

Draft NYE Issues Framework – [for refinement by Events Committee/ group of relevant stakeholders]

Broad issue	Particular issue	Priority	Responsible dept/person	Options	Recommended response
Coordination	One part of council approves permits for events, another extensions to trading licences, another cleanup etc. Not enough communication internally to coordinate NYE events resulting in some parts of Council being unaware of events that are being held.	High – risk of future issues if coordination is not improved	All	<p>Council has instigated the development of an Events Strategy. The deficiencies identified to date that should be considered in any strategy include:</p> <ul style="list-style-type: none"> <li>▪ Single point of contact for events in the community;</li> <li>▪ Central record of events that identifies what events are occurring across the City and what approvals/permits have been granted;</li> <li>▪ Establish a NYE events committee</li> <li>▪ Formalise the role of organisational Events Team</li> </ul>	<p>Acknowledge NYE is an event and needs to be managed as such.</p> <p>Tap into existing Events Team.</p>
Police	Spinal injuries, 6 minor car accidents, 1 assault, numerous minor assaults. Police had to shut down booze buses to get extra staff to beach for NYE. They only started with 30 police for the foreshore that night.	High – police are a key stakeholder and we need their help to manage the risk	Victoria Police	<ul style="list-style-type: none"> <li>▪ Coordinate with Victoria Police months prior to the event to develop coordinated management plan</li> <li>▪ Work with City of Melbourne to develop coordinated management plan</li> </ul>	Coordinate with Victoria Police months prior to the event to develop coordinated management plan. Work with City of Melbourne to develop coordinated management plan
Crowds	Risk of injury, antisocial behaviour including assaults, crushing. VicPol would like CoPP to manage crowds.	High – risk to council if NYE not managed	Police, Events Team		Treat NYE as an event and work with venues to manage crowds.
Beach cleaning	Not just St Kilda Beach required major cleaning. Timing of cleaning commencement. People still lying on St Kilda Beach in the morning. How do our beach cleaners know which beach is the highest priority?	High – in the media spotlight now – risk to council's reputation	Waste management (Darren Findlay)	<ul style="list-style-type: none"> <li>▪ Could hire extra contractors. \$\$ cost involved</li> </ul>	Levels of service to be defined and operationalised for NYE event. Use long range weather forecast as a trigger.
Rubbish management	How do we manage this on the night?	High – risk to council's reputation	Waste management (Mauro Vella)	<ul style="list-style-type: none"> <li>▪ Collection service in the evening and then again in the morning?</li> <li>▪ Hire Cleanevent for the night? \$\$ cost involved</li> <li>▪ Additional bins?</li> </ul>	Levels of service to be defined for NYE event. Use long range weather forecast as a trigger.

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Staffing/ resources	No staff there on the night or available for contact. Need someone to be our 'eyes' if no staff are there.	High	Jack Crawford	<ul style="list-style-type: none"> <li>▪ If NYE is a Council managed event we will need to have some staff on hand to deal with it.</li> <li>▪ Contract out management to external company \$\$ cost involved</li> <li>▪ Link with out of hours contact staff service</li> </ul>	Link with out of hours contact staff service
Alcohol/liquor licensing	Lots of drunk people on the beach, huge volume of alcohol bottles left on beach, alcohol induced behavioural issues	Mod-High	Local laws	<ul style="list-style-type: none"> <li>▪ No alcohol policy - Implement local law restricting alcohol in the area (however people are always going to drink on NYE) – same as St Kilda Festival Policy</li> <li>▪ Advertise alcohol restrictions in mainstream media prior to NYE</li> <li>▪ Change liquor licensing arrangements for NYE</li> <li>▪ Officers distribute liquor laws to clubs beforehand – had good response to this for NYE2007</li> </ul>	No alcohol policy from 12pm NYE – 7am NY Day (same as for St Kilda Festival)
First aid	Need to ensure first aid facilities are available	Mod	St Johns Ambulance?	<ul style="list-style-type: none"> <li>▪</li> </ul>	Work with St Johns ambulance as part of a NYE management plan
Stokehouse	Large event every year, brings people to the foreshore, should we continue to permit this?	Mod-high	Trading licence extensions Economic development Events	<ul style="list-style-type: none"> <li>▪ Continue with status quo</li> <li>▪ Don't permit them to run an event</li> <li>▪ Reduce the size of their event</li> <li>▪ Work with them to manage when people leave their event</li> <li>▪ Leverage off their investment to run a Council managed event that provides entertainment on the foreshore</li> </ul>	Work with Stokehouse to manage their event in the context of a NYE management Plan.
Seabaths	Stokehouse called council re: bubble machine at Seabaths. Did we permit an event at seabaths? We didn't approve fences for seabaths b/c public needed to be contained within their premises boundaries.	Mod-high	Events Trading permits	<ul style="list-style-type: none"> <li>▪ Don't permit them to run an event</li> <li>▪ Work with them to manage when people leave their event</li> <li>▪ Compliance audit on permit conditions</li> <li>▪ Leverage off their investment to run a Council managed event that provides entertainment on the foreshore</li> </ul>	Work with Seabaths to manage their event in the context of a NYE management Plan.
Toilets	Do we need to bring in additional portable toilets for the night? Does that encourage more people? Problem: safety, cleanliness	Moderate	Events Team	<ul style="list-style-type: none"> <li>▪ Bring in additional public toilets for the night and cleaning contractors to keep them clean and safe</li> <li>▪ Determine appropriate locations for toilets for ease of access and to mitigate impacts on surrounding residents</li> </ul>	Consider bringing in additional toilets for the night as part of a NYE management plan

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Service levels	Need to inform stakeholders what management protocols will be	Moderate	Events Team		Inform stakeholders what service levels can be expected and what protocols will be put in place to meet them.
Public transport	Is there sufficient public transport? Will providing additional public transport encourage more people to come?	Moderate	DoI, Yarra Trams, Connex, bus companies	<ul style="list-style-type: none"> <li>▪ Work with DoI, Yarra Trams and Connex to provide additional services for the night</li> <li>▪ Approach TAC to sponsor a NYE event with their money going to Connex/Yarra Trams to provide additional services for the night</li> </ul>	Work with DoI, Yarra Trams and Connex to develop a traffic and transport management plan for NYE
Security		Moderate	Events Team	<ul style="list-style-type: none"> <li>▪ Hire security guards</li> <li>▪ Encourage venues to hire security</li> </ul>	Work with Licensees Accord and Vic Police on developing a protocol for venue security as part of a NYE management plan.
Recycling	Significant numbers of recyclable materials (bottles, cans) going to the waste stream that could be recycled	Low	Waste management	<ul style="list-style-type: none"> <li>▪ Event-type recycling bins</li> </ul>	Recycling trial planned for two beaches in 2008. If successful, roll out to other beaches.
Triangle site redevelopment	The new clubs, restaurants and live music venues will be actively encouraging further patronage on NYE in the future which will further exacerbate the issues witnessed on NYE2007.	Low – still some time away but will need to coordinate it in once it comes online as it will be a high risk at that time	Rory O'Loughlen, Anita Lange, Events Team	<ul style="list-style-type: none"> <li>▪ A Council coordinated NYE event designed to attract families (rather than drunken youths) including entertainment to provide a distraction from binge drinking. A no alcohol policy for the entire area. Local residents may not be happy with Council running an event that encourages more people into the area on NYE. \$\$ cost involved though could recoup through increasing charges for events permits for NYE</li> </ul>	Include Triangle site venues in Events Management for NYE
Lighting	Is there sufficient lighting to discourage inappropriate behaviour?	Low	Building Maintenance	<ul style="list-style-type: none"> <li>▪ Include this as part of Council's foreshore management and renewal programs</li> <li>▪ Bring in additional light towers for the event</li> </ul>	Include lighting as part of Council's foreshore management and renewal programs

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Noise	No callouts from residents re: St Kilda foreshore but calls over noise from licensed venues	Low	Local laws	<ul style="list-style-type: none"> <li>▪ Not seen as a major issue at this time.</li> </ul>	No change
Parking management		Low	Local laws Traffic planning	<ul style="list-style-type: none"> <li>▪ OHS issue is parking management officers expected to work on-site on NYE</li> </ul>	No change
Traffic management		Low	Traffic planning	<ul style="list-style-type: none"> <li>▪ Close roads to provide safe area for revellers if Council decides to formally manage NYE</li> </ul>	No change
Temp camera monitoring	Do we install temp monitoring like for Comm Games? \$\$ cost involved	Low		<ul style="list-style-type: none"> <li>▪ Install temporary cameras</li> <li>▪ Don't install cameras</li> </ul>	No cameras

**Outcome:** Prepare Strategy for Council consideration