

COUNCIL PLAN 2009-2013 (YEAR 2 REVIEW) - First Quarter (July - September) Update

Strategies	Action	Status	Initiative	Comments
I.ENGAGING AND GOVERNING THE CITY				
<i>I.1 Value and utilise skills and knowledge in the community</i>				
I.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making				
	Develop and implement a community engagement framework	On Track	Develop and implement a community engagement framework	A draft framework was presented to Councillors in a September briefing and two internal workshops have been conducted to build capacity and awareness across the organisation.
	Ensure that there is a matching culture throughout the organisation	On Track	Develop and implement a Community Engagement and Communication Strategy	Work has commenced in developing a draft communications and engagement strategy and will be considered by Council in December.
	Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Scoping has commenced for a project that will map the community wellbeing of tenants of K2 apartments in Windsor and other housing estates .
	Ensure community engagement through Community Reference Groups	On Track	Review and develop Community Reference Groups as an effective community engagement tool	Standard Terms of Reference adopted and Council will be reviewing its appointments to Community Reference Groups in December.
I.1.2 Strengthen relationships with those who impact the Port Phillip community				
	Develop working relationships with key local, state and federal partners to deliver community benefits	On Track	Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders Griffith University Project - Implement a trial to reduce violence in and around nightclubs	The irrigation design is in development. Service Agreement renewed with Port Phillip Citizens for Reconciliation for activities supporting community awareness of and engagement in Reconciliation activities. Council are currently waiting on the result of a funding application that Griffith University have made to support the implementation of the project across St Kilda. We hope to run at least one session of Safer Bars Training before the end of 2010.
I.1.3 Continue to develop & encourage community leadership				
	Create opportunities to ensure that leadership and skills development within the community continues	On Track	Deliver Strategic Skills Mentoring Program, Community Groups Networking and Training Program and other leadership and skill development programs	The Strategic Skills Mentoring Program is scheduled for November, pending the outcome of a funding submission which will enable the implementation of an expanded program. Community Group Training Program is not scheduled during this period as surveying is conducted with community groups to inform next year's training program.

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1.2 Governing				
1.2.1 Promote a culture of good governance				
	Evaluate Council and organisational performance against good governance criteria	On Track	Deliver a program that evaluates Council and organisational performance against good governance criteria	Stage I completed. Councillors and the Executive Management Team have participated in an initial information and planning sessions to develop an agreed process for the good governance review.
	Increased focus on risk analysis and sustainability to support decision making	On Track	Review Council reporting templates to increase focus on risk analysis and sustainability	New report writing software to be installed and rolled out by December 2010 . The standard Council report writing template will be amended to increase focus on risk and sustainability and report writing training for staff will be incorporated with training regarding the new software.
1.2.2 Provide for more "community friendly" Council committee structures and council meeting arrangements				
	Ensure that appropriate meeting space is made available for councillors in all council's offices	On Track	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	Appropriate meeting spaces for the Mayor & Councillors continue to be provided at both locations. Other options for the further use and improvement of meeting spaces at all Town Hall locations are currently being explored.
1.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input				
	Ensure that community input is used to guide Council's direction and that cohesive Council/staff processes are reflective of agreed directions	On Track	Further improve the Council Planning process including ensuring community engagement in planning cycle.	Preparation of the 2011/12 Council Plan review will commence in the new year, including process for community consultation and engagement.
	Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of Council's/local government performance	On Track	Regularly report and provide analysis on strategic indicators in the Council Plan	A review of the strategic indicators is currently being prepared. Councillors will consider the Council Plan Indicators of Achievement and the Key Strategic Activity Indicators as part of a strategic workshop in November.
1.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers				
	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	On Track	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	Stage I completed. Councillors and the Executive Management Team have participated in an initial information and planning session to develop an agreed process for the good governance review for Council and the Organisation.
1.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period				
	Clearly communicate Council's directions on the occasion of adoption of the annual Council Plan and Budget	Complete	Coordinate the publication and launch of the Council Plan and Budget	The 2010/11 Council Plan has been produced and distributed to Councillors, staff and town halls and libraries. The Council Plan has been launched on the website.

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	Improve the readability of the Council Plan and Budget	On Track	Improve linkage and readability of Council Plan and Budget documents.	A more accessible version of the Council Plan 2010-11 will be available on the website in the second quarter. The new version will enable the public to more easily navigate the plan.
1.2.6 Provide seamless and consistent information to the community				
	Create a vibrant and user friendly City of Port Phillip website	On Track	Create a vibrant and user friendly City of Port Phillip website	Improvements have been made to the website for increased functionality. Work has commenced in refining content, auditing the useability of the web and reviewing design.
1.3 Commitment to service				
1.3.1 Develop a strong organisational culture of service quality & excellence				
	Ensure an integrated approach in providing services to the community	On Track	Improve internal and external service delivery through a <u>Service Excellence Program</u> Upgrade the Health Services information management system	A Service Excellence program development commenced in September 2010. Project has commenced with purchase of required software. Data migration is scheduled to occur in the third quarter.
1.3.2 Review services to ensure they meet community needs				
	Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Consolidate Council's demographic and population forecast data sets	Scoping has commenced of what preparation Council needs to do to prepare for the 2011 Census. This will include engaging with the ABS around the recruitment of Census collectors and developing strategies to engage with marginalised groups.
	Strengthen our commitment to the Service Promise	On Track	Strengthen our commitment to the service promises	Service strategy under review as part of corporate Service Excellence program (see 1.3.1).
	Ensure community engagement in the planning and delivery of services	On Track	Develop and implement a <u>Community Engagement and Communication Strategy</u>	Work has commenced in developing a draft communications and engagement strategy and will be considered at a Council briefing in December.
1.3.3 Communicate Council's priorities and services more effectively				
	Develop and implement a Community Engagement and Communication Strategy	On Track	Develop and implement a <u>Community Engagement and Communication Strategy</u>	Work has commenced in developing a draft communications and engagement strategy and will be considered at a Council briefing in December.
	Ensure improved communications for access to Non English speaking, hearing and sight impaired members of the community	On Track	Improve the accessibility of communications through the production of large print formats and the availability of translations	Guidelines are being developed to ensure that publications are accessible. The annual report will be available in large print online.

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<i>1.4 Managing for the longer term</i>				
1.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting				
	Ensure that financial information is provided in a style which is both professionally acceptable and <u>comprehensible to the community</u>	On Track	Review the Budget documents to improve readability	This is an ongoing project.
	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	On Track	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	Audit Committee annual report will be presented to Council in February. At this point Council is advertising for an external Audit Committee member and once that appointment is made Council will also appoint a Chairperson.
1.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation				
	Ensure all service related external contracts are measured against performance criteria, benchmarks from other Councils, best practice and are reported to Council at least annually	On Track	Response to Audit Report - Building - investigate methods to streamline policies, practices and processes in response to the 2007 audit Engagement of a consultant for 71A Acland St tender to ensure appropriate documentation is prepared Implementation of a fully integrated Contract Management System	All works are underway in line with the audit timetable. Council resolved to consult the community about a proposed lease in September 2010. A working group including representatives from each division has been convened to oversee the requirements of a Contract Management System. A draft tender specification has been developed, with the intention of inviting tenders in November 2010.
1.4.3 Ensure City of Port Phillip is an employer of choice				
	Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected	On Track	Ensure that the City of Port Phillip is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.	New three year Enterprise Agreement was signed last financial year after negotiations with three Unions. The agreement includes competitive rates of pay and a range of benefits appropriate to an employer of choice and has commenced implementation.
1.4.4 Maintain Council and Community assets to a standard that matches industry best practice				
	Review and implement the Asset Management System and provide a formal annual statement on the state of council's assets compared to the industry benchmark	On Track	Asset Management System upgrade	Project is underway in line with audit timetable.
	Ensure improvements to Council buildings through the Building Renewal Program	On Track	Building Renewal Program	Work on accessible community buildings is underway.

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	Maintain and improve Council's assets	On Track	Kerb Renewal Program	The kerb renewal program is in progress.
			Road Rehabilitation Program	The road renewal program is in progress.
			Road Resurfacing Program	The roads resurfacing program is in progress.
			Roads to Recovery	The Roads to Recovery program is in progress.
			ROW (right of way) Renewal Program	The right-of-way renewal program is in progress.
			Development of a new IT Strategy (including Standard Operating Environment)	Strategy development has commenced. Scope of works for the update of the standard operating environment currently under development.
	Ensure Council's commercial properties are managed effectively and efficiently	On Track	Deliver regular review of commercial properties with annual action plan implementation	Review is underway. Report to Council due at the end of the financial year.
I.4.5 Ensure Council's leadership and governance capacity				
	Engage in professional development opportunities aligned to the roles and responsibilities of Council in delivering services to the City of Port Phillip community	On Track	Engage in professional development opportunities for councillors that are aligned to the roles and responsibilities of Council to deliver services to the City of Port Phillip community	Development activities are determined by Councillor individual needs and the availability of suitable programs. A record is maintained of all Councillor development activities. Media training is scheduled for new incoming Mayor/Deputy Mayor in February 2011.

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2. TAKING ACTION ON CLIMATE CHANGE				
2.1 Reducing Consumption & emissions				
2.1.1 Reduce Council's non-renewable energy use				
	Continue to implement an environmental retrofit to council buildings	On Track	Conduct a building condition audit for Council owned buildings	Report received in September 2010.
			Reduce Council's non-renewable energy use in Child Care Centres - conduct and publish an energy and Greenhouse Gas behavioural audit	Selection of participating centres underway.
			Environmental Building Retrofits	Works in progress.
			Building Improvement Plan	Data collection is underway.
	Increase the purchase of Greenpower for Council's buildings	On Track	Purchase GreenPower for Council buildings	Contract documentation is being prepared.
	Work with stakeholders to improve sustainable street lighting and public lighting	On Track	Replacement of Sustainable Public Lighting and Non Standard Lighting	Replacement of next 25% of 80 watt mercury vapour streetlights under negotiation.
2.1.2 Reduce Council's potable water use				
	Implement the Integrated Water Management Plan	On Track	Implement Amendment C78 - Water Sensitive Urban Design Policy	Amendment C78 was placed out for public exhibition during July and August 2010. Council considered submissions and adopted the amendment on 27th September 2010. Request to Minister for approval on 30 September 2010.
2.1.3 Facilitate community action in reducing potable water and non-renewable energy use				
	Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Develop a dedicated Green Business Program Socs & Blocks - Community Program	Initial scoping discussions held. The 2010 pilot Socs and Blocks programme was delivered successfully with ten apartments participating (concluding in July 2010). The expanded Socs and Blocks program will be launched in October 2010.
	Consolidate and broaden the role of the EcoCentre	On Track	Consolidate and broaden the role of the EcoCentre	Council is working with the EcoCentre to develop the next round of the Tomorrows Leaders Programme. The programme will target four schools and commence in January 2011.

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	Develop environmental education campaigns for strengthening leadership and innovation	On Track	Integrated water management plan - policy and coordination	Council's Water Plan formally adopted by Council on 27th September 2010. The implementation of the plan is on track. The City of Port Phillip has received funding from the Commonwealth for the Elsternwick Park/Elwood Park Stormwater Harvesting partnership under the National Urban and Desalination Plan. The funding application is part of a consortia of metropolitan councils that together are receiving \$8M for funding. Of this \$8m almost \$1m has been allocated to this partnership project, making it one of the largest projects in the consortia awarded with funding. This project will deliver 40% of council's alternative water sources targets as well as significant stormwater quality targets.
SECRC - Emerging Priorities				This action is dealt with through the range of council run community programs including Climate Challenge 1000, Enviro Events, Socs and Blocks and others. Additional guidance in this area is provided by Sustainable Environment Community Reference Committee (SECRC). SECRC meetings convened bi-monthly, SECRC members consulted on the development of key environmental plans, policies and programs.
Sustainable Suburbs - regional partnership				Council has promoted the 2010/11 Sustainable Suburbs program for the bulk purchase of Solar Panels. Invitations to an information forum on the bulk buy opportunity were sent out in all rate notices in July. 140 residents attended this forum in August.
Community Climate Change initiatives				Council is continuing to deliver local action planning sessions under the Climate Conversations banner. Three sessions have been delivered this quarter, with participants developing their own projects through skills building and regular contact. There are approximately eight active community projects running at this time.
Community engagement in climate change				This program to support community programs and engagement in climate change is to commence shortly.

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	Develop environmental education campaigns for strengthening leadership and innovation (Continued)	On Track	Greenhouse action plan	The project plan and scope of the Greenhouse Action Plan has been approved by Council. Internal stakeholder consultation has commenced. External stakeholder involvement has also commenced with the establishment of a community stakeholder working group to consider the community sector greenhouse gas emissions.
			Challenge to Change	A trial programme with the Albert Park traders association has been completed. The eHub Challenge to Change website has been re-established. The next group to run through the programme will be the inner south community health service in November 2010.
			Climate Change 1000	The tender for the remaining 570 households required to meet the program target has been completed. The contract specifies completion by June 2011.
			Tomorrows leaders for sustainability community program	Council is working with the EcoCentre to develop the next round of the Tomorrows Leaders Programme. The programme will target four schools and commence in January 2011.
			Cityswitch	Cityswitch is being delivered to schedule through a successful partnership approach with City of Melbourne and Sustainability Victoria, and now the City of Yarra. There are now eight signatories, which have been engaged through a program of events. Council is commencing a recruitment campaign to bring on board additional signatories.
			Sustainability Fund Partnerships 1 - Energy Efficient Down lights	The recruitment of 70 households (and two apartment blocks) is currently underway. These households will trial the use of energy efficient down lights.
			Sustainability Fund 2 - Higher Density Residential Buildings	City of Port Phillip has successfully partnered the Cities of Melbourne and Yarra, and Owner's Corporation Victoria, in a Sustainability Fund application to set up a project to investigate how to accelerate energy efficiency in high density housing developments. To date the project has engaged a project officer, based at the City of Melbourne, to undertake research into the structural and legal implications of implementing sustainability actions in strata title situations, and to develop solutions and tools that can be applied to overcome key barriers.

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	Develop environmental education campaigns for strengthening leadership and innovation (Continued)	On Track	EnviroEvents Community Program	Two community events have been completed this financial year with another four planned, these being: 2 bike maintenance workshops, a sustainable gardening event, and a demonstration <u>rain garden event</u> .
	Encourage and support community environmental groups	On Track	Encourage and support community environmental groups	Climate Conversations : Local Action Planning has generated new community projects and potential groups. Two community events led by Port Phillip Urban Fresh Food Network (PPUFFN) and EcoCentre have been supported through the EnviroEvents program. Promotion of community group events through Enviro EHub
	Partner and invest in wastewater and stormwater recycling	On Track	Deliver the drainage renewal program	The Blanche Street drain is complete. Work has commenced on St Kilda Primary School drain.
			Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership	The irrigation design is in development.
			Install passive stormwater harvesting for mature street trees	Site analysis is currently underway with works expected to occur between November 2010 and March 2011.
	Continue to advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	The Local Action Planning process provides for local community building and engagement in local community projects. (See Community Climate Change Initiatives above).

2.2 Changing Transport Priorities

2.2.1 Promote transport modes that minimise energy use

Review and implement the Walking & Cycling Strategies		On Track	Develop new Walk Plan 2011 - 2015	The project plan and scope has been approved by Council. Internal stakeholder consultation has commenced. External stakeholder consultation in the scoping of the walking plan is <u>being planned for November 2010</u> .
			Develop new Cycle Plan 2011 - 2015	The project plan and scope has been approved by Council. Internal stakeholder consultation has commenced. External stakeholder consultation in the scoping of the walking plan is <u>being planned for November</u> .
			Implement pedestrian safety improvement programs	One of the four projects (Poolman St/Clark St) is completed. The remaining three are on track.
Implement the outcomes of the Public Transport Advocacy Statement		On Track	Implement the Public Transport Advocacy statement	The Metropolitan Transport Forum, along with Council, held a Public Transport Forum in the St Kilda Town Hall in September.

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	Enable and advocate for community access to sustainable transport options	On Track	Construct two raised platform tram stops on Fitzroy Street (Grey to Junction)	Yarra Trams are raising the tram lines along Fitzroy Street. It is hoped Yarra Trams will construct the platforms in 2011/12
	Review and implement the outcomes from the Parking Plan for the municipality	On Track	Develop new Parking Plan - beyond 2010	The Parking Plan has been re-titled the Sustainable Transport Strategy and project scope has been approved by Council.
			Install dynamic parking signage system	Tender will be advertised in November 2010.
	Continue to advocate for improvements to walking and cycling access for Queens Road	On Track	Improve walking and cycling access for Queens Road	Internal discussion have occurred to discuss the scope of works for a potential study into what the best options might be for improving walking and cycling access for Queens Road.
			Investigate options for Queens Road Bridge	Brief has been completed.
	Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip	Not On Track - Minor	Conduct a pilot 'car free' program	Investigation of the benefits of car free programs is being investigated.
2.3 Adapting and Sustaining				
2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change				
	Implement the Climate Change Adaptation Strategy	On Track	Implement Climate Change Assessment Planning Scheme (Local Planning Policy / Provisions)	Project commencement subject to the release of the State Government's Future Coasts Data and Report of Coastal Climate Change Advisory Committee.
			Climate Change Adaptation	The Climate Change Adaptation Plan was formally adopted by Council on 27th September 2010. The implementation of plan is on track.
	Proactively seek federal and state funding to support community adaptation to the impacts of climate change	On Track	Provide leadership on sustainability through the provision of advice, referrals and submission to government and industry bodies.	Council has not sought external funding for community adaptation projects nor provided any submissions to government or industry associations in the last quarter.
2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure				
	Research and consider alternative asset management and construction approaches in response to climate change	On Track	Implement hydraulic modelling of drainage network	Project brief being prepared.
			Sustainability in Streetscape works - implementation plan	Project scoping has commenced with two of the three briefings completed. The third briefing will be finalised in October. Internal steering committees have been established to oversee the plan and have had their inaugural meetings.

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2.3.3 Encourage and support community gardening initiatives in the city				
	Implement the Community Garden Policy	Not On Track - Minor	Establish a community garden	Community consultation will take place in mid October with local residents and centre users at the Mary Kehoe Centre.
	Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	The Community Garden policy goes to Council in October 2010. Council are also developing a toolkit to assist community members in establishing a garden will work with the community to explore the potential for training and capacity building.
2.3.4 Seek opportunities for Council and the community to produce renewable energy				
	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	On Track	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	Sustainable Suburbs program has supported bulk purchase of solar hot water systems. An information night at South Melbourne Town Hall in August attracted 140 people.
	Improve engagement with community groups in achieving improved residential sustainability	On Track	Improve engagement with community groups in achieving improved residential sustainability	A trial programme with the Albert Park traders association has been completed. The eHub Challenge to Change website has been re-established. The next group to run through the programme will be the inner south community health service in November 2010.
2.3.5 Further advance the move from waste management to resource recovery				
	Increase diversion from landfill to meet government targets	On Track	Supply and install recycle bins in strategic locations Deliver the litter bin replacement program	Public place recycling bins ordered and will be installed in December 2010. Replacement litter bins have been ordered and will be installed in the third quarter.
	Consider opportunities for increased advocacy on waste management	On Track	Lobby the State Government for the introduction of an Alternative Waste Treatment facility for inner-Melbourne Regular Divercity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	Ongoing program awaiting Victorian Advanced Resource Initiative report from state government by December 2010. Website updated with any changes to waste and recycling services. Preparation work to commence for 2011 guide completed by December 2010.

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2.4 Working together

2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community

Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Continue partnerships with local councils (i.e. Inner Melbourne Action Plan (IMAP), Municipal Association of Victoria (MAV), Association of Bayside Municipalities (ABM), Victorian Local Sustainability Network and International Council for Environmental Initiatives (ICLEI)	This work is ongoing - Council officers participate in all these networks. Key projects underway include the joint project with Melbourne and Moonee Valley City Councils "Valuing Urban Green Trees", a Victorian Sustainability Accord funded project, and new items under consideration through IMAP (Inner Melbourne Action Plan).
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2.4.2 Maximise partnerships and resource sharing in response to the impacts of climate change on the community

Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Continue the Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash University on the National Water Initiative	This work is ongoing - Council officers participate in all these networks. Recent examples include the successful partnership with the City of Bayside to source funding for the Elsternwick Park/Elwood Park stormwater harvesting partnership (see comments regarding Integrated Water Management Plan at 2.1.3).
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Strategies	Action	Status	Initiative	Comments
3. STRENGTHENING OUR DIVERSE AND INCLUSIVE COMMUNITY				
3.1 Pursuit of social equity				
3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs				
	Continue commitment and take action to increase social and affordable housing	On Track	Develop 'Site un Scene' - a social inclusion project dealing with the realities of homelessness	Partnership established and draft Memorandum of Understanding developed. Partial target for external funding secured. Creative development commenced. Growing corporate interest.
			Implement the Homelessness Action Strategy 2008-13	Scoping has been completed on the key actions within the Strategy that will be completed in 2010-11. A workshop will be held to review progress on the Strategy in the second quarter of 2011 (given that this will be the half way point in the life of the Strategy).
3.1.2 Support ageing well in the City of Port Phillip				
	Facilitate an increase in appropriately located residential aged care places	On Track	Review the Ageing Well in Port Phillip strategy	This is scheduled to commence January 2011.
	Increase learning, socialising and recreation opportunities for older persons	On Track	Review Social Support Program and Programmed Activity Groups for older persons	Implementation of review recommendations being implemented across social support programs.
	Advocate, lead and work with others to strengthen services that enable older people to stay at home	On Track	Improve efficiency of GoldCare, the software that supports the management of Council's service delivery to aged care clients	Work commenced on integration other Council systems and updating client workspaces with software company. Changes to client data collection of service hours complete.
3.1.3 Build on local strengths to develop active, connected communities				
	Continue to provide a targeted community grants program	On Track	Deliver the community grants program	Community Grants Program Review currently underway. The 2011/12 Community Grants Program is scheduled to open in February 2011.
	Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including: community training program, small poppies, business, artists, community garden, Multifaith and youth networks)	Community Grants Event held, an annual schedule of Community Facilities and Community Hubs User Group Meetings established for networking service integration; and improved opportunities for community group service delivery and planning. Meetings have been held with Liardet Community Hub user groups, Middle Park Hub user groups and Mary Kehoe user groups.

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3.1.4 Provide for equitable access to a range of services				
	Review services and policies to improve relevance, accessibility and affordability	On Track	Review Social Support Program and Growth for Programmed Activity Groups for elder persons (PAGs) (same as 3.1.2)	Implementation of review recommendations being implemented across social support programs.
			Review the Ageing Well in Port Phillip strategy (same as 3.1.2)	This is scheduled to commence January 2011.
	Review and implement the Disability Action Plan	On Track	Support the implementation of the Disability Action Plan across the organisation	Disability Action Plan is being updated to align with current organisational structure. A Council Strategic workshop will be held in November 2010.
3.1.5 Enable an inclusive, welcoming community that values & celebrates diversity				
	Provide and support events in celebrating the diversity of community identity	On Track	Promote and support a range of events and programs that celebrate the diversity of community identity	Interfaith open houses and diversity festival completed, further activities being arranged with the Interfaith Network.
	Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	On Track	Review and deliver the objectives of the multicultural strategic framework.	Background demographic research commenced, Council briefing November 2010.
3.1.6 Ensure quality and accessible children's and family services				
	Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Council has joined the Municipal Association of Victoria's Early Years Strategy Group - a key state advocacy group on early years matters.
	Consult with children	On Track	Implement Children's Services Review outcomes	Child Care Policy review completed and ready for consideration by Council.
			Publish the Children's Plan and Council website for kids	Children's Plan has been published and distributed widely. Web content is under review.
	Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet Street Centres for quality family and children services	Matters of detailed design were progressed in partnership with future users of the Larded St centre. Officers also sought input from Lady Forster Kindergarten on the service's relocation in 2011.
	Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Service agreements are operating in third year and will be reviewed this financial year. Inner South Community Health Service agreement has been extended for an additional twelve month period and will be reviewed in-line with other agreements. Council have established pilot school retention program in partnership with Swinburne and Stonnington.

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	Complete the redevelopment of the St Kilda and Liardet Family and Children's Centres	Not On Track - Minor	Development of the Liardet Street Family & Children's Service Centre	Council issued a Notice of Decision to provide a planning permit. This has resulted in objectors lodging appeals at VCAT - hearing scheduled for early February 2011 - causing delays to the construction phase. Meanwhile, the tender for construction has been advertised and is on track to be awarded before Christmas.
			Implement development of the St Kilda Family & Children's Service Centre	The tender process continued throughout the quarter.
			Continue soil remediation at the St Kilda Family & Children's Service Centre	The tender process continued throughout the quarter.
			Develop the Clarendon St Child Care Centre	Following consultation with the Clarendon Children's Centre's sub-committee of management, Council has been considering whether to proceed with a design process at this time.
	Provide a diverse range of play opportunities across the city for children and youth	On Track	Develop Skinners Adventure Playground masterplan	Council have hosted an Adventure Playgrounds Futures Planning workshop and developed an analysis paper with regards to social footprint of playgrounds. Brief is now being finalised with regards to master plan.
			Undergo design for upgrade works at St Kilda Adventure Playground	Fort design is being finalised before a constructor is sought.
			Develop a detailed design for Plum Garland Playground	The design has commenced and community consultation is being undertaken in October
			Development of a new Play Space Strategy	The development of the Play Space Strategy has commenced and community consultation will be occurring from September to December
3.1.7 Provide opportunities for positive youth activity and engagement				
	Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Provide opportunities for positive youth activity and engagement	Council continues to facilitate Port Phillip Youth, Education and Community Network. Key focus in first quarter mental health, Parenting adolescents, Middle years. Council currently convene the Inner City Regional Youth Affairs Network, taking over from City of Stonnington.
	Review current youth services and facilities	On Track	Continue review of youth services and implement findings	Infrastructure Services Scan is currently being completed for consideration by Council in second quarter.

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Strategies	Action	Status	Initiative	Comments
3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation				
	Explore employment opportunities for Aboriginal and Torres Strait Islanders	On Track	Strengthen our relationship with Aboriginal and Torres Strait Islanders and actively support reconciliation and capacity building	Recruitment process started for the Indigenous Policy & Programs Officer with commencement envisaged late October.
	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	On Track	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	Recruitment process started for the Indigenous Policy & Programs Officer with commencement envisaged late October.
	Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	On Track	Continue membership on and support to initiatives developed through the LIN (Local Indigenous Network)	Monthly meetings continue to be supported through representation of Council staff; recent discussions on the LIN Agenda have included Council support for the development of and provision of a site for a "Gathering Place" which we remain committed to with the topic being extended within the organisation. Council is represented on a Reference Group with State govt and local agencies around "Close the Gap" funding, our interest being to support the voice of the LIN in determining how the funding will be applied to improve the health of their community.
3.1.9 Take a leadership role in advocating and promoting social justice and human rights				
	Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Implement the Human Rights Charter Framework	Actions of the framework have commenced implementation.
3.2 Creative, active & culturally diverse life				
3.2.1 Build an active and creative community				
	Review the St Kilda Film Festival	On Track	Review the St Kilda Film Festival	Review is in progress. Council briefing scheduled for second quarter.
	Create opportunities for local events	On Track	Review and implement Council's Festival & Events Framework	Work has been ongoing. Two Councillor briefings scheduled for second quarter.
	Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Review arts and cultural policies	Review is in progress. Series of briefings has occurred with draft new policies in preparation.

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Strategies	Action	Status	Initiative	Comments
3.2.2 Encourage & support a variety of recreational and participative learning opportunities				
	Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities	On Track	Undertake analysis and review of the City of Port Phillip Library Services	Briefings, workshops and information gathering has taken place. User survey in preparation and new library policy under development.
			Upgrade ageing furniture, fittings and IT infrastructure at Port Phillip libraries	St Kilda wireless amenity improvements due for the second quarter; upgrades to St Kilda and Albert Park library furniture to create subject lounges & nooks due in the third quarter; Upgrade and increase PCs at all branches due in third quarter.
			Develop schematic options for design development at St Kilda Library	Briefing scheduled for the second quarter; August strategic workshop on libraries has set directions for this project.
	Strengthen relationships with cultural agencies within the City of Port Phillip	On Track	Strengthen relationships with cultural agencies within the City of Port Phillip	Review of arts & cultural policies may bring opportunities for formal networking. New arts agencies attracted to Emerald Hill Precinct.
	Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Upgrade the Mary Kehoe Community Centre	The community garden section of this project is entering the consultation phase. Other work is under consultation and design.
	Work with and support local schools and post-secondary education providers	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Council partnered with Elwood College regarding a local parent's forum. Council hosted the Kool Skools music program and is currently planning youth in chamber event.
	Redevelop and maintain sporting & recreational facilities	Not On Track - Minor	Implement Stage 2 of the Northport Pavilion Redevelopment	Tender bids were significantly over budget. Project being re-scoped.
			Implement Sports Facilities renewal program	Quotes have been received, looking to roll out programs in the second and third quarter. Projects are to improve accessibility including ramps from car park, toilets, shifting door handles and providing bollards to assist with stepping on and off the green.
			Undergo alterations of Alma Park sports ground	Awaiting quotes on removing turf works, concrete channel and fence.

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Strategies	Action	Status	Initiative	Comments
3.2.3 Create and support integrated arts & learning hubs within the City				
Support and revitalise arts precincts across the city as integrated arts, learning and cultural centres		On Track	Prepare a precinct plan for Emerald Hill	Draft vision document has been prepared for consultation.
			Implement Emerald Hill Precinct Projects	Council is currently refining draft vision for Emerald Hill Precinct which will drive these projects.
			Implement enhancement works at the Library & Heritage Centre Redevelopment	Information gathering and briefings took place in quarter one. Planning also informed by Emerald Hill precinct revisioning process.
			Develop scope of work for Gasworks Arts Park	Strategic review complete and strategic workshop held with Councillors in the first quarter. Architect due to be appointed November 2010 to assess 'Stage 1' immediate improvement works at Gasworks. Other staged works will be part of ongoing discussion with Gasworks.

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Strategies	Action	Status	Initiative	Comments
4. ENHANCING LIVEABILITY				
4.1 A Sense of Place				
4.1.1 Maintain & build upon the unique character of the City's neighbourhoods				
Promote a diversity of local services		On Track	Manage and promote local activity centres and community facilities	A draft vision for Emerald Hill prepared for consultation in Nov 2010. 222-228 Bank St has been let as an Arts Incubator. Bay St Structure Plan is underway and Port Melbourne Waterfront Urban Design Framework has begun - scheduled completion September 2011.
Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design		On Track	Conduct pilot Residential Zones Implementation Pilot	Project commencement subject to release of New Residential Zones by the State Government.
			Amendment C73 - Translation of Planning Controls Beacon Cove (Residential) - amend the Port Phillip Planning Scheme	Amendment C73 has been submitted to Minister for Planning and is waiting for authorisation to exhibit. This is anticipated in the second quarter of 2010/11.
			Review Amendment C62 - Local Planning Policy Framework (LPPF)	Panel Hearing to consider submissions and amendment occurred in September 2010. Waiting for report back from panel.
			Respond to social planning policy changes	Scoping has commenced of social planning projects that will support the delivery of several Council social policies (including the gambling policy, and community hubs policy).
			Renew park signage and furniture	Sites have been selected for installing new signage and furniture and analysis of signage needs is currently being undertaken.
			Implement street signage and furniture renewal program	The first program for replacing street names is almost completed. Two more programs will be implemented throughout the year. Several acquisitions of street furniture have been made and will be installed as required.
			Remove redundant signs	Signs have been identified and will be removed.
Actively lobby to change state planning policies to enhance local liveability		On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and Actively participate on/represent Council on advisory groups.	This is an on going process where a response is provided via submissions to State Government initiatives. Comments have been provided to strategic plans on Port Planning and Freight strategies.

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Strategies	Action	Status	Initiative	Comments
	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	Complete	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal.	Correspondence received from Melbourne Water outlining maintenance regime and capital plans. No proposal to change maintenance or increase its capacity. Cooperating in flood modelling to better understand the risks.
	Review the implementation of the Activity Centres Strategy	On Track	Complete the Bay Street Activity Centre Structure Plan (Stage 1) including commencement Planning Scheme Amendment (Stage 2) Implement Amendment C80 (Carlisle St Structure Plan / UDF - Planning Scheme Implementation) / Amendment C82 (Interim Controls) Install Activity Centre Signs	Component studies and analysis phase nearing completion. Amendment drafting completed. Request to Minister for authorisation and interim controls will occur early next quarter. Final sign design underway with site review by late October. Installation due in the second quarter of 2010.
	Prepare an Activating Laneways Strategy	On Track	Review the existing laneways strategy	Project scoping underway.
4.1.2 Maintain & enhance streetscapes for improved amenity, character and sustainability				
	Implement Year One of the Street Tree Upgrade Program	Not On Track - Minor	Street Tree Planting - implement year 1 of the 5 year street tree upgrade program Replace fig trees at Beacon Cove	The street tree planting is underway with 751 trees planted. The planning for the renewal and partial renewal for street tree planting is underway. There have been delays due to sourcing quality tree stock. The first phase of the fig tree removal and replacement has been completed.
	Maximise opportunity to integrate sustainable outcomes into streetscape redevelopments	On Track	Deliver Rouse Street construction Deliver construction of Bridge Street Streetscape	Public consultation and development of design underway. Development of design is underway.
	Maintenance of existing trees on key boulevards	On Track	Plant avenue trees on the Fitzroy St Streetscape	The Fitzroy Street avenue tree planting is complete with a total of twenty London Plane trees planted into the existing nature strip.
4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management				
	Ensure the long-term management of Gasworks and other sensitive sites	On Track	Deliver Gasworks Park Remediation	Contracts have been let for: Environmental Auditor and Environmental Assessor
4.1.4 Improve the interface between residential and visitor impact				
	Partner with the State Government and relevant agencies to manage the cumulative impact of licensed venues	Not On Track - Minor	Complete draft Entertainment Precinct Management Plan	Cumulative Impact data received August 2010. Project scope to be reviewed in October 2010.

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Strategies	Action	Status	Initiative	Comments
4.1.5 Support opportunities to improve the community's physical, mental, spiritual health & wellbeing				
	Review and implement the Health & Wellbeing Plan	On Track	Implement the Municipal Health & Wellbeing Plan	An internal forum is planned for November which will focus on the implementation of the health and wellbeing plan across Council and all departments.
	Implement the Public Toilet Strategy	On Track	Implementation of Public Toilet Strategy	Council has received a report on the Fitzroy Street toilet and a briefing on Ormond Road toilet. Sandridge toilet will be out to tender prior to third quarter.
	Implement the Gambling Policy	On Track	Implement Council's Gambling Strategy through a Planning Scheme Amendment	Project commencement subject to completion of Gambling Strategy.
	Increase opportunities for men's health and wellbeing	On Track	Increase opportunities for men's health and wellbeing	Council supported a playgroup session for fathers to help encourage play and other activities.
	Build on existing networks to develop an integrated response to reducing harm to the community in relation to alcohol and drug-related issues	On Track	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	The City of Port Phillip Alcohol Accord has undergone a restructure in partnership with Council. There will be a new accreditation system introduced which will encourage licensees to reach certain benchmarks in health and safety through a series of incentives and awards. City of Port Phillip is also active on the National Local Government Drug and Alcohol Advisory Committee which is currently compiling research and experiences of drug and alcohol strategies on a national basis for adoption at local level.
	Review implementation of council policy on street sex work	On Track	Develop and implement a Street Sex Work Conflict Resolution model	Council endorsed the delivery of the Living Next to Street Sex Work report which gives a narrative of the experiences of people living in areas impacted by street sex work. This project came about in direct response to requests from local residents to have their voices heard. The primary data gathered from this report will help to inform future Council harm minimisation strategies for responding to the community issues associated with street sex work. This report has been endorsed by Council and will be released to the public following consultation with concerned residents scheduled for October.

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Strategies	Action	Status	Initiative	Comments
4.1.6 Develop a strong sense of public safety				
	Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	To begin design stage in the second quarter.
	Review public lighting in areas of high risk	On Track	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	Side streets off Fitzroy Street, St Kilda identified as the highest priority. Work will be coordinated with the Fitzroy Street Masterplan
	Investigate alternative approaches to monitoring and enforcement	Not On Track - Minor	Griffith University Project - Implement a trial to reduce violence in and around nightclubs	Council are currently waiting on the result of a funding application that Griffith University have made to support the implementation of the project across St Kilda. It is anticipated that at least one session of Safer Bars Training will be run before the end of 2010.
4.1.7 Preserve our heritage, valuing the past and planning for the future				
	Strengthen heritage controls by progressively reviewing council's heritage overlays	On Track	Implement Amendment C72 - HO3 review	Review of Heritage Overlay 3 completed. Council to consider progressing Amendment C72 (to implement Review) in October 2010.
			Review of Heritage Overlay 1 (Port Melbourne)	Preliminary analysis completed and brief prepared.
	Continue with the heritage recognition program	On Track	Continue to recognise heritage and restore memorials and monuments	Three Town Hall Celebrations held in first quarter. History Week celebration scheduled for the second quarter.
			Deliver Stage 2 of the Memorials & Monuments Rectification	Proceeding according to plan, with eight memorials to be cleaned, repaired and/or restored during 2010-11.
	Prepare a policy to balance sustainable design and heritage outcomes	On Track	Integrate Ecologically Sustainable Design (ESD) in heritage streetscape design guidelines	Scoping of review underway.
	Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	On Track	Installation of new gates at the St Kilda Botanical Gardens in celebration of the 150th Anniversary of the Gardens	Gate construction is finished and installation is underway. All gates will be installed by the end of October. The launch of the gates in Celebration of the St Kilda Botanical Gardens 150th year will be on the 9 October.
	Continue to adapt St Kilda Botanical Gardens, Catani Gardens and St Vincent Gardens to provide for a more sustainable future for the gardens	On Track	Reinstatement of St Kilda Botanical Gardens pond (Stage 1) with replacement pond liner	Tender will be advertised in October, construction will occur in Autumn.
			Install shade over playground in Catani Gardens	Consultation is completed. The shade sail will be installed during December 2010.
			Implement mulching program at Catani Gardens	Mulching program has been completed.
			Produce detailed design, costings and installation for the Irrigation Systems Renewal for St Vincent Garden	Drip line irrigation is currently being installed, quotes are being sourced for the second stage of this project.

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Strategies	Action	Status	Initiative	Comments
4.2 Shaping the Future of our City				
4.2.1 Lead in sustainable urban design & development				
	Advocate for state government policy for environmentally sustainable development planning provisions	On Track	Advocate for state government policy for environmentally sustainable development planning provisions	The preparation of an Ecologically Sustainable Design (ESD) policy for application in heritage areas to be developed.
	Encourage the uptake of Environmentally Sustainable Design (ESD) in all new developments	On Track	Facilitate and advocate for ecologically sustainable development through the planning process	Port Phillip is a key partner in the Ecologically Sustainable Design (ESD) Advocacy Group of Councils (convened by the Municipal Association of Victoria). We are also a key members of the Council Alliance for the Sustainable Built Environment which supports and promotes the development and uptake of the STEPS (Asset Management) and ESD Scorecard tools.
	Explore opportunities for developer contributions for community and built infrastructure	On Track	Review of Port Melbourne Development Contributions Plan (DCP) - Amendment C13	Review underway.
	Ensure that new development makes a positive contribution to the public realm	On Track	Implement the Local Planning Policy Framework (LPPF) to ensure appropriate development outcomes.	Ongoing implementation of the policy through the planning permit application and assessment process.
4.2.2 Further develop the quality and safety of the City's walking & cycling opportunities				
	Review and implement the Walking & Cycling Strategies	On Track	Implement the footpath rehabilitation program Construction of Inkerman St Pedestrian and Streetscape Improvement Implementation of works to improve informal cycling and walkability routes Design of Albert Park Traffic Treatments Foreshore Bike Path Renewal Parks Pathway Renewal Construction of a new bike lane - Beaconsfield Pde	Footpath renewal program underway. Public consultation and design completed. Construction expected in March 2011. This is to be incorporated as part of the development of the Walking and Cycling Plans. Monitoring has commenced and is expected to be completed in March 2011. This will provide information for any potential traffic treatments. All permits received, construction planned in November 2010. Quotes obtained and works have been programmed to commence in November.
	Support the implementation of the Victorian Cycling Strategy	On Track	Support the implementation of the Victorian Cycling Strategy	Development of Council's walking and cycling plans is underway. Councillor Briefing on Sustainable Transport Strategy.

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Strategies	Action	Status	Initiative	Comments
	Lower the speeds of vehicles on shopping strips and residential streets	On Track	Installation of Electronic Speed Limit Signs - Blackspot Funding	Vic Roads have completed their installation of electronic signs. Council is commencing installation of 40kph in side streets of Carlisle St.
	Address high risk intersections to improve safety	On Track	Undertake Bay St / Liardet St Intersection Construction	Public consultation completed, a new interim design developed to be considered by councillors at a briefing on 25 October 2010.
			Address high risk intersections to improve safety (including Bay St/ Liardet St and Moray St/ Bank St)	Bank St/Moray St project is fully completed. Public consultation for Bay St/Liardet St completed, a new interim design developed to be considered by councillors at a briefing on 25 October 2010.
4.2.3 Enable & advocate for improved access to sustainable transport options and reduce car dependency				
	Implement the Public Transport Advocacy Statement	On Track	Implement the Public Transport Advocacy Statement	The Metropolitan Transport Forum, along with Council, held a Public Transport Forum in the St Kilda Town in September. The Victorian State Government recently announced its intention to upgrade Balaclava Station and extend the 606 bus service should it win the next State election.
			Address implications arising out of Melbourne Metro One	Melbourne Metro One have published "Melbourne Metro Rail Tunnel - Preferred Station Locations" July 2010. Officers have prepared a response to this document.
	Review Council's bus services	On Track	Review Council's Bus Service	Review in progress, briefing and report to Council December 2010.
4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community				
	Review the Economic Development Strategy	On Track	Publish, launch and distribute the Economic Development & Tourism Strategy	The draft strategy has been received.
			Implementation of the Economic Development & Tourism Strategy	The draft strategy has been received.
	Support local businesses	On Track	Deliver the 2010 Business Excellence Awards and other local business support programs	Finalists were announced at Business Networking Night on 31 August. Gala dinner to be held 21 October 2010.
	Strengthen links between local community and businesses	On Track	Continue to support local business association festivals, street parties and events (including Elwood Twilight Festival and Ripponlea Fiesta)	Preparation of Elwood Fiesta underway. Support provided to assist formation of Albert Park Business and Community Association. Planning commenced for Fitzroy Street and South Melbourne Special Rate renewals.

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Strategies	Action	Status	Initiative	Comments
4.2.5 Ensure South Melbourne Market is positioned as Melbourne's premier community market				
	Develop and implement a South Melbourne Market Strategy	On Track	Implement South Melbourne Market business strategy	Strategy adopted by Council in September 2010.
			Construction of sub station at South Melbourne Market	Building works completed, electrical works nearing completion.
			Construction of Vegie Lane Roof at South Melbourne Market	Works 75% completed.
			Continuous Fit Out Works at South Melbourne Market	Designer has been appointed and the design is underway.
			Produce a detailed design for a Roof over roof at South Melbourne Market	Design is underway.
4.3 Caring for our Natural Environment				
4.3.1 Ensure integrated planning and management of our foreshore				
	Pursue an integrated approach to coastal and foreshore management	Not On Track - Minor	Development of new Foreshore Management Plan.	Community Reference Committee has been appointed, the plan is about to be developed and stage one community consultation is underway.
			Upgrade Middle Park Beach landscaping	Detailed design underway, construction will occur after the summer period.
			City of Port Phillip contribution to the Department of Sustainability and Environment for the renourishment of Elwood Beach	Department of Sustainability and Environment (DSE) has completed initial costings of the constructed works for the beach renourishment. Council's contribution will be invested in replacement boat ramp and upgrade and repair of access ramps.
			Deliver the foreshore minor infrastructure improvements program	Works underway including installation of new safety signage, gates to control jet ski access and construction of beach access ramp for St Kilda Lifesaving Club.
			Rescope stage 3 and 4 of the Elwood Foreshore Redevelopment	Planning is underway for the diversion of the stormwater and the repair of the seaweed storage area. The bike path works are still to be confirmed.
	Implement a strategy for the management of City of Port Phillip Life Saving Clubs	Not On Track - Minor	Port Melbourne & South Melbourne Life Saving Club - detailed design	Council has requested additional information in order to properly fund redevelopment of Port Melbourne and South Melbourne Life Saving Club.

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Strategies	Action	Status	Initiative	Comments
4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City				
	Implement a "greening" strategy in addition to trees for shading and greening the City.	On Track	Improvements to Perce White Reserve	Construction of new beach access paths and fencing and development of interpretative signage underway.
			Improve Murphy Reserve	Murphy Reserve Master Plan will presented to Council in October to endorse for community consultation. Works will occur following the adoption of the plan by Council which is anticipated to occur in February 2011.
			Planning and improvements for Waterloo, Turville and Burnet Gray Reserve pocket parks	Planning is underway and consultation is scheduled for the second quarter.
	Further develop sustainable landscape and water sensitive urban design (WSUD) for streetscapes	On Track	Ensure WSUD principles are integrated into streetscape projects	Water sustainable urban design treatments are incorporated on a project by project basis, works so far include Poolman street, Richardson street and Clarendon Place.
	Maintenance of existing trees on key boulevards	Not On Track - Minor	Increased infill planting in line with the Tree Strategy	The street tree planting is underway with 751 trees planted. The planning for the renewal and partial renewal street tree planting is underway.
4.3.3 Promote increased community action in caring for our environment				
	Support and promote community initiatives in caring for our environment	On Track	Improve and upgrade Gasworks Indigenous Garden	The site analysis and existing condition audit has been completed.

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Strategies	Action	Status	Initiative	Comments
4.4 Major City Projects				
4.4.1 Strive to ensure Major Projects enhance liveability				
	Consider opportunities and possible partnerships for new major projects	On Track	Develop and agree on delivery redevelopment of the Carlisle Street supermarket car parks	Councillor strategic briefing in September 2010 discussed.
			Commence strategic work to determine Future Land Use Options in the South Melbourne Industrial Review	Project scoping commenced with consultant to be appointed by end 2010.
	Engage the community in the future use of the Lower Esplanade Carpark site	On Track	Review lower esplanade Carpark site	Scoping workshop and project charter are underway.
			St Kilda Triangle Site Settlement	Payment has been recognised in financial statements for this year.
	Ensure strong council and community engagement in any redevelopment of the Port Melbourne Waterfront Urban Design Framework to secure a sustainable future for the precinct	On Track	Manage project committees and conduct planning study for the Port Melbourne Waterfront Urban Design Framework	There have been minor delays to this project due to having to re-tender the Urban Design Framework. The evaluation process for this is now complete and consultant to be appointed in October.
	Develop and implement the Marina Reserve Masterplan including skating facilities	On Track	Implementation of Marina Park Masterplan	Consultation is almost complete and Coastal Consent has been applied.
	Advocate for the redevelopment of Balaclava Station including new Social Housing	On Track	Explore options for the Balaclava Station Redevelopment Project	Government announcement made committing fund of Balaclava Station upgrade in September 2010. Continue to facilitate and advocate post state election.
	Continue to advocate against the Grand Prix being staged in Albert Park Reserve	On Track	Continue the campaign for removal of Grand Prix from Albert Park Reserve	Council continues to advocate for the removal of the Grand Prix from Albert Park Reserve.
	Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	On-going engagement with Parks Victoria and the Royal Melbourne Yacht Squadron.
	Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	Ongoing process. Comments have been provided to strategic plans on Port Planning and Freight strategies.
	Finish the Luna Park Interchange Stage 2 work	On Track	Stage 2 Implementation of changes - Luna Park Interchange	Design underway.