

Attachment 2 COUNCIL PLAN 2009-2013 (YEAR 2 REVIEW) - Fourth Quarter (April - June) Update

Strategies	Action	Status	Initiative	Comments
------------	--------	--------	------------	----------

I.ENGAGING AND GOVERNING THE CITY

I.1 Value and utilise skills and knowledge in the community

I.1.1 Enhance Council's engagement with the community by maximising community feedback to ensure open and inclusive decision - making

Develop and implement a community engagement framework	On Track	Develop and implement a community engagement framework	The staff Toolkit has been drafted and is being piloted. A training program to upskill staff has also been developed in draft following a skills gap analysis survey.
Ensure that there is a matching culture throughout the organisation	On Track	Develop and implement a Community Engagement and Communication Strategy	Strategy has been endorsed by Council. Strategy year 1 is in progress. Please see attached progress report for further details.
Provide some activities to increase community engagement on Public Housing Estates	On Track	Through Council's sponsorship role for places in public housing, expand engagement to include the local community	Council arranged a third meeting of the Public Housing Work Group. Members include the Department of Human Services (Office of Housing) and local service providers. Opportunities to target services to residents in estates, including pilot funding, continue to be explored.
Ensure community engagement through Community Reference Groups	Complete	Review and develop Community Reference Groups as an effective community engagement tool	Terms of Reference and appointments to Community Reference Groups have been adopted. The on-going review and support for Community Reference Groups will be assisted by the Community Engagement Framework.

I.1.2 Strengthen relationships with those who impact the Port Phillip Community

Develop working relationships with key local, state and federal partners to deliver community benefits	On Track	Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership	Irrigation completed, with purple pipe installed at Elwood to take non potable water. Design for underground tank completed. Tank to be installed in 2011/12
		Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	Council organised and supported a number of activities for Reconciliation Week in 2011. This included: supporting the Port Phillip Citizens for Reconciliation in the organisation of a luncheon of community Elders to commemorate Sorry Day in South Melbourne; organising a flag raising, musical performance and community BBQ to mark the start of Reconciliation Week at St Kilda Town Hall on 27 May; and organising a night of Torres Strait Islander culture and music at St Kilda Bowling Club for Mabo Day on 3 June.
		Griffith University Project - Implement a trial to reduce violence in and around nightclubs	The accreditation of the Alcohol Accord has seen a renewed and strengthened commitment to the group by licensees and the opportunity to engage in Safer Bars and Conflict Resolution training has been a major benefit from working collaboratively with Council.

Strategies	Action	Status	Initiative	Comments
I.1.3 Continue to develop & encourage community leadership				
	Create opportunities to ensure that leadership and skills development within the community continues	On Track	Deliver Strategic Skills Mentoring Program, Community Groups Networking and Training Program and other leadership and skill development programs	All four local community groups have been engaged and mentored. The program continues to be valuable for the community and will continue into 2011/12.
I.2 Governing				
I.2.1 Promote a culture of good governance				
	Evaluate Council and organisational performance against good governance criteria	Complete	Deliver a program that evaluates Council and organisational performance against good governance criteria	The Governance Performance Review project was completed in November 2010. A two year action plan was endorsed by Council on 22 November 2010.
	Increased focus on risk analysis and sustainability to support decision making	Complete	Review Council reporting templates to increase focus on risk analysis and sustainability	Governance staff have started testing the new software for Council report writing. The software will have prompts for improving responses to risk and sustainability. Templates have been updated and will be operational during the 2011/12 financial year.
I.2.2 Provide for more "community friendly" council committee structures and council meeting arrangements				
	Ensure that appropriate meeting space is made available for councillors in all council's offices	Complete	Provide appropriate meeting space for Mayor & councillors at Port Melbourne and South Melbourne Town Halls	The specific actions required have been completed. Council continues to respond to adhoc councillor requests to improve meeting facilities.
I.2.3 Provide for an appropriate Council planning cycle that maximises community comment and input				
	Ensure that community input is used to guide Council's direction and that cohesive Council/staff processes are reflective of agreed directions	Complete	Further improve the Council Planning process including ensuring community engagement in planning cycle.	The Council Planning process for 2011/12 has been completed with a wide variety of community engagement activities conducted. These included 5 conversation tents across the municipality in February and March, an information session in May and the public submission part of the Council Planning process in June. All these activities contributed to Council adopting the Council Plan Year Three on the 27th of June.
	Develop Council Plan targets that are measurable and meaningful to the community to serve as a gauge of Council's/local government performance	Complete	Regularly report and provide analysis on strategic indicators in the Council Plan	Strategic Indicators have been reported on in each of the four quarters as part of the Quarterly Reporting process. The Council Plan Indicators of Achievement and the Key Strategic Activity Indicators were reviewed and amended indicators have been adopted by Council for the 2011/12 year.

Strategies	Action	Status	Initiative	Comments
I.2.4 Maintain proper and formal arrangements for Council's relationship with the CEO and officers				
	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	Complete	Ensure relationships between the Council, CEO and Administration are focused on ways in which Council and the organisation are supported to achieve the Council Plan	Councillors and the Executive Management Team have completed the good governance review. The Governance Review Action Plan will continue to monitor progress.
I.2.5 Council will communicate clearly, on at least an annual basis, its directions for the coming period				
	Clearly communicate Council's directions on the occasion of adoption of the annual Council Plan and Budget	Complete	Coordinate the publication and launch of the Council Plan and Budget	The 2009-2013 Council Plan (Year 2 Review) has been produced and distributed to Councillors, staff and town halls and libraries. The Council Plan has been launched on the website.
	Improve the readability of the Council Plan and Budget	Complete	Improve linkage and readability of Council Plan and Budget documents.	Council Plan and budget documents have been reviewed for the 2011/12 year and a number of changes have been made to improve the linkage and readability of both documents.
I.2.6 Provide seamless and consistent information to the community				
	Create a vibrant and user friendly City of Port Phillip website	On Track	Create a vibrant and user friendly City of Port Phillip website	We have recently received the contract for Mass Media to proceed with the corporate website re-skin. This project has been delayed due to the previous winner of the contract going into receivership. It is estimated that the re-skin will be underway next week for completion in 6-8weeks from start date.

Strategies	Action	Status	Initiative	Comments
I.3 Commitment to service				
I.3.1 Develop a strong organisational culture of service quality & excellence				
	Ensure an integrated approach in providing services to the community	On Track	Improve internal and external service delivery through a Service Excellence Program	New Service Principles have been drafted and an implementation plan developed. For Executive approval in Quarter 1 of 2011-12.
			Upgrade the Health Services information management system	Project is complete.
I.3.2 Review services to ensure they meet community needs				
	Review and continuously improve our service delivery to balance community expectation, value for service and council's capacity to deliver	On Track	Consolidate Council's demographic and population forecast data sets	Council has also worked with Port Phillip Community Group to develop a targeted communications campaign to encourage residents in public housing and rooming houses to complete the Census. The campaign emphasises the importance of the Census in providing accurate data for planning and delivery of community services.
	Strengthen our commitment to the Service Promise	On Track	Strengthen our commitment to the service promises	An implementation plan for the introduction of a new set of Service Principles has been developed and will be presented for Councillor review in Quarter 1 of 2011-12. Pilot work has commenced to develop a suite of service standards to support the principles.
	Ensure community engagement in the planning and delivery of services	On Track	Develop and implement a Community Engagement and Communication Strategy	Final version of the Communications and Engagement Strategy is complete with Year 1 in progress.
I.3.3 Communicate Council's priorities and services more effectively				
	Develop and implement a Community Engagement and Communication Strategy	On Track	Develop and implement a Community Engagement and Communication Strategy	Strategy has been approved with Year 1 in progress. Please see attached progress report for the first 6 months of the Strategy.
	Ensure improved communications for access to Non English speaking, hearing and sight impaired members of the community	On Track	Improve the accessibility of communications through the production of large print formats and the availability of translations	Accessibility and CALD are considered for all Council publications as per the Communications and Engagement Strategy.
I.4 Managing for the longer term				
I.4.1 Ensure robust financial management and accountability through the annual budget process and public reporting				
	Ensure that financial information is provided in a style which is both professionally acceptable and comprehensible to the community	On Track	Review the Budget documents to improve readability	This is an ongoing project.
	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	Complete	Council to meet with the chair of the internal audit committee prior to the completion of the Audit Committee Annual Report.	Completed action.

Strategies	Action	Status	Initiative	Comments
I.4.2 Ensure a strong commitment to ethical behaviour and a culture of compliance with legislation				
	<p>Ensure all service related external contracts are measured against performance criteria, benchmarks from other Councils, best practice and are reported to Council at least annually</p>	<p>Not On Track - Minor</p>	<p>Response to Audit Report - Building - investigate methods to streamline policies, practices and processes in response to the <u>2007 audit</u></p> <p>Engagement of a consultant for 71A Acland St tender to ensure appropriate documentation is prepared</p> <p>Implementation of a fully integrated Contract Management System</p>	<p>This project has now been completed and all relevant recommendations will be implemented.</p> <p>Completed in first quarter when Council resolved to grant a lease to the current operators of the property at 71A Acland Street St Kilda at its meeting on 13 December 2010.</p> <p>The provider for the CMS has been selected with a contract being awarded to Adviser Associates Pty Ltd. The CMS will be developed and implemented during the first half of the 2011/12 financial year (expected to go live in November 2011).</p>
I.4.3 Ensure City of Port Phillip is an employer of choice				
	<p>Support the development of policy frameworks for a workplace that is safe, healthy and supportive and has a positive and constructive culture in which contributions are valued, collaboration is encouraged and difference respected</p>	<p>On Track</p>	<p>Ensure that the City of Port Phillip is an employer of choice with clearly established principles & values. Reports on progress to be provided to councillors.</p>	<p>18 Values and Behaviours team workshops run to end June. 21 more scheduled for period to November 2011. Teams are producing and reporting action plans to ensure incorporation of V&Bs into work practices. Actions arising out of staff survey are also being collated and reported. These programs feed into the employer of choice / organisational development strategy.</p>

Strategies	Action	Status	Initiative	Comments
I.4.4 Maintain Council and Community assets to a standard that matches industry best practice				
	Review and implement the Asset Management System and provide a formal annual statement on the state of council's assets compared to the industry benchmark	Complete	Asset Management System upgrade	Review completed within time and budget
	Ensure improvements to Council buildings through the Building Renewal Program	Complete	Building Renewal Program	Works are complete.
	Maintain and improve Council's assets		Kerb Renewal Program	Completed within allocated time and budget
			Road Rehabilitation Program	Completed within allocated time and budget
			Road Resurfacing Program	Completed within allocated time and budget
			Roads to Recovery \$190K from external sources	Completed within allocated time and budget
			ROW Renewal Program	Completed within allocated time and budget
		Complete	Development of a new IT Strategy (including Standard Operating Environment)	Strategy was presented to Council for signoff Monday 28th March, and was approved pending budget approval process
				SOE vendor appointed and Design Services are underway with rollout of new SOE and applications scheduled for October
	Ensure Council's commercial properties are managed effectively and efficiently	Complete	Deliver regular review of commercial properties with annual action plan implementation	Council briefed in February 2011.
I.4.5 Ensure Council's leadership and governance capacity				
	Engage in professional development opportunities aligned to the roles and responsibilities of Council in delivering services to the City of Port Phillip community	Complete	Engage in professional development opportunities for councillors that are aligned to the roles and responsibilities of Council to deliver services to the City of Port Phillip community	A suite of professional development opportunities have been made available to Councillors for their selection. This will be integrated into a standard learning calendar.

Strategies	Action	Status	Initiative	Comments
2. TAKING ACTION ON CLIMATE CHANGE				
2.1 Reducing Consumption & emissions				
2.1.1 Reduce Council's non-renewable energy use				
	Continue to implement an environmental retrofit to council buildings		Conduct a building condition audit for Council owned buildings	Completed in the first quarter (July to September 2010 period).
			Reduce Council's non-renewable energy use in Child Care Centres - conduct and publish an energy and Greenhouse Gas behavioural audit	Upon completion of the quarter Council will make the final measurement of energy usage in five centres to assess the effectiveness of behaviour change over the year. Environmental Retrofits including plumbing, electrical works, draught proofing and installation of water tanks have been completed.
		On Track	Environmental Building Retrofits	Program to retrofit Council owned buildings with energy efficient appliances.
			Building Improvement Plan	Audits for environmental conditions completed in 139 council owned buildings by June 2011. Building Improvement Plan developed (to be completed in 2012) and key component, Building Efficiency Management Plans (BEMP) developed and piloted at two sites. Ready for rollout to individual buildings in 2011/12. \$300,000 in energy efficiency retrofits implemented before June 2011
	Increase the purchase of Greenpower for Council's buildings	Complete	Purchase GreenPower for Council buildings	Completed within allocated time and budget
	Work with stakeholders to improve sustainable street lighting and public lighting	On Track	Replacement of Sustainable Public Lighting and Non Standard Lighting	ongoing project 2011/2012
2.1.2 Reduce Council's potable water use				
	Implement the Integrated Water Management Plan	On Track	Implement Amendment C78 - Water Sensitive Urban Design Policy	Amendment C78 - Water Sensitive Urban Design Local Policy remains with the Minister for Planning for final approval.

Strategies	Action	Status	Initiative	Comments
2.1.3 Facilitate community action in reducing potable water and non-renewable energy use				
	Provide environmental resource management information, advice and support to households, businesses and investment properties	On Track	Develop a dedicated Green Business Program	Free energy audits offered to businesses in Ripponlea and Albert Park in May 2011
			Socs & Blocks - Community Program	Reports finalised for 17 Owner's Corporations of 19 sites. A guide for sustainable residential apartment living is being developed for residents of participating blocks.
	Consolidate and broaden the role of the EcoCentre	On Track	Consolidate and broaden the role of the EcoCentre	EcoCentre has developed management systems for communications, weekend duty managers, volunteer coordinators, sustainable product sales and monitoring of the building. Port Phillip and Bayside Teachers Environment Network continues to grow through the Education Team, who are delivering professional development to teachers on the 'Tomorrow's Leaders' education program.
	Develop environmental education campaigns for strengthening leadership and innovation		Integrated water management plan - policy and coordination	Cities as Water Supply Catchments partnership - one stormwater harvesting workshop was conducted for Council Officers. Planning for a partnership with Melbourne Water for a pilot program on downpipe disconnection was undertaken.
			SECRC - Emerging Priorities	The fourth quarter saw a continuation of the discussion with SECRC on the development of the draft Greenhouse Plan; proposing ideas for 2011/2012 Community Sustainability programs and providing feedback on Council's flood response.
			Sustainable Suburbs - regional partnership	Initiative has been completed
			Community Climate Change initiatives	Initiative has been completed
			Community engagement in climate change	Initiative has been completed
			Greenhouse action plan	Council has developed a revised draft Greenhouse Plan in consultation with the community and key internal departments. Public consultation and final adoption of the Greenhouse Plan is anticipated in the first quarter of 2011/2012.
		On Track	Challenge to Change	Program to commence in July 2011 following promotion, including program training and recruitment via Neighbourhood House network, advertising and Council communications.

Strategies	Action	Status	Initiative	Comments
			Climate Change 1000	Program commenced in June. Contract extended into 11-12 to enable completion of program. Communications and promotion plan developed for program participant recruitment.
			Tomorrows leaders for sustainability community program	Program being delivered to 4 schools in 2011: St Kilda PS, Elwood College, MacRobertson GHS, PMPS.
			Cityswitch	Successful Cityswitch program event on June 7 attracted 70 participants.
			Sustainability Fund Partnerships 1 - Energy Efficient Down lights	Downlight trial period completed in June. Evaluation of program including focus groups with participants occurring in July. Full program report to be completed in Q1 2011-12.
			Sustainability Fund 2 - Higher Density Residential Buildings	Workshop on 'Developing Sustainable Solutions for Apartments' held 180511 at City of Melbourne, attracted 70 people including very good Port Phillip representation.
			EnviroEvents Community Program	Future Fashion Now' event for World Env Day attracted 500 people to St Kilda Town Hall on June 3. This event showcased sustainable fashion to a new audience, and included involvement from Elwood College students, community groups, local businesses and sponsors, and CoPP staff volunteers. Participation in EnviroEvents has involved 668 people in 2010-11.
Encourage and support community environmental groups		On Track	Encourage and support community environmental groups	Ongoing promotion of community environmental groups' events via EnviroEhub website and St Kilda Town Hall window display calendar. Supported L.I.V.E. 'Deckchair Democracy' climate change action in May.
Partner and invest in wastewater and stormwater recycling		On Track	Deliver the drainage renewal program	Completed within allocated time and budget
			Deliver the detailed design and irrigation system replacement for the Port Phillip & Bayside Stormwater Harvesting Partnership	Irrigation completed, with purple pipe installed at Elwood to take non potable water. Design for underground tank completed. Tank to be installed in 2011/12
			Install passive stormwater harvesting for mature street trees	Construction of passive stormwater pipes completed
Continue to advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions		On Track	Advocate for the recognition of, and seek funding support for, community voluntary action in reducing carbon emissions	Community Composting pilot project developed in Local Action Planning to be launched in July following successful small poppy grant. Awards submission to Liveable Communities Awards to recognise Local Action Planning projects.

Strategies	Action	Status	Initiative	Comments
2.2 Changing Transport Priorities				
2.2.1 Promote transport modes that minimise energy use				
	Review and implement the Walking & Cycling Strategies		Develop new Walk Plan 2011 - 2015	Draft Walk Plan 2011 -2020 has been completed and community consultation completed 20 June 2011. Will be presented to Council for consideration and adoption August 2011.
		Complete	Develop new Cycle Plan 2011 - 2015	Draft Bike Plan 2011 -2020 has been completed and community consultation completed 20 June 2011. Will be presented to Council for consideration and adoption August 2011.
			Implement pedestrian safety improvement programs	Completed within allocated time and budget
	Implement the outcomes of the Public Transport Advocacy Statement		Implement the Public Transport Advocacy statement	The Department of Transport has confirmed that the 606 bus route (top priority within the Public Transport Advocacy Statement) has been delayed but will be operational in October 2011. The Victorian Government has committed to the upgrade of Balaclava Station. The construction of the fully accessible Alfred Square tram stop was completed in June 2011.
		On Track		
	Enable and advocate for community access to sustainable transport options	Complete	Construct two raised platform tram stops on Fitzroy Street (Grey to Junction) \$120K from Reserves	Completed within allocated time and budget
	Review and implement the outcomes from the Parking Plan for the municipality		Develop new Parking Plan - beyond 2010	Draft Sustainable Transport Strategy has been completed and community consultation completed 20 June 2011. Will be presented to Council for consideration and adoption as early as August 2011.
		Complete	Install dynamic parking signage system	The design and documentation is complete will be tendered in August 2011
	Continue to advocate for improvements to walking and cycling access for Queens Road		Improve walking and cycling access for Queens Road	Initial community input into preferred locations has been undertaken to inform future concept development.
		On Track	Investigate options for Queens Road Bridge	Consultants proceeding with concept plans under next stage of works
	Promote reduced car dependency through actions such as holding an annual car free day in City of Port Phillip	Not On Track - Major	Conduct a pilot 'car free' program	The Car Free Acland Street proposal was not supported by the Acland Street Traders Association and as result was not undertaken.

Strategies	Action	Status	Initiative	Comments
2.3 Adapting and Sustaining				
2.3.1 Improve community understanding and build resilience in responding to the impacts of climate change				
	<p>Implement the Climate Change Adaptation Strategy</p>	<p>On Track</p>	<p>Implement Climate Change Assessment Planning Scheme (Local Planning Policy / Provisions)</p> <hr/> <p>Climate Change Adaptation</p>	<p>Implementation of Planning Scheme response to Climate Change is subject to outcome of State Government Advisory Committee. Report of Committee is yet to be released. No further action can be taken at this stage.</p> <hr/> <p>Coastal vulnerability - Successful in gaining partnership approach with ABM councils and DPCD (Department of Planning) for coastal inundation. Project scoping will occur in the 1st quarter of 2011/2012. Urban Heat Island - mapping Stage 1 completed to provide an indication of hot spots in the City, together with canopy mapping. Successful in being part of a regional consortia gaining \$1M from the federal government to develop coastal adaptation pathways through 4 Port Phillip Bay case-studies (Elwood is 1 of 4). This 1-year project aims to understand economic impacts of inundation, and develop community capacity in understanding these impacts.</p> <hr/> <p>Sustainability Accord Round 5 funding proposal for Partnership Grant submitted in December 2010; 'Sustainability in Early Childhood' in partnership with four other Councils (Knox (lead), Melbourne, Yarra Ranges and Alpine Ranges). This project involves the development, implementation and evaluation of an Early Years Education for Sustainability Framework. Announcement now expected from Victorian Government late August 2011.</p>
	<p>Proactively seek federal and state funding to support community adaptation to the impacts of climate change</p>	<p>On Track</p>	<p>Provide leadership on sustainability through the provision of advice, referrals and submission to government and industry bodies.</p>	
2.3.2 Investigate and manage the impact of climate change on the City's assets and infrastructure				
	<p>Research and consider alternative asset management and construction approaches in response to climate change</p>	<p>On Track</p>	<p>Implement hydraulic modelling of drainage network</p> <hr/> <p>Sustainability in Streetscape works - implementation plan</p>	<p>Hydraulic modelling of the drainage network is on track as per schedule.</p> <hr/> <p>Sustainable Public Lighting Strategy and Guidelines component of the Streetscapes Plan completed. Consultants appointed to develop designs for key typical streetscapes for the water sensitive urban design component of the Streetscapes Plan. System redesign completed for Coventry Street raingarden.</p>

Strategies	Action	Status	Initiative	Comments
2.3.3 Encourage and support community gardening initiatives in the city				
	Implement the Community Garden Policy	On Track	Establish a community garden	Activities continue and building is due to start in both locations in July/August. The water tank has also been established in Elwood. The community composting are due to launch their pilot site at Dawkins Reserve, Elwood on Sunday 3 July.
	Develop and encourage local community food production for future food security and healthy homes and public spaces	On Track	Encourage and support community gardening initiatives in the City of Port Phillip	A consultant has been engaged who is meeting with community garden groups around the development of a CoPP organic gardening site and to support each group in their own media promotion. The consultant will also develop a gardening toolkit as well as a presentation which can be shown to potential gardening groups. Each group has now become fully incorporated and has their own Public Liability and in July the open advertisement for plots will be issued. The EcoCentre continue to support both groups in both a mediation and educational capacity.
2.3.4 Seek opportunities for Council and the community to produce renewable energy				
	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	Complete	Support community bulk purchasing of solar energy, hot water systems and other sustainability incentives	Initiative has been completed
	Improve engagement with community groups in achieving improved residential sustainability	Complete	Improve engagement with community groups in achieving improved residential sustainability	Council continues to engage with community groups through the adoption of actions tabled by the community at Council Meeting on 28 March 2011. These actions included writing to State and Federal elected representatives and local government associations expressing support for urgent action on climate change. Council continues to take an active role in advocacy on carbon pricing and to build alliances and partnerships for sustainable solutions which mitigate the impacts of climate change.

Strategies	Action	Status	Initiative	Comments
2.3.5 Further advance the move from waste management to resource recovery				
	Increase diversion from landfill to meet government targets	Complete	Supply and install recycle bins in strategic locations Deliver the litter bin replacement program	Installation at all sites have been completed Installation at all sites have been completed
	Consider opportunities for increased advocacy on waste management	Complete	Lobby the State Government for the introduction of an Alternative Waste Treatment facility for inner-Melbourne Regular Divercity articles and the annual 'Guide to Waste Management in the City of Port Phillip' distributed to households	Appropriate lobbying and advocacy has been undertaken by CoPP for 2010/11. The new edition has been delivered to residents.
2.4 Working together				
2.4.1 Maximise partnerships and resource sharing in mitigating the impacts of climate change on the community				
	Build strategic alliances and actively participate in relevant forums to mitigate the impacts of climate change	On Track	Continue partnerships with local councils (i.e. Inner Melbourne Action Plan (IMAP), Municipal Association of Victoria (MAV), Association of Bayside Municipalities (ABM), Victorian Local Sustainability Network and International Council for Environmental Initiatives (ICEI))	Council officers continue to participate in these networks. New partnerships forged in this quarter include a Victorian Climate Change Adaptation Research project with Monash and Melbourne Universities.
2.4.2 Maximise partnerships and resource sharing in response to the impacts of climate change on the community				
	Actively partner with others and seek resources and investment in response to the impacts of climate change	On Track	Continue the Sustainable Environment Community Reference Group, Integrated Water Management plan and partnership with Monash University on the National Water Initiative	These partnerships and the work through these partnerships is ongoing.

Strategies	Action	Status	Initiative	Comments
3. STRENGTHENING OUR DIVERSE AND INCLUSIVE COMMUNITY				
3.1 Pursuit of social equity				
3.1.1 Maintain and seek new emerging opportunities for affordable housing that meets community needs				
	Continue commitment and take action to increase social and affordable housing		Develop 'Site un Scene' - a social inclusion project dealing with the realities of homelessness	Website and communications for Site UnSeen have been finalised. Script still being written with set design, photography and soundscapes currently being produced. On-going training of community collaborators continues.
			Implement the Homelessness Action Strategy 2008-13	The review of Council's homelessness protocol has been completed. Internal and external stakeholders who contributed to the review will be consulted on recommendations and an implementation plan will be developed in the next 3 months. Council has made a submission to the Australian Bureau of Statistics (ABS) review of the "Counting the Homeless" methodology.
		On Track		
3.1.2 Support ageing well in the City of Port Phillip				
	Facilitate an increase in appropriately located residential aged care places	Not On Track - Minor	Review the Ageing Well in Port Phillip strategy	Obtainment of updated demographic data was delayed . New strategy to be launched during Seniors week in October.
	Increase learning, socialising and recreation opportunities for older persons	Not On Track - Minor	Review Social Support Program and Programmed Activity Groups for older persons	Delay due to competing timelines. Consultation and surveys complete, Final report and 5 year plan due September 2011
	Advocate, lead and work with others to strengthen services that enable older people to stay at home	Complete	Improve efficiency of GoldCare, the software that supports the management of Council's service delivery to aged care clients	Increased total number of licenses to ensure relevant staff can access system. Completed upgrade of system to version 2010.

Strategies	Action	Status	Initiative	Comments
3.1.3 Build on local strengths to develop active, connected communities				
	Continue to provide a targeted community grants program	On Track	Deliver the community grants program	This first year of an online Grants process has established a future process that is more efficient, fair and equitable. All community grants have been allocated and on the 27th June were signed off by Council.
	Support constructive networking opportunities throughout the city	On Track	Provide a range of on-going networking opportunities (including; community training program, small poppies, business, artists, community garden, Multifaith and youth networks)	A further CEO breakfast has taken place focused on the issue of problem gambling and led by Gamblers Help Southern. There is currently a network media project around the work of community agencies in supporting workers towards better health and wellbeing. The Accord has undergone Safer Bars training which has allowed strong networking between licensed premises. The community garden programs continue to go with a range of training provision and network opportunities available for both gardeners and the wider community.
3.1.4 Provide for equitable access to a range of services				
	Review services and policies to improve relevance, accessibility and affordability	Not On Track - Minor	Review Social Support Program and Growth for Programmed Activity Groups for elder persons (PAGs) (same as 3.1.2)	Delay due to competing timelines. Consultation and surveys complete, Final report and 5 year plan due September 2011
			Review the Ageing Well in Port Phillip strategy (same as 3.1.2)	Obtainment of updated demographic data was delayed. New strategy to be launched during Seniors week in October.
	Review and implement the Disability Action Plan	On Track	Support the implementation of the Disability Action Plan across the organisation	Draft disability policy discussed with Councillors in June 2011, new Disability Action Plan to be completed by 30 June 2012
3.1.5 Enable an inclusive, welcoming community that values & celebrates diversity				
	Provide and support events in celebrating the diversity of community identity	Complete	Promote and support a range of events and programs that celebrate the diversity of community identity	Projects proposed for the year (including Diversity Day in March 2011) were delivered.
	Review services and policies to improve relevance, accessibility and affordability for established and emerging multicultural groups	Complete	Review and deliver the objectives of the multicultural strategic framework.	Multicultural Strategic Framework updated, including the Statement of Commitment to Culturally and Linguistically Diverse Communities

Strategies	Action	Status	Initiative	Comments
3.1.6 Ensure quality and accessible children's and family services				
	Advocate for early years structural reform to bring about universal access to early learning programs (0-8 years)	On Track	Participate in active sector wide forums with partners on advocating for the development of a national framework for early years services	Council continues to participate in the Municipal Association of Victoria's Early Years Strategy Group - a key state advocacy group on early years matters. In addition Council made submissions, via the MAV, to the State Government's Vulnerable Children Inquiry and the Productivity Commission's Study on the Early Childhood Workforce.
	Consult with children	On Track	Implement Children's Services Review outcomes	Revised Early Childhood Education and Care Policy has been drafted and is being considered by Council prior to release for public comment.
			Publish the Children's Plan and Council website for kids	Children's Plan has been published and distributed widely. Web content is under review.
	Pursue joint partnerships with federal and state government to ensure an integrated approach to quality family and children's services	On Track	Progress the partnerships for the delivery of the St Kilda & Liardet Street Centres for quality family and children services	Council continues to work closely with future users of the St Kilda Family and Children's Centre to develop the governance and operational arrangements for the new centre. Partnerships for the Liardet St Family and Children's Centre remain in place but the project has been delayed by a heritage nomination.
	Investigate options to assist at-risk and vulnerable children and teenagers	On Track	Continue partnership model with local agencies and service providers (e.g. Inner South) to support young people at risk	Council has established a pilot program focused on coordinating efforts by a variety of agencies to support young people at risk of dropping out of mainstream schooling. This is being delivered in partnership with Swinburne University and Stonnington Council.
	Complete the redevelopment of the St Kilda and Liardet Family and Children's Centres	Not On Track - Major	Development of the Liardet Street Family & Children's Service Centre	Heritage Council Hearing scheduled for 29 September. Council has retendered the project. Construction planned to commence immediately after the Heritage Council has made its final determination.
			Implement development of the St Kilda Family & Children's Service Centre	Demolition completed and preparations for bulk excavation underway.
			Continue soil remediation at the St Kilda Family & Children's Service Centre	Demolition completed and preparations for bulk excavation underway.
			Develop the Clarendon St Child Care Centre	After consideration, Council has decided not to proceed with the Clarendon St Child Care Centre, and has not funded this project in the 2011/12 Budget.

Strategies	Action	Status	Initiative	Comments
	Provide a diverse range of play opportunities across the city for children and youth	Complete	Develop Skinners Adventure Playground masterplan Undergo design for upgrade works at St Kilda Adventure Playground Develop a detailed design for Plum Garland Playground Development of a new Play Space Strategy	Adventure Playground Masterplan completed and ready for discussion with Council. Builder appointed. Work to commence immediately after the July school holidays. Construction to be completed by end September. Detailed design completed and coastal consent obtained Draft strategy currently out for community comment
3.1.7 Provide opportunities for positive youth activity and engagement				
	Work with other organisations to continue to deliver and support council's youth services and facilities	On Track	Provide opportunities for positive youth activity and engagement	Under the Radar film Competition was held. 120 people attended the screening which showcased 12 films from local and national filmmakers under 18 years of age. Freestyle Fever Dance Competition celebrated its 7th birthday by attracting more than 50 young competitors and an audience of over 400 people. The event continues to be a premium dance event for young people under 18 years of age.
	Review current youth services and facilities	On Track	Continue review of youth services and implement findings	Increased budget allocation for Youth Services in 2011/12 arising from review. Design concepts for Sol Green completed. Investigation of St Kilda Youth Service facility in St Kilda is underway.

Strategies	Action	Status	Initiative	Comments
3.1.8 Continue to strengthen our relationship with our indigenous community and actively support reconciliation				
	Explore employment opportunities for Aboriginal and Torres Strait Islanders	On Track	Strengthen our relationship with Aboriginal and Torres Strait Islanders and actively support reconciliation and capacity building	The first draft of the Council's Reconciliation Action Plan has been completed by the Indigenous Policy Officer, following six months consultation with the local Indigenous community.
	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	On Track	Work with local organisations to build awareness, support and understanding for Aboriginal and Torres Strait Islanders	<p>Council continues to attend the meetings of St Kilda Indigenous Men's Group, Port Phillip Citizens for Reconciliation, Urban South Local Indigenous Network, and Urban South Close the Gap reference group.</p> <p>Council is working with Inner South East Partnership In Community and Health (ISEPICH) in relation to food security for the local Indigenous community. The Reconciliation Action Plan will include investigation of proposals to assist in the provision of affordable food stuffs for Indigenous people on low incomes.</p>
	Enhance cultural and economic development for local Aboriginal and Torres Strait Islanders	On Track	Continue membership on and support to initiatives developed through the LIN (Local Indigenous Network)	<p>Council continues to attend meetings of the Urban South Local Indigenous Network (LIN), and continues to support the capacity building of the group by providing rooms and catering for meetings.</p> <p>Council is investigating two possible sites for an Aboriginal Gathering Place for the City of Port Phillip. Consultation and negotiations are ongoing.</p>
3.1.9 Take a leadership role in advocating and promoting social justice and human rights				
	Actively embrace and implement the Victorian Charter of Human Rights and Responsibilities Act 2006	On Track	Implement the Human Rights Charter Framework	Actions of the framework continue to be implemented.

Strategies	Action	Status	Initiative	Comments
3.2 Creative, active & culturally diverse life				
3.2.1 Build an active and creative community				
	Review the St Kilda Film Festival	Complete	Review the St Kilda Film Festival	This review has been completed.
	Create opportunities for local events	Complete	Review and implement Council's Festival & Events Framework	The Outdoor Events Policy was adopted by Council in June 2011. The Community Celebration Fund was reviewed with a view to encouraging more local events.
	Ensure that the city continues to be a vibrant and affordable place for a diversity of artists to work	On Track	Review arts and cultural policies	The Draft Arts and Culture Policy has been approved for public consultation. Consultation will be conducted in August 2011.
3.2.2 Encourage & support a variety of recreational and participative learning opportunities				
	Continue to maintain and innovate council's library services to optimise their use, including as cultural opportunities	On Track	Undertake analysis and review of the City of Port Phillip Library Services	Actions developed in response to user survey including increased hours of operation.
			Upgrade ageing furniture, fittings and IT infrastructure at Port Phillip libraries	Furniture upgrades completed
			Develop schematic options for design development at St Kilda Library	Interim works for St Kilda library have been planned and will be undertaken early in 2011/12. Long-term design options will be further developed in 2011/2012.
	Strengthen relationships with cultural agencies within the City of Port Phillip	Complete	Strengthen relationships with cultural agencies within the City of Port Phillip	Cultural agencies consultation & networking forum held in March.
	Work with and support Neighbourhood Learning and other community centres to form a vibrant and welcoming network throughout the city	On Track	Upgrade the Mary Kehoe Community Centre	External: The community garden project is due to begin the building phase in late July and a water tank supplied by SE water has already been installed.
	Work with and support local schools and post-secondary education providers	On Track	Investigate options to link local service providers with cultural and educational program options delivered through the municipality, e.g. library program development	Over this quarter council has hosted the 2011 Student Leadership Breakfast and the Big Cake and Little Big Cake Youth Action Forums. Council has also contributed to civics curriculum programs at local schools. It is estimated that these programs reached 550 young people over this period
	Redevelop and maintain sporting & recreational facilities	Not On Track - Minor	Implement Stage 2 of the Northport Pavillion Redevelopment	All funding parties have agreed to a staged approach to the project. The first stage is to be the development of a social and administration building in the north west corner of the reserve. Design work is about to commence.
			Implement Sports Facilities renewal program	Elwood Cricket nets were installed in May.
			Undergo alterations of Alma Park sports ground	Scope of works agreed and will be scheduled for break between sporting seasons.

Strategies	Action	Status	Initiative	Comments
3.2.3 Create and support integrated arts & learning hubs within the City				
	Support and revitalise arts precincts across the city as integrated arts, learning and cultural centres		Prepare a precinct plan for Emerald Hill	Community consultation on the draft Emerald Hill Vision and a draft Public Realm Improvement Plan was held during June 2011. Community submissions will be considered by Council and inform further development of public realm improvements in July 2011.
			Implement Emerald Hill Precinct Projects	Consultations undertaken in June
		On Track	Implement enhancement works at the Library & Heritage Centre Redevelopment	Project scope confirmed - documentation prepared to obtain quotes for detailed design. Further consultation to be undertaken.
			Develop scope of work for Gasworks Arts Park	A number of possible options for works as part of a staged approach to capital works are being considered. Council will determine exact scope of works in July 2011 and has allocated funding to enable detailed design.

Strategies	Action	Status	Initiative	Comments
4. ENHANCING LIVEABILITY				
4.1 A Sense of Place				
4.1.1 Maintain & build upon the unique character of the City's neighbourhoods				
	Promote a diversity of local services	On Track	Manage and promote local activity centres and community facilities	Strategic work on a range of activity centres continues; including Bay Street Port Melbourne (Structure Plan preparation) and on-going implementation of adopted Carlisle Street Structure Plan.
	Integrated approach to the revitalisation of neighbourhoods based on sustainable urban design		Conduct pilot Residential Zones Implementation Pilot	Project can not commence until New Residential Zones are released by the State Government (Minister for Planning). This was anticipated mid 2010. Revised timing not yet announced.
			Amendment C73 - Translation of Planning Controls Beacon Cove (Residential) - amend the Port Phillip Planning Scheme	Exhibition of Amendment has been completed. Council will consider submissions and adoption of amendment in July 2011.
			Review Amendment C62 - Local Planning Policy Framework (LPPF)	The Minister for Planning has approved Amendment C62 (Local Planning Policy Framework). The amendment came into effect on 9 June 2011.
		On Track	Respond to social planning policy changes	The St Kilda Road Community Needs study has been completed. The study looks at future demand amongst resident of the precinct for Council delivered community services. The findings will be considered in the context of the con-current review of building heights in the precinct being undertaken by Strategic Planning. The Life Long Learning study has also been finalised. The study looks at opportunities for Council to promote formal education and adult learning in Port Phillip. Recommendations will be presented to Council in the near future.
			Renew park signage and furniture	New signs designed and installed at Garden City, Alma Park, Clark Reserve, Catani Gardens, Alfred Square, Danks and Ashworth Reserve.
			Implement street signage and furniture renewal program	2010/11 program has been completed
			Remove redundant signs	All identified redundant signs have been removed.

Strategies	Action	Status	Initiative	Comments
	Actively lobby to change state planning policies to enhance local liveability	On Track	Preparation of Council response (submissions) to State Govt initiatives and policies and Actively participate on/represent Council on advisory groups.	This is an on going process where a response is provided via submissions to State Government initiatives.
	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding	Complete	Actively pursue Melbourne Water and other stakeholders to ensure that Elwood Canal is clean, cared for, and has increased capacity against potential flooding. Request Melbourne Water's cleaning schedule and capital investment plans for Elwood Canal	Completed within allocated time and budget
	Review the implementation of the Activity Centres Strategy	On Track	Complete the Bay Street Activity Centre Structure Plan (Stage 1) including commencement Planning Scheme Amendment (Stage 2) Implement Amendment C80 (Carlisle St Structure Plan / UDF - Planning Scheme Implementation) / Amendment C82 (Interim Controls) Install Activity Centre Signs	Draft Structure Plan is nearing completion and will proceed to community consultation in the second half of 2011. Minister has authorised Amendment C80 (Implementation of Carlisle Street Structure Plan and UDF) for Public Exhibition. Exhibition is scheduled for August / Sept. 2011. Activity Centre Signage has been installed.
	Prepare an Activating Laneways Strategy	On Track	Review the existing laneways strategy	Community consultation on the draft Activating Laneways Strategy occurred during June 2011. Submissions will inform a revised Strategy to be considered by Council for adoption in August 2011.

Strategies	Action	Status	Initiative	Comments
4.1.2 Maintain & enhance streetscapes for improved amenity, character and sustainability				
	Implement Year One of the Street Tree Upgrade Program	On Track	Street Tree Planting - implement year 1 of the 5 year street tree upgrade program	Street Tree planting 95% completed with final works underway. Petition received for one street in Elwood that is currently on hold.
	Maximise opportunity to integrate sustainable outcomes into streetscape redevelopments		On Track	Replace fig trees at Beacon Cove
				Deliver Rouse Street construction
			Deliver construction of Bridge Street Streetscape	Works re-scheduled for early 2011/12 due to clash with Melbourne Water works at the same location.
	Maintenance of existing trees on key boulevards	Complete	Plant avenue trees on the Fitzroy St Streetscape	The Fitzroy Street avenue tree planting is complete with a total of twenty London Plane trees planted into the existing nature strip.
4.1.3 Ensure open spaces support active communities through integrated planning and sustainable management				
	Ensure the long-term management of Gasworks and other sensitive sites	On Track	Deliver Gasworks Park Remediation	Soil and groundwater testing is complete and analysis and reporting is underway.
4.1.4 Improve the interface between residential and visitor impact				
	Partner with the State Government and relevant agencies to manage the cumulative impact of licensed venues	Complete	Complete draft Entertainment Precinct Management Plan	Project has been reviewed. Outcomes have been incorporated into other policy frameworks of Council.
4.1.5 Support opportunities to improve the community's physical, mental, spiritual health & wellbeing				
	Review and implement the Health & Wellbeing Plan	On Track	Implement the Municipal Health & Wellbeing Plan	The Health and Wellbeing strategic briefing took place on the 26 June facilitated by representatives of PIA. The legislative nature of the document was discussed along with changes to current statutory documents such as the Planning and Environment Act which are to allow for a greater inclusion of health. The CHD team have begun to work with a consultant to adapt the existing plan into a more workable document and are also working closely with stat planning to ensure the incorporation of the document into internal monitoring and reporting processes.
	Implement the Public Toilet Strategy		Not On Track - Minor	Implementation of Public Toilet Strategy

Strategies	Action	Status	Initiative	Comments
	Implement the Gambling Policy	On Track	Implement Council's Gambling Strategy through a Planning Scheme Amendment	Council has adopted the Gambling Strategy and resolved to prepare a Local Gaming Policy for inclusion in the Planning Scheme. Proposed Amendment C88 (Local Gaming Policy) has received 'Authorisation' from the Planning Minister to proceed to public exhibition (to commence July 2011).
	Increase opportunities for men's health and wellbeing	On Track	Increase opportunities for men's health and wellbeing	A Session for Dads' held for local fathers addressing fatherhood and men's health. Well attended with very positive feedback and a request for more sessions. Further sessions planned as part of the Family Youth and Children Information Calendar.
	Build on existing networks to develop an integrated response to reducing harm to the community in relation to alcohol and drug-related issues	On Track	Build on existing networks to develop a more integrated response to alcohol and drug related issues (through health & wellbeing program, working with partners, liquor licensees accord and local drug strategy)	The alcohol accord has undergone a period of accreditation which demands a more strategic and long term plan for the provision of alcohol in licensed premises. We currently have a proposal in to DHS for the continued allocation of funds under the local drugs strategy. The LGADIN website has now been launched and CoPP are continuing to feed through relevant information. CD staff have also attended a seminar around planning for licensed premises and are linking closely with planning to develop a joint response to new applications. CD have also met with Yarra Council around their proposal for council to reiterate Yarra's position supporting SIF and there will be a meeting in August for representatives from around the Southern Metro region.
	Review implementation of council policy on street sex work	On Track	Develop and implement a Street Sex Work Conflict Resolution model	A consultant has now been engaged and will start work in early July on the first phase of the project. This will include an international literature review of street sex work policies, methods of good practise and also recommendations that can be applied to the Port Phillip locale. Equity have been conducting interviews with agencies and sex workers as part of the media project and we are hoping the site will be launched in August. Community development are currently leading a project to change the streetscape of Greeves Street and make it more community friendly and safe.

Strategies	Action	Status	Initiative	Comments
4.1.6 Develop a strong sense of public safety				
	Promote women's safety	On Track	Support the work of police and local agencies that focuses on preventing and reducing family/domestic violence.	The training program for women's leadership course called Next Step was completed in June 2011. There were four participants, with three completing the entire course. The evaluation found that course was exceeded their expectations, all women improved in their confidence and began setting goals, changing their attitude and applying some practical skills. The second course will be run starting late July, with some of the women from the original course assisting in facilitating the sessions and assisting new women where possible. Council is still negotiating to develop a session specifically for men and will be supporting Rotary in July aimed at increasing awareness of the issue around family violence for the general public. It is envisaged that some participants will be sought from this group to develop a program specifically for men. Council is still part of the Walk against family violence committee and planning has begun for the Walk Against Family Violence and the Not One More Event with the City of Melbourne, scheduled for November 2011.
	Review public lighting in areas of high risk	Complete	Review public lighting in high risk areas as identified by Local Laws and upgrade as necessary	Assessment completed within allocated time and budget
	Investigate alternative approaches to monitoring and enforcement	Complete	Griffith University Project - Implement a trial to reduce violence in and around nightclubs	Safer Bars Training began in May across 7 selected venues in Port Phillip. The training has been well received and has delivered a comprehensive program to bar staff, management and security staff.
4.1.7 Preserve our heritage, valuing the past and planning for the future				
	Strengthen heritage controls by progressively reviewing council's heritage overlays	On Track	Implement Amendment C72 - HO3 review	Public Exhibition of Amendment C72 (Review of HO3) has been completed and further consultation with submitters has occurred. It is anticipated that Council will consider adoption of the amendment in August 2011.
			Review of Heritage Overlay 1 (Port Melbourne)	Community Consultation in relation to the Review of Heritage Overlay 1 (Port Melbourne) has occurred. Review has been finalised for Council's consideration for adoption in Sept. 2011.
	Continue with the heritage recognition program	On Track	Continue to recognise heritage and restore memorials and monuments	SMTH Council Chamber works 80% complete. Curtains and some adjustments to be done. Replacement of 1st floor carpet will be recommended in future years
			Deliver Stage 2 of the Memorials & Monuments Rectification	Preparing tender process to establish panel of conservators for rectification and maintenance.

Strategies	Action	Status	Initiative	Comments
	Prepare a policy to balance sustainable design and heritage outcomes	Not On Track - Minor	Integrate Ecologically Sustainable Design (ESD) in heritage streetscape design guidelines	Council has decided to prepare Guidelines to provide clarity on the scope/options for Ecologically Sustainable Design initiatives within heritage streetscapes. These will be prepared in the second half of 2011.
	Celebrate the 150th anniversary of St Kilda Botanical Gardens in 2010	Complete	Installation of new gates at the St Kilda Botanical Gardens in celebration of the 150th Anniversary of the Gardens	The new gates have been installed and a successful launch was held in October 2010.
	Continue to adapt St Kilda Botanical Gardens, Catani Gardens and St Vincent Gardens to provide for a more sustainable future for the gardens	Complete	Reinstatement of St Kilda Botanical Gardens pond (Stage 1) with replacement pond liner	New pond and dry creek bed works completed
			Install shade over playground in Catani Gardens	The shade sails have been installed.
			Implement mulching program at Catani Gardens	The mulching program has been completed.
			Produce detailed design, costings and installation for the Irrigation Systems Renewal for St Vincent Garden	Irrigation works completed
4.2 Shaping the Future of our City				
4.2.1 Lead in sustainable urban design & development				
	Advocate for state government policy for environmentally sustainable development planning provisions	On Track	Advocate for state government policy for environmentally sustainable development planning provisions	Meetings held with Department of Planning and Community Development to inform advocacy approach.
	Encourage the uptake of Environmentally Sustainable Design (ESD) in all new developments	On Track	Facilitate and advocate for ecologically sustainable development through the planning process	Revised Sustainable Design Strategy and ESD Guidelines for Council Buildings developed and being rolled out - these will enhance ESD requirements for both council buildings and community planning applications.
	Explore opportunities for developer contributions for community and built infrastructure	Complete	Review of Port Melbourne Development Contributions Plan (DCP) - Amendment C13	Council adopted the Review of the Port Melbourne Development Contributions Plan (DCP) in May 2011. This provides a framework for the completion of streetscape works in Port Melbourne (mixed use area).
	Ensure that new development makes a positive contribution to the public realm	Complete	Implement the Local Planning Policy Framework (LPPF) to ensure appropriate development outcomes.	Complete for 2010/2011 period - Ongoing implementation of the policy through the planning permit application and assessment process

Strategies	Action	Status	Initiative	Comments
4.2.2 Further develop the quality and safety of the City's walking & cycling opportunities				
Review and implement the Walking & Cycling Strategies		Complete	Implement the footpath rehabilitation program	Completed within allocated time and budget
			Construction of Inkerman St Pedestrian and Streetscape Improvement	Completed within allocated time and budget
			Implementation of works to improve informal cycling and walkability routes	Walkability improvements in shopping strips was successfully implemented in Ripponlea, Acland Street, Carlisle Street as well as improving pedestrian crossing priority on Howe Parade.
			Design of Albert Park Traffic Treatments	Completed within allocated time and budget
			Foreshore Bike Path Renewal	Bike path works completed
			Parks Pathway Renewal	Pathway works completed.
			Construction of a new bike lane - Beaconsfield Pde	Completed within allocated time and budget
Support the implementation of the Victorian Cycling Strategy		On Track	Support the implementation of the Victorian Cycling Strategy	The Victorian Cycling Strategy will continue to inform the development of Council's Bike Plan. Cecil Street is a key route within the Victorian Cycle Strategy. Cecil Street Phase A has been completed. Phase B design has been developed with the intention that it be implemented in 2011/12.
Lower the speeds of vehicles on shopping strips and residential streets		Complete	Installation of Electronic Speed Limit Signs - Blackspot Funding	Completed within allocated time and budget
Address high risk intersections to improve safety		Complete	Undertake Bay St / Liardet St Intersection Construction	Foote Street closure completed. Traffic movements and volumes will continue to be monitored.
			Address high risk intersections to improve safety (including Bay St/ Liardet St and Moray St/ Bank St)	Completed within allocated time and budget
4.2.3 Enable & advocate for improved access to sustainable transport options and reduce car dependency				
Implement the Public Transport Advocacy Statement		Not On Track - Minor	Implement the Public Transport Advocacy Statement	The Department of Transport has confirmed that the 606 bus route (top priority within the Public Transport Advocacy Statement) has been delayed but will be operational in October 2011. The Victorian Government has committed to the upgrade of Balacava Station. The construction of the fully accessible Alfred Square tram stop was completed in June 2011.
			Address implications arising out of Melbourne Metro One	Future of MMI project remains subject to State Government decision. This is outside Council's control.
Review Council's bus services		Complete	Review Council's Bus Service	Recommendations from service review completed.

Strategies	Action	Status	Initiative	Comments
4.2.4 Facilitate economic development that strengthens and supports a diverse and sustainable community				
	Review the Economic Development Strategy	Not On Track - Major	Publish, launch and distribute the Economic Development & Tourism Strategy	Final Economic Development Strategy to be considered by Council for endorsement in October 2011.
			Implementation of the Economic Development & Tourism Strategy	Draft Economic Development Strategy includes a detailed Implementation Plan to guide and prioritise actions for delivery in 2011/12 and beyond.
	Support local businesses	Complete	Deliver the 2010 Business Excellence Awards and other local business support programs	Business Awards successfully held on 21 October 2010.
	Strengthen links between local community and businesses	Complete	Continue to support local business association festivals, street parties and events (including Elwood Twilight Festival and Ripponlea Fiesta)	Special Rate Renewals for Fitzroy Street & Environs and Port Melbourne (Bay Street area) were declared by Council in June 2011.
4.2.5 Ensure South Melbourne Market is positioned as Melbourne's premier community market				
	Develop and implement a South Melbourne Market Strategy	On Track	Implement South Melbourne Market business strategy	Implementation of the strategy is underway and the South Melbourne Market Committee receives regular updates on its progress.
			Construction of sub station at South Melbourne Market	Completed within allocated time and budget
			Construction of Vegie Lane Roof at South Melbourne Market	Works effectively completed. Minor defects being rectified.
			Continuous Fit Out Works at South Melbourne Market	Fit outs complete.
			Produce a detailed design for a Roof over roof at South Melbourne Market	Tender will be advertised in August

Strategies	Action	Status	Initiative	Comments
4.3 Caring for our Natural Environment				
4.3.1 Ensure integrated planning and management of our foreshore				
	Pursue an integrated approach to coastal and foreshore management		Development of new Foreshore Management Plan.	Draft Foreshore Management Plan available or public exhibition mid July. To be made available for Council adoption in October/November
			Upgrade Middle Park Beach landscaping	Landscape works completed, including seats, lights, exercise equipment and drinking fountains.
		On Track	City of Port Phillip contribution to the Department of Sustainability and Environment for the renourishment of Elwood Beach	Works well underway with over a third of beach sand imported.
			Deliver the foreshore minor infrastructure improvements program	Works completed, with access gates, drinking fountains, beach showers installed.
			Rescope stage 3 and 4 of the Elwood Foreshore Redevelopment	Project was delayed at the design stage. Detailed design is complete for paths and seaweed area and being finalised for stormwater diversion. Construction will not be completed in the 2010/2011 period.
	Implement a strategy for the management of City of Port Phillip Life Saving Clubs	Not On Track - Minor	Port Melb & Sth Melb Life Saving Club - detailed design	Council has committed to \$2M funding to a new building for South Melbourne Life Saving Club if external funding can be obtained. Design to occur in 2011/12. Port Melbourne will have some minor improvement works completed in 11/12. St Kilda LSC are to be considered for future development.
4.3.2 Protect, preserve and reinstate local natural environments and open spaces within the City				
	Implement a "greening" strategy in addition to trees for shading and greening the City.		Improvements to Perce White Reserve	Construction of granitic sand entrance paths and design and installation of interpretative signage completed, in addition to fencing.
		On Track	Improve Murphy Reserve	The Murphy Reserve Master Plan adopted by Council. Path works in the reserve completed.
			Planning and improvements for Waterloo, Turville and Burnet Gray Reserve pocket parks	Works at Burnett Gray and design of Waterloo and Turville Reserve completed. Funds carried forward for construction of Turville Reserve to undertake construction works in one phase under tender.
	Further develop sustainable landscape and water sensitive urban design (WSUD) for streetscapes	Complete	Ensure WSUD principles are integrated into streetscape projects	Completed within allocated time and budget
	Maintenance of existing trees on key boulevards	Complete	Increased infill planting in line with the Tree Strategy	Infill planting completed.
4.3.3 Promote increased community action in caring for our environment				
	Support and promote community initiatives in caring for our environment	Complete	Improve and upgrade Gasworks Indigenous Garden	New plants installed and signs manufactured for installation early July.

Strategies	Action	Status	Initiative	Comments
4.4 Major City Projects				
4.4.1 Strive to ensure Major Projects enhance liveability				
	Consider opportunities and possible partnerships for new major projects	On Track	Develop and agree on delivery redevelopment of the Carlisle Street supermarket car parks Commence strategic work to determine Future Land Use Options in the South Melbourne Industrial Review	Design Guidelines complete for Council consideration in July 2011. Further assessment of options for Council to pursue delivery of project is underway. Input from Key Stakeholders has been sought as input to the project. A Draft Structure Plan is nearing completion and will proceed to formal community consultation in the second half of 2011.
	Engage the community in the future use of the Lower Esplanade Carpark site	On Track	Review lower esplanade Carpark site St Kilda Triangle Site Settlement	Ideas Forum held in June 2011. Draft Vision prepared as basis for wider community engagement in August / Sept. 2011. Expense has been recognised in 2009/10 financial statements. Final payment to occur in July 2011.
	Ensure strong council and community engagement in any redevelopment of the Port Melbourne Waterfront Urban Design Framework to secure a sustainable future for the precinct	On Track	Manage project committees and conduct planning study for the Port Melbourne Waterfront Urban Design Framework	Further community consultation to inform Port UDF occurred in May 2011. Vision Report is complete. Draft UDF is nearing completion and will be placed out for community comment in Sept / Oct 2011.
	Develop and implement the Marina Reserve Masterplan including skating facilities	On Track	Implementation of Marina Park Masterplan	Council has received Department of Sustainability and Environment consent for the masterplan with minor changes.
	Advocate for the redevelopment of Balaclava Station including new Social Housing	On Track	Explore options for the Balaclava Station Redevelopment Project	State Government Funding for Balaclava Station upgrade confirmed in May 2011. Joint Steering Group (including Council, Department of Transport and Major Projects Victoria) continues to meet to achieve co-ordination of station upgrade, adjacent public realm improvements and housing project. Concept Plan for Balaclava Walk in progress.
	Continue to advocate against the Grand Prix being staged in Albert Park Reserve	Complete	Continue the campaign for removal of Grand Prix from Albert Park Reserve	The Grand Prix was held on the 24 - 27th of March. On the eve of the event Council advocated for the removal of the Grand Prix from Albert Park Reserve in statements to the media and through the forum of Council Meetings.
	Actively engage in the redevelopment of St Kilda Harbour	On Track	Actively engage in the development of the St Kilda Harbour	On-going engagement with Parks Victoria and the Royal Melbourne Yacht Squadron.
	Continue to advocate for the return of rail freight services to Webb Dock	On Track	Continue to advocate for the return of rail freight services to Webb Dock	On-going activity.
	Finish the Luna Park Interchange Stage 2 work	Not On Track - Minor	Stage 2 Implementation of changes - Luna Park Interchange	All but the Luna Park forecourt works will be complete by 30 June. Remaining works delayed because of work by Luna Park management