

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>1 ENGAGING &amp; GOVERNING THE CITY</b>						
<b>1.1 Value and utilise skills and knowledge in the community</b>						
<b>1.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making</b>						
		Develop an engagement framework incorporating community forums, seminars, ward based meetings	On Track	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Cultural & Community Development	Logistics and resources for neighbourhood Council engagement tents completed (tents, branding, staff recruitment, marketing and communication, information packs). 10 planned and 2 completed in first quarter. Community Engagement - interviews with 20 staff completed and issues analysis documented.
		Ensure that there is a matching culture throughout the organisation	On Track	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Cultural & Community Development	Community Governance Unit supporting several consultation processes across the organisation such as working with Parks and Open Space to design a pilot consultation process using interactive media. This is a component of the overarching Community Engagement project. Project Charter completed. Project Advisory Panel appointed.
		Provide relevant information to assist the community to understand areas of local government activity and services	On Track	Develop and implement a Community Engagement Framework to improve Council and the organisations engagement practice (linked to the Communications Strategy)	Corporate Services	This will be led by Mayor and Councillors and supported by the communications team
		Continue & expand support for a wide range of community engagement programs especially those which connect young people and are intergenerational	On Track	Continuation of youth sector service agreements and development of new community engagement programs including the Learner to Probationary Program	Cultural & Community Development	Signed service agreement with St Kilda Youth Services to provide a program that includes outreach at Elwood College and a Same Sex Attracted Youth program. Program starting on October 1, 2009.
		Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Cultural & Community Development	Supported a case that has been developed for submission to the Department of Human Services to expend the High-Rise Support service across Port Phillip. Continued to support the Council-funded Neighbourhood Support program that is rolled out by the Port Phillip Community Group. Coordination students to assist the Port Phillip Community Group implement the Bed Bug Project.
		Ensure responsive handling of community petitions	Complete	Improve community engagement and accessibility at council meetings through responsive to handling of petitions	Corporate Services	Process for handling petitions has been reviewed and organisational responsiveness increased. There are now two council meetings a month at which petitions may be tabled.
<b>1.1.2 Strengthen relationships with those who impact the Port Phillip Community</b>						
		Review and develop protocols and practices for council's relationships with those whose decisions can affect the wellbeing of the Port Phillip community	On Track	Improve community engagement and accessibility at council meetings - identifying alternative locations, ensuring Meetings Procedure Local Law promotes community engagement and responsive to handling of petitions.	Corporate Services	Alternate locations for council meeting have been located and we have held a council meeting at Port Melbourne and another at South Melbourne. A schedule for continuing alternate meetings has been developed. A Meeting Procedure Local Law to be adopted by Council December 2009
<b>1.1.3 Continue to develop &amp; encourage community leadership</b>						
		Create opportunities to ensure that leadership and skills development within the community continues	On Track	Community Trust Leadership Development Fund & Civic Recognition Awards	Cultural & Community Development	Development of a Community Trust Fund Stage 2 Research and Report completed. 35 nominations received for the Civic Awards Program.
				Encourage and support 'Tomorrow's Leaders for Sustainability' community based program	Environment & Planning	This is a new community program. Recruitment of schools to participate is underway. The program is scheduled to commence in the first school term of 2010 and run across February to June 2010.

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<b>1.2 Governing</b>						
<b>1.2.1 Promote a culture of good governance</b>						
		Formally adopt and publicly commit to a set of Governance Principles as part of council's suite of governance matters	Complete	Review governance arrangements – implement adopted governance principles	Corporate Services	"Our Governance Statement" was adopted by the Council in March 2009 including 16 principles of good governance. These principles have informed reviews of governance processes.
		Undertake a review of all council's delegations	Complete	Review Governance arrangements - including assist council to review all delegations	Corporate Services	Council reviewed all of its delegations to the CEO, other members of council staff and Special Committees, completing the review on 29 Sept 09.
		Review and develop an FOI Protocol to reflect council's commitment to transparent decision making	Complete	Review Governance arrangements - including develop FOI protocol reflecting commitment to transparency	Corporate Services	FOI Protocol will be developed which will reflect the 16 governance principles and council's strong commitment to transparency.
		Review the processes for preparation of agendas, timing and preparation of reports, and drafting of recommendations and resolutions	Complete	Review the processes for preparation of agendas, timing and preparation of reports, and drafting of recommendations and resolutions	Corporate Services	Revised deadlines for the submission and approval of council reports and briefings was implemented. New council report template was adopted. New provisions in place for motions on notice by councillors. Motions now on big screen at council meetings so community can see motions and resolutions in real time.
		Do an early evaluation of council and management performance against governance performance criteria, followed by an annual appraisal process	On Track	Review Governance arrangements - including develop proposed process for the appraisal of organisational governance	Corporate Services	Governance appraisal process to begin development in December 2009.
		Ensure that an independent audit committee operates to manage risks across the organisation, and reports regularly to council	Complete	Appointment of a Manager Internal Audit. Ensure that the audit committee reports regularly to council including the chair of the Audit Committee to meet with all Councillors at least annually.	CEO	The Manager, Internal Audit has been appointed. The Audit Committee Chair presented the Annual Financial report to Council.
		Review local laws, meeting procedures and standing orders to ensure good governance	On Track	Assist council to review Meetings Procedure Local Law	Corporate Services	Council released draft Meetings & Procedures Local Law for public comment in September. Includes amended provisions for public comment at meetings by community members to ensure council decisions are informed by community views.
<b>1.2.2 Provide for more "community friendly" council committee structures and council meeting arrangements</b>						
		Review locations, logistics and types of meetings	Complete	Implement alternative Council meeting locations	Corporate Services	Use of alternate venues including the Port Melbourne and South Melbourne Town Halls commenced August 2009.
		Review existing protocols at council meetings to improve opportunity for community input	On Track	Review Council meeting procedures	Corporate Services	Council released draft Meetings & Procedures Local Law for public comment in September. Includes amended provisions for public comment at meetings by community members to ensure council decisions are informed by community views.
		Ensure that appropriate meeting space is made available for councillors in all council's offices	On Track	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	Corporate Services	Meeting space is currently available in Port Melbourne and South Melbourne Town Halls and can be booked for councillors. This will be reviewed to ensure the meeting space available is appropriate and booking systems suit councillor needs.
<b>1.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input</b>						
		Ensure that community input is used to guide council's direction and that cohesive council/staff processes are reflective of agreed directions	On Track	Further improve the Council Planning process. Develop process for community engagement in planning cycle.	Corporate Services	Developing 10/11 planning process timeline.
				Develop process for community engagement and a model for community reference groups.	Cultural & Community Development	This is a component of the overarching Community Engagement project.
		Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of council's/local government performance	On Track	Develop and report on strategic indicators in the Council Plan	Corporate Services	On track for first quarter 09/10. First Quarter Council Plan report to be tabled at Council Meeting November 9.

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<b>1.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers</b>						
		Review councillor Code of Conduct for effective communication and access between councillors and staff	Complete	Review of Councillor code of conduct	Corporate Services	New Councillor code of conduct was adopted by Council in September 2009, providing for councillors to work together in the best interests of the municipality and for the CEO to ensure appropriate protocols in place for communicating with staff.
		Implement an Officers' Code of Conduct that promotes council's primary governance role	Complete	Review of Officers' code of conduct	Corporate Services	Code of Conduct reviewed, provided to and signed off by all staff and included in the recruitment process.
<b>1.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period</b>						
		Clearly communicate council's directions on the occasion of adoption of the annual Council Plan and Budget	Complete	Coordinate the publication and launch of the council Plan & Budget	Corporate Services	The 2009-2013 Council Plan and 2009-2010 Budget were released at a public launch held at the St Kilda Town Hall in August. Attendees included councillors, council staff and community members who participated in the development of the four year Council Plan.
		Improve the readability of the Council Plan and Budget	On Track	Improve linkage and readability of Council Plan and Budget documents.	Corporate Services	Revising look and feel of first quarter report to make the document more user friendly
<b>1.2.6 Provide seamless and consistent information to the community</b>						
		Review the existing communication and media policies	On Track	Communications strategy for the CoPP	Corporate Services	Working on completion of draft document, ready for councillor input.
		Move to one integrated website to provide a transparent and comprehensive picture of council's operations	Not On Track (Major)	Implement new COPP website	Cultural & Community Development	Significant technical compatibility issues that have delayed full implementation. Discussions continuing with software supplier.
<b>1.3 Commitment to service</b>						
<b>1.3.1 Develop a strong organisational culture of service quality &amp; excellence</b>						
		Ensure an integrated approach in providing services to the community	On Track	Improve contact experience	Cultural & Community Development	Project has been scoped and is scheduled to commence February 2010.
		Gain a high level of understanding of what the community values and requires	On Track	Develop a broader approach to understanding community values and satisfaction.	Cultural & Community Development	Scheduled to commence in November 2009.
<b>1.3.2 Review services to ensure they meet community needs</b>						
		Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Develop a new parking plan beyond 2010	Environment & Planning	Scheduled to commence in October 2009.
		Strengthen our commitment to the Service Promise	On Track	Review the Service Promises	Cultural & Community Development	Scheduled to commence in October 2009
		Ensure community engagement in the planning and delivery of services	On Track	Reform community governance practice across the organisation	Cultural & Community Development	This is a component of the overarching Community Engagement project.
<b>1.3.3 Communicate Council's priorities and services more effectively</b>						
		Develop a Communications Strategy for the City of Port Phillip	On Track	Communications strategy for the CoPP	Corporate Services	Working on completion of draft document, ready for councillor input
<b>1.4 Managing for the longer term</b>						
<b>1.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting</b>						
		Ensure that financial information is provided in a style which is both professionally acceptable and comprehensible to the community	On Track	Review the Budget document to improve readability	Corporate Services	Budget at a Glance' document prepared for release to the general public at the time of the Council Plan launch. Further work to be done on improving the readability of the draft 2010/2011 Budget ahead of its release in May 2010.
		Council to meet with the external auditor prior to signing off Annual Report	Complete	Council to meet with the external auditor prior to signing off Annual Report	Corporate Services	Audit committee met with external auditor in August. Report tabled and adopted by Council in September.

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<b>1.4 Managing for the longer term</b>						
<b>1.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation</b>						
		Immediately carry out extensive review of council's purchasing and tendering processes	On Track	Review and improve Councils tendering and purchasing processes	Corporate Services	Tendering procedure has been reviewed. Purchasing processes are still in progress.
		Respond to any issues arising from the Ombudsman's Report	On Track	Respond to issues arising from the Ombudsman's Report	Corporate Services	Ombudsman's report released 12 August 2009. Council is implementing all recommendations. 21 of a total of 34 actions have been completed. The remaining 13 are on track.
<b>1.4.3 Ensure City of Port Phillip is an employer of choice</b>						
		Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected	On Track	Ensure that the COPP is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.	Corporate Services	Initiative will be measured through staff retention and attraction data as well as feedback through staff surveys.
<b>1.4.4 Maintain formal annual statement on the state of Councils assets compared to the industry standards</b>						
		Provide formal annual statement on the state of council's assets compared to the industry benchmark	On Track	Use the DPCD asset performance survey to understand Council's renewal gap.	City & Infrastructure Services	Information will be available in the first half of 2010
<b>1.4.5 Ensure Council's leadership and governance capacity</b>						
		Initiate formal development for councillors focusing on issues of governance and statutory planning responsibilities including: - identify appropriate training and education opportunities - develop a comprehensive plan for this development strengthen the planning knowledge of councillors - statutory planning and other training for all councillors (AICD or similar accredited)	On Track	Develop a program with Councillors to increase their knowledge & skills including statutory planning, governance principles and in role as a responsible Planning Authority.	Environment & Planning	A pilot program was run with councillors in June. Evaluation is being fed into the development of a future learning program.

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<b>2 TAKING ACTION ON CLIMATE CHANGE</b>						
<b>2.1 Reducing consumption &amp; emissions</b>						
<b>2.1.1 Reduce Council's non-renewable energy use</b>						
		Conduct and publish an energy and GHG audit of all council buildings to determine improvements to be made	On Track	Develop and implement Council building efficiency program (done audits for 5 buildings and other 5 to be completed in Stage 2)	Environment & Planning	Retrofits of first five buildings commenced through Building Services
				Reduction of environmental impact on IT systems through alignment with International Council for Local Environmental Initiatives (ICLEI) programs	Corporate Services	IT representative has joined the Energy Taskforce. Replacement model of Laptop will deliver ~62% saving on energy consumption, whilst improving performance by ~300% and reducing weight. This will lead to a reduction in CO2 emissions by approximately 200kg per laptop Engaging with Environment and renewal to investigate options of accreditation by group such as ICLEI or EPEAT.
				Continue analysis of means to reduce SMM energy consumption	City & Infrastructure Services	Major energy use involves lighting. Cost-benefit to understand which fittings might best be replaced to reduce energy usage. Re-wiring being addressed to ensure better use of timer switches to reduce waste lighting.
		Review council's fleet policy	On Track	Review of COPP's fleet policy	Corporate Services	Council briefing on the fleet policy held in August 2009. Management review of the policy carried out with an emphasis on balancing the need to address carbon emissions with measures to reduce cost, improve fleet utilisation and address parking issues.
		Ensure better use of renewable energy in council's facilities	Not On Track (Minor)	Sth Melb Market - Rooftop Environmental Works( Development and Design of a structured ESD roof over the York Street Car park incorporating WSUD initiatives and Energy saving devices and mechanisms).	City & Infrastructure Services	This project continues on from an energy and water audit which has now been completed. Work scheduled for September has been delayed. The project is the design stage of a capital works project. Following appointment of a project manager, specifications are now being developed and project is expected to be on track by the end of December.
				Purchasing 25% Greenpower for street lighting and council buildings.	City & Infrastructure Services	Going to tender October 2009.
		Work with stakeholders to improve sustainable street and public lighting	On Track	Changeover of 80 Watt Mercury Vapour to the more sustainable T5 lights - continue to work with Essential Services Commission and Distribution Businesses.	City & Infrastructure Services	Work will begin on replacing lights in November 2009 and will conclude in April 2010.
		Take a leadership role in the adoption of sustainable procurement practices for council's purchasing needs	On Track	Review of COPP's purchasing policy	Corporate Services	Focus to date has been on compliance with legislation. Further action to be taken on sustainable purchasing once the structural issues around purchasing are completed.
<b>2.1.2 Reduce Council's potable water use</b>						
		Develop a sustainable water management strategy	On Track	Develop and implement the Integrated Water Management Plan (map alternative water use options, WSUD & Stormwater harvesting pilots and develop a city wide water action plan & open space water management plan)	Environment & Planning	Draft Water Plan has been completed. Council to be briefed in November 2009.

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<b>2.1.3 Facilitate community action in reducing potable water and non-renewable energy use</b>						
		Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Deliver community action programs (inc; Climate Challenge 1000, City Switch, SOCs & Block, Enviro events, e-hub information)	Environment & Planning	Community Leadership training launched 10th October. Two EnviroEvents completed 1. Solar PV demonstration. 2. Balcony Gardening. Community Environment EHub launched. Climate Challenge 1000 continuing with 50 households retrofitted.
		Consolidate and broaden the role of the EcoCentre	On Track	Deliver Challenge 2 Change community based program	Environment & Planning	This community program will commence in February 2010.
		Develop environmental education campaigns for strengthening leadership and innovation	On Track	Deliver EnviroEvents community based program	Environment & Planning	Two events completed: 1. Solar PV demonstration. 2. Balcony Gardening
		Encourage and support community environmental groups	On Track	Encourage and support community environmental groups	Environment & Planning	Community E-hub (website) launched on September 10 and has had 2,500 page hits. Community Leadership training will be launched 10th October.
		Consider supporting low-income households and landlords providing housing for low-income households through a socially equitable approach to addressing climate change	On Track	Climate Challenge 1000 program will support the retrofit of 150 elderly or low income homes with no requirement for Green Power purchase.	Environment & Planning	Community Leadership training launched 10th October. Two EnviroEvents completed 1. Solar PV demonstration. 2. Balcony Gardening. Community Environment EHub launched. Climate Challenge 1000 continuing with 50 households retrofitted. HACC services have commenced CC1000 retrofits as part of usual home maintenance schedule.
		Partner and invest in wastewater and stormwater recycling	On Track	Improve Water Management Practices & Sports Facilities Renewals	Cultural & Community Development	Elwood Sports Pavilion completed incorporating ESD water recycling initiatives. Sports field irrigation brief completed.
		Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	Environment & Planning	Submissions provided to: The Victorian Climate Change Summit Discussion Paper, the precursor to the current Green Paper (in September 2008);The Federal Government's proposed Carbon Pollution Reduction Scheme or CPRS (February-March 2009);The Federal Exposure Draft Legislation of the CPRS (April 2009);The Senate Select Committee on Climate Policy regarding the CPRS (April 2009) and the The Victorian Climate Change Green Paper.
<b>2.2 Changing transport priorities</b>						
<b>2.2.1 Promote transport modes that minimise energy use</b>						
		Review and implement council's Walking & Cycling Strategy	On Track	Review & implement Councils Walking & Cycling Strategy (implement 9 Cap Works project of \$2.4m walking & cycling, 7 programs to improve education & awareness for users)	Environment & Planning	Walk & Talk program underway. First stage of Luna Park Renewal construction to commence Melbourne Cup weekend. All other walking and cycling capital works projects in design - all to be constructed in first half 2010.
		Develop a public transport advocacy statement	Complete	Develop a public transport advocacy statement	Environment & Planning	Council adopted a public transport advocacy statement on 27 July 2009. The statement provides recommendations to improve public transport across the City of Port Phillip.
		Increase the availability of public transport options within and across the city	On Track	Increase the availability of public transport options within and across the city (inc implement of tram stop refurbishment improvement program)	Environment & Planning	City of Port Phillip Bus Review process underway with State Government New DDA compliant tram stop in Fitzroy Street completed New DDA tram stop approved for Luna Park - construction to commence November 2009.
		Enable and advocate for community access to sustainable transport options	On Track	Improve community access (walking & cycling capital works program \$2.4m, education & awareness program & community bus service)	Environment & Planning	First stage of Luna Park Renewal construction to commence Melbourne Cup weekend Walk & Talk program underway All other walking and cycling capital works projects in design - all to be constructed in first half 2010 11th flexicar space approved in CoPP
		Use parking management as a means to support sustainable transport outcomes (for example, incentives for smaller, more fuel-efficient vehicles)	On Track	Develop a new Parking Plan beyond 2010	Environment & Planning	Scheduled to commence in October 2009.
		Share fairly the limited parking spaces available	On Track	Develop a new Parking Plan beyond 2010 & progress the Real Time Parking Information for South Melbourne	Environment & Planning	Parking Plan scheduled to commence in October 2009. Stage 1 of the Real Time Parking Information project for the South Melbourne precinct has not yet commenced and will be reconsidered in 2010/11.
		Improve walking and cycling access for Queens Rd	On Track	Improve walking and cycling access over Queens road	Environment & Planning	This action is not scheduled to commence until the next financial year (2010/11).

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<b>2.2.1 Promote transport modes that minimise energy use</b>						
		Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip	On Track	Car Free Day for St Kilda Festival	Environment & Planning	Planning to increase car-free positioning for St Kilda Festival underway. Flexi Car Spaces are continuing to be approved with the latest in Port Melbourne in September 2009.
<b>2.3 Adapting and sustaining</b>						
<b>2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change</b>						
		Work with the community to develop a strategy to build community resilience	On Track	Implement 8 climate change response Community Action programs & establish sustainable environment advisory group	Environment & Planning	SECRC appointed. 1st meeting 13 Oct Community programs commenced. Community Leadership training launched 10th October. Two EnviroEvents completed 1. Solar PV demonstration. 2. Balcony Gardening. Community Environment EHub launched. Climate Challenge 1000
				Port Phillip Urban Fresh food Network (PPUFFN)	Cultural & Community Development	Two of PPUFFN's four annual forums were held this quarter on July 10 and September 19. The network continues to grow strongly.
		Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Deliver community action programs (inc; Climate Challenge 1000, City Switch, SOCs & Block, Enviro events, e-hub information)	Environment & Planning	SECRC appointed. 1st meeting 13 Oct Community programs commenced. Community Leadership training launched 10th October. Two EnviroEvents completed 1. Solar PV demonstration. 2. Balcony Gardening. Community Environment EHub launched. Climate Challenge 1000 continuing with 50 households retrofitted.
		Proactively seek federal and state funding to support community adaptation to the impacts of climate change	On Track	Seek Federal & State support (i.e. Climate Change Adaptation Plan, Green Precincts analysis and other projects as identified)	Environment & Planning	Submissions provided to: The Victorian Climate Change Summit Discussion Paper, the precursor to the current Green Paper (in September 2009) and; The Federal Government's proposed Carbon Pollution Reduction Scheme or CPRS (February-March 2009)
<b>2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure</b>						
		Research and consider alternative asset management and construction approaches in response to climate change	On Track	Develop Climate Change Adaptation Plan (Stage 2)	Environment & Planning	Draft in progress. Draft actions from Stage 1 - an internal assessment for council operations - will be ready for councillor consideration in December 2009.
				Investigating measuring carbon emissions from whole of Infrastructure Services and implementing improvements to reduce emissions (i.e. introduction of recycled asphalt 09\10 will = 23% reduction in emissions)	City & Infrastructure Services	Data collection has commenced for Fulton Hogan Streeahead, Cleanaway & 4 seasons. We are developing a reporting format with Energy Taskforce currently.
		Establish a community garden policy in relation to climate conditions and water shortages	On Track	Establishing a community garden policy in relation to climate conditions and water shortages	Cultural & Community Development	Scheduled to commence in October 2009.
<b>2.3.3 Encourage and support community gardening initiatives in the city</b>						
		Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	Cultural & Community Development	Scheduled to commence in October 2009.
<b>2.3.4 Seek opportunities for Council and the community to produce renewable energy</b>						
		Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	On Track	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives (complete the PV solar hot water program & investigate potential solar hot water program)	Environment & Planning	Solar Photo Voltaic program bulk purchase program to assist residents in reducing household greenhouse gas emissions has been completed. Advice provided as requested
		Improve engagement with community groups in achieving improved residential sustainability	Complete	Establish the Sustainable Environment Community Reference Group (inc implementation of community action programs)	Environment & Planning	SECRC appointed. 1st meeting 13 October. Community programs commenced.

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<b>2.3.5 Further advance the move from waste management to resource recovery</b>						
		Investigate extending the range of recycling services	On Track	Extend recycling service for e-waste i.e. television & Detox your home program	City & Infrastructure Services	New services have commenced for TVs, light globes, paint and batteries. Textiles/clothing will commence in Dec
		Increase diversion from landfill to meet government targets	On Track	Lobby the State Government for the introduction of an Alternative Waste Treatment facility for inner-Melbourne	City & Infrastructure Services	COPP has written to State Government to signal our interest in being an early adaptor for an inner Melbourne AWT.
<b>2.3.5 Further advance the move from waste management to resource recovery</b>						
		Consider opportunities for increased advocacy on waste management	On Track	Regular Divercity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	City & Infrastructure Services	December Diversity will feature an article on new recycling services.
<b>2.4 Working Together</b>						
<b>2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community</b>						
		Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Partnerships with local councils i.e. IMAP, MAV, ABM, Victorian Local Sustainability Network and ICLEI and any other strategic opportunities	Environment & Planning	Strong partnerships are continuing with IMAP, MAV, ABM, Victorian Local Sustainability Network and ICLEI on issues such as coastal planning, climate change and environmental management, Water Sensitive Urban Design, State and Federal climate change policy and legislation.
		Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Proposed Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash Uni on the National Water Initiative	Environment & Planning	Attending National Water Initiative meetings. Draft Water Plan developed. SECRC appointed.
		Work with the community to develop a new advocacy structure on climate change	Complete	Establish the Sustainable Environment Community Reference Group (inc implementation of community action programs)	Environment & Planning	SECRC appointed. 1st meeting 13 October Community programs commenced

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<b>3 STRENGTHENING OUR DIVERSE &amp; INCLUSIVE COMMUNITY</b>						
<b>3.1 Pursuit of social equity</b>						
<b>3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs</b>						
		Continue commitment and take action to increase social and affordable housing	On Track	<a href="#">Study on Alternative, Affordable Housing Models</a>	Environment & Planning	This is part of an IMAP joint investigation. Initial research completed and presented to the Ministers of Housing and Planning. Discussion on next steps continuing.
				<a href="#">Implementation of the Homelessness Action Strategy 2008-13</a>	Cultural & Community Development	Ongoing meetings of the Port Phillip and Stonnington Housing Information Network. Council's sponsored housing program continues. The Homelessness Action Strategy has been printed and implementation has begun leading to Dec 09 first report card activities. This quarter activities include a Rooming House forum (Town Hall) that was held in July and CoPP addressed the MAV rooming house task force committee in August.
<b>3.1.2 Support ageing well in the City of Port Phillip</b>						
		Deliver an increase in appropriately located residential aged care places	On Track	<a href="#">Advocate to increase residential aged care places</a>	Cultural & Community Development	Meetings with all of the three local service providers have been conducted over the quarter and contact continues with the Department of Health on the re-development of the St Vincent's Boys Home site for high care services.
		Increase socialising and recreation opportunities for older persons	On Track	<a href="#">Program of Social Support and Recreation Access (SSARA) including the Linking Neighbours/Seniors Register program</a>	Cultural & Community Development	The Linking Neighbours/Seniors Register program is expanding to Port Melbourne and Fisherman's Bend. The Social Support and Recreation Access program is continuing to offer a wide range of programs for older people to get out into the community. The Seniors Festival has been organised and kicks off with the Mayor's Ball on October 5, followed by a wide range of programs across Port Phillip.
		Advocate, lead and work with others to strengthen services that enable older people to stay at home	On Track	<a href="#">Ongoing implementation of the Ageing Well Strategy 2006-2016</a>	Cultural & Community Development	The Linking Neighbours/Seniors Register program is expanding to Port Melbourne and Fisherman's Bend. The Social Support and Recreation Access program is continuing to offer a wide range of programs for older people to get out into the community. The Seniors Festival has been organised and kicks off with the Mayor's Ball on October 5, followed by a wide range of programs across Port Phillip.
				<a href="#">Work with Dept of Human Services &amp; Southern Metro Region Mgrs Group to develop &amp; implement an active service model of care to aged &amp; disability residents.</a>	Cultural & Community Development	LGPro Aged and Disability Award for Outstanding Program (Grant based) awarded to Southern Region Active Services Model for work achieved in goal setting and partnerships.
<b>3.1.3 Build on local strengths to develop active, connected communities</b>						
		Continue to provide a targeted community grants program	On Track	<a href="#">Community Grants Program</a>	Cultural & Community Development	Scheduled to commence in October 2009.

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<b>3.1.3 Build on local strengths to develop active, connected communities</b>						
		Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including; community training program, small poppies, business, artists, community garden, Multifaith and youth networks) New programs for 09/10; Connecting Port Melbourne & Block Parties.	Cultural & Community Development	Community Health & Development provided a series of community building and networking opportunities this quarter including Community Leadership training, the Health and Wellbeing Alliance, the Port Phillip Urban Fresh Food Network, the Licensees Accord, the Community Pulse, the street party organisers' evaluation session, and new projects for alcohol and drug workers. Community Governance Unit has supported several community-led neighbourhood based projects. Community Sector Strengthening Unit has delivered the first Community Group Training session around volunteering to local community organisations.
		Respond positively to initiatives from community members to diversity in the forums and discussions that council sponsor	On Track	Implement organisation wide policies & procedures to improve participatory decision making between council and community members. Improve function of advisory committees and establish protocols for engaging with community to build respectful rapport.	Environment & Planning	SECRG appointed. 1st meeting 13 October
<b>3.1.4 Provide for equitable access to a range of services</b>						
		Review services and policies to improve relevance, accessibility and affordability (note – economic, disability)	Complete	Develop a weekend respite program for older teenagers and young adults with disabilities and their carers with high support needs	Cultural & Community Development	Program has been designed. Implementation will begin once staffing has been approved.
		Review and implement the Disability Action Plan	On Track	Implement the Disability Action Plan	City & Infrastructure Services	Ongoing implementation of a 5 year plan. Year 1 annual report noted that 204 of 208 actions were completed. On track to complete all future years actions.
<b>3.1.5 Enable an inclusive, welcoming community that values &amp; celebrates diversity</b>						
		Provide and support events in celebrating the diversity of community identity	On Track	Events, and support the promotion of, a range of events that celebrate the diversity of community identity and deliver multicultural projects	Cultural & Community Development	A series of projects supporting Multifaith/multicultural initiatives have been implemented over the quarter including a Multifaith event (Town Hall) Multifaith "Open House" sessions and a Post Parliament of World Religions initiative.
		Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	On Track	Review and deliver the objectives of the multicultural strategic framework. Continue the principles of the CEGS (Culturally Equitable Gateways Strategy) to raise the skills levels of HACC Services providers. Provide referral services for new arrivals to	Cultural & Community Development	The service agreement with New Hope supporting referral services for new arrivals to support organisations continues to be rolled out. Facilitation of the Multicultural Forum and Multifaith network has been conducted. Support and resources for consultation, advocacy and communication have been provided.
		Review council policy on support for refugees	On Track	Review the multicultural strategic framework	Cultural & Community Development	Scheduled to commence in February 2010.
<b>3.1.6 Ensure quality and accessible children's and family services</b>						
		Review the outcomes, principles and policies of council's existing Children's Services	On Track	Children's Services policy review	Cultural & Community Development	Meeting has occurred between stakeholders.
		Review kindergarten policies, exploring opportunities for additional hubs, reconfiguration of early childhood services and playgroups	On Track	Children's Services policy review	Cultural & Community Development	Meeting has occurred between stakeholders. Councillor briefing booked for November.
		Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Cultural & Community Development	Maternal Child Health team participated in the State Government (DEECD) Practice Guidelines for assessment.
		Consult with children	On Track	Implement the Municipal Early Years Strategy	Cultural & Community Development	Draft documentation developed. Draft report on child participation received from University of Melbourne.
		Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet St Centres for quality family and children services	Cultural & Community Development	Memorandum of Understanding developed between City of Port Phillip, Lady Forster Kindergarten and Albert Park College. Steering Group meeting regularly.
		Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Cultural & Community Development	Service agreements renewed with St Luke's to provide a drop-in service for older young people.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
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Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>3.1.6 Ensure quality and accessible children's and family services</b>						
		Complete the redevelopment of the St Kilda Family and Children's Centre	On Track	Complete the development of new facilities at the St Kilda Family and Children's Centre	Cultural & Community Development	Undergoing planning permit application process.
		Complete the redevelopment of the Liardet St Children's Centre	On Track	Implement the new facilities at the Liardet St Family & Children's Service Centre	Cultural & Community Development	Memorandum of Understanding developed between City of Port Phillip, Lady Forster Kindergarten and Albert Park College. Steering Group meeting regularly.
		Provide a diverse range of play opportunities across the city for children and youth	On Track	Play Space Renewal (Garden City, Danks St Median, Alma Park Tree House)	City & Infrastructure Services	All projects on track - Garden City will be finalised at the end of October, launch is on the 10th November with the name the dragon competition. First stage consultation Dank St completed, Alma Park consultation in November.
<b>3.1.7 Provide opportunities for positive youth activity and engagement</b>						
		Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Review & renew service agreements for providing youth services and facilities	Cultural & Community Development	All agreements are now in place to deliver youth service programs. These include the Police and Citizens Youth Club (PCYC) providing nightly mobile recreation activities in public housing estates and KOMBIZ who provide a drop-in service three nights a week.
		Review current youth services and facilities	On Track	Review and scan of youth services and community spaces for relevant access to services for young people	Cultural & Community Development	A youth infrastructure and services scan is underway that will inform council planning priorities with regards to ensuring sustainability from both a service provision and service access perspective. Information gained through this study will assist service planning, facility management and enable greater capacity to respond to emerging issues and social trends as they occur.
<b>3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation</b>						
		Explore employment opportunities for Aboriginal and Torres Strait Islanders	On Track	Explore employment opportunities for Aboriginal and Torres Strait Islanders (including the Indigenous Cadetship Program)	Cultural & Community Development	Community Sector Strengthening is currently coordinating one cadet, who is moving onto their second project within Community Development. Planning has begun for another cadet to be employed within Arts and Festivals from approx January 09.
		Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	On Track	Provide support through Service Agreements with inner South Community Health Service, Port Philip Citizens for reconciliation, Boon Wurrung Foundation. Coordinate local partnerships to provide Sorry Day and Naidoc week activities.	Cultural & Community Development	Service agreements initiatives implemented - NAIDOC Week activities (July 09) conducted in conjunction with community and included: Flag Raising Ceremony (attended with strong staff and community support); Indigenous Art exhibitions, Community Celebration Day, "Coming of the Light Re-enactment" and Children's Activities Day. Council recognition of St Kilda City Football Club (with St Michael's and CBC St Kilda) Aboriginal sponsorship program. First Aboriginal representation at the Health and Wellbeing Alliance and recognition at a ISEPCCH forum.
		Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	On Track	Continue membership on and support to initiatives developed through the LIN- local indigenous network	Cultural & Community Development	LIN meetings and members have been supported through attendance at monthly meetings, planning is underway to support project identification and submission writing.
		Develop a program for Aboriginal and Torres Strait Islander cultural landmarks	On Track	Continue the indigenous signage program (including cultural landmarks included on COPP Visitor Map)	Cultural & Community Development	Indigenous Cultural landmarks included in the upcoming Visitors map. Indigenous Cultural Heritage included in the Fitzroy Street/Cleve Gardens signage.
		Review council's Aboriginal and Torres Strait Islander Memorandum of Understanding	On Track	Develop a Reconciliation Plan in consultation with the LIN and traditional owners	Cultural & Community Development	Scheduled to commence February 2010.
<b>3.1.9 Take a leadership role in advocating and promoting social justice and human rights</b>						
		Develop a social justice charter	On Track	Develop a City Of Port Phillip Social Justice Charter in response to the Victorian Charter of Human Rights and Responsibilities Act 2006.	Cultural & Community Development	Scheduled to commence February 2010.
		Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Advocate and take a leadership role on human rights issues. Pilot human rights awareness training for compliance staff with the aim of providing training for all staff.	Corporate Services	Councillor briefing to occur in October and Councillor training in November

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>3.2 Creative, active &amp; culturally diverse life</b>						
<b>3.2.1 Build an active and creative community</b>						
		Review and implement the Active & Creative Framework	On Track	Review and revise Creative Futures and Events Strategies	Cultural & Community Development	Event Policy and Commercial Activity on Foreshore have been reviewed by Council. Scheduled to be presented to Council in 2010.
		Review the St Kilda Festival 2010 and beyond	On Track	Reviewing St Kilda Festival and revitalising St Kilda film festival	Cultural & Community Development	St Kilda Festival community reference group formed and have had two meetings. Consultant has been engaged for the Film Festival, draft report prepared.
		Create opportunities for local events	On Track	Review council's Festival & Events Framework	Cultural & Community Development	Councillors considered and revised Events Policy in September. Commercial recreation policy was reviewed in October. Review of St Kilda Festival has begun in September.
		Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Housing the Arts Research Project	Cultural & Community Development	Scheduled to commence in November 2009.
<b>3.2.2 Encourage &amp; support a variety of recreational and participative learning opportunities</b>						
		Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities	On Track	Undertake an analysis and review of the St Kilda Library	Cultural & Community Development	Analysis undertaken and 3 concepts prepared. Councillors have requested a rescope and new draft brief prepared in accordance.
		Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Cultural & Community Development	Currently scoping calendar options for expanding program.
		Work with and support local schools and post-secondary education providers	On Track	Ongoing work with schools through youth events and civic forums	Cultural & Community Development	Supported the World Kite Flying event in August. Big Cake forum held in July.
		Advocate for and support VET/VCAL expansion at Pickles St	On Track	Advocate to State Government for educational opportunities at Pickles St	Cultural & Community Development	St Kilda Youth Services (SKYS) has secured state funding for HEAT program - they are seeking lease and planning permit.
<b>3.2.3 Create and support integrated arts &amp; learning hubs within the City</b>						
		Support existing arts precincts across the city	On Track	Undertake a feasibility study for Gasworks Arts Park	Cultural & Community Development	Draft brief for consultant has been prepared.
		Investigate the revitalisation of Emerald Hill and Gasworks precincts as integrated arts, learning and cultural centres	Not On Track (Major)	Urban Studies Centre Implementation & Gasworks Arts Park feasibility study	Cultural & Community Development	Urban Studies Centre report will be re-scoped and re-submitted to council for consideration. Brief has been agreed between CoPP and Gasworks.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>4 ENHANCING LIVEABILITY</b>						
<b>4.1 A sense of place</b>						
<b>4.1.1. Maintain &amp; build upon the unique character of the City's neighbourhoods</b>						
		Promote a diversity of local services	On Track	Manage and promote local activity centres and community facilities	Environment & Planning	Indirect support to businesses in local activity centres via business development programs and events. Council's business liaison officers continue to work with traders across the major and minor shopping precincts.
		Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design	On Track	Carlisle Street Structure Plan (Phase 2 - Planning Scheme Implementation)	Environment & Planning	Briefing prepared for consideration by council at November meeting.
				Amendment C75 - Beacon Cove: Translation of Planning Controls (Commercial) (State / MPV funding)	Environment & Planning	Scheduled to commence March 2010.
				Luna Park Interchange Project	Environment & Planning	Stage 1a construction scheduled to commence Melbourne Cup weekend
				Completion 08/09 Consultant Projects (Bay Street and St Kilda Structure Plans)	Environment & Planning	Consultancy projects (transport and Access, and Urban Design): DDO1 Review (Urban Design) completed. Transport / Access studies will be completed by end November 09.(NB Balance of St Kilda Structure Plan work deferred to 10/11 budget).
				Amendment C62 - Local Planning Policy Framework Review	Environment & Planning	Scheduled to commence November 2009.
				Amendment C73 - Translation of Planning Controls Beacon Cove (Residential)	Environment & Planning	Revised Planning Control Framework nearing completion. Exhibition of Amendment C73 to occur early 2010.
				New Residential Zones - Implementation Pilot	Environment & Planning	Scheduled to commence March 2010.
		10th Design Development Awards	Environment & Planning	Planning in progress for awards to be held in March 2010.		
		Revisit community hubs policy	On Track	Review the Community Hubs Policy in the context of the Social Planning and Development Framework	Cultural & Community Development	Scheduled to commence October 2009.
		Actively lobby to change state planning policies to enhance local liveability	On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and Actively participate on/represent Council on advisory groups.	Environment & Planning	Submission to the discussion paper Modernising the Act - October 2009
		Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	On Track	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal.	City & Infrastructure Services	We have written to Melbourne Water asking them to supply their maintenance schedule and capital program - further investigation is underway on one way valves on canal drainage outlets
		Review the implementation of the Activity Centres Strategy	On Track	Bay Street Activity Centre Structure Plan	Environment & Planning	Council Briefing scheduled for October 2009. Community consultation phase proposed late November 2009. Public Realm Project to commence - consultancy brief prepared.
<b>4.1.2 Maintain &amp; enhance streetscapes for improved amenity, character and sustainability</b>						
		Develop a comprehensive tree strategy with an intent to add more trees	On Track	Development of a Tree Policy for the City and streetscape assessment	City & Infrastructure Services	Streetscape Assessment Underway. Community Consultation underway for Tree Policy. Community Reference Group appointed. Tree Summits scheduled for November 2009.
		Promote and extend the 'adopt a tree program' across the municipality including nature strips	On Track	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	Launch will be in November, campaign will include buckets, advertising in Bus Shelters, film clip and information on how to help trees over summer
		Further develop sustainable landscape and WSUD for streetscapes including conversational street seating and provide drinking water fountains/refill stations	On Track	Development of Tree Policy (will incorporate policy on WSUD)	City & Infrastructure Services	Streetscape Assessment Underway. Community Consultation underway for Tree Policy. Community Reference Group appointed. Tree Summits scheduled for November 2009.
		Maintenance of existing trees on key boulevards	On Track	Ensure maintenance of existing trees on key boulevards	City & Infrastructure Services	St Kilda and Brighton Road tree removal and planting completed, this allows for a two year watering program to establish the trees.
<b>4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management</b>						

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
		Improve walking and cycling access to Albert Park	On Track	Improve walking & cycling access to Albert Park	Environment & Planning	Fitzroy St Bike path and foreshore connections have been completed, providing a key link from the foreshore to Albert Park.
		Ensure that public spaces are not incrementally degraded by high intensity activities	On Track	Managing O'Donnell Gardens to cope with drought and use & Catani Gardens Management Plan	City & Infrastructure Services	O'Donnell Gardens is on track, reestablishment of grass scheduled for October and irrigation of recycled water to occur from November Catani Gardens and Southern Foreshore Management Plan - On track initial consultation with key stakeholders completed, arboriculture assessment , site assessment, asset assessment complete. Draft Open Space Water Management plan has been completed
		Ensure the long-term management of Gasworks and other sensitive sites	On Track	Soil Contamination Investigation & Remediation	City & Infrastructure Services	Soil management for projects being undertaken. Gasworks project is under review.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>4.1.4 Improve the interface between residential and visitor impact</b>						
		Develop and implement strategies to encourage positive behaviour from visitors	On Track	Develop and implement an Entertainment Precincts Management Strategy to improve residential amenity, the liveability in and around entertainment precincts	Environment & Planning	Currently at scoping stage. Targeting a briefing with council before Christmas to confirm scope, process and outcomes for second-half of 09/10.
				Develop a broad approach to minimising conflict in key areas of the city (i.e. through working with partners, liquor licensing, the alcohol action plan and the health & well being plan)	Cultural & Community Development	A series of new projects are being developed by the alcohol and drug sector, as a result of the workshops run by Community & Health Development in June. The Licensees Accord are continuing to work on strategies that reduce alcohol related harm in our community. We continue to be involved in a best practice research trial conducted by Griffith University.
				CoPP Tourism Strategy (duplicate in 4.2.4)	Environment & Planning	Main foci in early part of 09/10 have been: Completion and distribution (30,000 copies) of a CoPP visitor map; Working with local business operators to establish tourism associations in St Kilda and South Melbourne; Research into tourism and business opportunities from cruise ships
		Minimise the negative impact of licensed venues	On Track	Entertainment Precincts / Cumulative Impacts Data Project	Environment & Planning	Project Brief being finalised - for appointment of consultants by December 2009.
<b>4.1.5 Support opportunities to improve the community's physical, mental, spiritual health &amp; wellbeing</b>						
		Review and implement the Health & Wellbeing Plan including issues associated with alcohol consumption	On Track	Review the Health & Well Being Plan	Cultural & Community Development	Many of the Health and Wellbeing Plan's projects continue to be delivered in partnership with residents, Victoria Police, businesses and local community agencies.
		Review and implement the toilet strategy with a view to accelerating	On Track	Review and implement the toilet strategy with a view to accelerating	Environment & Planning	Middle Park Beach toilet due for construction in second half of 09/10. Fitzroy St toilet location TBD. Sandridge Beach (east end) toilet in pre-design phase with public consultation due in second half of financial year. Review of existing strategy yet to start.
		Develop and implement a gaming policy	On Track	COPP Gaming Strategy	Cultural & Community Development	Scheduled to commence in October 2009
		Increase opportunities for men's health and wellbeing	On Track	In partnership with Family Services develop a men's program similar to a "Men's Shed"	Cultural & Community Development	No funding received in budget to complete initiative this financial year. To be resubmitted in 2010/2011 budget process.
		Build on existing networks to develop a more integrated response to alcohol and drug-related issues	On Track	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	Cultural & Community Development	A series of new projects are being developed by the alcohol and drug sector, as a result of the workshops run by Community & Health Development in June. The Licensees Accord are continuing to work on strategies that reduce alcohol related harm in our community. We continue to be involved in a best practice research trial conducted by Griffith University.
		Review implementation of council policy on street sex work	On Track	Continue to advocate for safety and amenity improvements for all people affected by street sex work	Cultural & Community Development	Councillors were briefed and a representative group met with residents on the subject of Street Sex Worker and 4 key actions were developed in response to their issues. The Street Sex Work Issues Network have developed a project to consult with residents
		Support local initiatives that reduce drug-related harm to members of our community	On Track	Implement the Local Drug Strategy's community building and education projects	Cultural & Community Development	A series of new projects are being developed by the alcohol and drug sector, as a result of the workshops run by Community & Health Development in June.
<b>4.1.6 Develop a strong sense of public safety</b>						
		Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	Cultural & Community Development	The Community & Health Development team have been invited to be involved in the Walk Against Violence campaign to be held in November.
		Review public lighting in areas of high risk	On Track	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	City & Infrastructure Services	Have begun working with local laws to identify high risk areas
		Investigate alternative approaches to monitoring and enforcement	On Track	Community Rangers/Monitors	Environment & Planning	Scheduled to commence December 2009.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>4.1.7 Preserve our heritage, valuing the past and planning for the future</b>						
		Strengthen heritage controls by progressively reviewing council's heritage overlays (HO3, HO7, HO8)	<b>Not On Track (Minor)</b>	<b>Amendment C70 - Scheme Maintenance (Heritage based) and Amendment C72 - HO3 Review Implementation (see below for C72)</b>	<b>Environment &amp; Planning</b>	Council adoption of Amendment C70 in September 2009. Request to Minister for Planning October 09. Anticipate project completion by end 2009.
				<b>Amendment C72 - HO3 Review Implementation</b>	<b>Environment &amp; Planning</b>	Finalisation of HO3 review / commencement of amendment delayed. Discussions with Councillors / community in progress to resolve issues.
		Continue with the heritage recognition program	<b>On Track</b>	<b>Heritage Recognition Program Implementation (HRP) - Round 4</b>	<b>Cultural &amp; Community Development</b>	We are currently finalising the brief to invite quotes on conducting Stage 4 of the program for heritage plaques. We envisage that the successful applicant will commence by November. Consultation with the Heritage Recognition Program Committee will following appointment of the consultant.
		Improve planning to achieve both sustainable design and heritage outcomes	<b>On Track</b>	<b>Creation of the sustainable design policy 2009</b>	<b>Environment &amp; Planning</b>	Scheduled to commence February 2010.
		Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	<b>On Track</b>	<b>Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010</b>	<b>City &amp; Infrastructure Services</b>	The launch of the new gates will celebrate the gardens, A photography exhibition was held in September <i>Down the Garden Path to Celebrate the gardens</i> (refer to Botanic Gardens Initiative)
		Review and improve the management of heritage gardens	<b>On Track</b>	<b>St.Kilda Botanic Gardens (design of pond and new gates) &amp; updated management plan for Catani Gardens</b>	<b>City &amp; Infrastructure Services</b>	St Kilda Botanic Gardens - Consultant appointed and the design is underway. St Kilda Botanical Gardens Gates - tender prepared and will be advertised in October.

**4.2 Shaping the Future of our City****4.2.1 Lead in sustainable urban design & development**

		Advocate for state government policy for environmentally sustainable development planning provisions	<b>On Track</b>	<b>Preparation of Council response (submissions) to current State Govt Initiatives / representation on Advisory Groups</b>	<b>Environment &amp; Planning</b>	Submission prepared with recommendations for potential changes to process and legislation to the discussion paper Modernising the Act that would encourage the incorporation of sustainable design principles.
				<b>Contribution to upgrade and nationalisation of Sustainable Design Scorecard</b>	<b>Environment &amp; Planning</b>	Scheduled to commence February 2010.
		Encourage the uptake of ESD in all new developments	<b>On Track</b>	<b>Creation of the sustainable design policy 2009</b>	<b>Environment &amp; Planning</b>	Scheduled to commence February 2010.
		Support innovation in buildings for improved environmental performance in council, commercial, residential and multi-unit buildings	<b>On Track</b>	<b>Creation of the sustainable design policy 2009</b>	<b>Environment &amp; Planning</b>	Scheduled to commence February 2010.
		Explore opportunities for developer contributions for community and built infrastructure	<b>On Track</b>	<b>Review operation of development contributions schemes in other metropolitan councils and State Government opportunities</b>	<b>Environment &amp; Planning</b>	Scheduled to commence November 2009.
		Ensure that new development makes a positive contribution to the public realm	<b>On Track</b>	<b>Implement the LPPF to ensure appropriate development outcomes.</b>	<b>Environment &amp; Planning</b>	All planning permit applications consider the LPPF as part of the decision making process.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>4.2.2 Further develop the quality and safety of the City's walking &amp; cycling opportunities</b>						
		Review and implement council's Walking & Cycling Strategy	On Track	Review & implement Councils Walking & Cycling Strategy (implement 9 Cap Works project of \$2.4m walking & cycling, 7 programs to improve education & awareness for users)	Environment & Planning	First stage of Luna Park Renewal construction to commence Melbourne Cup weekend. Walk & Talk program underway. All other walking and cycling capital works projects in design - all to be constructed in first half 2010
		Promote respectful cycling on shared paths	On Track	Promote respectful cycling on shared paths	Environment & Planning	Specific signs installed on the St Kilda Promenade to encourage shared use of the promenade.
		Improve and expand commuter cycling paths	On Track	Progressing implementation of four strategic bicycle links	Environment & Planning	Cecil Street, Jacka Blvd, Beaconsfield Pde and Marine Pde capital projects progressing
		Support the implementation of the Victorian Cycling Strategy	On Track	Support the implementation of the Victorian Cycling Strategy	Environment & Planning	Funding for the Cecil St bike path implementation has been secured from VicRoads.
		Lower the speeds of vehicles on shopping strips and residential streets	On Track	Lower the speeds of vehicles on shopping strips & residential streets (Clarendon, Carlisle, Barkly St and Glen Ira Road and Bay St precincts)	Environment & Planning	Council resolution supporting 40km/h precinct speed limits in Clarendon, Carlisle, Glen Eira, Barkly and Bay Streets. Awaiting Vic Road funding to implement.
		Address high risk intersections to improve safety	On Track	Address high risk intersections to improve safety (inc Bay St/ Liardet St and Moray St/ Bank St)		Bank Street / Moray Street intersection improvement design underway. Bay Street / Liardet Street funding approved
<b>4.2.3 Enable &amp; advocate for improved access to sustainable transport options and reduce car dependency</b>						
		Develop a public transport advocacy statement	Complete	Develop a public transport advocacy statement	Environment & Planning	Council adopted a public transport advocacy statement on 27 July 2009. The statement provides recommendations to improve public transport across the City of Port Phillip.
		Increase the availability of public transport options within and across the city	On Track	Increase the availability of public transport options within and across the city (inc implement of tram stop refurbishment improvement program)	Environment & Planning	City of Port Phillip Bus Review process underway with State Government New DDA compliant tram stop in Fitzroy Street completed New DDA tram stop approved for Luna Park - construction November 2009
		Improve accessibility and use of community bus	On Track	Review bus timetable, routes and passenger satisfaction annually to ensure service meets needs of vulnerable residents.	Cultural & Community Development	Review of bus timetable, routes and passenger satisfaction is scheduled to occur in November 2009.
				Amendment C61 - Sustainable Parking Overlay	Environment & Planning	PENDING START - Project can not commence until State Government Parking Overlay released
<b>4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community</b>						
		Review council's economic development strategy and determine priority action	On Track	Deliver Business and Industry Strategy (programs, networks and forums that meet local community needs) CoPP Tourism Strategy - Develop a new Economic Development & Tourism Strategy	Environment & Planning	Currently planning the project to develop a new strategy for 10/11 onwards. Will seek council guidance via a briefing before Christmas. Majority of work to be completed in second half of the year.
<b>4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community</b>						
		Support local businesses by developing action plans to ensure the viability of strip shopping precincts, supporting working from home businesses and strengthening local business networks	On Track	Business & Industry networking events to meet local community needs (including business forums)	Environment & Planning	Delivered a successful Business Breakfast ('Marketing Right') to 200 local business people. Jointly developed a Tourism Forum on Destination Management with IMAP partners. Facilitated several workshops for local businesses to explore destination development opportunities.
		Strengthen links between local community and businesses	On Track	Delivery of Business Liaison Services to local community and businesses	Environment & Planning	Business liaison officers continue to support all traders groups on matters including governance, business planning, marketing and events within their local communities (e.g. Elwood Twilight Festival).
<b>4.2.5 Ensure Sth Melbourne Market is positioned as Melbourne's premier community market</b>						
		Develop and implement a South Melbourne Market Strategy	On Track	Propose to develop & implement a South Melbourne Market business strategy	City & Infrastructure Services	Discussions and swots at South Melbourne Market Management Committee and with Market staff. Marketing plan and Mix policy already in place. Strategy partially drafted.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>4.3 Caring for our natural environment</b>						
<b>4.3.1 Ensure integrated planning and management of our foreshore</b>						
		Pursue an integrated approach to coastal and foreshore management	On Track	Development of a place management framework for the foreshore to support implementation of relevant capital works projects (i.e. west beach, Elwood foreshore upgrade, minor foreshore infrastructure upgrade program)	City & Infrastructure Services	Place Management Framework in place to improve overall foreshore management during peak summer period across all relevant services. Capital works underway
		Lifesaving clubs: resolve to community satisfaction and high quality built form including environmental outcomes	On Track	Detailed design and construction for new lifesaving pavilion for South Melbourne and Port Melbourne Lifesaving Clubs	Cultural & Community Development	Three concept plans have been drafted. Councillor briefing scheduled for October.
<b>4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City</b>						
		Develop a comprehensive tree strategy with an intent to add more trees	On Track	Development of a Tree Policy for the City	City & Infrastructure Services	Project On Track Streetscape Assessment Underway Community Consultation underway Community Reference Group appointed Tree Summits scheduled for November - 701 new trees have been planted this quarter
		Promote and extend the 'adopt a tree program' across the municipality including nature strips	On Track	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	Launch will be in November, campaign will include buckets, advertising in Bus Shelters, film clip and information on how to help trees over summer
		Further develop sustainable landscape and WSUD for streetscapes including conversational street seating and provide drinking water fountains/refill stations	On Track	Development of Tree Policy (will incorporate policy on WSUD)	City & Infrastructure Services	Streetscape Assessment Underway. Community Consultation underway. Community Reference Group appointed. Tree Summits scheduled for November.
		Maintenance of existing trees on key boulevards	On Track	Tree Maintenance Program as per current operational standards	City & Infrastructure Services	This is an ongoing action - Trees under High Voltage power lines have been inspected and pruned in the South Melbourne, Melbourne, Albert Park, Middle Park, St Kilda this quarter and Trees within the following parks have been inspected and pruned in the past quarter Sandridge Beach, Port Melbourne, Perce White Reserve, Port Melbourne, Anzac gardens, South Melbourne
<b>4.3.3 Promote increased community action in caring for our environment</b>						
		Promote and extend the 'adopt a tree program' across the municipality including nature strips	On Track	Adopt a Tree Program (Reactivation and Promotion)	City & Infrastructure Services	Launch will be in November, campaign will include buckets, advertising in Bus Shelters, film clip and information on how to help trees over summer
<b>4.4 Major city projects</b>						
<b>4.4.1 Strive to ensure Major Projects enhance liveability</b>						
		Consider opportunities and possible partnerships for new major projects	On Track	Consider opportunities and possible partnerships for new projects.	Environment & Planning	Carlisle Street Structure Plan expected to be exhibited in early 2010.
		Review the St Kilda Triangle Development	On Track	Review the St Kilda Triangle Development	CEO	Regular meetings are being held with the Developer
		Ensure strong council and community engagement in any redevelopment of the Port Melbourne waterfront to secure a sustainable future for the precinct	On Track	Develop Urban Design Framework (UDF) for Port Melbourne Waterfront	Environment & Planning	Consultant brief completed. Council Briefing to consider governance and program scheduled.

Strategic Direction	Strategy	Actions	Status	Initiative	Division	Comments
<b>4.4.1 Strive to ensure Major Projects enhance liveability</b>						
		Build a new skate park	On Track	Review Skate Park location and secure new site for the skate park and commence development of the skate park	Environment & Planning	Brief for Masterplan development currently being finalised.
		Explore options for the Carlisle Street Redevelopment Project	On Track	Explore options for the Carlisle Street Redevelopment Project	Environment & Planning	Carlisle Street Structure Plan expected to be exhibited in early 2010.
		Continue to advocate against the Grand Prix being staged in Albert Park Reserve	On Track	Continue the campaign for removal of Grand Prix from Albert Park Reserve	Cultural & Community Development	In March 2009, Council moved a motion outlining their continued opposition to the Grand Prix in Albert Park Reserve. No opportunities for active campaigning by officers during this quarter.
		Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	Environment & Planning	RMYS approvals granted for Stage 1 works - 250 berth redevelopment.
		Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	Environment & Planning	Last advocacy delivered at the City of Port Phillip / Port Melbourne Corporation Community Information evening.