = Completed, NS = Not Started.