

Attachment 2 COUNCIL PLAN 2009-2013 (YEAR 2 REVIEW) - Second Quarter (October - December) Update

Strategies	Action	Status	Initiative	Comments
I.ENGAGING AND GOVERNING THE CITY				
<i>I.1 Value and utilise skills and knowledge in the community</i>				
I.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making				
	Develop and implement a community engagement framework	On Track	Develop and implement a community engagement framework	Techniques of practice have been identified through consultation with staff and Councillors and will be subject to a briefing of Council on the 7 February 2011.
	Ensure that there is a matching culture throughout the organisation	On Track	Develop and implement a Community Engagement and Communication Strategy	On the 13 December 2010 Council considered an initial draft Communications & Engagement Strategy for the organisation. A more detailed workshop is scheduled for 3 February 2011.
	Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Council has continued to engage with tenants of K2 apartments in Windsor around community well-being issues. A draft project has been developed that will document Council's existing engagement activities and identify partnership opportunities with local community services who also work with public housing residents.
	Ensure community engagement through Community Reference Groups	Complete	Review and develop Community Reference Groups as an effective community engagement tool	Terms of Reference and appointments to Community Reference Groups have been adopted. The on-going review and support for Community Reference Groups will be assisted by the Community Engagement Framework.
I.1.2 Strengthen relationships with those who impact the Port Phillip Community				
	Develop working relationships with key local, state and federal partners to deliver community benefits	On Track	Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	The design of the system is finalised. Port Phillip Citizens for Reconciliation have supported Albert Park Secondary College to engage the services of an elder for a traditional welcome at the re-opening of the school. An event to celebrate the 10 year anniversary of Rainbow Place, was held in December. The event was well attended and included attendance by the Mayor and Cr Klepner.
			Griffith University Project - Implement a trial to reduce violence in and around nightclubs	Port Phillip staff have continued to work with the Alcohol Accord around safer and more community focused operating practises.
I.1.3 Continue to develop & encourage community leadership				
	Create opportunities to ensure that leadership and skills development within the community continues	On Track	Deliver Strategic Skills Mentoring Program, Community Groups Networking and Training Program and other leadership and skill development programs	Funding for an extended program was granted and training will now be delivered over an extended period, using the existing service provider.

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1.2 Governing				
1.2.1 Promote a culture of good governance				
	Evaluate Council and organisational performance against good governance criteria	Complete	Deliver a program that evaluates Council and organisational performance against good governance criteria	The Governance Performance Review project was completed in November 2010. A two year action plan was endorsed by Council on 22 November 2010.
	Increased focus on risk analysis and sustainability to support decision making	On Track	Review Council reporting templates to increase focus on risk analysis and sustainability	New report writing software to be installed and rolled out by February 2011. The standard Council report writing template will be amended to increase focus on risk and sustainability and report writing training for staff will be incorporated with training regarding the new software.
1.2.2 Provide for more "community friendly" council committee structures and council meeting arrangements				
	Ensure that appropriate meeting space is made available for councillors in all council's offices	On Track	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	New audio equipment has been purchased for use as required by Councillors at the Port Melbourne and South Melbourne Town Halls.
1.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input				
	Ensure that community input is used to guide Council's direction and that cohesive Council/staff processes are reflective of agreed directions	On Track	Further improve the Council Planning process including ensuring community engagement in planning cycle.	Council's commitment to community engagement has been supported by the approval for five conversation tents to be conducted in January and February 2011. Planning for these events are under way and on target. Further community engagement opportunities will be identified as we move through the process for the third year of the current Council Plan.
	Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of Council's/local government performance	On Track	Regularly report and provide analysis on strategic indicators in the Council Plan	A workshop was held with Councillors in November to discuss the current level of overall reporting, including Council Plan Indicators of Achievement and Key Strategic Activity Indicators. Approval was given for staff to review these indicators with a view to implementation for the third year of the current Council Plan.
1.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers				
	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	On Track	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	Stage I completed. Councillors and the Executive Management Team have participated in an initial information and planning session to develop an agreed process for the good governance review for Council and the organisation.

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I.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period				
	Clearly communicate Council's directions on the occasion of adoption of the annual Council Plan and Budget	Complete	Coordinate the publication and launch of the Council Plan and Budget	The 2009-2013 Council Plan (Year 2 Review) has been produced and distributed to Councillors, staff and town halls and libraries. The Council Plan has been launched on the website.
	Improve the readability of the Council Plan and Budget	On Track	Improve linkage and readability of Council Plan and Budget documents.	A 'book style' version has now been created on the web which is easier to view than a pdf format. A large print version in word format is also now available. Further work will be done to scope a drop down menu option for accessing the plan.
I.2.6 Provide seamless and consistent information to the community				
	Create a vibrant and user friendly City of Port Phillip website	On Track	Create a vibrant and user friendly City of Port Phillip website	Following feedback from Council on the 25 October 2010 work has commenced to prepare a proposed new design for the website and Council will be briefed on this in February 2011.

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I.3 Commitment to service				
I.3.1 Develop a strong organisational culture of service quality & excellence				
	Ensure an integrated approach in providing services to the community	On Track	Improve internal and external service delivery through a Service Excellence Program	Service Excellence roadmap endorsed by Executive team in December 2010 with detailed strategy and initiative development taking place.
			Upgrade the Health Services information management system	Project has commenced with purchase of required software. Data migration is scheduled to occur in the third quarter.
I.3.2 Review services to ensure they meet community needs				
	Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Consolidate Council's demographic and population forecast data sets	Council has developed a strategy for promoting the ABS recruitment of Census staff. This will include making information available in community facilities from February 2011. As well, additional ABS resources have been identified that will expand Council's ability to undertake demographic analysis of CoPP.
	Strengthen our commitment to the Service Promise	On Track	Strengthen our commitment to the service promises	Service Promises and Same Day Service commitment to be reviewed in February 2011 as part of Service Excellence project (see above).
	Ensure community engagement in the planning and delivery of services	On Track	Develop and implement a Community Engagement and Communication Strategy	On the 13 December 2010 Council considered an initial draft Communications & Engagement Strategy for the organisation. A more detailed workshop is scheduled for 3 February 2011.
I.3.3 Communicate Council's priorities and services more effectively				
	Develop and implement a Community Engagement and Communication Strategy	On Track	Develop and implement a Community Engagement and Communication Strategy	On the 13 December 2010 Council considered an initial draft Communications & Engagement Strategy for the organisation. A more detailed workshop is scheduled for 3 February 2011.
	Ensure improved communications for access to Non English speaking, hearing and sight impaired members of the community	On Track	Improve the accessibility of communications through the production of large print formats and the availability of translations	Guidelines are completed that ensure publications are accessible. Work commenced on proposed new design for web, including large print formats.

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I.4 Managing for the longer term				
I.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting				
	Ensure that financial information is provided in a style which is both professionally acceptable and <u>comprehensible to the community</u>	On Track	Review the Budget documents to improve readability	This is an ongoing project.
	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	On Track	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	Audit Committee annual report presented by the Chairperson of the Audit Committee to Council on 13 December 2010.
I.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation				
	Ensure all service related external contracts are measured against performance criteria, benchmarks from other Councils, best practice and are reported to Council at least annually	On Track	Response to Audit Report - Building - investigate methods to streamline policies, practices and processes in response to the 2007 audit	This is an on going activity. Investigations have been undertaken to identify the most appropriate method of achieving the outcomes of the audit.
			Engagement of a consultant for 71A Acland St tender to ensure appropriate documentation is prepared	Completed in first quarter when Council resolved to grant a lease to the current operators of the property at 71A Acland Street St Kilda at its meeting on 13 December 2010.
			Implementation of a fully integrated Contract Management System	Tender number 1611 was invited by public tender for the provision of a contract management system. The tender closes on Friday 21 January 2011.

Strategies	Action	Status	Initiative	Comments
I.4.3 Ensure City of Port Phillip is an employer of choice				
	Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected	On Track	Ensure that the City of Port Phillip is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.	Staff Survey has been conducted. Results show improvements in a wide range of areas since the last survey in 2008, Employee Wellbeing (a key indicator of Employer of choice) was above comparator benchmarks. Actions being taken throughout the organisation to respond to the feedback.
I.4.4 Maintain Council and Community assets to a standard that matches industry best practice				
	Review and implement the Asset Management System and provide a formal annual statement on the state of council's assets compared to the industry benchmark	On Track	Asset Management System upgrade	Visits to other councils scheduled for January 2011.
	Ensure improvements to Council buildings through the Building Renewal Program	On Track	Building Renewal Program	Works are complete on properties in Liardet Street, Port Melbourne and Beaconsfield Parade, Middle Park. Accessibility works are underway on three other Council owned buildings.
	Maintain and improve Council's assets	On Track	Kerb Renewal Program	The kerb renewal program is progressing as per schedule.
			Road Rehabilitation Program	The road rehabilitation program is progressing as per schedule.
			Road Resurfacing Program	The roads resurfacing program is progressing as per schedule.
			Roads to Recovery	The Roads to Recovery program is progressing as per schedule.
			ROW Renewal Program	The right-of-way program is progressing as per schedule.
	Development of a new IT Strategy (including Standard Operating Environment)			Strategy is almost complete and will be ready for recommendation and approval in January/February 2011. Scope of works for the update of the standard operating environment currently under development.
	Ensure Council's commercial properties are managed effectively and efficiently	On Track	Deliver regular review of commercial properties with annual action plan implementation	Council will receive a report on its commercial property portfolio early in 2011.
I.4.5 Ensure Council's leadership and governance capacity				
	Engage in professional development opportunities aligned to the roles and responsibilities of Council in delivering services to the City of Port Phillip community	On Track	Engage in professional development opportunities for councillors that are aligned to the roles and responsibilities of Council to deliver services to the City of Port Phillip community	Media training for new incoming Mayor completed week following election (December 2010). Other councillor professional development is occurring as needed.

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2. TAKING ACTION ON CLIMATE CHANGE				
2.1 Reducing Consumption & emissions				
2.1.1 Reduce Council's non-renewable energy use				
	Continue to implement an environmental retrofit to council buildings		Conduct a building condition audit for Council owned buildings	Completed in the first quarter (July to September 2010 period).
		On Track	Reduce Council's non-renewable energy use in Child Care Centres - conduct and publish an energy and Greenhouse Gas behavioural audit	Current 'Low Carbon Early Childhood Services' project on track with five services in varying stages of measuring energy usage. Joint application (with other councils) for Partnership Grant has been submitted to expand the program in 2011/12. Environmental Retrofits on track, expect to do plumbing and electrical works this year.
			Environmental Building Retrofits	Works are underway and on program to retrofit Council owned buildings with energy efficient appliances.
			Building Improvement Plan	
	Increase the purchase of Greenpower for Council's buildings	On Track	Purchase GreenPower for Council buildings	On hold until contract documentation signed by electricity supplier.
	Work with stakeholders to improve sustainable street lighting and public lighting	On Track	Replacement of Sustainable Public Lighting and Non Standard Lighting	CitiPower have undertaken a closed tender for the works and are assessing the responses. They will advise Council of the costs in January 2011.
2.1.2 Reduce Council's potable water use				
	Implement the Integrated Water Management Plan	On Track	Implement Amendment C78 - Water Sensitive Urban Design Policy	Council has adopted Amendment C78 and has sought Ministerial approval.
2.1.3 Facilitate community action in reducing potable water and non-renewable energy use				
	Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Develop a dedicated Green Business Program Socs & Blocks - Community Program	Project scope being completed. SOCs & Blocks forum held October 5 2010 with over 40 attendees and 8 exhibitors. 16 blocks representing over 1000 apartments registered for round two.
	Consolidate and broaden the role of the EcoCentre	On Track	Consolidate and broaden the role of the EcoCentre	The EcoCentre won a \$36K Climate Communities grant from Victorian Government with Council support in October. This grant enables EcoCentre to be open on weekends in 2011.
	Develop environmental education campaigns for strengthening leadership and innovation		Integrated water management plan - policy and coordination	C78 Water Sensitive Urban Design amendment training for planners - initial scoping commenced. City as a Catchment program - stage 1 of literature review, workshops and draft Blueprint for 2011 completed.

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	Develop environmental education campaigns for strengthening leadership and innovation		SECRC - Emerging Priorities	Focus and actions for second quarter for the SECRC (Sustainable Environment Community Reference Committee) include: final changes to Water Plan and Climate Adaptation Plan; consultation over development of the draft Greenhouse Action Plan (stage 1); review and commentary on Toward Zero Annual report - year 3 (2009/10); and appointment of two new members to the committee.
			Sustainable Suburbs - regional partnership	Evaluation Report submitted December 2010 shows 21 solar power systems will be installed under the Sustainable Suburbs program. When all installed, these will generate 37kW of power. This is a conversion of 7% from the 320 requests for information, comparable to 12% average conversion from other programs. three solar hot water systems, three rainwater tanks have additionally been installed as a result of Council promotion of the program. Conversion of 2% from request for information to installation is comparable to programs in other municipalities.
		On Track	Community Climate Change initiatives	Local Action Planning sessions completed in November 2010 with eight active community projects. Some projects merged to form the Sustainable Elwood project, with representation at Elwood Fiesta December 1, 2010. Project members have also met with staff regarding the communications and marketing of Sustainable Programs.
			Community engagement in climate change	Program coordinator appointed.
			Greenhouse action plan	Determination of local emissions trends and analysis commenced and nearing completion. Workshop conducted with SECRC (Sustainable Environment Community Reference Committee) to gain initial feedback and advice.
			Challenge to Change	Program to run in April - May 2011. Promotion to begin in second quarter and build from other Sustainable Programs.

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Develop environmental education campaigns for strengthening leadership and innovation			Climate Change 1000	Tender to be advertised in first quarter 2011.
			Tomorrows leaders for sustainability community program	Schools notified of program for 2011. Students in 2010 program assisted in St Kilda Primary School Sustainability Expo in December.
			Cityswitch	Additional signatories being recruited by targeting large offices with >1000m2 tenancies in St Kilda Road area.
			Sustainability Fund Partnerships 1 - Energy Efficient Down lights	25 households retrofitted.
			Sustainability Fund 2 - Higher Density Residential Buildings	Project planning has commenced.
			EnviroEvents Community Program	Two bike maintenance workshops held in October. Sustainable Gardening event held at Dig-In Garden. Demonstration rain garden event at Betty Day Centre in November attracted 20 people and was filmed for Ehub. St Kilda Primary School 'Sustainability For All' expo in December supported by EnviroEvents program, in partnership with the St Kilda Social Inclusion program.
Encourage and support community environmental groups		On Track	Encourage and support community environmental groups	18 participants have completed the Community Leadership Training this quarter. Promotion of community groups has occurred through Divercity, EnviroEhub and St Kilda Town Hall Window Calendar.
Partner and invest in wastewater and stormwater recycling		On Track	Deliver the drainage renewal program	Drainage renewal program is progressing as per schedule.
			Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership	The design of the system is finalised.
			Install passive stormwater harvesting for mature street trees	Sites have been selected and installation will occur in February and March.
Continue to advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions		On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	Promotion of community groups through Divercity, EnviroEhub and St Kilda Town Hall Window Calendar. Successful support of EcoCentre in Climate Communities grant,

Strategies	Action	Status	Initiative	Comments
2.2 Changing Transport Priorities				
2.2.1 Promote transport modes that minimise energy use				
Review and implement the Walking & Cycling Strategies			Develop new Walk Plan 2011 - 2015	Project delivery has been delayed. Community consultation was conducted for the walking and cycling strategies during the second quarter. This feedback is being reviewed and development of these plans is underway.
		Not On Track - Minor	Develop new Cycle Plan 2011 - 2015	Project delivery has been delayed. Community consultation was conducted for the walking and cycling strategies during the second quarter. This feedback is being reviewed and development of these plans is underway.
			Implement pedestrian safety improvement programs	Second of the four projects (Richardson Street/Victoria Avenue) has been completed. The remaining two projects are on track.
Implement the outcomes of the Public Transport Advocacy Statement		On Track	Implement the Public Transport Advocacy statement	The Department of Transport have confirmed that it is continuing with the upgrade of service levels on the 606 bus route (top priority within the Public Transport Advocacy Statement) and the extension of the route from St Kilda to Elsternwick Railway Station by March 2011. The Victorian Government has committed to the upgrade of Balaclava Station.
Enable and advocate for community access to sustainable transport options		Not On Track - Minor	Construct two raised platform tram stops on Fitzroy St (Grey to Junction)	Project delivery was delayed due to an extended planning process. Yarra Trams have now scheduled the Fitzroy Street tram track reconstruction for end of March/April 2011.
Review and implement the outcomes from the Parking Plan for the municipality		On Track	Develop new Parking Plan - beyond 2010 Install dynamic parking signage system	Drafting of Sustainable Transport Strategy is underway. Designer has been appointed who is currently documenting the project.
Continue to advocate for improvements to walking and cycling access for Queens Road		On Track	Improve walking and cycling access for Queens Road	Work is currently progressing to determine the best location for a bridge over Queens Road to connect with Albert Park.
			Investigate options for Queens Road Bridge	Investigation of options has commenced. Preliminary site assessment completed.
Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip		Not On Track - Major	Conduct a pilot 'car free' program	The Car Free Acland Street proposal will not proceed

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2.3 Adapting and Sustaining

2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change

Implement the Climate Change Adaptation Strategy

Implement Climate Change Assessment Planning Scheme (Local Planning Policy / Provisions)

Project commencement in January 2011 subject to release of the State Government's Future Coasts Data and Report of Coastal Climate Change Advisory Committee.

Climate Change Adaptation

On Track

Coastal hazards vulnerability assessment (CHVA) initial scope prepared for negotiation with Port Phillip Bay partners. Delays in gaining agreement to initiate CHVA as a result of the restructure of ABM and other key state agencies responsible for Port Phillip Bay. Initiated partnership with Melbourne City Council, Melbourne and Monash universities for thermal and canopy mapping summer flyover. \

Proactively seek federal and state funding to support community adaptation to the impacts of climate change

Provide leadership on sustainability through the provision of advice, referrals and submission to government and industry bodies.

Sustainability Accord Round 5 funding proposal for Partnership Grant submitted in December 2010; 'Sustainability in Early Childhood' in partnership with four other Councils (Knox (lead), Melbourne, Yarra Ranges and Alpine Ranges). This project involves the development, implementation and evaluation of an Early Years Education for Sustainability Framework.

On Track

2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure

Research and consider alternative asset management and construction approaches in response to climate

On Track

Implement hydraulic modelling of drainage network

Consultant appointed and initial meeting held.

Sustainability in Streetscape works - implementation plan

Preparation of draft plan is underway.

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2.3.3 Encourage and support community gardening initiatives in the city				
	Implement the Community Garden Policy	On Track	Establish a community garden	Community consultations were held at both the Mary Kehoe Centre and the Elwood St Kilda Neighbourhood Learning Centre to gauge public opinion and interest about the development of community gardens at the two sites. A number of follow up meetings were held and there has been regular correspondence with interested participants since. A series of workshops have been organised for January/February 2011 which will see the formation of the formal community garden management committees for each site which will be facilitated by the EcoCentre. A series of meetings have also been held with existing community garden managers to get their opinion as to the best way to develop this external site. Initial development plans will be drafted in early 2011 with capital works planning to start in the third quarter.
	Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	As well as identifying a number of potential sites for community gardening across the municipality, staff have also promoted community gardening through public consultations, the general media and through the Have Your Say webpage. The development of the toolkit will be finished in early 2011 and we are also offering facilitated training to potential gardeners around how to develop a successful committee and other practical gardening workshops.

Strategies	Action	Status	Initiative	Comments
2.3.4 Seek opportunities for Council and the community to produce renewable energy				
	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	On Track	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	21 solar power systems will be installed under Sustainable Suburbs program. When all installed, these will generate 37kW of power. This is a conversion of 7% from the 320 requests for information, comparable to 12% average conversion from other programs. 3 solar hot water systems, 3 rainwater tanks have additionally been installed as a result of City of Port Phillip program promotion.
	Improve engagement with community groups in achieving improved residential sustainability	On Track	Improve engagement with community groups in achieving improved residential sustainability	Local Action Planning has enabled a number of new community projects for residents. Community Leadership Training has trained several community group members in running groups/projects more effectively. Promotion of EcoCentre and community group events included e.g. support for 'Eat Your Balcony' gardening skills event, Sustainable Elwood project, and promotion of 'Coast Monkeys' in Divercity.

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2.3.5 Further advance the move from waste management to resource recovery				
	Increase diversion from landfill to meet government targets	On Track	Supply and install recycle bins in strategic locations	Public awareness campaign has been implemented to assist diversion to landfill and the reduction in contamination of recyclable material in select public places in the city. Public place recycling bins have been stalled.
			Deliver the litter bin replacement program	Final installation of remaining bins will be completed by March 2011.
	Consider opportunities for increased advocacy on waste management	Not On Track - Minor	Lobby the State Government for the introduction of an <u>Alternative Waste Treatment facility for inner-Melbourne</u>	Changes in State Government have delayed progress on delivery of the Victorian Advanced Resource Initiative.
			Regular Divercity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	Website information updates have been ongoing and will be completed in February 2011. The 2011 community guide will be distributed to residents via mail out for mass distribution in April/ May 2011.
2.4 Working together				
2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community				
	Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Continue partnerships with local councils (i.e. Inner Melbourne Action Plan (IMAP), Municipal Association of Victoria (MAV), Association of Bayside Municipalities (ABM), Victorian Local Sustainability Network and International Council for Environmental Initiatives (ICLEI)	This work is ongoing. Key projects underway include the joint project with Melbourne and Moonee Valley City Councils "Valuing Urban Green Trees", a Victorian Sustainability Accord funded project, and new items under consideration through IMAP (Inner Melbourne Action Plan).
2.4.2 Maximise partnerships and resource sharing in response to the impacts of climate change on the community				
	Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Continue the Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash University on the National Water Initiative	Council officers continue to participate in these networks. Recent examples include the successful partnership with the City of Bayside to source funding for the Elsternwick Park/Elwood Park stormwater harvesting partnership.

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3. STRENGTHENING OUR DIVERSE AND INCLUSIVE COMMUNITY				
3.1 Pursuit of social equity				
3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs				
	Continue commitment and take action to increase social and affordable housing		Develop 'Site un Scene' - a social inclusion project dealing with the realities of homelessness	Development of initial stage continues including ongoing sourcing of funds, partnership support and conversations with local people.
		On Track	Implement the Homelessness Action Strategy 2008-13	The priority action identified for 2010/11 is to review the compatibility of Council's homelessness protocol against the Victorian Charter of Human Rights. A corresponding project has been developed and the review is anticipated to be completed by the end of the financial year.
3.1.2 Support ageing well in the City of Port Phillip				
	Facilitate an increase in appropriately located residential aged care places	On Track	Review the Ageing Well in Port Phillip strategy	Preliminary investigation into inter-census changes to ageing demographics has commenced.
	Increase learning, socialising and recreation opportunities for older persons	On Track	Review Social Support Program and Programmed Activity Groups for older persons	Review of social support programs is continuing with revised and reviewed service to commence in February 2011.
	Advocate, lead and work with others to strengthen services that enable older people to stay at home	On Track	Improve efficiency of GoldCare, the software that supports the management of Council's service delivery to aged care clients	Work continues. Payroll integration - one of the projects budgeted for - has been rescheduled to the fourth quarter to allow scoping of the relevant module for award interpretation.
3.1.3 Build on local strengths to develop active, connected communities				
	Continue to provide a targeted community grants program	On Track	Deliver the community grants program	Implementation of recommendations made during the Community Grants Review are being discussed. Grants program is scheduled to open in February 2011.
	Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including; community training program, small poppies, business, artists, community garden, Multifaith and youth networks)	A further three meetings held with Liardet Hub group, resulting in coordinated planning, programs and sharing of resources. The nature of the Elwood Hub changed due to relocation of Elwood Beach Community Centre users to various locations including Elwood Angling Club. Discussions began with Elwood Angling Club regarding inclusion of the club in "Hub" group meetings.

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3.1.4 Provide for equitable access to a range of services				
	Review services and policies to improve relevance, accessibility and affordability	On Track	Review Social Support Program and Growth for Programmed Activity Groups for elder persons (PAGs) (same as 3.1.2)	Review of social support programs is continuing with revised and reviewed service to commence in February 2011.
			Review the Ageing Well in Port Phillip strategy (same as 3.1.2)	Preliminary investigation into inter-census changes to ageing demographics has commenced.
	Review and implement the Disability Action Plan	On Track	Support the implementation of the Disability Action Plan across the organisation	A Council Strategic workshop was held in November 2010. Councillors are supportive of development of a Disability Policy. Review of Disability Action Plan is continuing.
3.1.5 Enable an inclusive, welcoming community that values & celebrates diversity				
	Provide and support events in celebrating the diversity of community identity	On Track	Promote and support a range of events and programs that celebrate the diversity of community identity	The next diversity festival is being planned for March 2011. Further Interfaith open house activities are being arranged with the Interfaith Network.
	Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	On Track	Review and deliver the objectives of the multicultural strategic framework.	Council briefing was held on 22 November 2010. Work is continuing on review of multicultural strategic framework.

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3.1.6 Ensure quality and accessible children's and family services				
	Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Council has joined the Municipal Association of Victoria's Early Years Strategy Group - a key state advocacy group on early years matters. In this capacity Council is contributing to a Productivity Commission Study on the Early Childhood Workforce.
	Consult with children	On Track	Implement Children's Services Review outcomes Publish the Children's Plan and Council website for kids	Child Care Policy review completed and ready for consideration by Council. Children's Plan has been published and distributed widely. Web content is under review.
	Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet Street Centres for quality family and children services	Council continues to work closely with Lady Forster Kindergarten on its relocation in 2011. Council has recommenced meetings with parties interested in the operation of the new St Kilda Family and Children's Centre with a view to determining governance and operational arrangements.
	Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Council have established pilot school retention program in partnership with Swinburne and Stonnington. This is now up and running.
	Complete the redevelopment of the St Kilda and Liardet Family and Children's Centres	On Track	Development of the Liardet Street Family & Children's Service Centre Implement development of the St Kilda Family & Children's Service Centre Continue soil remediation at the St Kilda Family & Children's Service Centre Develop the Clarendon St Child Care Centre	Council awaits a VCAT (Victorian Civil and Administrative Tribunal) hearing in early February 2011. In the meantime Council is considering tender submissions for the construction of the new facility. Council has awarded the tender and work to commence on site in the new year. Council has awarded the tender and work to commence on site in the new year. Council continues to consider the future of this project in the context of its future capital works program.
	Provide a diverse range of play opportunities across the city for children and youth	On Track	Develop Skinners Adventure Playground masterplan Undergo design for upgrade works at St Kilda Adventure Playground Develop a detailed design for Plum Garland Playground Development of a new Play Space Strategy	The development a masterplan for both adventure playgrounds is underway. Quotes received were in excess of the allocated budget. The design is to be revisited before seeking revised proposals. The first phase of community consultation is complete and playground design is underway. First phase of community consultation complete. It included site surveys and consultation with children.

Strategies	Action	Status	Initiative	Comments
3.1.7 Provide opportunities for positive youth activity and engagement				
	Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Provide opportunities for positive youth activity and engagement	Inner City Regional Youth Affairs Network (of which Council is a member) released Mapping the Middle Ground research document on the Middle Years (i.e. 10-13 year olds) which will help inform future service provision.
	Review current youth services and facilities	On Track	Continue review of youth services and implement findings	Infrastructure scan completed and ready for discussion with Council. Council has initiated investigations into the future use of Sol Green Community Centre and 5 Duke Street for youth-focused services and activities.
3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation				
	Explore employment opportunities for Aboriginal and Torres Strait Islanders	On Track	Strengthen our relationship with Aboriginal and Torres Strait Islanders and actively support reconciliation and capacity building	An Indigenous Policy Officer has been employed, and three months of consultation with the local Aboriginal community has occurred. The issues identified in these consultations will inform the development of Council's Reconciliation Action Plan
	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	On Track	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	Indigenous Policy Officer has become a member of the Urban South Local Indigenous Network and also attended meetings of the St Kilda Indigenous Men's Group, and Port Phillip Citizen's for Reconciliation.
	Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	On Track	Continue membership on and support to initiatives developed through the LIN (Local Indigenous Network)	Council continues to be represented through the Local Indigenous Network, and the Close the Gap Reference Group. Liaison with the State Government's Gathering Place Officer has begun. Council has been successful in maintaining cultural and economic development through its Indigenous arts projects and the Yalukit Willam Ngargee Festival. Further economic development opportunities for Aboriginal residents will be identified through the development of a Reconciliation Action Plan with Council.
3.1.9 Take a leadership role in advocating and promoting social justice and human rights				
	Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Implement the Human Rights Charter Framework	Actions of the framework continue to be implemented.

Strategies	Action	Status	Initiative	Comments
3.2 Creative, active & culturally diverse life				
3.2.1 Build an active and creative community				
	Review the St Kilda Film Festival	On Track	Review the St Kilda Film Festival	Council has been briefed on Film Festival review with relevant recommendations to be discussed as part of annual budget process.
	Create opportunities for local events	On Track	Review and implement Council's Festival & Events Framework	Work has been ongoing. Events Policy and updated Festivals Framework are scheduled for Council briefing in third quarter.
	Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Review arts and cultural policies	The review has continued and it is expected a draft policy will be considered at a Council meeting in the third quarter.
3.2.2 Encourage & support a variety of recreational and participative learning opportunities				
	Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities	On Track	Undertake analysis and review of the City of Port Phillip Library Services	New library policy draft in development. Survey of library users and non-users was launched, and will close January 2011.
		On Track	Upgrade ageing furniture, fittings and IT infrastructure at Port Phillip libraries	Wireless internet amenity improvements will be completed by January. Priority list for library furniture upgrade complete and replacement underway. PC upgrades commenced.
		On Track	Develop schematic options for design development at St Kilda Library	Workshop discussion to be scheduled to update Council on project options.
	Strengthen relationships with cultural agencies within the City of Port Phillip	On Track	Strengthen relationships with cultural agencies within the City of Port Phillip	Consultation & networking forum scheduled for third quarter to discuss draft Arts/Cultural policy.
	Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Upgrade the Mary Kehoe Community Centre	A series of meeting have been held with interested participants with regard to the community garden element of this project. A series of workshops have been organised for January/February 2011 which will see the formation of the formal community garden management committee. A series of meetings have also been held with existing community garden managers to get their opinion as to the best way to develop this external site.
	Work with and support local schools and post-secondary education providers	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Successful Youth in Chamber event held with local schools presenting civic projects to the Council. Meeting held with local schools to plan youth participation and leadership program in 2011.

Strategies	Action	Status	Initiative	Comments
Redevelop and maintain sporting & recreational facilities		Not On Track - Major	Implement Stage 2 of the Northport Pavillion Redevelopment	Major delays have affected the redevelopment and maintenance of sporting & recreational facilities (roll-out of Stage 2 of the Northport Pavilion Redevelopment). Council is working together with the funding partners to rescope and redesign the project.
			Implement Sports Facilities renewal program	Albert Park VRI Bowls Club is complete. The works on Sandridge Life Saving Club & Elwood Life Saving Club are in planning/permitting stage and will be complete in the fourth quarter.
			Undergo alterations of Alma Park sports ground	Currently assessing the best placement of the international sized soccer pitch within current lighting perimeter.
3.2.3 Create and support integrated arts & learning hubs within the City				
Support and revitalise arts precincts across the city as integrated arts, learning and cultural centres		On Track	Prepare a precinct plan for Emerald Hill	Targeted stakeholder consultation was undertaken in late November to discuss the vision for the precinct. Concept designs for opportunities to improve public realm around Town Hall are currently underway and will form the basis of further consultation in the first half of 2011.
			Implement Emerald Hill Precinct Projects	Council continued to refine draft vision for Emerald Hill precinct. Concept designs for forecourt landscape projects is underway.
			Implement enhancement works at the Library & Heritage Centre Redevelopment	Architects appointed to develop preliminary options and indicative costings. Update briefing for Council to review options scheduled for the third quarter.
			Develop scope of work for Gasworks Arts Park	Architect recommenced work in November 2010. Awaiting resulting concept plans and costings due in the third quarter.

Strategies	Action	Status	Initiative	Comments
4. ENHANCING LIVEABILITY				
4.1 A Sense of Place				
4.1.1 Maintain & build upon the unique character of the City's neighbourhoods				
	Promote a diversity of local services	On Track	Manage and promote local activity centres and community facilities	Emerald Hill, Bay Street Structure Plan and Port Melbourne Waterfront Urban Design Framework projects are all progressing.
	Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design	On Track	Conduct pilot Residential Zones Implementation Pilot	Project can not commence until new Residential Zones are released by the Minister for Planning (was anticipated mid 2010). Change in State Government may result in further delays or decision by State not to progress project.
			Amendment C73 - Translation of Planning Controls Beacon Cove (Residential) - amend the Port Phillip Planning Scheme	Ministerial authorisation not yet received. Exhibition will commence immediately following authorisation.
			Review Amendment C62 - Local Planning Policy Framework (LPPF)	Panel Report received in November supporting amendment and recommending adoption. Council adopted Amendment C62 in December 2010. Amendment has been submitted to the Minister for Planning for approval. This is anticipated in the first half of 2011.
			Respond to social planning policy changes	Several projects have been scoped for completion by the end of the financial year. This includes: gambling patterns amongst local residents and a needs analysis of St Kilda Road.
			Renew park signage and furniture	Sites have been selected for installing new signage and furniture and quotations are currently being undertaken
			Implement street signage and furniture renewal program	This program is ongoing and is on schedule to be completed by June 2011.
			Remove redundant signs	All identified signs have been removed.
	Actively lobby to change state planning policies to enhance local liveability	On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and Actively participate on/represent Council on advisory groups.	This is an on going process where a response is provided via submissions to State Government initiatives. Comments have been provided to the review on VCAT's Major Cases List.
	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	Complete	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal.	Met with Melbourne Water staff to discuss Council's drainage modelling project. Melbourne Water agreed to provide information from their modelling of the Elwood Canal catchment.

Strategies	Action	Status	Initiative	Comments
	Review the implementation of the Activity Centres Strategy	On Track	Complete the Bay Street Activity Centre Structure Plan (Stage 1) including commencement Planning Scheme Amendment (Stage 2)	Preparation of draft Structure Plan has commenced and will be completed in the first half of 2011, followed by further community consultation.
			Implement Amendment C80 (Carlisle St Structure Plan / UDF - Planning Scheme Implementation) / Amendment C82 (Interim Controls)	Amendment C80 (Permanent Planning Scheme Controls) and Amendment C82 (Interim Planning Scheme Controls) have been prepared. The controls and request for authorisation to exhibit was send to the Minister for Planning in November 2010.
			Install Activity Centre Signs	Site review completed. Discussions continuing with Vic Roads regarding locations and design.
	Prepare an Activating Laneways Strategy	On Track	Review the existing laneways strategy	A project strategy has been scoped. Consultation on the strategy in the first half of 2011.

Strategies	Action	Status	Initiative	Comments
4.1.2 Maintain & enhance streetscapes for improved amenity, character and sustainability				
	Implement Year One of the Street Tree Upgrade Program	On Track	Street Tree Planting - implement year 1 of the 5 year street tree upgrade program	The planning for the renewal and partial renewal street tree planting is underway. The next planting season for this financial year will be in the last quarter.
	Maximise opportunity to integrate sustainable outcomes into streetscape redevelopments	On Track	Replace fig trees at Beacon Cove	The first phase of the fig tree removal and replacement has been completed.
			Deliver Rouse Street construction	Community consultation has been completed and designer has been appointed for this streetscape upgrade.
			Deliver construction of Bridge Street Streetscape	Design has been completed and residents have been informed about the proposal. Works to commence March/April 2011.
	Maintenance of existing trees on key boulevards	Complete	Plant avenue trees on the Fitzroy St Streetscape	The Fitzroy Street avenue tree planting is complete with a total of twenty London Plane trees planted into the existing nature strip.
4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management				
	Ensure the long-term management of Gasworks and other sensitive sites	On Track	Deliver Gasworks Park Remediation	Soil and groundwater testing plan is being agreed by the assessor and auditor and testing works will continue early in 2011.
4.1.4 Improve the interface between residential and visitor impact				
	Partner with the State Government and relevant agencies to manage the cumulative impact of licensed venues	Not On Track - Major	Complete draft Entertainment Precinct Management Plan	Project has been reviewed and will not proceed.
4.1.5 Support opportunities to improve the community's physical, mental, spiritual health & wellbeing				
	Review and implement the Health & Wellbeing Plan	On Track	Implement the Municipal Health & Wellbeing Plan	An internal forum was held in December to highlight the importance of the Health and Wellbeing Plan and also the responsibility of all Council departments to incorporate the plan into their core operations.
	Implement the Public Toilet Strategy	On Track	Implementation of Public Toilet Strategy	An agreement is being negotiated with a property owner in Ormond Road to open up public access to their toilets. Construction on the Sandridge Beach toilet will begin in early 2011.
	Implement the Gambling Policy	On Track	Implement Council's Gambling Strategy through a Planning Scheme Amendment	Council has resolved to consult further on the Gambling Strategy. Preparation of a Local Planning Policy will occur following this consultation.
	Increase opportunities for men's health and wellbeing	On Track	Increase opportunities for men's health and wellbeing	No activity scheduled for the quarter.

Strategies	Action	Status	Initiative	Comments
	Build on existing networks to develop an integrated response to reducing harm to the community in relation to alcohol and drug-related issues	On Track	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	The City of Port Phillip Alcohol Accord has undergone a restructure in partnership with Council. There will be a new accreditation system introduced which will encourage licensees to reach certain benchmarks in health and safety through a series of incentives and awards. Council is also active on the National Local Government Drug and Alcohol Advisory Committee which is currently compiling research and experiences of drug and alcohol strategies on a national basis for adoption at local level.
	Review implementation of council policy on street sex work	On Track	Develop and implement a Street Sex Work Conflict Resolution model	The Living Next to Street Sex Work report was released to the public in October and Council are now looking to use the information contained in the report to develop appropriate strategic responses. Immediate action has already been taken to respond to amenity issues with Staff are working to improve service delivery in affected areas. Longer term, Council will work closely with police and other community agencies to develop a strategic response to work with both residents and street sex workers around positive action for change.

Strategies	Action	Status	Initiative	Comments
4.1.6 Develop a strong sense of public safety				
	Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	Council has been working closely with Connections to develop a training program to be rolled out in 2011. The training will be delivered in two phases. The first is a 6 week program for women which addresses the reasons behind family violence, how family violence presents itself in many formats, steps to be taken to exit the cycle of violence as well as identifying external sources of help and support. Phase two is a training program to develop male ambassadors for family violence. The course will be intensive and suited to five or six men from the community who feel strongly about the need to address family violence and who will be in a position to talk to other men at seminars, networks, with a strong focus on sporting clubs.
	Review public lighting in areas of high risk	On Track	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	Fitzroy Street identified as highest priority. Works to be coordinated with the Fitzroy Street Masterplan.
	Investigate alternative approaches to monitoring and enforcement	On Track	Griffith University Project - Implement a trial to reduce violence in and around nightclubs	Griffith University have informed Council that they had been unsuccessful in gaining funding to support the development of this research project. Council has informed the Alcohol Accord about this and is considering delivering practical training to licensed premises in early 2011 around Safer Bars.

Strategies	Action	Status	Initiative	Comments
4.1.7 Preserve our heritage, valuing the past and planning for the future				
	Strengthen heritage controls by progressively reviewing council's heritage overlays	On Track	Implement Amendment C72 - HO3 review	Amendment C72 - Implementation of HO3 review has been prepared and submitted to the Minister for Planning for authorisation to exhibit. Exhibition is anticipated in the first half of 2011.
			Review of Heritage Overlay 1 (Port Melbourne)	Heritage consultant has been appointed and study has commenced. Study will be undertaken over the first half of 2011 and will include community consultation.
	Continue with the heritage recognition program	On Track	Continue to recognise heritage and restore memorials and monuments	History Week celebrated with heritage walks and an exhibition in glass cases at South Melbourne Town Hall.
			Deliver Stage 2 of the Memorials & Monuments Rectification	Proceeding according to plan, with eight memorials to be cleaned, repaired and/or restored during 2010/11. Works on O'Donnell Gardens Memorial Fountain almost complete.
	Prepare a policy to balance sustainable design and heritage outcomes	On Track	Integrate Ecologically Sustainable Design (ESD) in heritage streetscape design guidelines	An internal review has been completed and recommendations will be presented in early 2011.
	Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	Complete	Installation of new gates at the St Kilda Botanical Gardens in celebration of the 150th Anniversary of the Gardens	The new gates have been installed and a successful launch was held in October 2010.
	Continue to adapt St Kilda Botanical Gardens, Catani Gardens and St Vincent Gardens to provide for a more sustainable future for the gardens	On Track	Reinstatement of St Kilda Botanical Gardens pond (Stage 1) with replacement pond liner	Tender has closed and has been awarded. Construction is to commence in February 2011.
			Install shade over playground in Catani Gardens	Testing has been carried out for footings. This has delayed the installation by one month. Installation will occur in February 2011.
			Implement mulching program at Catani Gardens	Mulching program has been completed.
			Produce detailed design, costings and installation for the Irrigation Systems Renewal for St Vincent Garden	The drip line component has been installed and quotations are due late December for the second stage of the project.

Strategies	Action	Status	Initiative	Comments
4.2 Shaping the Future of our City				
4.2.1 Lead in sustainable urban design & development				
	Advocate for state government policy for environmentally sustainable development planning provisions	On Track	Advocate for state government policy for environmentally sustainable development planning provisions	The preparation of an Ecologically Sustainable Design (ESD) policy for application in heritage areas has commenced.
	Encourage the uptake of Environmentally Sustainable Design (ESD) in all new developments	On Track	Facilitate and advocate for ecologically sustainable development through the planning process	Ecological Sustainable Design Guidelines for Council Buildings, and Sustainable Design Scorecard Policy and Strategy completed and awaiting formal adoption. Continuing to run the Sustainable Design Assessment in the Planning Process (SDAPP) with a consistent stream of application being referred to Sustainable Design Officer.
	Explore opportunities for developer contributions for community and built infrastructure	On Track	Review of Port Melbourne Development Contributions Plan (DCP) - Amendment C13	Analysis of Port Melbourne Development Contributions Plan (DCP) - Amendment C13 has been completed.
	Ensure that new development makes a positive contribution to the public realm	On Track	Implement the Local Planning Policy Framework (LPPF) to ensure appropriate development outcomes.	Ongoing implementation of the policy through the planning permit application and assessment process.
4.2.2 Further develop the quality and safety of the City's walking & cycling opportunities				
Review and implement the Walking & Cycling Strategies		On Track	Implement the footpath rehabilitation program	Renewal program is progressing as per schedule.
			Construction of Inkerman St Pedestrian and Streetscape Improvement	Tenders will be advertised in February 2011.
			Implementation of works to improve informal cycling and walkability routes	This is to be incorporated as part of the development of the Walking and Cycling Plans.
			Design of Albert Park Traffic Treatments	Foote Street closed, results of monitoring due in March 2011.
			Foreshore Bike Path Renewal	Works commenced in December 2010.
			Parks Pathway Renewal	Approximately 30% of the works are complete including paths in Alma Park and sections along Elwood canal.
			Construction of a new bike lane - Beaconsfield Pde	Contractor appointed, construction will commence in February 2011 and is expected to take six weeks.
Support the implementation of the Victorian Cycling Strategy		On Track	Support the implementation of the Victorian Cycling Strategy	The Victorian Cycling Strategy will continue to inform the development of Council's Bike Plan. Upgrades to the Cecil Street bike route, as included within the Strategy, is currently being undertaken with Phase 1 of 3 nearing completion.
Lower the speeds of vehicles on shopping strips and residential streets		Complete	Installation of Electronic Speed Limit Signs - Blackspot Funding	Vic Roads have completed their installation of electronic signs. Council is commencing installation of 40kph signage in side streets off Carlisle Street.

Strategies	Action	Status	Initiative	Comments
	Address high risk intersections to improve safety		Undertake Bay St / Liardet St Intersection Construction	Vic Roads Memorandum of Consent secured for the new proposal, preparation for the construction are now on the way and is expected to be completed by April 2011.
		On Track	Address high risk intersections to improve safety (including Bay St/ Liardet St and Moray St/ Bank St)	Vic Roads Memorandum of Consent secured for the new proposal, preparation for the construction are now on the way and is expected to be completed by April 2011.
4.2.3 Enable & advocate for improved access to sustainable transport options and reduce car dependency				
	Implement the Public Transport Advocacy Statement		Implement the Public Transport Advocacy Statement	The Department of Transport have confirmed that it is continuing with the upgrade of service levels on the 606 bus route (top priority within the Public Transport Advocacy Statement) and the extension of the route from St Kilda to Elsternwick Railway Station by March 2011. The Victorian Government has committed to the upgrade of Balaclava Station.
		On Track	Address implications arising out of Melbourne Metro One	Future of project to be confirmed.
	Review Council's bus services		Review Council's Bus Service	Council briefing was held 6th December 2010. Work is continuing to amalgamate Council community transport functions.
		On Track		
4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community				
	Review the Economic Development Strategy		Publish, launch and distribute the Economic Development & Tourism Strategy	Final draft Strategy received. Formal consideration by Council in third quarter.
		On Track	Implementation of the Economic Development & Tourism Strategy	Implementation Plan to be prepared in the third quarter.
	Support local businesses		Deliver the 2010 Business Excellence Awards and other local business support programs	Business Awards successfully held on 21 October 2010.
	Strengthen links between local community and businesses		Continue to support local business association festivals, street parties and events (including Elwood Twilight Festival and Ripponlea Fiesta)	Elwood Fiesta held 2 December 2010. Planning underway for Albert Park Carnivale on 17 March 2011. Program for renewal of Special Rates for South Melbourne and Fitzroy Street prepared. Renewal process to commence in the third quarter.
		Complete		
		On Track		

Strategies	Action	Status	Initiative	Comments
4.2.5 Ensure South Melbourne Market is positioned as Melbourne's premier community market				
	Develop and implement a South Melbourne Market Strategy	On Track	Implement South Melbourne Market business strategy	Implementation of the strategy is underway and the South Melbourne Market Committee receives regular updates on its progress.
			Construction of sub station at South Melbourne Market	Project completed.
			Construction of Vegie Lane Roof at South Melbourne Market	Works 90% complete. Bulk of works completed and the area is operational but some works remain.
			Continuous Fit Out Works at South Melbourne Market	One fit out is complete with the other two stalls to begin construction shortly after Christmas.
			Produce a detailed design for a Roof over roof at South Melbourne Market	A concept plan has been agreed and the plan is being further developed for the next stages of community consultation and town planning.
4.3 Caring for our Natural Environment				
4.3.1 Ensure integrated planning and management of our foreshore				
	Pursue an integrated approach to coastal and foreshore management	On Track	Development of new Foreshore Management Plan.	Stage one community consultation has been completed and included 200 on site survey, 380 telephone surveys, two stakeholder workshops and the Have your say consultation with 77 people attending. Work has commenced on developing the draft Foreshore Management Plan.
			Upgrade Middle Park Beach landscaping	Tender has been advertised, construction will occur after the summer period.
			City of Port Phillip contribution to the Department of Sustainability and Environment for the renourishment of Elwood Beach	Department of Sustainability has advertised the tender and the contract should be awarded early in the new year.
			Deliver the foreshore minor infrastructure improvements program	Works completed to date include, new gates at Sandridge and beach access ramp for St Kilda Lifesaving Club.
			Rescope stage 3 and 4 of the Elwood Foreshore Redevelopment	Detailed design is currently underway for the seaweed storage area, stormwater diversion and the bike path works. Construction will not be completed in the 2010/2011 period.
Implement a strategy for the management of City of Port Phillip Life Saving Clubs	Not On Track - Minor	Port Melb & Sth Melb Life Saving Club - detailed design	Council is reviewing the South Melbourne and Port Melbourne Life Saving Club projects. Further discussions with the life saving clubs are in progress.	

Strategies	Action	Status	Initiative	Comments
4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City				
	Implement a "greening" strategy in addition to trees for shading and greening the City.	On Track	Improvements to Perce White Reserve	Construction of new beach access paths and fencing completed. Development of interpretative signage underway.
			Improve Murphy Reserve	The draft Murphy Reserve Master Plan was endorsed by Council in October for community consultation. Consultation has now closed and the Plan will be presented to Council for adoption in February 2011. Works will occur following the adoption of the plan.
			Planning and improvements for Waterloo, Turville and Burnet Gray Reserve pocket parks	Consultation has been completed and plans are currently being developed for Waterloo and Turville. Landscape works are complete at Burnett Gray Reserve and the fencing will be installed in February 2011.
	Further develop sustainable landscape and water sensitive urban design (WSUD) for streetscapes	On Track	Ensure WSUD principles are integrated into streetscape projects	Water sustainable urban design treatments are incorporated on a project by project basis, works so far include Poolman Street, Richardson Street and Clarendon Place.
	Maintenance of existing trees on key boulevards	On Track	Increased infill planting in line with the Tree Strategy	The planning for the renewal and partial renewal street tree planting is underway. The next planting season for this financial year will be in the last quarter.
4.3.3 Promote increased community action in caring for our environment				
	Support and promote community initiatives in caring for our environment	On Track	Improve and upgrade Gasworks Indigenous Garden	Planting plan has been developed and plants have been ordered to be planted in autumn next year. New interpretive signage is being developed and will be installed in the final quarter of 2010-11.
4.4 Major City Projects				
4.4.1 Strive to ensure Major Projects enhance liveability				
	Consider opportunities and possible partnerships for new major projects	On Track	Develop and agree on delivery redevelopment of the Carlisle Street supermarket car parks	Councillor walk-around of site in November. Ongoing work to further investigate options will be presented to Council in the first half of 2011.
			Commence strategic work to determine Future Land Use Options in the South Melbourne Industrial Review	Project consultant appointed. Study to be undertaken over first half of 2011. Process will include consultation with key stakeholders, including land owners and businesses.
			Review lower esplanade Carpark site St Kilda Triangle Site Settlement	Community engagement to commence 2011. Payment has been recognised in financial statements for this year.

Strategies	Action	Status	Initiative	Comments
	Ensure strong council and community engagement in any redevelopment of the Port Melbourne Waterfront Urban Design Framework to secure a sustainable future for the precinct	On Track	Manage project committees and conduct planning study for the Port Melbourne Waterfront Urban Design Framework	The background report has been completed. Regular Community Reference Committee meetings have been continuing and the first community Information Session and Visioning Workshop are scheduled for February 2011.
	Develop and implement the Marina Reserve Masterplan including skating facilities	On Track	Implementation of Marina Park Masterplan	Council is awaiting coastal comment from the Department of Sustainability and Environment before it can proceed.
	Advocate for the redevelopment of Balaclava Station including new Social Housing	On Track	Explore options for the Balaclava Station Redevelopment Project	Joint Steering Group (including Council, Department of Transport and Major Projects Victoria) has been established. Council to prepare a Concept Plan for improvements to wider station environs.
	Continue to advocate against the Grand Prix being staged in Albert Park Reserve	On Track	Continue the campaign for removal of Grand Prix from Albert Park Reserve	Council continues to advocate for the removal of the Grand Prix from Albert Park Reserve and to minimise disturbances to residents.
	Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	On-going engagement with Parks Victoria and the Royal Melbourne Yacht Squadron.
	Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	Ongoing activity.
	Finish the Luna Park Interchange Stage 2 work	On Track	Stage 2 Implementation of changes - Luna Park Interchange	Design is complete. Works will occur after the busy summer months.